

REGIONAL CENTRE FOR URBAN & ENVIRONMENTAL STUDIES, LUCKNOW

(MINISTRY OF HOUSING & URBAN AFFAIRS, GOVT. OF INDIA)
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NEWSLETTER

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The Regional Centre for Urban & Environmental Studies (RCUES) Lucknow, established in 1968 by the Ministry of Housing and Urban Affairs, Government of India, is one of four such centers in the country. It provides expertise, advisory, and consultancy services to urban local bodies and parastatal agencies. Having completed over 50 years of service, RCUES Lucknow continues to uphold its role as a Centre of Excellence, driving progress in urban governance and development.

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ORIENTATION TRAINING PROGRAMME FOR ELECTED REPRESENTATIVES OF UTTAR PRADESH UNDER AMRUT 2.0

BACKGROUND

AMRUT 2.0 is a step towards AatmaNirbhar Bharat with aim of making the cities 'water secure' and providing functional water tap connections to all households. This will be achieved through circular economy of water by effecting water source conservation, rejuvenation of water bodies and wells, recycle/ reuse of treated used water, and rainwater harvesting by involving community at large. This Mission will be run as people's program i.e. Jan Aandolan. Mission also targets to provide 100% sewage/ septage management in 500 AMRUT cities. Mission will focus on empowering States/ UTs and cities for efficient implementation of projects in the spirit of cooperative and competitive federalism by providing flexibility to the States/ UTs to formulate, plan and implement the projects. CA released can be utilized for projects in any of the ULBs as per physical/ financial progress of the projects. In this context, Regional Centre for Urban and Environmental **Studies** (RCUES) Lucknow successfully conducted 12, two day Orientation Training Programme under Atal Mission for Rejuvenation and Urban Transformation 2.0 for Elected Representatives of Uttar Pradesh at Lucknow.

OBJECTIVES OF THE TRAINING PROGRAMME

The primary objectives of the Orientation Training Programme were as follows:

- To provide a comprehensive understanding of the AMRUT 2.0 mission and its goals.
- To equip elected representatives with the knowledge required for effective project planning, implementation, and monitoring.
- To enhance their skills in managing urban infrastructure and resources.
- To encourage collaboration and synergy between different levels of government, urban local bodies, and other stakeholders.

TRAINING PROGRAMME HIGHLIGHTS:

The Orientation Training Programme for Elected Representatives of Uttar Pradesh under AMRUT 2.0 was designed to provide essential knowledge and skills to the elected officials responsible for

List of Trainings		
Date	No of Participants	Coordinator
03-04 October, 2024	16	Dr. Anjuli Mishra, Joint Director
07-08 October, 2024	29	Mr. Ajit Mishra, Assistant Director
09-10 October, 2024	25	Dr. Nasruddin, Assistant Director
24-25 October, 2024	24	Dr. Anjuli Mishra, Joint Director
13-14 November, 2024	24	Dr. Anjuli Mishra, Joint Director
19-20 November, 2024	23	Dr. Alka Singh, Joint Director
21-22 November, 2024	15	Dr. Anjuli Mishra, Joint Director
25-26 November, 2024	36	Mr. Ajit Mishra, Assistant Director
28-29 November, 2024	25	Dr. Nasruddin, Assistant Director
05-06 December, 2024	26	Dr. Anjuli Mishra, Joint Director
16-17 December, 2024	18	Dr. Anjuli Mishra, Joint Director
19-20 December, 2024	27	Dr. Anjuli Mishra, Joint Director

urban development and transformation in the state. This program aimed to empower these representatives to effectively contribute to the successful implementation of the Atal Mission for Rejuvenation and Urban Transformation (AMRUT) 2.0. The sessions included:

- Comprehensive review of the objectives and scope of AMRUT 2.0.
- Discussion of the key differences between AMRUT 1.0 and 2.0.
- Strategies for effective implementation and adherence to the updated guidelines.

Urban Reforms:

- Exploration of essential reform areas, including financial sustainability, service-level benchmarks, and governance reforms.
- Insights into implementing urban reforms successfully, including compliance with regulations and standards.

