



सत्यमेव जयते

REGIONAL CENTRE FOR URBAN & ENVIRONMENTAL STUDIES, LUCKNOW
(MINISTRY OF HOUSING AND URBAN AFFAIRS, GOVERNMENT OF INDIA)

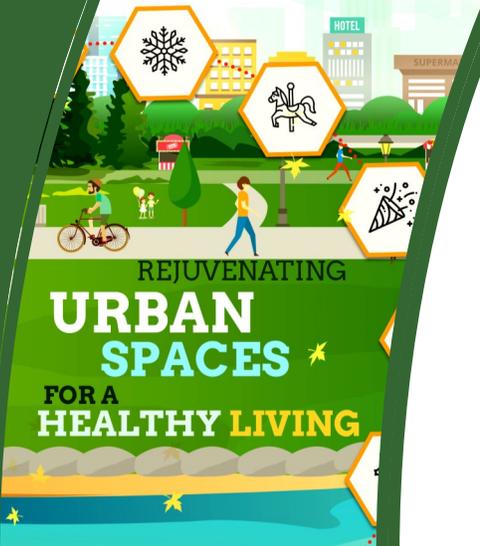


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ANNUAL REPORT

2019-20



RCUES LUCKNOW

ANNUAL REPORT

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Regional Centre for Urban & Environmental Studies, Lucknow
(Ministry of Housing and Urban Affairs, Government of India)

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Regional Centre for Urban & Environmental Studies (RCUES) Lucknow is one of premiere Centres in the country in the field of Urban Management. It was established by the Ministry of Housing and Urban Affairs, Government of India at University of Lucknow in the year 1968. The Centre provides expertise, advisory services & consultancy services to urban local bodies and parastatals.

Vision

To help urban local governments in achieving sustainable Urban Development through a holistic approach.

Mission

Building Capacities Of City Managers For Achieving Good Urban Governance.

Target Group

The RCUES provides training and consultancy services to functionaries of Urban Local Bodies which includes the Executives and Elected Representatives and Officials of Parastatals.

Major Activities

The key activities of the Centre include Training, Capacity Building, Research, Consultancy Services and Dissemination of Information relating to the Urban Sector.

Resources

The Centre is located in the heart of Lucknow. It has three conference halls cum lecture halls, all equipped with updated teaching aids and communication facilities, a computer lab with the latest hardware and relevant softwares and a library rich in collection and subscription. The Centre has its own well-furnished trainee's hostel with AC rooms. A core team of qualified and experienced faculty and researchers. Program based dedicated cells are also created from time to time. Expert team comprising of trainers on Social Development, Urban Planning, Municipal Finance, Livelihood Development, GIS/MIS are created from time to time to cater the needs of various programs organized under the auspices of the Ministry of Housing & Urban Poverty Alleviation.

Funding

The RCUES receives regular financial support in the form of grants-in-aid from the Ministry of Housing and Urban Affairs, Government of India and Government of Uttar Pradesh.

MANAGEMENT

Regional Centre for Urban & Environmental Studies (RCUES) Lucknow is one of the four centers in the country established by the Ministry of Housing and Urban Affairs, Government of India at Lucknow in the year 1968. The Regional Centre provides expertise, advisory services & consultancy services to urban local bodies and Parastatals. The Centre has completed its 50 glorious years and continues to perform its activity as Centre of Excellence.

The Centre is governed by three bodies, viz. National Review & Monitoring Committee, Headed by Secretary, Ministry of Housing and Urban Affairs, Government of India; Governing Council Headed by Principal Secretary, Department of Urban Development, Government of Uttar Pradesh and State Advisory Councils headed by Secretary/Principal Secretary (UD)/LSG of concerned State.



Sri Durga Shankar Mishra, IAS,

Secretary, Ministry of Housing and Urban Affairs, Government of India and Chairman National Review & Monitoring Committee, RCUES Lucknow



Sri Manoj Kumar Singh, IAS,

Principal Secretary, Department of Urban Development, Government of Uttar Pradesh and Chairman, Governing Council & State Advisory Council, RCUES Lucknow

Heads of State Advisory Councils of each constituent State of RCUES Lucknow

Principal Secretary,
Urban Administration & Development Department,
Government of Madhya Pradesh,

Principal Secretary
Urban Administration & Development Department,
Government of Chhattisgarh

Principal Secretary
Department of Housing & Urban Development,
Government of Odisha

Director,
Urban Development Directorate,
Government of Uttarakhand.

Principal Secretary (UD & Housing)
Urban Development and Housing Department,
Government of Bihar

Secretary
Urban Development and Housing Department,
Government of Jharkhand

Principal Secretary
Department of Urban Development and Housing
Government of Sikkim

Secretary
Dept. of Municipal Administration,
Housing & Urban Development
Government of Manipur
Imphal

Secretary (Finance & Urban Planning)
Dept. of Urban Development & Housing (UD&H)
Chandigarh

RCUES BOARD

NATIONAL REVIEW & MONITORING COMMITTEE

Secretary, Ministry of Housing and Urban Affairs, Govt. of India	Chairman
Vice Chancellor, Lucknow University, Osmania University, Hyderabad, Director IIPA, New Delhi, Director General of AIILSG, Mumbai or Senior Level representative.	Member
Joint Secretary, Ministry of Housing and Urban Affairs, Govt. of India	Member
Joint Secretary & FA, Ministry of Housing & Urban Affairs, Govt. of India	Member
Secretary (UD) of the concerned State i.e. Uttar Pradesh, Telengana, Maharashtra and New Delhi where the RCUES is Located.	Member
Director, RCUES, Mumbai, Lucknow, Hyderabad, and Director, Centre for Urban Studies (CUS), IIPA, New Delhi	Member
DS/ Director, Local Self Government, Ministry of Housing & Urban Affairs, Govt. of India	Member Secretary

GOVERNING COUNCIL

Principal Secretary (UD), Govt. of Uttar Pradesh	Chairman
Vice Chancellor of any University in the State of Uttar Pradesh, as decided by the State Government of Uttar Pradesh	Member
Joint Secretary, Ministry of Housing and Urban Affairs, Govt. of India or his nominee	Member
One nominee each from two State Govt. in the RCUES's jurisdiction on rotation basis to be nominated by Ministry of Housing and Urban Affairs, Govt. of India	Member
Director, RCUES, Lucknow	Member Secretary

STATE ADVISORY COUNCIL

Secretary/Principal Secretary (UD)/LSG of concerned State	Chairman
JS (MoHUA) or his nominee	Member
Director, RCUES, Lucknow	Member
Sr. Representative of Water Supply Board	Member
Commissioner of State Transport	Member
Director, Town & Country Planning	Member
Sr. Member/Faculty of RCUES Lucknow	Member
Commissioner, Municipal Administration of respective Government	Member Secretary

OUR CORE TEAM

The RCUES has a core team of qualified and experienced faculty and researchers. Programme based dedicated cells are also created from time to time. Expert team comprising of trainers on Social Development, Urban Planning, Municipal Finance, Livelihood Development, GIS/MIS are involved in projects and programmes undertaken by the Centre from time to time.



Dr. Nishith Rai,
Director



Er. A K Gupta,
Additional Director



Dr. Anjali Mishra,
Joint Director



Dr. Rajeev Narayan,
Deputy Director



Dr. Alka Singh,
Deputy Director



Dr. A.K. Singh,
Assistant Director



Mr. Himanshu Chandra,
Assistant Director



Dr. Nasruddin,
Assistant Director



Mr. Ajit Kumar Mishra,
Assistant Director

OUR REACH

The key activities of the Centre include training, capacity building, research, teaching, consultancy services and dissemination of information relating to the urban sector in the states of Uttar Pradesh, Madhya Pradesh, Bihar, Odisha, Uttarakhand, Jharkhand, Chhattisgarh, West Bengal, Chandigarh and States from the North East. The Centre provides its Consultancy and advisory services across the country.

Our Reach



OVERVIEW AND STRATEGY



Dr. Nishith Rai
Director,
RCUES Lucknow

Regional Centre for Urban and Environmental Studies was created with an aim to boost the implementation of Urban policies by the Ministry of Housing and Urban Affairs, Government of India. Keeping in view the liberalization of economy, rapid economic growth, devolution of funds and functions to Panchayat and Urban Local Body level, enhanced transparency, globalization etc., the Regional Centre continues to play a vital role in nurturing the Human Resource in the urban municipal sector. The Centre undertakes research studies on substantive and contemporary issues as well as in specific areas as sponsored by the governments, national organisations and international agencies. It also offers advisory services in operational areas to the government and public sector enterprises. Besides, it conducts a large number of training programmes on various aspects and facets of the study and practice of urban development, administration and management. It also publishes and disseminates literature on urban development including journals.

The year round activity of RCUES Lucknow includes an exhaustive preparation of Training Plans at Regional, State and City levels which are approved by the Governing Bodies of the Centre. This report comprises of the details of activities conducted by the centre during the FY 2019-20.

The core team of RCUES Lucknow engages in Training Needs Assessment, preparation of training material, identification and conducting Research projects, conferences, symposiums as well as conducting in-house training courses.

I'm delighted to share that RCUES Lucknow has achieved more than double the targets set for the FY 2019-20, during which different programmes and activities were conducted under the SMART CITY Mission, Swachh Bharat Mission, AMRUT, DAY-NULM, Fecal Sludge and

Septage Management, Urban Sanitation, Programmes under the Ministry of Women and Child Development and other specialized programmes conducted for different parastatal agencies like cantonment boards and MES, Vihaan Awasiya Vidhyalaya.

I appreciate the efforts made by RCUES Team and our associated partners.

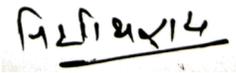
This Report of the Regional Centre for Urban and Environmental Studies, Lucknow pertains to the year 2019-20. The Report presents the activities of the Centre under the following major heads:

- Training
- Dissemination of Information related to Urban Development Sector
- Associational and Outreach Activities.

Besides, the Report includes information about the:

- Centre's Finances
- Academic Events like Seminars, Conferences, Lectures, Visits, etc.
- Academic Activities of Faculty
- Administrative and Personnel Matters.

Year 2019-20 has been a year of extreme work output by the RCUES team. Various initiatives have been taken in the field of capacity building activities as well as Outreach activities by the Centre.


(Dr. Nishith Rai)

SNAPSHOT OF ACADEMIC ACTIVITIES CONDUCTED DURING FY 2019-2020			
Name of the Activity	Programme Head	No of Participants Trained	Progs. Conducted
Training Programmes	AMRUT (Capsule-I, II & III)	645	34
	Training for Elected Rep.	1077	47
	SBM	659	13
	WCD	217	3
	NULM	121	4
Other Specialized Programmes	State Level Programmes	187	4
Total Progs/ Activities Conducted			105
Participants Trained			2906

Publications & Other activities for FY 2019-20	
Publications	FY 2019-20
Books/ DPRs/REPORTS/ DOCUMENTATION	55
Research Studies /Case Study/ Best Practices	7 Ongoing
Journal: Urban Panorama (Biannual)	2
RCUES Newsletter (Quarterly)	4
Annual Report	1
Total Publication proposed	69

Major Activities of the Centre During 2019-20

WORKSHOPS AND SEMINARS

STATE LEVEL CONSULTATION ON PUTTING CITIZENS AT THE CENTRE SUSTAINING IMPROVED URBAN SANITATION SERVICES IN UTTAR PRADESH

The Regional Centre for Urban & Environmental Studies, Lucknow in collaboration with PRIA, New Delhi organized a state level consultation on “Putting Citizens at the Centre: Sustaining Improved Urban Sanitation Services in Uttar Pradesh” on **28 December 2019** at RCUES, Lucknow. The consultation aims to explore solutions for prevailing issues in urban sanitation sector of Uttar Pradesh centred on citizen engagement and multi-stakeholder partnerships.

The main objectives of the Consultation workshop were:

- To discuss the ongoing initiatives in the area of urban sanitation in Uttar Pradesh.
- To induce discussion on existing issues related to urban sanitation in the state
- To share good examples and instances of change from cities of Uttar Pradesh
- To evolve strategic ideas for transforming urban sanitation in the state through effective citizen engagement and behavioural change
- To appraise ULB’s on Participatory Planning and Monitoring for Inclusive Sanitation Services in the state
- To explore possibilities of multi- stakeholder partnerships for sustaining urban sanitation in the state

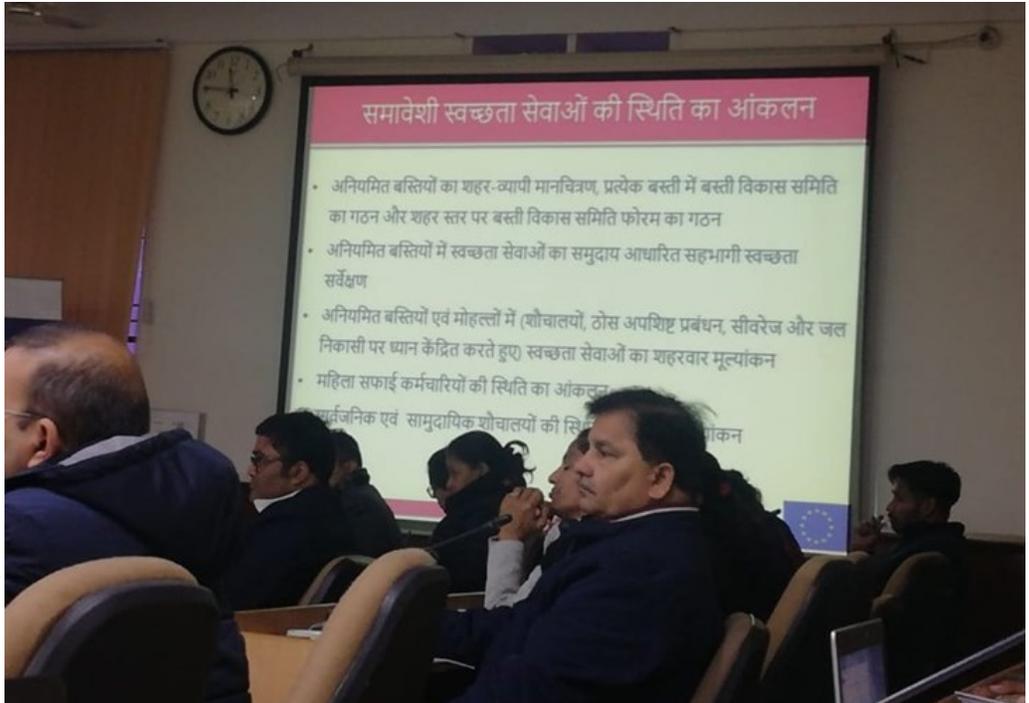
Under SBM, Uttar Pradesh has made significant progress; however, it confronts multidimensional issues in urban sanitation such as lack of segregation at source, low processing of solid waste generated including organic waste and plastics waste, lack of decentralised community oriented processing of waste, low coverage of safe waste water conveyance and treatment systems etc. These issues need to be tackled at various stages of development of service delivery like policy,



(L-R)Dr Anshuman Karol, Senior Programme Manager, PRIA; Dr. Kaustuv Bandopadhyay, Director PRIA; Hon'ble Mayor Mrs. Sayunkta Bhatia, Lucknow Municipal Corporation; Dr Nishith Rai, Director RCUES Lucknow, Shri Arun Kumar Gupta, Additional Municipal Commissioner, Jhansi Municipal Corporation and Dr Alka Singh, Deputy Director, RCUES Lucknow.

planning, implementation and operations/maintenance.