Payjal Sarvekshan (Water Quality Assessment):

- The importance of water quality assessments for safeguarding public health and environmental sustainability.
- Practical guidance on conducting water quality assessments in urban areas.

Water Supply Infrastructure:

- Detailed sessions on planning and designing sustainable water supply systems.
- Strategies for ensuring equitable and continuous water distribution.
- Emphasis on water conservation and demand management.

Septage Management:

- The critical role of effective septage management for sanitation and environmental health.
- In-depth coverage of septage collection, treatment, and disposal methods.
- Discussion on policy and regulatory aspects of septage management.

The sessions on AMRUT 2.0 guidelines, reforms, Payjal Sarvekshan, water supply, and septage management served as a valuable platform for sharing knowledge and insights into critical aspects of urban development. These sessions equipped participants with the information and tools needed to contribute effectively to the successful implementation of AMRUT 2.0, ensuring sustainable urban growth and improved water supply management.

These learning's and best practices are expected to play a pivotal role in achieving the goals set forth by the AMRUT 2.0 initiative in urban areas.

PARTICIPANTS

A total of 286 elected representatives from Uttar Pradesh participated in the training programme.







ONE DAY WORKSHOP ON URBAN REFORMS UNDER AMRUT 2.0

BACKGROUND

Urbanization in India is accelerating rapidly, posing both challenges and opportunities for sustainable development. To address challenges, the Government of India launched the Atal Mission for Rejuvenation and Urban Transformation (AMRUT) in 2015, aimed at improving basic urban infrastructure and fostering sustainable development. In its second phase, AMRUT 2.0, the focus has shifted towards deepening reforms in urban governance, water resource management, digital service delivery, and urban planning to ensure the holistic growth of cities. The Regional Centre for Urban and Studies (RCUES) Environmental continues its pivotal role in advancing urban development initiatives. On 4th October 2024, RCUES Lucknow organized a one-day workshop on Urban Reforms under AMRUT 2.0. This workshop aimed to provide critical insights and actionable strategies to help Urban Local Bodies implement various urban reforms effectively. The event was inaugurated by Shri Satya Prakash Patel (IAS), Special Secretary, Department of Urban Development, Government of Uttar Pradesh. In his address, he stressed the urgency of urban reforms and the need to develop clear roadmaps for their successful implementation in cities.

OBJECTIVES OF THE TRAINING PROGRAMME

The primary objectives of the workshop were:

- To enhance the understanding of urban reforms under AMRUT 2.0.
- To equip ULB officials with knowledge and tools for implementing water conservation reforms, including NRW management, recycling, and reuse of treated wastewater, and rejuvenation of water bodies.
- To foster adoption of GIS-based property tax, user charges reforms, and online municipal service delivery systems.
- To promote innovative urban planning reforms, including GIS-based master plans and unlocking land value.
- To provide a platform for knowledge sharing

List of Trainings		
Date	No of Participants	
04-Oct-24	34	
18-Oct-24	28	

and discussion on sustainable urban development practices.

TRAINING PROGRAMME HIGHLIGHTS

The workshop covered a range of critical topics, including:

- Water Conservation Reforms: Strategies for reducing non-revenue water (NRW), recycling and reusing treated wastewater, and rejuvenating urban water bodies.
- Property Tax & User Charges Reforms: Insights into GIS-based systems for efficient tax collection and user charge management.
- Online Municipal Services: Enhancing service delivery through digital platforms and strengthening online grievance redressal mechanisms.
- Urban Planning Reforms: Leveraging GIS-based master plans to streamline urban development and exploring methods to unlock land value for revenue generation.

These topics were delivered through a mix of expert presentations, case studies, and interactive discussions, providing participants with practical insights and actionable solutions.

PARTICIPANTS

The workshop witnessed active participation from 62 officials, including: Deputy Collectors, Joint Municipal Commissioners, Deputy Municipal Commissioners, Assistant Municipal Commissioners, Executive Officers, Engineers, Tax Superintendents, Tax Assessment Officers, Revenue Inspectors, Urban Infrastructure Experts.

COORDINATOR

The workshops was coordinated by Dr. Anjuli Mishra, Joint Director, and Dr. Alka Singh, Joint Director, RCUES Lucknow.





ONLINE TRAINING ON URBAN TRANSPORT (CORRIDOR & JUNCTION IMPROVEMENT PLAN)

BACKGROUND

The Regional Centre for Urban and Environmental Studies (RCUES) Lucknow successfully conducted a series of online training programmes on Urban *Transport: Corridor & Junction Improvement Plan* in October 2024. The sessions were designed to enhance the skills and knowledge of urban transport professionals across multiple states. The objective was to equip participants with an understanding of best practices in road safety, junction design, and suitable design measures for improving urban mobility.

Three sessions were conducted on the 7th, 8th, and 9th of October, with participation from 88 officials representing the states of Bihar, Madhya Pradesh, Uttar Pradesh, and Manipur. The participants included Executive Officers, Municipal Commissioners, Transport Planners, Engineers, Urban Planners, and other professionals involved in urban transport planning and development.

OBJECTIVES OF THE TRAINING PROGRAMME

The training programme aimed to:

- Develop an in-depth understanding of aspects related to Corridor & Junction Improvement Plans.
- Highlight best practices in road safety and junction design.
- Suggest suitable design measures for improving road safety, junction design geometry, and traffic management.

TRAINING PROGRAMME HIGHLIGHTSThe online sessions focused on the following key areas:

- Corridor & Junction Improvement Plan: Insights on planning, designing, and implementing improvements to urban corridors and junctions for better traffic flow.
- Road Safety Measures: Discussion of best practices to enhance road safety through design and management strategies.

List of Trainings		
Date	No of Participants	
07-Oct-24	17	
08-Oct-24	25	
09-Oct-24	46	

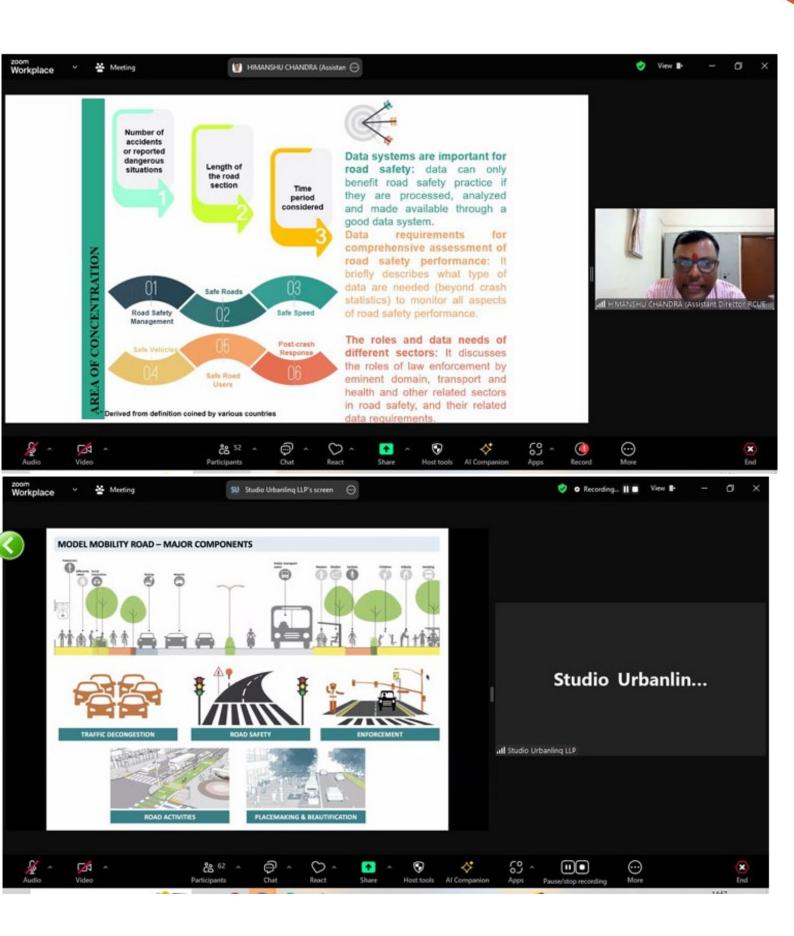
- Junction Design Geometry: Guidance on creating efficient junction designs that minimize congestion and improve safety.
- Case Studies and Best Practices: Showcased examples of successful urban transport initiatives and improvements from various cities.
- Design Measures for Urban Transport: Focused on suitable design measures to address urban transport challenges and improve road safety.