The state level consultation explored solutions on the prevailing issues in urban sanitation sector of Uttar Pradesh centred on citizen engagement and multi-stakeholder partnerships. The main objective was to share good examples of change from the cities of Uttar Pradesh and appraise ULBs on methods for participatory planning and monitoring for inclusive sanitation services in the state.



Participants during the consultation programme

The consultation attempted to find answers to some pertinent questions such as how do we sustain the progress achieved as a result of SBM? How do we deal with the challenges of septic tank management and ODF++? Now that the toilets have been constructed, how do we manage faecal sludge and for that what should be the preparedness level of the ULBs? What kind of capacities should the CSOs have? What are the responsibilities of academic institutions? How do we increase people participation in all these areas and what all do we need to do to make this sustainable?

Responding to these questions it was emphasized that unless a government programme is integrated with citizen movement by promoting local leadership, achieving its desired objectives might be very difficult. For example, if organic waste is completely segregated at individual level and its composting is carried out in a decentralised manner then the municipalities may save resources on everyday waste collection. For this partnership and collaboration with citizen is crucial.

Hon'ble Mayor Mrs. Sayunkta Bhatia, Lucknow Municipal Corporation, appreciated the Jhansi model of citizen engagement on the issue of urban sanitation and suggested that it should be adopted in Lucknow and other cities of the state. Dr Nishith Rai, Director, RCUES in his inaugural address stated that Jhansi model of citizen engagement could be scaled up at the State level to improve and sustain the solutions for urban sanitation in the state.

The consultation was attended by Hon'ble Mayor Mrs. Sayunkta Bhatia, Lucknow Municipal Corporation, Dr Nishith Rai, Director RCUES Lucknow, Dr. Kaustuv Bandopadhyay, Director PRIA and Dr Anshuman Karol, Senior Programme Manager, PRIA and the representatives of ULBs from across the state such as Kannauj, Agra, Jhansi, Bijnor, Shamli, Firozabad, Moradabad, Loni etc.

The programmes were coordinated Dr. Nasruddin, Assistant Director, RCUES, Lucknow.

STATE LEVEL WORKSHOP ON RAIN WATER RECHARGING IN PARKS & OPEN SPACES UNDER AMRUT

India is facing the challenge to serve 17% of the world population with 4% of the world’s freshwater resources. Presently designated as a water stressed nation, India stores less than one-tenth of annual rainfall. Furthermore, disproportionate use of water for agricultural use, excessive ground water pumping and deficient monsoon in the last couple of years make the demand-supply balance more critical. As per NITI Aayog, India is facing water crisis with around 50% population experiencing high-to-extreme water shortage.

In order to address water scarcity, it is important to undertake efforts for conservation, restoration, recharge and reuse of water. In this pursuit, Ministry of Jal Shakti (MoJS), Government of India is launching Jal Shakti Abhiyan (JSA) from 1st July, 2019. Ministry of Housing and Urban Affairs (MoHUA) is participating actively in the Jal Shakti Abhiyan (JSA) along with States/UTs/ Urban Local Bodies (ULBs) to make water conservation measures a Jan Andolan. Ministry of Jal Shakti (MoJS) has identified 255 Districts and 1,597 Blocks across the country as water stressed. From the information made available by MoJS, total



Introductory sessions on each day of the State Level Workshop

756 ULBs have been identified as water stressed out of which 85 ULBs of Uttar Pradesh are severally water stressed.

The urban local bodies have a major in making this Jal Shakti Abhiyan a jan andolan. The major thrust areas of the Jal Shakti Abhiyan are:

- Rain Water Harvesting (RWH)
- Reuse of Treated Waste Water
- Rejuvenation of Water B o d i e s
- Plantation

Under AMRUT Mission the government of Uttar Pradesh has decided that under the component of open spaces and parks, the projects that being implemented by the ULBs should include Rain Water Harvesting and Recharging pits as a mandatory component. Another important area that has been planned to be taken up under priority is Rejuvenation of Water Bodies whereas the Plantation drive has already been initiated by the state government.

LIST OF STATE LEVEL WORKSHOP ON RAIN WATER RECHARGING IN PARKS & OPEN SPACES UNDER AMRUT	
Date	No. of Participants
26-Jul-19	39
27-Jul-19	37
17-Aug-19	67

Keeping in view the importance of the above subject Regional Centre for Urban & Environmental Studies, Lucknow organized three one day State Level Workshops on Rain Water Harvesting & Recharging in Parks & Open Spaces under AMRUT at RCUES Lucknow.

The objectives of the workshop were to:

- To acquaint the participants about Rainwater Harvesting and Recharging Systems, its Need and importance
- To discuss the key components of Jal Shakti Abhiyan and action to be taken by the state and ULBs
- To discuss the Techniques & Methods of Rain water Harvesting and its design criteria
- To discuss the Estimation & Costing of Rainwater Harvesting/Recharging Systems to be implemented in AMRUT Park projects
- To aware the participants about the best Case Studies Successful Models of RWH Projects.
- To discuss the Rainwater Conservation & Harvesting Provisions under Model Building Bye Laws 2016 & State Policy and its compliances
- To aware the participants about Planning & Designing Projects for Rejuvenation of Water Bodies and reuse of treated waste water.

The workshop was attended by Municipal Commissioners, Executive officers, Engineers, Urban Infrastructure Specialists from 60 AMRUT cities of Uttar Pradesh.

The workshop was coordinated by Dr. Alka Singh, Deputy Director, O.P.Nigam, Assistant Engineer and Mr. Zia-Ul-Haque, Urban Planner, RCUES, Lucknow.

STATE LEVEL WORKSHOP ENGENDERING BUDGETS AND GENDER INCLUSIVE URBAN DEVELOPMENT

Gender budgeting has been internationally recognized as a key tool for empowering women by incorporating gender perspective and concerns at all levels and stages of development planning, policy, programmes and delivery mechanism. Government of India has adopted budgeting for gender equity as a mission statement and is widely disseminating tools and strategies across ministries and departments. The importance of gender budgeting has been stressed time and again in different forums. Gender Budgeting refers to a method of looking at the budget formulation process, budgetary policies and budget outlays from the gender lens. Gender Budget, with regard to the government at any level, does not refer to a separate budget for woman, rather it is an analytical tool which scrutinizes the government budget to reveal its gender-differentiated impact and advocate for greater priorities for program and schemes to address the gender-based disadvantages faced by women. In fact, gender budgeting, as an approach, is not confined to government budgets alone; it also includes analyzing various socio-economic policies from the gender perspective. Gender Budgeting is now recognize as a tool for empowering women. This gives a broad overview and underlines the importance of the gender budgeting initiatives in India, highlighting certain related issues that need to be addressed for making gender budgeting, an effective tool for women's empowerment in the Indian context. It explores the query - how effective has gender budgeting been as a tool for women empowerment in its present form. Keeping in view the importance of the above subject Regional Centre for Urban & Environmental Studies, Lucknow organized a three day State Level Workshop on “Engendering Budgets and Gender Inclusive Urban Development ” for municipal officials of ULBs, parastatal agencies, and Department of Women and Child Development to discuss and deliberate on pertinent issues of engendering urban development and gender budgeting on September 25-27, 2019 at Gwalior,

Madhya Pradesh.

The main objectives of the workshop were:

- To review the rationale of the gender budgeting as a tool for women's empowerment,
- To examine the policy initiatives, programmes, schemes and projects for gender mainstreaming and gender inclusive urban development in India,



Inauguration ceremony

- To discuss the tools of gender budgeting at state level and also share experiences of different states.
- To examine the problems, constraints and difficulties in gender budgeting at different levels.
- To discuss the role of various stakeholders and key players in gender budgeting.
- To examine the scope of gender budgeting in different sectors of economy, particularly in departments and ministries of centre and state governments.

Shri J. N. Para, Joint Director, Urban Administration and Development Department, Government of Madhya Pradesh, Gwalior Division inaugurated the workshop. He said that the workshop has covered the theoretical and applied aspects of gender equality, gender budgeting and engendering urban development. He expected that the workshop will sensitize the municipal officials on gender issues and women empowerment. Shri J. P. Para, and Shri B. K. Karaiya, Engineer, Urban Administration and Development Department, Government of Madhya Pradesh, Jabalpur Division were also present in the inaugural session.

In view of the objectives of the workshop, programme schedule was prepared. The programme was divided into different technical sessions including engendering urban development, governance, theoretical, legal and policy perspective of women empowerment, gender budgeting, analysis of gender budgets, women centric policies, programmes, and schemes, planning for urban infrastructure development and delivery of civic services etc.

In the programme, Government of Madhya Pradesh nominated and municipal officials from urban local bodies and parastatal bodies falling under the jurisdiction of Gwalior and Chambal divisions of the state. Overall, 77 participants attended the workshop. Out of them 13 participants were females, while 2 Joint Directors, 2 Deputy Municipal Commissioners 15 Chief



Certificate of participation being distributed by Er A K Gupta, Additional Director and Dr A K Singh, Assistant Director RCUES Lucknow

Municipal Officers, and remaining Engineers and other municipal officials of ULBs, Madhya Pradesh Urban Development Corporation, Urban Administration and Development Department, Women and Child Development, Gwalior division, and District Urban Development Agency of state participated in the programme..

Dr. A.K. Singh and Dr. Nasaruddin, Assistant Directors, RCUES, jointly coordinated the programme.

STATE LEVEL WORKSHOP ON ENGENERING BUDGETS AND GENDER INCLUSIVE URBAN DEVELOPMENT

Inclusive urban planning and development is gaining momentum in the context of economic liberalization, globalization and new policy regime. In 1984, Austria introduced the first gender budget. Taking budgets as essential instruments for promoting gender equality, pioneering analysis of the impact of public budgets on gender relations was carried out. Since then, more than 90 countries have adopted gender budgeting as a tool for women empowerment and engendering development. In India too, many states, local governments, corporate houses and private agencies have initiated gender budgeting and have introduced specific policies, programmes and schemes for gender mainstreaming. In view of the above, a three -day state level workshop was organized under the auspices of Ministry of Women and Child Development, Government of India, by RCUES, Lucknow on December 16-18, 2019 at Rudrapur, Uttarakhand to discuss and deliberate on pertinent issues of engendering urban development and gender budgeting.

The main objectives of the workshop were:

- To review the rationale of the gender budgeting as a tool for women's empowerment and also to discuss strategic framework of gender budgeting activities;
- To examine the policy initiatives, programmes, schemes and projects for gender mainstreaming

and gender inclusive urban development in India;

- To discuss the tools of gender budgeting at state level and also share experiences of different states;
- To examine the problems, constraints and difficulties in gender budgeting at different levels;
- To discuss the role of various stakeholders and key players in gender budgeting;
- To examine the scope of gender budgeting in different sectors of economy, particularly in departments and ministries of centre and state governments;
- To suggest measures for empowering women and gender budgeting exercises.

Dr. R. V. P. Singh, Deputy Advisor, NITI Aayog, Government of India, New Delhi, inaugurated the workshop. He highlighted that Women constitute half the world as well as in urban population. Gender planning and tools such as gender budgeting integrate these priorities into the urban development agenda, lay policy priorities, develop programmes, decide budget allocation priorities and create institutional mechanisms to ensure appropriate expenditures thereby providing significant opportunities for women's empowerment.

In view of the objectives of the workshop, programme schedule was prepared. The programme was divided into different technical sessions including engendering urban development, governance, theoretical, legal and policy perspective of women empowerment, gender budgeting ,analysis of gender budgets , women centric policies, programmes, and schemes, planning for urban infrastructure development and delivery of civic services etc.

In the programme, Government of Uttarakhand nominated 76 municipal officials from urban local bodies and parastatal bodies of the state. Overall, 71 participants attended the workshop. The participants included Assistant Municipal Commissioners/ Executive Officers (27), State Mission Managers/ City Mission Managers (15), Government Post Graduate Colleges teachers



(L-R) Dr. A. K. Singh, Assistant Director, RCUES, Mr. Manish Singh, Consultant, UNICEF, Dr. R. V. P. Singh, Deputy Advisor, NITI Aayog, and Dr. Nasruddin, Assistant Director, RCUES, Lucknow

(15) and others. Out of total participants, 10 participants were females.

Dr. A.K. Singh and Dr. Nasruddin, Assistant Directors, RCUES, jointly coordinated the programme.

STATE LEVEL WORKSHOP ON ENGENDERING BUDGETS AND GENDER INCLUSIVE URBAN DEVELOPMENT

Inclusive urban planning and development is gaining momentum in the context of economic liberalization, globalization and new policy regime. In 1984, Austria introduced the first gender budget. Taking budgets as essential instruments for promoting gender equality, pioneering analysis of the impact of public budgets on gender relations was carried out. Since then, more than 90 countries have adopted gender budgeting as a tool for women empowerment and engendering development. In India too, many states, local governments, corporate houses and private agencies have initiated gender budgeting and have introduced specific policies, programmes and schemes for gender mainstreaming. In view of the above, a three -day state level workshop was organized under the auspices of Ministry of Women and Child Development, Government of India, by RCUES, Lucknow on February 6-8, 2020 at Raipur, Chhattisgarh to discuss and deliberate on pertinent issues of engendering urban development and gender budgeting.

The main objectives of the workshop were:

- To review the rationale of the gender budgeting as a tool for women's empowerment and also to discuss strategic framework of gender budgeting activities;
- To examine the policy initiatives, programmes, schemes and projects for gender mainstreaming and gender inclusive urban development in India;
- To discuss the tools of gender budgeting at state level and also share experiences of different states;
- To examine the problems, constraints and difficulties in gender budgeting at different levels;
- To discuss the role of various stakeholders and key players in gender budgeting;
- To examine the scope of gender budgeting in different sectors of economy, particularly in departments and ministries of centre and state governments;
- To suggest measures for



Shri R. K. Dongre, Deputy Director SUDA, Government of Chhattisgarh, lighting the inauguration lamp



Participants of the programme

empowering women and gender budgeting exercises.