PARTICIPANTS

A total of 88 officials participated in the online training sessions, including Executive Officers, Municipal Commissioners, Transport Planners, Engineers, Urban Planners, and other professionals from the states of Bihar, Madhya Pradesh, Uttar Pradesh, and Manipur.

COORDINATOR

The training was coordinated by Mr Himanshu Chandra, Assistant Director, RCUES Lucknow,



ORIENTATION TRAINING PROGRAMME FOR MUNICIPAL OFFICIALS OF UTTAR PRADESH UNDER AMRUT 2.0

BACKGROUND

The Atal Mission for Rejuvenation and Urban Transformation (AMRUT) 2.0 is a critical urban development program introduced by the Government of India. AMRUT 2.0 is an evolution of the original AMRUT initiative and builds on its success. The mission is named in honor of former Prime Minister Atal Bihari Vajpayee, known for his visionary approach to urban development in India.

AMRUT 2.0 is designed to uplift the quality of life in urban areas and improve urban infrastructure and services. AMRUT 2.0 represents India's continued dedication to improving the quality of life in urban areas. By addressing urban encouraging sustainability, challenges, promoting efficient urban development, the program plays a pivotal role in realizing the vision of thriving and inclusive cities in India. It underscores the government's commitment to the well-being and advancement of urban residents, progress contributing to the nation's development. In this context RCUES Lucknow conducted three, Orientation Training Programmes under the Atal Mission for Rejuvenation and Urban Transformation 2.0 (AMRUT 2.0) to provide essential knowledge and insights to Urban Local Body (ULB) officials in the state of Uttar Pradesh. These program aimed to familiarize officials with the key objectives, strategies, and operational procedures of AMRUT 2.0, a crucial urban development initiative of the Government of India.

OBJECTIVES OF THE TRAINING PROGRAMME

The Orientation Training Programme had the following primary objectives:

- To introduce ULB officials to the objectives and principles of AMRUT 2.0.
- To provide a comprehensive understanding of the strategic components of AMRUT 2.0, including infrastructure development, service delivery, and governance reforms.
- To highlight the significance of data-driven decision-making and efficient project implementation.
- To foster a sense of ownership and commitment among ULB officials for the successful implementation of AMRUT 2.0.

TRAINING PROGRAM HIGHLIGHTS:

List of Trainings			
Date	No of Participants	Coordinators	
15-17 October, 2024	33	Mr. Ajit Mishra, Assistant Director	
27-29 November, 2024	18	Dr. Anjuli Mishra, Joint Director	
02-04 December, 2024	25	Dr. Alka Singh, Joint Director	

The Orientation Training Programme under AMRUT 2.0 featured a series of sessions and interactive discussions to ensure comprehensive coverage of the program's key components. Highlights of the program included:

- Introduction to AMRUT 2.0: An overview of the mission, its history, objectives, and the role of ULBs in its implementation.
- Strategic Components: Detailed discussions on the strategic components of AMRUT 2.0, including infrastructure development, service delivery, and governance reforms.
- Data and Information Management: The importance of data-driven decision-making and the effective utilization of technology for project planning and implementation.
- Funding and Finance: Insights into the financial aspects of AMRUT 2.0, including fund allocation, utilization, and reporting.
- Project Implementation: Strategies and best practices for successful project execution, monitoring, and evaluation.
- Compliance and Reporting: Guidance on ensuring compliance with mission guidelines and timely reporting to higher authorities.
- Interactive Sessions: Open discussions, Q&A sessions, and case studies to encourage active participation and knowledge sharing.

The Orientation Training Programme played a crucial role in equipping ULB officials with a clear understanding of the objectives and operational aspects of AMRUT 2.0. It also encouraged a sense of ownership and commitment among the participants to contribute to the successful implementation of the mission. Officials left the program with enhanced knowledge, skills, and a strengthened resolve to work towards the transformation of urban areas in Uttar Pradesh.

PARTICIPANTS

The program was attended by a diverse group of participants, including Executive Officer, Assistant Engineer, Clerk, Computer Operator, Jal Kal Parikshak, Junior Engineer, Revenue Inspector, Sanitary & Food Inspector in various ULBs across Uttar Pradesh. A total of 76 participants actively engaged in the training programme.







TRAINING ON DOUBLE ENTRY ACCOUNTING SYSTEM (DEAS)

BACKGROUND

The growing complexity of financial management in Urban Local Bodies (ULBs) necessitates the adoption of modern accounting practices. To ensure transparency, accountability, and efficiency in urban governance, the Government of India has mandated the implementation of the **Double Entry** Accounting **System (DEAS)** in ULBs. This system aligns with global best practices, enabling accurate financial reporting and resource management.

In this context, the Regional Centre for Urban and Environmental Studies (RCUES) Lucknow successfully conducted three one-day training programme on Double Entrey Accounting System (DEAS) in Lucknow. The training programs were aimed at empowering ULB officials with the knowledge and tools to transition to accrual-based accounting systems effectively.

OBJECTIVES OF THE TRAINING PROGRAMME

The primary objectives of the workshops were:

- To enhance participants' understanding of the **Double Entry Accounting System (DEAS)** and its significance in modern urban governance.
- To familiarize ULB officials with the **Accrual-Based Accounting System** and its long-term benefits for financial planning and reporting.
- To equip participants with practical skills in the preparation of the Opening Balance Sheet, Chart of Accounts, and Fixed Assets Valuation under the DEAS framework.
- To provide clarity on the contents of the **DEAS**

List of Trainings		
Date	No of Participants	
15-Oct-24	21	
16-Oct-24	20	
17-Oct-24	21	

Manual and its application in day-to-day accounting operations.

TRAINING PROGRAMME HIGHLIGHTS

The training sessions covered the following key topics:

- Accrual-Based Accounting: Need, Importance & Future Strategy: Highlighted the shift from cash-based to accrual-based accounting and its implications for better financial management.
- Accounting Concepts, DEAS Manual & Its Contents: Provided an in-depth understanding of the foundational accounting concepts and the structure of the DEAS Manual.
- Preparation of Opening Balance Sheet: Demonstrated the steps and best practices for creating an accurate and comprehensive opening balance sheet for ULBs.
- Chart of Accounts: Explained the categorization and coding of financial transactions to streamline accounting processes.
- Fixed Assets Valuation Manual: Focused on methodologies for the valuation and recording of fixed assets in compliance with DEAS guidelines.







PARTICIPANTS

A total of 62 participants attended the training programs, including officials from ULBs such as Revenue Inspectors, Tax Assessment Officers, Accountants, and other key personnel involved in financial management.

COORDINATOR

The training programs were coordinated by **Dr. Rajeev Narayan**, Joint Director, RCUES Lucknow, who emphasized the importance of building capacity among ULB officials to ensure a smooth transition to the Double Entry Accounting System.



TRAINING ON WATER BODIES REJUVENATION & DEVELOPMENT OF GREEN SPACES AND PARKS UNDER AMRUT 2.0

BACKGROUND

Urbanization has resulted in significant challenges to maintaining ecological balance in cities, particularly concerning water bodies and green spaces. Recognizing the need for sustainable urban development, the Atal Mission for Rejuvenation and Urban Transformation (AMRUT) 2.0 emphasizes water body rejuvenation and the creation of urban green spaces as key reform areas.

In this context, the Regional Centre for Urban and Environmental Studies (RCUES) Lucknow successfully conducted a training programme on Water Bodies Rejuvenation and Development of Green Spaces and Parks under AMRUT 2.0 on 23rd October 2024 in Lucknow.

OBJECTIVES OF THE TRAINING PROGRAMME

The training programme aimed to:

- Build the capacity of Urban Local Bodies (ULBs) in planning and executing projects related to water body rejuvenation and urban green space development.
- Introduce innovative approaches to decentralized wastewater treatment technologies and their applications in urban areas
- Facilitate understanding of the integration of urban green spaces with government schemes like UPVAN Yojana.
- Enhance the ability of participants to implement **Interception and Diversion (I&D)** of drains effectively.