Shri R. K. Dongre, Deputy Director SUDA, Government of Chhattisgarh, inaugurated the workshop. He highlighted that women constitute half the population in the cities. Though the functions and working of ULBs affect every man and woman, the latter has no or very minimal role as they are under-represented in leadership positions in local government institutions until recently. They do not have a role to influence local decisions resulting in insufficient access to services. This necessitates measures to provide equal representation in the ULBs. As the local governments are closest to the community, these may be best suited places for women in local policy and decision-making that impact provision of civic services and quality of life. Several factors including discrimination, family burdens, financial constraints to contest to local governments, cultural factors, etc., come in the way of women participation in local governments. The political empowerment requires transformation of existing political structures and processes that are more responsive to women.

In view of the objectives of the workshop, programme schedule was prepared. The programme was divided into different technical sessions including engendering urban development, governance, theoretical, legal and policy perspective of women empowerment, gender budgeting, analysis of gender budgets, women centric policies, programmes, and schemes, planning for urban infrastructure development and delivery of civic services etc.

Dr. A.K. Singh, Assistant Director, RCUES, Lucknow, outlined the objectives and content of the workshop. He said that urban development is in need of a gender perspective because women and men experience cities in different ways. Women's interests and needs have been underrepresented in urban policy and development, largely due to a gender-blind approach, conventionally used, that is overwhelmingly infrastructure and real estate oriented. In order to promote sustainable and equitable urban development, it is critical to integrate women's needs in the design of programmes, infrastructure and services. Urban poverty is an unfortunate consequence of urbanization, with adverse impact on women and girls. Women comprise a majority of urban people in poverty and as such have inferior access to resources, livelihood and basic services and face higher risk of crime, epidemics, natural disasters and environmental hazards. Gender planning and tools such as gender budgeting integrate these priorities into the

urban development agenda, lay policy priorities, develop programmes, decide budget allocation priorities and create institutional mechanisms to ensure appropriate expenditures thereby providing significant opportunities for women's empowerment. Dr. Nasruddin, Assistant Director, RCUES, Lucknow gave vote of thanks to the dignitaries of inaugural session of the workshop.

In the programme, Government of Chhattisgarh nominated 80 municipal officials from urban local bodies and parastatal bodies of the state. Overall, 69 participants attended the workshop. The participants included Deputy Director, Zone Commissioners/ Chief Municipal Officers (11), State Mission Managers/ City Mission Managers (10), Engineers (9), Community Organizers (10) and other municipal officials. Out of total participants, 24 participants were females.

Dr. A.K. Singh and Dr. Nasruddin, Assistant Directors, RCUES, jointly coordinated the programme.

WORKSHOP ON PLANNING & DESIGNING OF FSSM IN URBAN LOCAL BODIES OF UTTAR PRADESH UNDER AMRUT

Untreated fecal sludge and septage management from towns and cities is one of the major causes of surface and ground water pollution in India. The Increase in access to sanitation under Swachh Bharat Mission brought about an evident need to address the emerging liquid waste management challenges. In India, a majority of the household depend on onsite sanitation facilities wherein, safe management of human waste, which includes its safe containment, transport, treatment and disposal, is of utmost importance to make our cities healthy and livable. Furthermore, rising urban population and increasing access to sanitation exert pressure on the existing sewerage management systems. Recognizing the evident need to address the challenges, government mandated initiatives such as the AMRUT which was introduced with funds earmarked specifically to finance various programmatic interventions pertaining to liquid waste management among other interventions. Beside the conventional sewer system, initiatives like AMRUT took a step further to address the liquid waste management challenges by adopting complementary

approaches such as FSSM for Septage management in areas lacking sewerage System. There is a need to promote FSSM as an alternative solution for efficient liquid waste management in small and medium towns where setting up sewer networks seemed unviable due to high cost, longer and complex



Introductory session chaired by Er A K Gupta, Additional Director along with Dr Alka Singh, Deputy Director and other Faculty members of RCUES Lucknow



Participants during the workshop

construction phase and less density of population. In state of Uttar Pradesh out of 60 AMRUT cities, 48 cities have no sewerage system or partial sewerage, hence these cities are totally dependent on septage and management of septage in these cities is a major challenge. In this above context one day workshop on Planning and Designing of Fecal Sludge and Septage Management in Urban Local Bodies of Uttar Pradesh was organized on **19th September 2019** by Regional Center for Urban and Environmental Studies, Lucknow in collaboration with National Institute of Urban affairs, New Delhi.

The objective of this workshop was to orient the participants about planning and designing of DPRs related to Fecal Sludge and Septage Management of AMRUT Cities of Uttar Pradesh.

In this workshop Engineer/ Executive Engineer of AMRUT towns of Uttar Pradesh along with Parastatal Agency working in the field of Septage Management were attended the workshop and total number of 44 participants were participated.



Certificate of participation being distributed by Dr Alka Singh, Deputy Director RCUES Lucknow

The workshop was jointly coordinated by Dr. Alka Singh Deputy Director and Mr. Ajit Kumar Mishra, Assistant Director, RCUES, Lucknow.

DIVISIONAL LEVEL ONE DAY WORKSHOP ON SWACHH BHARAT MISSION FOR URBAN LOCAL BODIES OF VARIOUS DIVISIONS IN UTTAR PRADESH

The Regional Centre for Urban & Environmental Studies, Lucknow organized four one-day Workshop on Swachh Bharat Mission for Urban Local Bodies of various divisions of Uttar Pradesh.

The main objectives of the workshops were:

- To discuss and aware the participants about Decentralized Waste Management and its technical

Academic Activities

aspects.

- To aware the participants about requirements and way forward for Swachh Sarvekshan 2020.
- To orient the participants on need and importance of Garbage Free City.

In the workshops 659 officials participated, mainly consisting of officers from Nagar Nigam, Executive Officers of Nagar Palika Parishads, District Coordinators for Swachh Vatavaran Protsahan Samiti, Lucknow Divison, District Programme Managers and Divisional Programme Managers, Officers and Staff of Urban Local Bodies

of the



L-R- Sri Puneet Babbar, COO and Mr. Gyan Prakash Mishra, Senior Advisor ,Mosaic Advanced Solutions LLP, Dr. Nasruddin, Asst. Director, RCUES, Ar. Priyanka Kumar, Urban Planner, RCUES Lucknow and Participants during the session

LIST OF DIVISIONAL LEVEL ONE DAY WORKSHOP ON SWACHH BHARAT MISSION FOR URBAN LOCAL BODIES OF UTTAR PRADESH

Division	Date	No. of Participant
Lucknow	07-Sept-19	48
Lucknow	30-Sept-19	45
Aligarh	13-Dec-19	37
Kanpur	14-Dec-19	43
Agra	18-Oct-19	40
Pilibhit	01-Dec-19	65
Varanasi & Mirzapur	07-Dec-19	62
Badaun	08-Dec-19	49
Meerut	11-Dec-19	66
Bijnor	11-Dec-19	54
Aligarh	13-Dec-19	37
Saharanpur	14-Dec-19	70
Kanpur	14-Dec-19	43

respective Divisions, who are engaged in implementation of SBM.

The programmes were coordinated by Dr. Rajeev Narayan, Deputy Director, RCUES, Lucknow, Dr. Nasruddin, Assistant Director, RCUES, Lucknow & Ms. Priyanka Kumar, Urban Planner, RCUES, Lucknow.

(L-R)Dr. Nasruddin, Astt. Director, RCUES Lucknow, Shri Manoj Jaiswal Chairman NPP and Dr. Rajeev Narayan, Dy. Director, RCUES Lucknow at Mirzapur



Introductory session chaired by Er A K Gupta, Additional Director, RCUES Lucknow along with Sri Akhilesh Gautam, Director, IDC, Dr. Rajeev Narayan, Dy. Director and Dr. Nasruddin, Assistant Director, RCUES Lucknow

TRAINING PROGRAMMES

ACTIVITIES UNDER ATAL MISSION FOR REJUVENATION AND URBAN TRANSFORMATION (AMRUT)

INTEGRATED ORIENTATION TRAINING PROGRAMME FOR ELECTED REPRESENTATIVES OF NAGAR PANCHAYATS, UTTAR PRADESH UNDER AMRUT

The capacity of nations to pursue their economic and social goals depends on their ability to govern their cities. In order to strengthen capacities of Elected Representatives the integrated capacity building programme covers all Missions viz. Atal Mission for Rejuvenation and Urban Transformation (AMRUT), Swachh Bharat Mission (SBM), National Urban Livelihood Mission (NULM), Housing for All (HFA), Pradhan Mantri Awas Yojana (PMAY), & HRIDAY. To enhance the functional knowledge, improve the skills and change the attitude of elected representatives. Thirty seven two days Orientation Training Programmes for Elected Representatives of ULBs of Uttar Pradesh was organized by RCUES, Lucknow.

The main objectives of the programme were:

- To discuss AMRUT reforms for improving the institutional outcomes with focus on accountability, transparency, efficient service delivery, citizen empowerment and resource mobilization.
- To orient the elected representatives with objectives, components and expected outcomes of the various flagship schemes viz. AMRUT Mission, Swachh Bharat Mission, National Urban Livelihood Mission and Housing for All.
- To share good practices for enhancing the knowledge and replication of good models.

Overall 788 Elected Representatives including Chairman and Ward Members of ULBs of Uttar Pradesh were trained in 37 training programmes conducted during the FY 2019-20.

Elected representatives were imparted orientation training in which each training Programmes were of two days duration, the pedagogy adopted for elected representatives was innovative and



Introductory session chaired by Dr Nishith Rai, Director RCUES Lucknow along with Er A K Gupta, Additional Director and Dr Anjali Mishra, Joint Director and other Faculty members of RCUES Lucknow

LIST OF INTEGRATED ORIENTATION TRAINING PROGRAMME FOR ELECTED REPRESENTATIVES OF NAGAR PANCHAYATS, UTTAR PRADESH UNDER AMRUT

Date	No. of Participants
04-05 July, 2019	12
15-16 July, 2019	30
17-18 July, 2019	19
22-23 July, 2019	25
24-25 July, 2019	24
29-30 July, 2019	24
31 July-01 August, 2019	20
02-03 August, 2019	22
08-09 August, 2019	10
16-17 August, 2019	19
19-20 August, 2019	19
21-22 August, 2019	14
26-27 August, 2019	26
30-31 August, 2019	18
02-03 September, 2019	22
04-05 September, 2019	24
06-07 September, 2019	19
12-13 September, 2019	11
16-17 September, 2019	14
18-19 September, 2019	26
20-21 September, 2019	13
25-26 September, 2019	10
04-05 October, 2019	18
16-17 October, 2019	33
18-19 October, 2019	31
22-23 October, 2019	21
23-24 October, 2019	16
04-05 November, 2019	26
25-26 November, 2019	35
27-28 November, 2019	19
29-30 November, 2019	17
02-03 December, 2019	34
04-05 December, 2019	29
06-07 December, 2019	28
10-11 December, 2019	20
12-13 December, 2019	17
16-17 December, 2019	21

interactive which included class room sessions, site-visits and discussions with practitioners and experts to share and learn from good practices for enhancing the knowledge and replication of good models.

During the Orientation Training Programmes the elected representatives were made aware of decentralized governance system, emerging problems and challenges in urban governance due to rapid urbanization and functioning of urban governments. The session covered needs of basic urban infrastructure creation that has a direct link to provision of better services to people like water supply, sewerage, drainage, urban transport and green spaces/parks with specific focus on the Atal Mission for Rejuvenation and Urban Transformation (AMRUT) emphasis on mission coverage, components, programme management structure, fund allocation, execution, appraisal, implementation, monitoring process and reforms under AMRUT.

Convergence of different mission at the ULB level is essential and the elected representatives play very important role in the convergence. This training familiarize the participants with the concept, approaches, rational of convergence, steps, stages, task, activities and opportunities for achieving convergence with the central and state government schemes.

Sanitation agenda has been at the forefront of development in India. Swachh Bharat Mission was discussed during the training programme with emphasis on access to safe and sustainable sanitation for all, Elimination of open defecation, Eradication of Manual Scavenging, Modern and Scientific Municipal Solid Waste Management. Behavioral change regarding healthy sanitation practices and awareness about sanitation and its

linkage with public health was also discussed. The Elected representatives were able to understand the need to create an enabling environment for private sector and community participation for achieving the Swachh Bharat Mission goals.

The Housing for All Mission for urban areas was also discussed. The training focused on identification of actual beneficiaries for providing houses to all eligible families under the Mission. During the session the elected representatives were very curious to know the Eligibility criteria, components and other implementation related details of the scheme, which were discussed in details.

Reforms in urban sector are an important aspect which was discussed during the training. Rationale, importance and need of urban reforms were discussed. The process and status of urban reforms implementation through board and role of elected representatives was discussed. Skill up-gradation for better livelihoods opportunities in urban areas is essential for overall sustainable development in cities. The urban poor in general lacks the required skills for harnessing the income generating opportunities available locally. In view of this the orientation training programme also focused on the National Urban Livelihoods Mission which is committed to providing livelihoods to the urban poor through a combination of skill enhancement, self-employment, social security and institutional development. The discussions which the elected representatives focused on providing livelihoods to the urban poor, shelter and basic facilities for the homeless, designated street vending zones and



Participants during the training sessions

vendor's markets, credit facilities and social security convergence for street vendors and urban poor. The mission coverage, components, sub components programme management structure, fund allocation, Implementation Strategy, execution and monitoring process under DAY-NULM were discussed.

Exposure visits to best practices is an integral part of the orientation training programmes for elected representatives. With the objective of sharing and learning from good practices for enhancing the knowledge and replication of good models the elected representatives were taken for exposure visits to decentralized solid and liquid waste treatment models. The elected representatives had elaborate discussion with the practitioner. The Model House Park project of Lucknow was initiated by active participation of the citizens and ward member. This visit was a peer learning among the elected representatives which was very fruitful. The participants were also taken to a Bio Gas Digester Plant which is an innovative model of the state government for generating gas through treatment of animal shelter waste along with liquid waste at Kanha Upvan, Lucknow.

The training programmes were jointly coordinated by Dr. Anjali Mishra, Joint Director, Dr. Nasruddin, Mr. Himanshu Chandra, Assistant Director, RCUES, Lucknow.