TRAINING PROGRAMME HIGHLIGHTS

The training programme covered the following key topics:

- Current Status of Projects Related to Water Bodies Rejuvenation and Development of Green Spaces: Provided an overview of ongoing initiatives and best practices.
- Planning & Designing of Water Bodies, Including Urban Wetlands: Focused on methodologies for the sustainable restoration and management of urban water bodies.

- Introduction of Decentralized Wastewater Treatment Technology: Presented decentralized solutions to reduce wastewater discharge into water bodies.
- Interception and Diversion (I&D) of Drains: Discussed the implementation of strategies to divert and treat wastewater to prevent pollution of water bodies.
- Planning & Designing of Urban Green Spaces: Highlighted the principles and approaches to creating functional, aesthetic, and sustainable urban green spaces.
- Creation of Urban Green Spaces and Convergence with UPVAN Yojana: Emphasized the role of UPVAN Yojana in integrating green initiatives into urban planning.

PARTICIPANTS

A total of **29 participants** attended the training programme, including officials from various Urban Local Bodies (ULBs) such as planners, engineers, and environmental specialists.

COORDINATOR

The training was coordinated by Mr. Ajit Kumar Mishra, Assistant Director, RCUES Lucknow. He highlighted the importance of adopting sustainable practices in urban planning to ensure ecological balance and improve the quality of urban life.

Through this initiative, RCUES Lucknow continues to play a pivotal role in empowering ULB officials to implement key reforms under AMRUT 2.0, contributing to the holistic development of urban areas.















ONLINE TRAINING ON SWACHH SURVEKSHAN 2024

BACKGROUND

Swachh Survekshan 2024 (SS 2024) marks the 9th edition of the world's largest urban cleanliness survey, conducted annually by the Ministry of Housing and Urban Affairs (MoHUA) through a Third-Party Assessment Agency. This year's theme, "Reduce, Reuse, Recycle," underscores the importance of sustainable waste management practices. With participation from over 4800+cities, the survey continues to foster healthy competition among Urban Local Bodies (ULBs), encouraging improvements in sanitation, waste management, and overall urban hygiene.

In this context, the Regional Centre for Urban and Environmental Studies (RCUES) Lucknow successfully conducted three online training sessions on Swachh Survekshan 2024 to equip Urban Local Body (ULB) officials with the knowledge and tools required for better performance in the survey.

OBJECTIVES OF THE TRAINING PROGRAMME

The training programme was designed to:

- Familiarize participants with the **updated** framework and evaluation criteria of Swachh Survekshan 2024.
- Build the capacity of ULB officials to implement effective strategies for cleanliness, waste management, and citizen engagement.
- Enhance participants' understanding of **best practices and innovative solutions** to improve their city's performance in the survey.
- Motivate cities to adopt sustainable sanitation practices and align with the overarching objectives of the **Swachh Bharat Mission**.

TRAINING PROGRAMME HIGHLIGHTS

The online training sessions covered the following key areas:

• Overview of Swachh Survekshan 2024:

List of Trainings		
Date	No of Participants	
23-Oct-24	114	
24-Oct-24	85	
25-Oct-24	57	

Detailed briefing on the survey methodology, parameters, and weightage distribution.

- Strategies for Better Performance: Insights into preparing for the survey, including cleanliness drives, citizen feedback mechanisms, and solid waste management.
- Best Practices and Case Studies: Showcased examples of cities that achieved excellence in Swachh Survekshan, emphasizing replicable practices.
- Technological Tools for Monitoring and Implementation: Discussion on the use of mobile apps, GIS-based mapping, and other digital tools to monitor progress.
- Citizen Engagement and Awareness: Strategies to involve residents in cleanliness drives and foster community ownership.

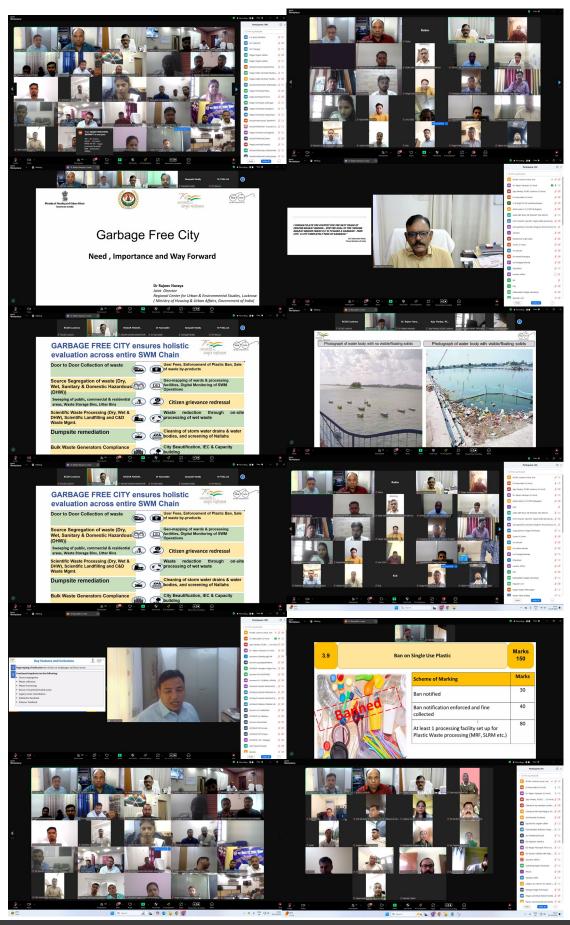
PARTICIPANTS

A total of **256 participants** attended the online training sessions, comprising municipal commissioners, sanitation officers, engineers, and other key ULB personnel from various cities and towns.

COORDINATOR

The training was coordinated by **Dr. Nasruddin, Assistant Director**, RCUES Lucknow, who emphasized the importance of thorough preparation and innovative approaches for achieving top rankings in Swachh Survekshan 2024.

This initiative by RCUES Lucknow reinforces its commitment to empowering ULBs to excel in cleanliness and sanitation, contributing to the larger vision of a cleaner, greener, and healthier India.



ONLINE TRAINING ON RESOURCE MOBILISATION AND FINANCIAL MANAGEMENT IN URBAN LOCAL BODIES

BACKGROUND

Urban Local Bodies (ULBs) play a crucial role in delivering essential services and infrastructure to urban citizens. With increasing responsibilities, the need for financial sustainability and effective resource mobilization has become paramount. In this context, the Regional Centre for Urban and Environmental Studies (RCUES) Lucknow conducted four, online training programmes on Resource Mobilization and Financial Management in Urban Local Bodies, equipping participants with strategies to enhance fiscal discipline and optimize revenue generation.

OBJECTIVES OF THE TRAINING PROGRAMME

The training aimed to:

- Enhance the financial planning and management skills of ULB officials.
- Educate participants on various tools and techniques for resource mobilization.
- Provide insights into innovative practices for revenue generation and cost optimization.
- Discuss the significance of transparency and accountability in financial management.
- Strengthen participants' understanding of financial sustainability for urban development.

TRAINING PROGRAMME HIGHLIGHTS

• Resource Mobilization Strategies:

Diversification of revenue streams for ULBs, including taxes, user charges, and public-private partnerships (PPPs).

Leveraging central and state government schemes for urban development.

• Financial Management Techniques:

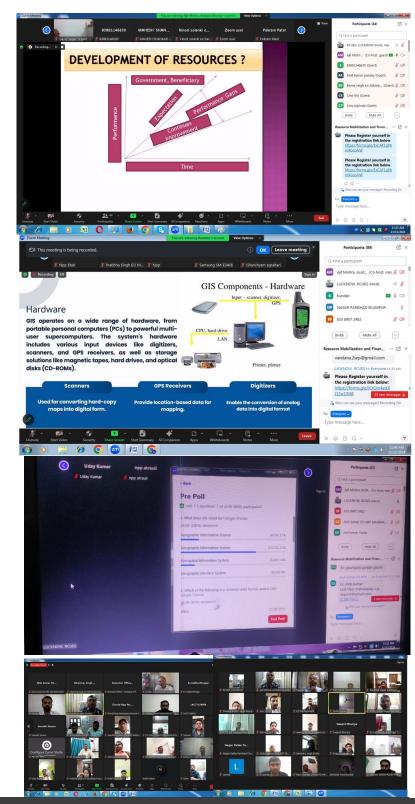
Budget preparation and monitoring for ULBs.