INTEGRATED ORIENTATION TRAINING PROGRAMME FOR MUNICIPAL OFFICIALS OF UTTAR PRADESH UNDER AMRUT

In order to strengthen capacities of Urban Local Bodies, States and other stakeholders, the Ministry of Housing and Urban Affairs (MoHUA) has been implementing the Individual Capacity Building under its flagship mission of AMRUT. For efficiently implementing the following other flagship missions of the Ministry, a new Integrated Capacity Building Framework covering all urban Missions was designed and launched. RCUES Lucknow is one of the empaneled Training Entity



Introductory session chaired by Er A K Gupta, Additional Director, Dr Anjali Mishra, Joint Director and Dr Alka Singh, Deputy Director, RCUES Lucknow

for rolling out Integrated Orientation Training Programme for Municipal Functionaries of Uttar Pradesh.

The Orientation Programme covers the critical aspects of all the Urban Missions. In this context 14 Integrated Orientation Training Programme for Municipal Officials of Uttar Pradesh under AMRUT mission were conducted.

The three day training focused on the development issues caused due to increasing urbanisation and discussed the strategies to be opted in order to promote sustainable urban

LIST OF INTEGRATED ORIENTATION TRAINING PROGRAMME FOR MUNICIPAL FUNCTIONARIES OF UTTAR PRADESH UNDER AMRUT

Date	No. of Participants
14-16 October, 2019	11
17-19 October, 2019	16
22-24 October, 2019	19
06-08 November, 2019	17
14-16 November, 2019	15
21-23 November, 2019	23
25-27 November, 2019	23
28-30 November, 2019	19
02-04 December, 2019	23
05-07 December, 2019	22
10-12 December, 2019	16
19-21 December, 2019	23
06-08 February, 2020	25
13-15 February, 2020	26



Participants during the training session

growth through organised planning, development and governance. Further detailed discussions about the AMRUT programme - the thrust areas under AMRUT, Reforms, Service Level Benchmarks (SLB), Service Level Improvement Plan (SLIP), State Annual Action Plan (SAAP), Funding Pattern, Capacity Building etc were carried out. The participants were briefed about the different missions/schemes of Ministry of Housing and Urban affairs (MoHUA) and their convergence.

The participants were made aware of various issues and challenges in the urban sector and emphasize on the role and convergence of various missions addressing the challenges.

The main aim of the orientation workshop is to sensitize the participants of various programmes/missions and identifying the key areas for capacity building under the Capacity Building for Urban Development Project through Training Needs Assessment.

The key objectives of the Training programme were:

- Understanding the impact of inadequate urban services and its challenges faced by the cities
- Strengthening knowledge of municipal functionaries for implementing projects with convergence under existing schemes and missions
- Generating awareness about the innovative approaches leading to sustainable urban cities
- Knowledge of effective and sustainable solutions for achieving service level benchmarks in the trust areas

Overall 278 officials participated in the programmes, the participants included officials of ULBs from Administration, Engineering & Finance wings.

The programmes were coordinated by Dr. A. K. Singh, Assistant Director, RCUES, Lucknow.



Participants during site visit

INTEGRATED ORIENTATION TRAINING PROGRAMME FOR ELECTED REPRESENTATIVES OF NAGAR PALIKA PARISHADS, UTTAR PRADESH UNDER AMRUT

The capacity of nations to pursue their economic and social goals depends on their ability to govern their cities. In order to strengthen capacities of Elected Representatives the integrated capacity building programme covers all Missions viz. Atal Mission for Rejuvenation and Urban Transformation (AMRUT), Swachh Bharat Mission (SBM), National Urban Livelihood Mission (NULM), Housing for All (HFA), Pradhan Mantri Awas Yojana (PMAY), & HRIDAY. To enhance the functional knowledge, improve the skills and change the attitude of elected representatives. Ten two days Orientation Training Programmes for Elected Representatives of ULBs of Uttar Pradesh was organized by RCUES, Lucknow.

The main objectives of the programme were:

- To discuss AMRUT reforms for improving the institutional outcomes with focus on accountability, transparency, efficient service delivery, citizen empowerment and resource mobilization.
- To orient the elected representatives with objectives, components and expected outcomes of the various flagship schemes viz. AMRUT Mission, Swachh Bharat Mission, National Urban Livelihood Mission and Housing for All.
- To share good practices for enhancing the knowledge and replication of good models.

289 Elected Representatives including Chairman and Ward Members of ULBs of Uttar Pradesh were trained in 10 training programmes conducted during this quarter.

LIST OF INTEGRATED ORIENTATION TRAINING PROGRAMME FOR ELECTED REPRESENTATIVES OF NAGAR PALIKA PARISHAD, UTTAR PRADESH UNDER AMRUT	
Date	No. of Participants
18-19 December, 2019	22
17-18 January, 2020	32
20-21 January, 2020	31
22-23 January, 2020	43
27-28 January, 2020	19
04-05 February, 2020	21
06-07 February, 2020	39
10-11 February, 2020	29
12-13 February, 2020	32
17-18 February, 2020	21

Elected representatives were imparted orientation training in which each training Programmes were of two days duration, the pedagogy adopted for elected representatives was innovative and interactive which included class room sessions, site-visits and discussions with practitioners and experts to share and learn from good practices for enhancing the knowledge and replication of good models.

During the Orientation Training Programmes the elected representatives were made aware of decentralized governance system, emerging problems and challenges in urban governance due to rapid urbanization and functioning of urban governments. The session covered needs of basic urban infrastructure creation that has a direct link to provision of better services to people like water supply, sewerage, drainage, urban transport and green spaces/parks with specific focus on the Atal Mission for Rejuvenation and Urban Transformation (AMRUT) emphasis on mission coverage, components, programme management structure, fund allocation, execution, appraisal, implementation, monitoring process and reforms under AMRUT.

Convergence of different mission at the ULB level is essential and the elected representatives play very important role in the convergence. This training familiarize the participants with the concept, approaches, rational of convergence, steps, stages, task, activities and opportunities for achieving convergence with the central and state government schemes.

Sanitation agenda has been at the forefront of development in India. Swachh Bharat Mission was



Participants during the training sessions

discussed during the training programme with emphasis on access to safe and sustainable sanitation for all, Elimination of open defecation, Eradication of Manual Scavenging, Modern and Scientific Municipal Solid Waste Management. Behavioral change regarding healthy sanitation practices and awareness about sanitation and its linkage with public health was also discussed. The Elected representatives were able to understand the need to create an enabling environment for private sector and community participation for achieving the Swachh Bharat Mission goals.

The Housing for All Mission for urban areas was also discussed. The training focused on identification of actual beneficiaries for providing houses to all eligible families under the Mission. During the session the elected representatives were very curious to know the Eligibility criteria,



Participants during the exposure visit

components and other implementation related details of the scheme, which were discussed in details.

Reforms in urban sector are an important aspect which was discussed during the training. Rationale, importance and need of urban reforms were discussed. The process and status of urban reforms implementation through board and role of elected representatives was discussed. Skill up-gradation for better livelihoods opportunities in urban areas is essential for overall sustainable development in cities. The urban poor in general lacks the required skills for harnessing the income generating

opportunities available locally. In view of this the orientation training programme also focused on the National Urban Livelihoods Mission which is committed to providing livelihoods to the urban poor through a combination of skill enhancement, self-employment, social security and institutional development. The discussions which the elected representatives focused on providing livelihoods to the urban poor, shelter and basic facilities for the homeless, designated street vending zones and vendor's markets, credit facilities and social security convergence for street vendors and urban poor. The mission coverage, components, sub components programme management structure, fund allocation, Implementation Strategy, execution and monitoring process under DAY-NULM were discussed.

Exposure visits to best practices is an integral part of the orientation training programmes for elected representatives. With the objective of sharing and learning from good practices for enhancing the knowledge and replication of good models the elected representatives were taken for exposure visits to decentralized solid and liquid waste treatment models. The elected representatives had elaborate discussion with the practitioner. The Model House Park project of Lucknow was initiated by active participation of the citizens and ward member. This visit was a peer learning among the elected representatives which was very fruitful. The participants were also taken to a Bio Gas Digester Plant which is an innovative model of the state government for generating gas through treatment of animal shelter waste along with liquid waste at Kanha Upvan, Lucknow.

The training programmes were jointly coordinated by Dr. Anjali Mishra, Joint Director, Mr. Himanshu Chandra, Assistant Director, RCUES, Lucknow.

TRAINING PROGRAMMES ON ACCOUNTING, FINANCIAL PLANNING & MANAGEMENT (CAPSULE II)

Effective municipal government and administration as preconditions for efficient service delivery. With rapid urbanization and the pressure on urban areas for service delivery, the role of urban local governments is undoubtedly becoming important and, here, their financial capacity can hold the key. In municipalities there is a drive towards automating department level operations. While creating e-governance systems certain improvements and efficiencies, the true need is to take an integrated approach. These systems need to be integrated to each other and work as a cluster of interdependent modules. Municipal e-Governance esp. takes more than the adoption of new technology such as computers and mobile devices. While these new technology tools provide significant improvements in record keeping, searching, generating bills/receipts, storing large number of records and processing large number tasks etc. There are several institutional changes that are required to make e-Governance successful.

Training of end-users on the software and where relevant, new principles e.g. double entry accounting and processes like bottom-up budgeting. Training focusing on providing technical both software and processes as well as organizational support e.g. data entry. In many cases, there is a need to augment capacity to ensure better implementation. The reasons are primarily that of inefficient manpower and a skillset mismatch.

Unfortunately, it is true and it has been well documented and widely accepted that capacity constraints pose the single biggest threat to the successful implementation of e-governance systems.

The robustness of urban local bodies would be reflected in the state of their finances and in their capacity

LIST OF TRAINING PROGRAMMES ON ACCOUNTING, FINANCIAL PLANNING & MANAGEMENT (CAPSULE II)

Date	No. of participants
18-20 July, 2019	18
21-23 November, 2019	21



Introductory session chaired by Er A K Gupta, Additional Director and Dr Alka Singh, Deputy Director RCUES Lucknow

to look after their own needs. The basic requirement of financial sustainability must be intertwined with the need for financial powers.

Functional clarity and strengthening of local government finance and management should occupy



Certificate of participation awarded to participants



Training sessions in progress

centre-stage of the follow-up action on conformity legislations. Most municipal authorities today suffer from a wide gap between their perceived needs for services and the financial resources provided to them. Financial management has to do with efficient use of funds. It is a method of showing and ascertaining the financial position of government or business from time to time. The aim of this cycle of activities is to ensure that resources are allocated and monitored in such a way that they have the greatest beneficial impact on over all service objective.

In the above context Regional Centre for Urban and Environmental Studies, Lucknow organised two Training Programmes on Accounting, Financial Planning and Management Cap. II under AMRUT at RCUES Lucknow.

The main objectives of the training programme were:

- The training aimed at providing a broader, more holistic perspective on the range of issues confronting Indian cities and to explore new approaches to address them;
- To promote an active exchange of experiences and enhance awareness of national and international good practices for improving the accountability and creditworthiness of urban local governments and ensuring effective delivery of services, particularly to the urban poor;
- To assist city managers and senior staff of urban local governments in developing appropriate management, governance, leadership and organizational tools and strategies to enable them to discharge their duties more effectively; and
- To enhance the skills of urban sector professionals and enable them to formulate action plans to meet strategic goals of their institutions.

The course contents included Enhancing Administrative Efficiency in ULBs; Strategy and Action Plan for Implementation of Reforms; Modern Office Management; Database management system, MS Suite and IT Applications; Improving Municipal Services Delivery through Smart Applications; E-Tendering & its Procedures; Application of IT for Enhancing Service Delivery in ULBs; Project Management System under AMRUT: Hands on Training of online Data Updation on E-nagarsewa, m-AMRUT App. & Online AMRUT Portal; E-governance and its Application in ULBs.; Budgeting principles and practices in ULBs; Asset/liability Management in Urban Local Bodies; Tax compliance and filling of Returns; RTI and its Legal Compliances; Code of Conduct & Disciplinary Rules; Record Keeping & Management; Store procurements; Travelling Allowance Rules and Leave Rules.

39 municipal staff including clerks Computer Operators and Office Assistants of ULBs of Uttar Pradesh were trained in two training programmes conducted on the subject. The programme was coordinated by Dr. Alka Singh, Deputy Director, Dr A. K. Singh, Assistant Director and Mr. Ajit Kumar Mishra, Assistant Director, RCUES, Lucknow.

TRAINING PROGRAMME ON E-GOVERNANC, ADMINISTRATIVE EFFICIENCY, REFORMS & SOLID WASTE MANAGEMENT

Effective municipal government and administration as preconditions for efficient service delivery. With rapid urbanisation and the pressure on urban areas for service delivery, the role of urban local governments is undoubtedly becoming important and, here, their financial capacity can hold the key. In municipalities there is a drive towards automating department level

operations. While creating e-governance systems certain improvements and efficiencies, the true need is to take an integrated approach. These systems need to be integrated to each other and work as a cluster of interdependent modules. Municipal e-Governance esp. takes more than the adoption of new technology such as computers and mobile devices. While these new technology tools provide significant improvements in record keeping, searching, generating bills/receipts, storing large number of records and processing large number tasks etc. There are several institutional changes that are required to make e-Governance successful.

Training of end-users on the software and where relevant, new principles e.g. double entry accounting and processes like bottom-up budgeting. Training focusing on providing technical both software and processes as well as organizational support e.g. data entry. In many cases, there is a need to augment capacity to ensure better implementation. The reasons are primarily that of inefficient manpower and a skillset mismatch

Unfortunately, it is true and it has been well documented and widely accepted that capacity constraints pose the single biggest threat to the successful implementation of e-governance systems.

The robustness of urban local bodies would be reflected in the state of their finances and in their capacity to look after their own needs. The basic requirement of financial sustainability must be intertwined with the need for financial powers.

Sanitary workers are not well aware about the Municipal Solid Waste Management Rules, guidelines of septage management & management of sewerage & drainage, for this Capacity building of municipal functionaries is essential. In this context, Regional Centre for Urban and Environmental Studies, Lucknow organized a three days advanced Training Programme on E-Governance, Administrative Efficiency, Reforms & Solid Waste Management Capsule II under AMRUT at RCUES, Lucknow on **02-04 December 2019**.

The main objectives of the training programme were:

- The training aimed at providing a broader, more holistic perspective on the range of issues confronting Indian cities and to explore new approaches to address them;
- To promote an active exchange of experiences and enhance awareness of national and international good practices for improving the accountability and creditworthiness of urban local governments and ensuring effective delivery of services, particularly to the urban poor;



Participants during the demonstration of Mechanized cleaning equipment

Academic Activities

- To assist city managers and senior staff of urban local governments in developing appropriate management, governance, leadership and organizational tools and strategies to enable them to discharge their duties more effectively; and
- To enhance the skills of urban sector professionals and enable them to formulate action plans to meet strategic goals of their institutions.