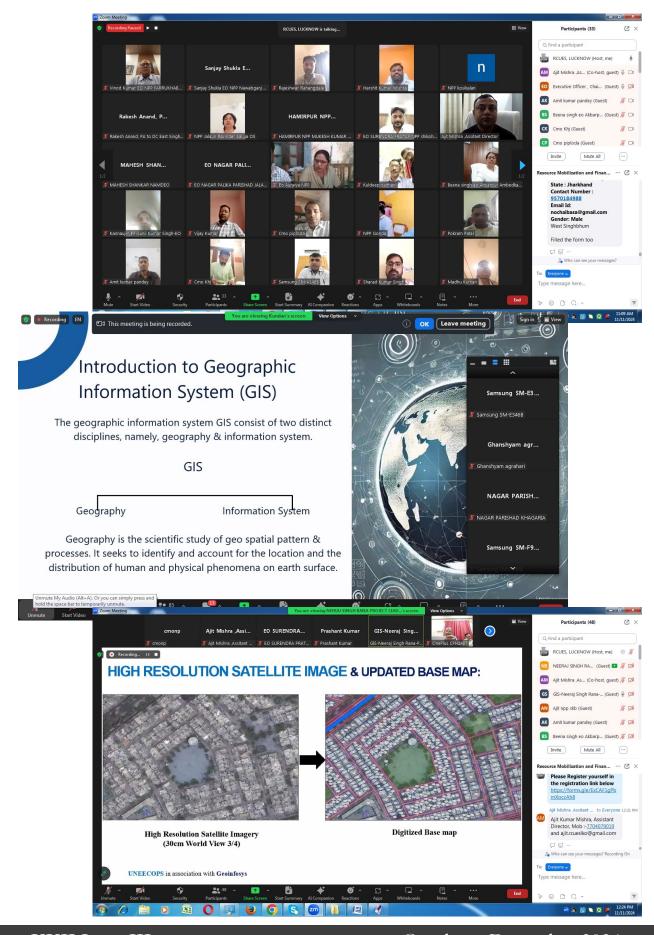
Effective utilization of grants and loans for urban infrastructure.

Best practices in expenditure control and financial reporting.

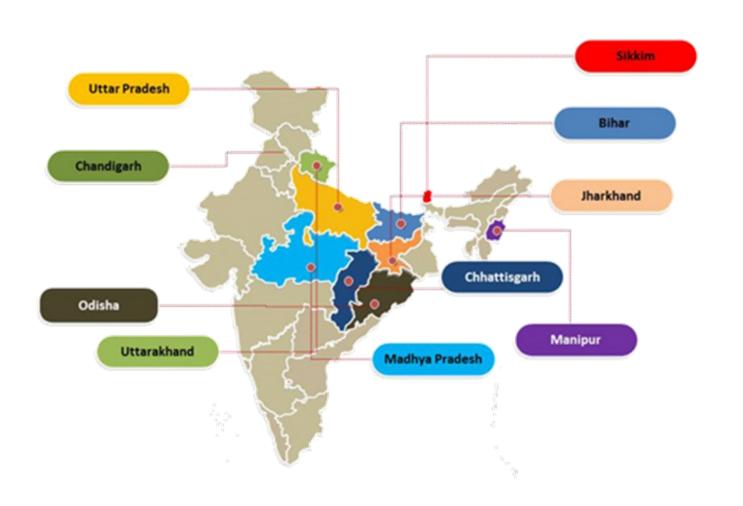
• Case Studies and Practical Insights:

List of Trainings		
Date	No of Participants	
11-Nov-24	44	
11-Nov-24	46	
12-Nov-24	71	
12-Nov-24	54	





OUR REACH





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