Certificate of participation awarded to participants by Dr Alka Singh, Deputy Director and Dr Ajit Kumar Mishra, Assistant Director RCUES Lucknow

The course contents included Enhancing Administrative Efficiency in ULBs ; Strategy and Action Plan

for Implementation of Reforms; Modern Office Management; Database management system, MS Suite and IT Applications; Improving Municipal Services Delivery through Smart Applications; E-Tendering & its Procedures; Application of IT for Enhancing Service Delivery in ULBs; Project Management System under AMRUT: Hands on Training of online Data Updation on E-nagarsewa, m-AMRUT App. & Online AMRUT Portal; E-governance and its Application in ULBs.; Budgeting principles and practices in ULBs; Asset/liability Management in Urban Local Bodies; Tax compliance and filling of Returns; RTI and its Legal Compliances; Technological Innovations in Sustainable Waste Management; Management of Hazardous Waste : Issues and Challenges; Approaches and Strategies for Plastic Waste Management; Swachh Survekshan 2019- Strategies; Regional Solid Waste Management; Solid Waste Management: State Policy and Rules,2016.

27 municipal staff including clerks Computer Operators and Office Assistants of ULBs of Uttar Pradesh were trained in two training programmes conducted on the subject during this quarter.

The programme was coordinated by Mr. Ajit Kumar Mishra, Assistant Director, RCUES, Lucknow

TRAINING PROGRAMMES ON PROJECT MANAGEMENT, PUBLIC PRIVATE PARTNERSHIP & CONTRACT MANAGEMENT

Provision of high quality infrastructure and service delivery in cities and urban areas is critical for realizing and sustaining their productivity. Public Private Partnerships (PPP) is a potential strategy to promote urban infrastructure investments, improve efficiency in service delivery and promote inclusive growth. Development of urban infrastructure through PPP is emerging as a key priority for the Government of India, State Governments and Urban Local Bodies (ULBs).

The Urban Missions and other centrally sponsored schemes (Smart City program, AMRUT, Swachh

Bharat Housing for All) led by the Ministry of Housing and Urban Affairs, Government of India, provide the framework and incentives for states and urban local governments to promote PPP. However, structuring and implementing PPP projects that are both viable and affordable in critical sectors such as urban water and sanitation, urban transportation, solid waste management etc., remains a challenge. Capacity and knowledge gaps in developing PPPs is a major constraint.

In this context, the Regional Center for Urban and Environmental Studies organized seven, three-day training programme on Project Management, Public Private Partnership, Contract Management under AMRUT.

LIST OF TRAINING PROGRAMME ON PROJECT MANAGEMENT, PUBLIC PRIVATE PARTNERSHIP & CONTRACT MANAGEMENT

Date	No. of Participants
20-22 August, 2019	24
23-25 September, 2019	18
26-28 September, 2019	14
03-05 October, 2019	15
14-16 October, 2019	21
06-08 November, 2019	16
14-16 November, 2019	18

The key objectives of the programme were:

- To acquaint the participants with need and importance of Public private partnerships (PPP) in urban infrastructure Projects in Urban Local Bodies.
- To orient the municipal staff on relevant PPP models for urban sector, Project development process, financial analysis, Project documentation, Bid procurement process, Development and management of concession agreement, Pro-poor strategies in PPPs Communication and consultation strategies for PPP and Good Practices and lessons from failures.

The programme was designed keeping in view of the main objectives and relevant topics pertaining to public private partnership, tendering, and contract and project management in ULBs, the following topics were covered in the programme scheduled ; Project Structuring: Key Issues and Challenges; Basic concepts & Pre-requisites of Public Private Partnerships; Financial Aspects of Public-Private Partnership; Legal Framework for structuring Projects under Public Private Partnership; Contract Framework & Contract Management for PPP Projects; Project Management: Concept and Need; Project Planning & Project Development cycle; Project Management Appraisal and Cost Benefit Analysis of Project; Implementation strategies for project execution & Network Analysis (CPM & PERT Chart); Risk Management: Risk and Uncertainties in Projects; Decentralized waste management through Public Private and community Participation; PPP Models for Street sweeping & Sanitation; PPP Models for Toilet Cleaning; E-Tendering & its Procedures; PPP Project Contracts and Factors for Success; Contract Management, Risk management & SPV.

Academic Activities

126 participants included Zonal Sanitary Inspector, Chief Sanitary inspector and Sanitary & Food Inspector of ULBs from AMRUT cities of Uttar Pradesh were trained in the above training programme.

The training programmes were jointly coordinated by Dr Alka Singh Deputy Director, Dr A.K.Singh and Mr. Ajit Kumar Mishra Assistant Director, RCUES, Lucknow.

TRAINING PROGRAMMES ON ADMINISTRATIVE EFFICIENCY, FINANCIAL PLANNING & MANAGEMENT

Effective municipal government and administration as preconditions for efficient service delivery. With rapid urbanisation and the pressure on urban areas for service delivery, the role of urban local governments is undoubtedly becoming important and, here, their financial capacity can hold the key. In municipalities there is a drive towards automating department level operations. While creating e-governance systems certain improvements and efficiencies, the true need is to take an integrated approach. These systems need to be integrated to each other and work as a cluster of interdependent modules. Municipal e-Governance esp. takes more than the adoption of new technology such as computers and mobile devices. While these new technology tools provide significant



Participants during the training session

improvements in record keeping, searching, generating bills/receipts, storing large number of records and processing large number tasks etc. There are several institutional changes that are required to make e-Governance successful.

Training of end-users on the software and where relevant, new principles e.g. double entry accounting and processes like bottom-up budgeting. Training focusing on providing technical both software and processes as well as organizational support e.g. data entry. In many cases, there is a need to augment capacity to ensure better implementation. The reasons are primarily that of inefficient manpower and a skillset mismatch

Unfortunately, it is true and it has been well documented and widely accepted that capacity constraints pose the single biggest threat to the successful implementation of e-governance systems.

The robustness of urban local bodies would be reflected in the state of their finances and in their capacity to look after their own needs. The basic requirement of financial sustainability must be intertwined with the need for financial powers.

Functional clarity and strengthening of local government finance and management should occupy centre-stage of the follow-up action on conformity legislations. Most municipal authorities today suffer from a wide gap between their perceived needs for services and the financial resources provided to them. Financial management has to do with efficient use of funds. It is a method of showing and ascertaining the financial position of government or business from time to time. The aim

of this cycle of activities is to ensure that resources are allocated and monitored in such a way that they have the greatest beneficial impact on over all service objective.

In the above context Regional Centre for Urban and Environmental Studies, Lucknow organised a three day Training Programme on Administrative Efficiency, Financial Planning and Management Cap. III under AMRUT at RCUES Lucknow on 01-03 August 2019.



Participants during the training session

The main objectives of the training programme

- The training aimed at providing a broader, more holistic perspective on the range of issues confronting Indian cities and to explore new approaches to address them;
- To promote an active exchange of experiences and enhance awareness of national and international good practices for improving the accountability and creditworthiness of urban local governments and ensuring effective delivery of services, particularly to the urban poor;
- To assist city managers and senior staff of urban local governments in developing appropriate management, governance, leadership and organizational tools and strategies to enable them to discharge their duties more effectively; and
- To enhance the skills of urban sector professionals and enable them to formulate action plans to meet strategic goals of their institutions.

The course contents included Enhancing Administrative Efficiency in ULBs ; Strategy and Action Plan for Implementation of Reforms; Modern Office Management; Database management system, MS Suite and IT Applications; Improving Municipal Services Delivery through Smart Applications; E-Tendering & its Procedures; Application of IT for Enhancing Service Delivery in ULBs; Project Management System under AMRUT: Hands on Training of online Data Updation on E-nagarsewa, m-AMRUT App. & Online AMRUT Portal; E-governance and its Application in ULBs.; Budgeting principles and practices in ULBs; Asset/liability Management in Urban Local Bodies; Tax compliance and filling of Returns; RTI and its Legal Compliances; Code of Conduct & Disciplinary Rules; Record Keeping & Management; Store procurements; Travelling Allowance Rules and Leave Rules.

16 municipal staff including clerks Computer Operators and Office Assistants of ULBs of Uttar Pradesh were trained in two training programmes conducted on the subject during this quarter.

The programmes were coordinated by Dr. Alka Singh, Deputy Director, A. K. Singh, Assistant Director and Mr. Ajit Kumar Mishra, Assistant Director, RCUES, Lucknow.

TRAINING PROGRAMMES ON MANAGEMENT OF SOLID WASTE, SEWERAGE, SEPTAGE & DRAINAGE IN ULBS

India is urbanizing and urban population will reach 600 million by 2031. This is not simply a shift of demographics, it requires places cities and and towns to play critical role in the structural

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transformation and insuring high quality public services in all towns for economic sustainability. City will have to become the engine of national development. Challenges of managing urbanization will have to be addressed through a combination of increased investment, strengthening the framework for governance and financing. MoHUA recognizes that the end objectives and corresponding benefits of SBM cannot be achieved without proper management of faecal sludge and septage across the



Participants along with the Faculty members of RCUES Lucknow

sanitation service chain. Further, it is well understood that sewerage coverage will not meet the complete sanitation needs in all areas, and a strategy which is a combination of OSS and off-site (decentralized and centralised) must co-exist in all cities and must be given equal attention. Comprehensive capacity building programme at all levels of government is required.

Sanitation in India is a state subject. Urban Local Bodies are responsible for sanitation at the local level. ULBs are mandated to undertake planning, design, implementation, operation and maintenance of water supply and sanitation services in cities and towns. Due to low level of sanitary coverage and high dependency on conventional septic tanks, the sanitary workers are found engaged in cleaning of septic tanks and dumping of

septage in open fields or drains. Moreover, sanitary workers do not get adequate instruments, equipment's and materials for cleaning of community toilets and regular sweeping of roads and streets. Sanitary workers are not well aware about the Municipal Solid Waste Management Rules, guidelines of septage management & management of sewerage & drainage, for this Capacity



Participants during the training session

building of municipal functionaries is essential. In this context, Regional Centre for Urban and Environmental Studies, Lucknow organized a three days advanced Training Programme on Management of Solid Waste, Sewerage, Septage and Drainage in ULBs Capsule II under AMRUT at RCUES, Lucknow on 16-18 September 2019.

The main objectives of the training programme

- To orient the municipal sanitary staff on issues and dimensions of sewerage, drainage and waste water recycling and re-use;
- To orient the municipal sanitary staff on planning, issues and aspects of septage and faecal sludge management;
- To focus on sewerage generation & Fundamentals of wastewater treatment,
- To strengthen the capacities of municipal functionaries on effective septage management to mainstream it in citywide sanitation.
- To review of the existing treatment practices, Decentralized approaches in treating sewage, New and emerging on site technologies in domestic wastewater treatment, Water efficient sanitation practices, Economics of decentralized wastewater treatment systems, planning, designing, implementation and monitoring of localized treatment systems.

The course contents included Technological Innovations in Sustainable Waste Management; Management of Hazardous Waste : Issues and Challenges; Approaches and Strategies for Plastic Waste Management; Swachh Survekshan 2019- Strategies; Regional Solid Waste Management; Solid Waste Management: State Policy and Rules, 2016; Guidelines for Septage Management: State Perspective; Decentralized Waste Management: Ambikapur Model; Swachh Bharat Mission and Strategies for ODF+ and ODF++; Planning for Sewerage Projects; Planning for Storm Water Drainage Projects; Recycling and Reuse of Waste Water; Overview of Sanitation, Wastewater Treatment & Faecal Sludge Management; Technology Options for Faecal Sludge Management; Case Study of Devanahalli and Leh ; Planning for Faecal Sludge Management; Financing Options and Operation and Maintenance of FSTP.

19 participants comprising of Sanitary and Food Inspectors and Sanitary Supervisors from ULBs of Uttar Pradesh were trained in the training programme conducted on this subject during the quarter.

The programme was coordinated by Dr. Alka Singh, Deputy Director, A. K. Singh, Assistant Director and Mr. Ajit Kumar Mishra, Assistant Director, RCUES, Lucknow.

TRAINING PROGRAMMES ON MANAGEMENT OF WATER SUPPLY, SEWERAGE, SEPTAGE & DRAINAGE IN ULBS

Urban water supply and sanitation are important basic needs for the improvement of the quality of life and enhancement of productive efficiency of the people. Drainage and sewerage system in urban areas is an important priority in Indian setting because of rapid urbanization, industrialization, and population growth, along with increase in slum population and migration. Urban sanitation in India



Certificate of participation awarded to participants by Dr Alka Singh, Deputy Director RCUES Lucknow

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faces many challenges. A large chunk of population in urban areas lack access to improved sanitation arrangements, and more than two-thirds of wastewater is let out untreated into the environment, polluting land and water bodies. To address to these environmental and public health challenges, urban India will need to address the full cycle of sanitation, i.e. universal access to toilets, with safe collection, conveyance and treatment of human excreta. These concerns, and highlights the need for focusing on access to water and the full cycle of sanitation for the urban dwellers, as fundamental to addressing the sanitation challenge. In this context, the Regional Center for Urban and Environmental Studies organized two, three-day training programme on Water Supply, Sewerage, Septage & Drainage in Urban Local Bodies of Uttar Pradesh under AMRUT on 05-07 September 2019 and 19-21 September 2019.

The key objectives of the programme were:

- To discuss issues in implementation of urban infrastructure projects;
- To highlight service level benchmarking in water supply, sewerage and drainage and also to discuss current service levels in AMRUT Cities;
- To discuss the need and scope of FSSM in ULBs and also discuss state policy and guideline of septage management of Uttar Pradesh;
- To highlight the need of water and energy audit in ULBs;
- To acquaint the participants regarding planning and designing aspects of water supply and



Participants along with the Faculty members of RCUES Lucknow

sewerage projects;

- To acquaint the participants regarding management of storm water drainage and recycling as well as reuse of waste water.

The programme focused on water supply, sewerage, septage and drainage issues in implementation of urban infrastructure projects; service level benchmarks in water supply and current service levels in AMRUT cities; service level benchmarks in sewerage & drainage and current service levels in AMRUT cities; performance improvement planning for water supply and sewerage; need for fecal sludge and septage management & state perceptives its planning; fecal sludge management guidelines & state perceptives; water audit & strategies for conservation of water; energy audit and energy efficiency in WTP & STP; design considerations of water supply system & water treatment plant; design aspects of sewerage network, sewage pumping station & sewage treatment plant; operation and maintenance of water supply and sewerage systems; management of storm water drainage;

recycle and reuse of waste water; SCADA and smart metering in water supply systems; and best practices in septage treatment and site visit

Overall 30 participants including Assistant Engineers, Junior Engineers and Executive Engineers of ULBs from AMRUT cities of Uttar Pradesh were trained in the programme.

The training programme was jointly coordinated by Dr. Alka Singh, Deputy Director, Dr. A.K. Singh and Mr. Ajit Kumar Mishra, Assistant Director, RCUES, Lucknow.



Participants during site vite

TRAINING PROGRAMMES ON MUNICIPAL RESOURCE MOBILIZATION, FINANCIAL PLANNING & MANAGEMENT

Urban local governments are entrusted with a set of responsibilities of providing basic urban amenities and services to the people. They are dependent on states and centre for grant in aid and loans as their own resources are inadequate. There is a mismatch between functions and municipal resources. The efforts for additional resource mobilization to fulfil the commitments by the ULBs are not adequate due to various factors. The ULBs are becoming dependent on transfers and fiscal devolution from central and state governments to meet out their financial requirements. Central Government has launched Missions and schemes for infrastructure development in selected cities and towns with massive financial investment. These schemes envisage strengthening of urban local



Participants during the training session

bodies through introducing reforms and stepping up concrete efforts for additional resource mobilization. Thus, it is necessary to reduce dependence of local bodies on government support. They should effectively exploit the revenue potential through rationalization of assessment norms,

simplification of procedures; rebate on timely payment, revision of old levies and taxes etc.



Certificate of participation awarded to participants by Er A K Gupta, Additional Director and Dr Alka Singh, Deputy Director RCUES Lucknow

Municipal governments may be allowed to enjoy fiscal autonomy with freedom of choice in regard to imposing new taxes and revising tax rates. It is argued that municipal bodies are not financially strong enough to tap capital market for undertaking infrastructure works which involve huge capital investment, long gestation period. But the provision of marketing borrowing will certainly motivate the municipal bodies to revamp their financial strength to mobilize resources from market. There is also need to encourage private sector involvement in the development, strengthening and creator of urban infrastructure. Regional Centre for Urban and Environmental Studies, Lucknow organised two, three days Training Programme on Municipal Resource Mobilization, Financial Planning and Management under AMRUT Capsule II, on 25-27 July 2019 and 29-30 July 2019 at RCUES, Lucknow.

The main objectives of the training programme were:

- To orient the participants on municipal resource mobilization, financial planning and management.
- To enhance the knowledge on project management, applications of I.T for enhancing delivery of services & revenue collection.
- To acquaint the participants on principles of Budgeting expenditure and asset management.

The course contents included Financial Options and Planning for Urban Development; Municipal Budgeting; Expenditure Management; Assets and Liability Management in Urban Local Bodies; Assessing Capital Markets for Mobilizing Resources; Credit Rating and Municipal Bonds; Municipal Finances and Need for Resource Mobilization ; Role and Recommendations of CFC and SFC; Municipal Resource Mobilization Through Tax and Non Tax Revenue ; Municipal Resource Mobilization Through Land Monetization ;Financial Convergence of Urban Development Schemes for Optimal Resources; Property Tax Assessment; Role of GIS in Property Tax Administration; GeM and E –Tendering; Preparation of MIS and IT Enabled Applications in ULBs; Public Private

Partnership for Strengthening Municipal Resources; PPP Models and Cases for Urban Infrastructure Development and Services; Legal Compliances in Urban Local Bodies In the programme

41 participants including Tax Collectors\ from ULBs of Uttar Pradesh were trained in the training programme conducted on this subject during the quarter.

The programme was coordinated by Dr. Alka Singh, Deputy Director, Dr. A. K. Singh, Assistant Director and Mr. Ajit Kumar Mishra, Assistant Director, RCUES, Lucknow.

TRAINING PROGRAMMES ON OFFICE MANAGEMENT, ADMINISTRATIVE EFFICIENCY & E-GOVERNANCE

The ultimate objective of all Government machinery is to meet the citizens' needs and to further their development and welfare, without undue delay. At the same time, those who are accountable for fair conduct of duties and responsibilities should ensure that public offices are managed with utmost care and prudence. Information and communication technology brought in a big revolution in the speed and the ease with which communications can be made. Legislations like RTI Act have brought in new and additional responsibilities. Departmental activities have expanded in size and scope. Ensuring efficient, responsive, accountable and transparent governance improves service delivery. This requires the effective implementation of policies, laws and programmes. Strong monitoring mechanisms, active citizen

participation, convergence of Government institutions and programmes and capacity building of service delivery personnel can help the delivery of services. Administrative Efficiency is the extent to which institutions demonstrate the use of best management practices. The



Introductory session chaired by Er A K Gupta, Additional Director and Dr Alka Singh, Deputy Director and other Faculty members of RCUES Lucknow

management practices included should serve as a guide to ULBs in assessing their management strategies that are employed to ensure that they are operating efficiently and effectively. Computerization and introduction of ICT in Governance is important to maintain administrative efficiency. E-Governance is in essence, the application of Information and Communications Technology to government functioning in order to create 'Simple, Moral, Accountable, Responsive and transparent' (SMART) governance.



Participants during the training session

Regional Centre for Urban and Environmental Studies, Lucknow organised 3, three days Training Programme on Office Management Administrative Efficiency and E- Governance Cap. III under AMRUT at RCUES Lucknow on 22-24 July 2019, 26-28 August 2019 and 29-31 August 2019.

The main objectives of the training programme were:

- To train the municipal staff on the modern office management, office procedures, record keeping, code of conduct and disciplinary actions;
- To provide hands on training to the municipal staff on preparation of MIS, e-nagarsewa, application of IT for enhancing service delivery, G-eM and e-tendering and e-governance;
- To enhance the working knowledge of the municipal staff on basics of municipal accounting, preparation of trial balance, vouchers and application theory.

The course contents included Enhancing Administrative Efficiency in ULBs; Strategy and Action Plan for Implementation of Reforms; Modern Office Management; Modern Office Management ; Preparation of MIS for Effective Monitoring of Projects ; Use of Software and Computer Applications for Enhancing Administrative Efficiency in ULBs ; Sources of Revenue in ULBs and Strategies for Revenue Enhancement ; Improving Municipal Services Delivery through e-governance ; Application of IT for Enhancing Service Delivery in ULBs; Project Management System under AMRUT: E-nagarsewa, & Online updation of data ; Office Procedures ; Code of Conduct & Disciplinary Rules; Record Keeping & Management.

55 participants including clerks, Computer Operators and Office Assistants of ULBs from AMRUT cities of Uttar Pradesh were trained in above 3 training programme.

The programme was coordinated by Dr. Alka Singh, Deputy Director, A. K. Singh, Assistant Director and Mr. Ajit Kumar Mishra, Assistant Director, RCUES, Lucknow.

TRAINING PROGRAMMES ON OFFICE MANAGEMENT, COMPUTER SKILLS &

ACCOUNTING

Office Management is an essential feature to any department irrespective of its size & nature as well as area of operation. The success of an organisation depends upon the efficiency of its office. The volume of paper work in ULBs has increased manifold. Efficiency and effectiveness which are key words in management are achieved only through proper planning and control of activities, reduction of office costs and coordination of all activities of the local body.

Similarly, computerization in ULBs is sine quo non for promoting e-Governance and improving service delivery. Although, computerization is not an 'end' in itself but it is a 'tool' to attain the goal of improved service delivery in public domain. The use of computers and Information and Communication Technology (ICT) tools must be structured with an objective of making government services



Participants during the training session

accessible to the common man by ensuring efficiency, transparency and reliability of such services. IT infrastructure and back-end computerization not only helps in automation but also leads to creation of efficient information systems. It facilitates faster electronic communications and processing, thereby reducing the paper work and transaction delays. Front-end computerization provides an ICT platform for government to citizen (G2C) service delivery. Therefore, capacity building of ULB staff



Participants during the training session

is critical for providing an enabling IT environment to attain the objective of efficient public service delivery. As computer technology has advanced, the range of associated ICT vulnerabilities and threats have emerged as imminent challenge. Capacity building in Government organizations, in areas of ICT vulnerabilities, is necessary to meet the

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emerging challenges of the modern times. Training helps in capacity and skill building of human resources and enables employees to achieve the organizational goals. The competence, skills and attitude of the Government employees have a great bearing on the quality of their output. Increased knowledge and skill set makes employees more productive in their workplace and thus enhance value in the organization in terms of efficiency.

Local bodies play an important part in enabling infrastructure availability to the citizens. While the physical planning and development measures will address the issue of spending the funds available judiciously, an appropriate accounting system for recording the transactions, including the establishment of a proper system for asset and liabilities accounting and revenue recognition are necessary. Accounting reforms and change to an accrual accounting system is a vital ingredient in this process. The accounting reform is intended to provide financial information to various users such as, citizens, elected representatives, administrators, investors, creditors, executives, legislatures, State Audit Departments, and State Urban Development in a timely and organised manner. Regional Centre for Urban and Environmental Studies, Lucknow organised a three days Training Programme on Office Management, Computer Skills and Accounting (Capsule II) under AMRUT at RCUES, Lucknow on 15-17 July 2019.

The main objectives of the training programme were:

- To train the municipal staff on the modern office management, office procedures, record keeping, code of conduct and disciplinary actions;
- To provide hands on training on the municipal staff on preparation of MIS, e-nagarsewa, application of IT for enhancing service delivery, G-eM and e-tendering ;
- To acquaint the municipal staff on basics of municipal accounting, preparation of trial balance, vouchers and application theory.

The course contents included Office Procedures and Administration; Preparation and Maintenance of Service; Records Keeping and Management; Management of Service Matters and Disciplinary Procedures; Legal Compliance and RTI; Database Management System (DBMS), M. S. Suite and Multimedia ; e-Nagarsewa; Government e Marketplace (GeM) & e-Tendering Procedure ; Role of IT and MIS in Urban Local Governments ; Use of Excel and Hands on Training ; MS Word-Fundamentals and Hands on Training ; Preparation of Trial Balance and Financial Statements ; Basics of Municipal Accounting; Accounting Good Practices, Procedures and Standards; Application Theory: Preparation of Vouchers and Postings in Books; Double Entry Accounting ; Training on DEAS and Exposure to Accounting Software etc.

14 participants consisting of clerks, computer operators and office assistants of ULBs of Uttar Pradesh were trained in the programme conducted on the above subject.

The programme was coordinated by Dr Alka Singh, Deputy Director; Dr. A. K. Singh, Assistant Director and Mr Ajit Mishra, Assistant Director, RCUES, Lucknow.

TRAINING PROGRAMMES

ACTIVITIES UNDER DEENDAYAL ANTYODAYA YOJANA: NATIONAL URBAN LIVELIHOODS MISSION

INTEGRATED ORIENTATION TRAINING PROGRAMME FOR MUNICIPAL OFFICIALS OF CHHATTISGARH UNDER DAY-NULM

The Government of India has launched DAY- NULM in order to focus policy and pragmatic attention on the issue of urban livelihoods in a structured way. This has replaced the SJSRY from the beginning of 12th Five Year Plan. It has also adopted a mission approach. The main objective of the Mission is to reduce poverty among the urban poor through promotion of diversified and gainful self-employment opportunities, leading to increased income on a sustainable basis. The components of the Mission include (1) Social Mobilization and Institutional Development; (2) Capacity Building and Training; (3) Employment Through Skill Training and Placement; (4) Self-Employment Programme; (5) Support to Street Vendors; (6) Shelter for Urban Homeless and (7) Innovative Project. The Mission emphasizes on building community institutions–SHGs and their federations, universal financial inclusion, revolving fund support to SHGs and their federations, capacity building and training, employment generation through skill training and placement activity, micro enterprise development, credit support for enterprise development and strengthening of livelihood centres/service centres at city/town level. In view of the gender inclusive policy approach, Government of India, under the Mission has made mandatory provision for reservation of women up to 30 per cent in the beneficiaries of the scheme besides formation, strengthening, bank linkages and credit support to women SHGs. Credit support with the provision of interest subsidy for women has also been incorporated in the component of self-employment programme of the Mission. Urban development schemes, programmes, and projects



Introductory session chaired by Dr Nishith Rai, Director RCUES Lucknow along with Er A K Gupta, Additional Director and Dr Anjali Mishra, Joint Director and other Faculty members of RCUES Lucknow



Introductory session chaired by Dr Nishith Rai, Director RCUES Lucknow along with Er A K Gupta, Additional Director and Dr Anjuli Mishra, Joint Director and other Faculty members of RCUES Lucknow

target to infrastructure development, delivery of services, and strengthening of local governments. It further highlighted on implementation of reforms at state and ULB level. In view of enhancing the coverage and quality of urban civic services, government has made huge investment under various schemes and programmes which are in Mission mode approach. These schemes and programmes mainly include Smart City Mission, Swachh Bharat Mission, Prime Minister Housing for all, HRIDAY, AMRUT, Namami Gange etc. The government has also made provision for capacity building of executive and elected wings of ULBs in order to ensure effective implementation of these schemes and programmes as well as introduction of urban reforms. In this context, Government of Chhattisgarh signed the MoU with RCUES, Lucknow for training and capacity building of officials of ULBs in the state. In this backdrop, RCUES, Lucknow is organized a series of 4 training programmes for State and City Mission Managers as well as Community Organisers at Lucknow.

The main objectives of the training programme were:

- To orient the participants with rationale, components and issues in implementation of DAY-NULM;
- To examine the problems and challenges in implementation of DAY-NULM at State level;
- To share experiences

LIST OF INTEGRATED ORIENTATION TRAINING PROGRAMME FOR MUNICIPAL FUNCTIONARIES OF CHHATTISGARH UNDER AMRUT	
Date	No. of Participants
15-18 June, 2019	29
22-25 June, 2019	30
29 June-02 July, 2019	33
06-09 July, 2019	29

and best practices of Community Engagement, Skill Training, City Livelihood Centre and Self Employment ;

- To acquaint the participant regarding the rationale, objectives, components and provisions of Smart City Mission, AMRUT, Prime Minister Housing for All, Swachh Bharat Mission;
- To facilitate participants in their exposure and interaction with concerned officials of City



Participants during site visit to SHG at Alambagh, Lucknow



Participants during site visit to E Seva Kendra

Livelihood Centre, SHG members, etc. through organizing exposure tour.

Overall 121 officials participated in the programmes, the participants included Deputy Chief Executive Officer, State & City Mission Managers and Community organisers.

Participants were facilitated for the field visit in City Livelihood centre at Ashiana and SHG at Alambagh, Lucknow for both the programmes.

The programmes were coordinated jointly by Dr. Anjuli Mishra, Joint Director, Dr. A. K. Singh, Assistant Director and Mr. Himanshu Chandra, Assistant Director, RCUES, Lucknow.

TRAINING PROGRAMMES FOR URBAN STREET VENDORS UNDER DAY- NULM

Street vendors constitute an important segment at the bottom of the pyramid of the informal economy in cities. Street vending provides a source of self-employment and acts as a measure of urban poverty alleviation. Street vending also has a prominent place in the urban supply chain and provides inexpensive and convenient access to goods and services to all segments of the population including the poor. Street vending is therefore an integral part of the economic growth process in urban areas. Low levels of education and skills, limited access to formal credit and micro enterprise support constrain street vendors' ability to access emerging market opportunities. On account of being unorganized and self-employed, street vendors and their families often lack in any linkage to social security, welfare and

assistance schemes and initiatives of the Government. This makes street vendors and their families vulnerable in difficult times or when they may require assistance for unforeseen expenses.

In this context, the Deendayal Antyodaya Yojana-National Urban Livelihoods Mission (DAY-NULM) seeks to address the concerns of urban street vendors by facilitating access to suitable spaces for vending, institutional credit, improved skills and social security linkages.

Keeping this as background, 56 Training programmes for the Urban Street Vendors were organised in this quarter at Agra by Regional Centre for Urban and Environmental Studies (RCUES) Lucknow.

LIST OF TRAINING PROGRAMMES FOR URBAN STREET VENDORS UNDER DAY-NULM

Date	No. of Participants Trained
03-04 June, 2019	920
06-07 June, 2019	200
10-11 June, 2019	240
13-14 June, 2019	200
17-18 June, 2019	667

The aim of this program was to orient the street vendors on aspects such as their rights and responsibilities, specific policies or laws related to street vendors, food safety, maintenance of hygiene, waste disposal, etc.

INITIATIVES AND ACHIEVEMENTS

- RCUES Lucknow as Project Development Management Consultants (PDMC) for development of Parks & open spaces under AMRUT mission has conducted field visits & visited sites for Identification of open spaces and parks in AMRUT cities and accordingly parks projects have been developed with Participatory Planning approach. A total of 16 parks projects has been prepared in the second quarter, out of which 12 parks projects have been approved by State Level Technical Committee. In Parks project a total of 19 parks projects tenders have been approved.
- Under Smart Cities Mission, RCUES Lucknow has vetted 12 DPRS of Smart Moradabad, 9 DPRs of Smart City Saharanpur, SCADA DPRs for Kanpur Smart City.
- Under the U.P. State Smart City initiative RCUES Lucknow has vetted ITMS DPR for Ayodhya City.
- Under Swaccha Bharat Mission RCUES Lucknow initiated a model project of mechanized cleaning of Public and Community toilets in Lucknow city.
- RCUES Lucknow has been designated as nodal coordinating agency for Solid Waste management in Lucknow city which includes door-to-door collection, transportation and treatment of waste.
- Regional Centre for Urban & Environmental Studies, Lucknow is nodal agency for coordinating the work of Enhancement of Property tax in 16 Municipal Corporations through GIS Based Master plan, Unique Identity Number to each property and Revenue Enhancement.
- RCUES Lucknow as PDMC is developing projects for Water Bodies and Lakes rejuvenation under AMRUT for water stressed Urban Local Bodies in State of Uttar Pradesh also focusing on Rain Water harvesting in Public Parks and green spaces.
- RCUES Lucknow is the state nodal agency for setting up Citizen Facilitation Centre (CFC) in Municipal Corporations of Uttar Pradesh.
- Under Namami Ganage RCUES Lucknow has initiated development of parks and open spaces in 21 Ganga Town of Uttar Pradesh with special focus on Rain water harvesting/Bio compost, Physical Health and wellbeing and green space enhancement of green cover.
- RCUES Lucknow as PDMC has initiated Urban Improvement Scheme for Public Infrastructure upgradation and aesthetic tourist value in town of Mirzapur cum Vidhyanchal, Chitrakoot dham Karvi, Ayodhya Town, Cultural Value, Public Infrastructure Development, Tourist /Pilgrim Services.
- RCUES Lucknow has prepared DPR for sewerage system for Sagaur Cantonment Board.
- RCUES Lucknow has conducted model research study of Purkazi in Muzaffarnagar for ITMS system integrated with public address system.
- RCUES Lucknow has conducted model research study of underground bins installed in

Initiatives and Achievements

Muzaffarnagar.

- RCUES Lucknow as nodal agency is supporting the state of Uttar Pradesh for establishing decentralized waste management system in 654 Urban Local bodies of Uttar Pradesh.
- RCUES Lucknow as Project Development Management Consultants (PDMC) for development of Parks & open spaces under AMRUT mission has developed 90 DPRs which have been approved by State Level Technical Committee.
- RCUES Lucknow is the nodal agency for development of Transfer station for Solid Waste at Lucknow under SBM.
- RCUES is working as PMC for Solid Waste Management in 13 Urban Local Bodies of Jharkhand.

Tender Evaluation of SMART CITY Jhansi	
S. No.	Project Name (Tenders)
1	Smart Roads (9.45 Km)
2	Rain Water Harvesting in Government Buildings
3	Solar Panel on Government School
4	Solar Panel on Government Buildings
5	Selection of MSI for ICCC
6	Design, Supply, Installation, Testing and Commissioning of Smart Classes and Computer Labs
7	Upgradation of Existing Basic Infrastructure in 04 Primary Schools
8	Open Gym Equipment in 40 locations
Tender Evaluation of SMART CITY Kanpur	
9	SCADA System for Water Supply Network in ABD area of Kanpur city

PUBLICATIONS

RCUES has been bringing out various publications from time to time. This is in line with its policy of keeping the public, especially the members of Ministry of Housing and Urban Affairs, Govt of India well informed about the objective, activities and achievements of the Regional Centre. During the period from **April 2019 to March 2020** it brought out the following publications:

Training Modules/Books	
1	Integrated Orientation Training Module under AMRUT for Elected Representatives.
2	Integrated Orientation Training Module for municipal officials of Chhattisgarh under DAY-NULM
3	महिला समावेशी नगरीय विकास एवं लैंगिक संवेदनशील बजट पर प्रशिक्षण मॉड्यूल
4	Training Module on Inclusive Urban Planning and Gender Budget
On-Going Research Studies	
1	Study of Performance & Impact on Beneficiaries under PMAY in Selected cities of Uttar Pradesh.
2	Assessment of Sustainability of Open Defecation Free Cities in Uttar Pradesh
3	Case Study of stakeholder engagement in last mile connectivity along Metro stations
4	Impact assessment of AMRUT reforms implementation in achieving urban governance.
5	Assessment of Service Levels of Water supply and Sanitation in non AMRUT Towns of Uttar Pradesh
6	Comparative Evaluation study of Building byelaws of Amrawati Model and Uttar Pradesh
7	Implementation of Prime Minister Housing for All Mission: A Study of Performance and Impact on Beneficiaries in Selected Cities of Uttar Pradesh.
Detailed Project Reports	
S.N	Name of the DPR
1	Preparation of SWM Action Plan for Mallawan
2	Preparation of RFP for Legacy Waste
3	Preparation of SWM Action Plan for Budhana
4	Preparation of SWM Action Plan for Fathepur Charausi
5	Study of Muzaffarnagar Underground Bins
6	Preparation of DPR of SWM of Ayodhya
7	Appraisal of MoA for Set Up waste to Energy Plant (PPP mode) at Iglas Road in Aligarh
8	Appraisal of EIA/SIA for Set Up waste to Energy Plant (PPP mode) at Iglas Road in Aligarh
9	Vetting of DPR for Solid Waste Management-Jhansi
10	Vetting of DPR of SWM – Maharajganj
11	Vetting of DPR of Bio Gas – Meerut
12	Vetting of DPR of SWM – Mathura Vridanvan
13	Vetting of DPR – Muzaffarnagar
14	Vetting of DPR- Meerapur NP
15	Vetting of DPR- Charthawal NP

Publications

Detailed Project Reports	
S.No.	Name of the DPR
16	Vetting of DPR- Jansath NP
17	Vetting of DPR- Bhokerhedi NP
18	Vetting of DPR-Purkazi NP
19	DPR for Sewerage system in MES in AMC Lucknow
20	Vetting of DPR for ITMS in Ayodhya under State Sponsored SMART CITY Mission
21	Vetting of DPR- Shahpur NP
22	Vetting of DPR- Sisoli NP
23	Vetting of DPR- Budhana NP
24	Vetting of DPR- Khatauli NPP
25	Vetting of DPR of Landfill site of Hariharpur
26	Vetting of Processing facility under SWM for Ghaziabad Cluster
27	Preparation of SWM Action Plan for Lucknow
Following DPRS were vetted under SMART CITY Moradabad	
28	Vetting of DPR for Brass Melting Furnace in Moradabad city
29	Vetting of DPR for Career Mitra website and Android App development for all handicraft industries in Moradabad city
30	Vetting of DPR for Solar based water ATM's in Moradabad city for safe drinking water Moradabad city
31	Vetting of DPR for Redevelopment & Beautification of Parks Moradabad city
32	Vetting of DPR for Solar based Smart Public Toilets in Moradabad city.
33	Vetting of GIS based Utility Mapping in Moradabad city
34	Vetting of DPR for Solar High Mast Lighting System at Road Junctions & Public Places Moradabad city
35	Vetting of DPR for solar Roof Top System on Government Buildings Moradabad city
36	Vetting of DPR for Air-Quality Monitoring Stations at Different Locations of Moradabad City
37	Vetting of DPR for Integrated Command and Control Centre Moradabad city
38	Vetting of DPR for E-Pathshala Moradabad city
39	Vetting of DPR for Ground Water Recharge by Rain Water Harvesting Moradabad city
40	DPR for Development of Vending Zones in Moradabad City
41	Vetting of DPR on Providing Solar Lanterns to street vendors in Moradabad City
42	Vetting of DPR on Digital small kiosks in Moradabad City
43	Vetting of DPR for Strengthening Research & Training Facilities I metal handicraft service centre Moradabad city
44	Vetting of DPR on Mini clinics in Moradabad City

Following DPRs were vetted under SMART CITY Saharanpur

45	ICCC - Integrated Command and Control Centre
46	Smart E Library & Counselling Centre
47	Smart Toilets
48	Rejuvenation and Enhancement of 9 Parks in ABD Area
49	ABD Area Sewerage Scheme
50	Development of Internal / Smart Roads
51	Redevelopment of Company Garden
52	Water Supply in ABD Area
53	Rejuvenation of Water Body
54	Riverfront Development in Paodhoi River
55	Riverfront Development in Dhamola River

S.No.	Head	No.	Details
1	Detailed Project Reports	55	
2	Research Studies/Case Study/ Best Practices	7	Ongoing
3	Journal- Urban Panorama	2	January June 2019 Vol XVIII Issue 1 July December 2019 Vol XVIII Issue 2
4	RCUES Newsletter	4	April- June 2019 -Volume XVII Issue 1 July- Sept 2019 -Volume XVII Issue 2 Oct - Dec 2019 -Volume XVII Issue 3 Jan - March 2020 -Volume XVII Issue 4
5	Annual Report	1	Annual Report FY 2019-20
Total Publication			

STAFF POSITIONS AS ON MARCH 31, 2020

The RCUES has a core team of qualified and experienced faculty and researchers. Programme based dedicated cells are also created from time to time.

S.N.	Name	Designation
1	Prof. Nishith Rai	Director
2	Sri A K Gupta	Additional Director
3	Dr. Anjuli Mishra	Joint Director
4	Dr. Rajeev Narayan	Dy. Director
5	Dr. Alka Singh	Dy. Director
6	Dr. Awdhesh Kr Singh	Asst. Director
7	Sri. Ajit Kumar Mishra	Asst. Director
8	Dr. Nasruddin	Asst. Director
9	Sri. Himanshu Chandra	Asst. Director
10	Sri. Indu Shekhar	Administrative Officer
11	Sri. D K Rai	Management Officer
12	Smt. Rachna Rishi	Publication Officer
13	Sri. Tushar Gupta	Assistant Accounts Officer
14	Dr. R K Trivedi	Assistant Librarian
15	Sri. B K Pandey	Hostel Manager
16	Sri. B D Mukharjee	Personal Secretary
17	Dr. Ashok Kumar Singh	Store Keeper
18	Sri. Prashant Kumar Mishra	Jr. Assistant
19	Smt. Deepa Pandey	Bill. Typist
20	Sri. Puttan Yadav	Driver
21	Sri. Yogendra Pal	Janitor
22	Sri. Desh Raj Singh	Peon
23	Smt. Vimla Verma	Peon
24	Sri. Ram Bahadur	Peon
25	Smt. Vineeta	Peon
26	Smt. Geeta	Peon
27	Sri. Iqbal Ahmad	Care Taker
28	Sri. Nankau	Hostel Bearer
29	Sri. Anil Kumar Pal	Hostel Bearer
30	Sri. Tarkeshwar Singh	Hostel Bearer
31	Sri. Ram Balak	Hostel Bearer
32	Sri. Rajoo	Chowkidar
33	Sri. Subedar Pal	Driver
34	Sri. Sachin Kumar	Driver
35	Sri. Bhagwat Sharan	Mashalchi
36	Sri. Pratap Ram	Cook

LIST OF CONTRACTUAL STAFF

S No.	Name of the Employee	Designation
1	Sri Zia ul Haque	Urban Planner
2	Sri O P Nigam	Asstistant Engineer Technical
3	Ms. Priyanka Kumar	Urban Planner
4	Mr. Viplav Sahu	Urban Planner
5	Sri Ajay Kumar Pandey	Computer Specialist
6	Sri Ram Narayan	Office Assistant
7	Sri Shailesh Kumar Singh	Office Assistant
8	Sri Pradeep Kumar Mishra	Project Assistant
9	Sri Ankit Agrawal	Typist
10	Smt Dipti Srivastava	Typist
11	Sri Nagendra Tripathi	Typist
12	Sri Laxmi Niwas	Driver
13	Sri Manoj Yadav	Hostel Bearer
14	Sri Rajesh Kumar	Gardner
15	Sri Tanveer Haider	Fourth Class
16	Sri Rahul Pal	Fourth Class
17	Sri Ajay Saini	Hostel Bearer
18	Sri Chandra Prakash	Fourth Class
19	Sri Kripa Shankar	Fourth Class
20	Sri Ghan Shyam	Fourth Class
21	Sri Lalan Singh Yadav	Fourth Class
22	Sri Ram Kishore Kashyap	Chowkidar
23	Sri Ravi Shankar Sharma	Fourth Class
24	Sri Anil Tiwari	Fourth Class
25	Smt Nazreen Alam	Fourth Class
26	Sri S Z Ansari	Electrician
27	Sri Sunil Kumar	Fourth Class
28	Sri Shailendra Trivedi	Fourth Class
29	Sri Dheeraj	Sweeper
30	Sri Ram Shankar	Sweeper

STAFF NEWS

- Er A K Gupta, Additional Director RCUES Lucknow participated in the Conference on Smart Cities with the theme “Smart & Sustainable Cities for the Future” as a speaker on 20th June 2019 in Lucknow. The conference was organized by CII in association with Lucknow Metro Rail Corporation and Regional Centre for Urban & Environmental Studies Lucknow.
- Dr. Rajeev Narayan, Deputy Director participated in the International Study Tour and Workshop on Singapore’s Experience in recycled and Reuse Water from 24 – 27 June 2019 at Singapore. The Workshop was organized jointly by Niti Aayog, Govt. Of India and Singapore Cooperation Enterprise.
- RCUES Lucknow joined India Today and Bajaj Electricals in a seminar Lighting 2025 and Beyond on 24th July. Er. A.K. Gupta, Additional Director, Regional Centre for Urban and Environmental Studies, Lucknow participated in the event as one of the panelist.



Dr. Rajeev Narayan, Deputy Director, RCUES Lucknow along with the other participants at the International Study Tour and Workshop on Singapore’s experience in recycled and reuse of Water

- Er A K Gupta, Additional Director, RCUES Lucknow attended the National conference on emerging technologies for zero discharge from distilleries was held on 11 August 2019 in New Delhi by the institution of Water and Environment in collaboration with India Glycols. Attended by more than 150 stakeholders from government, industry, academics and consulting, the conference was inaugurated by UP Singh IAS, Secretary for Water Resources & Ganga Rejuvenation GOI.



Er A K Gupta, Additional Director, RCUES Lucknow along with the panelists of the Conference



Panelists of the Seminar on Lighting 2025 and Beyond

FISCAL HIGHLIGHTS

Regional Centre For Urban & Environmental Studies, Lucknow
Grant from Department of Urban Development, Govt. of Uttar Pradesh
Receipt and Payment Account (Salary) for the year ending 31-03-2020

Receipt	Amount	Payment	Amount
To Opening Balance	Nil	By Establishment	89,44,000
To Grant in aid Sanctioned / Received vide G.O No. 148 / 2019 / 1836 / नौ-5-2019-33110सी0 / 04 दिनांक 28.05.2019	89,44,000		
Total	89,44,000	Total	89,44,000


 Director
 Regional Centre for Urban &
 Environmental Studies,
 Ministry of Housing and Urban Affairs,
 Govt. of India, Lucknow

Regional Centre For Urban & Environmental Studies, Lucknow
 Grant under Non-Salary Head from Department of Urban Development, Govt. of Uttar Pradesh
 Receipt and Payment Account as on 31-01-2020

Receipt	Amount	Payment	Amount
To Opening Balance	Nil	By Electricity Bill	20,653
शासनादेश संख्या - 148 / 2019 / 1836 / नी-5-2019-331एसी0 / 04 दिनांक 28.05.2019	2,00,000	By Office Furniture and Equipments	19,470
		By Computer Maintenance & related stationary	10,501
		By Office Stationary & Printing	4,304
		By Computer Hardware & Software	5,337
		By Machine/Decoration	9,204
		By Maintenance	20,808
		By Office Expenses	51,112
		By Maintenance of Vehicles & Petrol	26,655
		By Telephone Exp.	20,334
		By Traveling Expenses	11,622
Total	2,00,000	Total	2,00,000

Balrsky
 Director

Regional Centre for Urban &
 Environmental Studies,
 Ministry of Housing and Urban Affairs,
 Govt. of India, Lucknow

FISCAL HIGHLIGHTS

Utilization Certificate of Recurring grant from Department of Urban Development
Government of Uttar Pradesh for the Year 2019-20

1. Name of the Institution	-Regional Centre For Urban & Environmental Studies, Lucknow	
2. Opening balance	-Nil	
No. & Date of G.O sanctioning the grant amount sanctioned by the Government	-G.O No. 148 / 2019 / 1836 / नौ-5-2019-3आर०सी० / 04 दिनांक 28.05.2019	Rs.89,44,000
	Total -	Rs. 89,44,000
3. Total Amount spent by the Management - Up to February'2020 - (Salary)		Rs.89,44,000
4. Kinds of grant Recurring Or Non-Recurring	- Recurring	
6. Purpose of grant	- Salary and allowances	
7. Unspent Balance if any	- Nil	
8. Deficit met (loan from other A/c) - Nil		

Certified that the grant in aid as mentioned above has been utilized for the purpose for which it was sanctioned.

Place : Lucknow

Date: 16-05-2020


Director
Regional Centre for Urban &
Environmental Studies,
Ministry of Housing and Urban Affairs,
Govt. of India, Lucknow

Utilization Certificate of Recurring Grant-in-aid (Non Salary) from Department of Urban
Development

Government of Uttar Pradesh for the Year 2019-20

- | | | |
|--|--|--------------------|
| 1. Name of the Institution | - Regional Centre For Urban & Environmental Studies, Lucknow | |
| 2. Opening balance | -Nil | |
| 3. No. & Date of G.O sanctioning
the grant amount sanctioned by the
Government | -G.O No. 148/2019/1836/नौ-5-2019-3आरसी०/०४ दिनांक 28.05.2019 | Rs. 2,00,000 |
| 4. Total Amount spent by the Management - | | Rs.2,00,000 |
| 5. Kinds of grant Recurring
Or Non-Recurring | -Recurring | |
| 6. Purpose of grant | -Non-Salary | |
| 7. Unspent Balance if any | -Nil | |
| 8. Deficit met (loan from
Other A/c) | -Nil | |

Certified that the grant in aid as mentioned above has been utilized for the purpose for which it was sanctioned.

Place: Lucknow

Date: 17-02-2020


Director

Director
Regional Centre for Urban &
Environmental Studies,
Ministry of Housing and Urban Affairs,
Govt. of India, Lucknow

FISCAL HIGHLIGHTS

Regional Centre For Urban & Environmental Studies, Lucknow
Grant from Department of Urban Development, Govt. of Uttar Pradesh
Receipt and Payment Account (Non-Salary) for the year ending 31-03-2020

Receipt	Amount	Payment	Amount
To Opening Balance	Nil	By Electricity Bill	33,415
To Grant in aid Sanctioned / Received vide G.O No. 50 / 2020 / 355 / ३१-५-२०२०-३३३३३३३३ / ०४ दिनांक २० ०३.२०२०	2,00,000	By Office Furniture and Equipments	49,560
		By Computer Maintenance & related stationary	14,750
		By Office Stationary & Printing	35,728
		By Computer Hardware & Software	11,081
		By Machine/Decoration	11,151
		By Office Expenses	2,549
		By Misc. Sundry Expenses	3,929
		By Uniform Expenses	8,300
		By Travelling Expenses	29,537
Total	2,00,000	Total	2,00,000


 Director
 Regional Centre for Urban &
 Environmental Studies,
 Ministry of Housing and Urban Affairs,
 Govt. of India, Lucknow

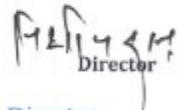
**Utilization Certificate of Recurring grant from Department of Urban Development
Government of Uttar Pradesh for the Year 2019-20**

1. Name of the Institution	- Regional Centre For Urban & Environmental Studies, Lucknow	
2. Opening balance	-Nil	
3. No. & Date of G.O sanctioning the grant amount sanctioned by the Government	-G.O No. 50 / 2020 / 355 / चौ-5-2020-3आर0सी0 / 04 दिनांक 20.03.2020	Rs. 2,00,000
4. Total Amount spent by the Management -		Rs.2,00,000
5. Kinds of grant Recurring Or Non-Recurring	-Recurring	
6. Purpose of grant	-Non-Salary	
7. Unspent Balance if any	-Nil	
8. Deficit met (loan from Other A/c)	-Nil	

Certified that the grant in aid as mentioned above has been utilized for the purpose for which it was sanctioned.

Place: Lucknow

Date: 16-05-2020


 Director
 Regional Centre for Urban &
 Environmental Studies,
 Ministry of Housing and Urban Affairs,
 Govt. of India, Lucknow

FISCAL HIGHLIGHTS

Regional Centre For Urban & Environmental Studies, Lucknow
Grant from Department of Urban Development, Govt. of Uttar Pradesh
Receipt and Payment Account (Arrear of ZCPC) for the year ending 31-03-2020

Receipt	Amount	Payment	Amount
To Opening Balance	Nil	By Arrear of revised salary as per 7CPC	4,58,000
To Grant in aid Sanctioned / Received Vide G.O. No. 148 / 2019 / 1836 / नौ-5-2019-33110सी0 / 04 दिनांक 28.05.2019	4,58,000		
Total	4,58,000	Total	4,58,000

Ashy Sir
 Director
 Regional Centre for Urban &
 Environmental Studies,
 Ministry of Housing and Urban Affairs,
 Govt. of India, Lucknow

**Utilization Certificate of Recurring grant from Department of Urban Development
Government of Uttar Pradesh for the Year 2019-20**

1. Name of the Institution	- Regional Centre For Urban & Environmental Studies, Lucknow	
2. Opening balance	-Nil	
3. No. & Date of G.O sanctioning the grant amount sanctioned by the Government	-G.O No. 148 / 2019 / 1836 / नी-5-2019-3आर0सी0 / 04 दिनांक 28.05.2019	Rs. 4,58,000
4. Total Amount spent by the Management -		Rs.4,58,000
5. Kinds of grant Recurring Or Non-Recurring	-Non-Recurring	
6. Purpose of grant	-Arrear of revised salary	
7. Unspent Balance if any	-Nil	
8. Deficit met (loan from Other A/c)	-Nil	

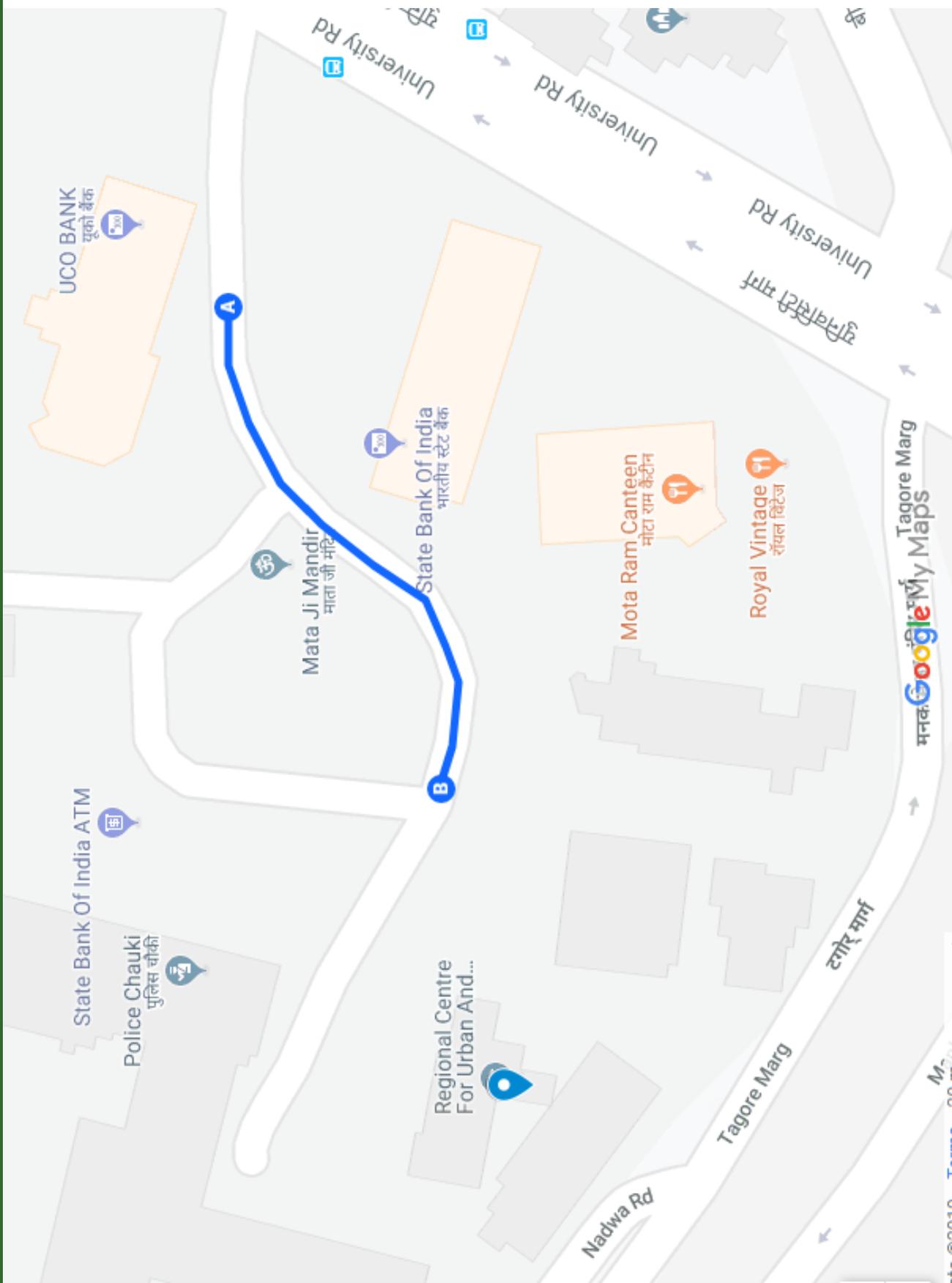
Certified that the grant in aid as mentioned above has been utilized for the purpose for which it was sanctioned.

Place: Lucknow

Date: 16-05-2020


Director
 Director
 Regional Centre for Urban &
 Environmental Studies,
 Ministry of Housing and Urban Affairs,
 Govt. of India, Lucknow

RCUES LOCATION



Upcoming Campus of RCUES at Indira Nagar, Lucknow



For further details contact:

Regional Centre for Urban & Environmental Studies, Lucknow

(Ministry of Housing and Urban Affairs, Government of India)

Adjacent Registrar's Office, Lucknow University Campus,

Lucknow- 226007

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Email: rcueslucknow@gmail.com

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क्षेत्रीय नगर एवं पर्यावरण अध्ययन केन्द्र, लखनऊ

(आवासन और शहरी कार्य मंत्रालय, भारत सरकार)

रजिस्ट्रार ऑफिस के निकट, लखनऊ विश्वविद्यालय परिसर,

लखनऊ-226007, उत्तर प्रदेश,

फोन: 0522-2740165 (टेली-फैक्स), 2740108,

ई-मेल: rcueslucknow@gmail.com

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