

# *ANNUAL REPORT*

## *2006 - 07*

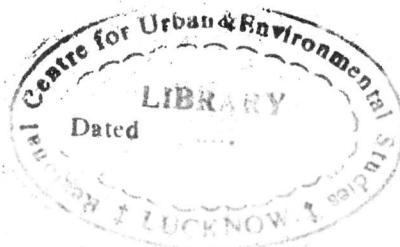


Prof. Nishith Rai, Director, RCUES Welcoming the South African Deligation led by Dr. Essop Goolam Pahad, Hon'ble Minister for Communications & Information System, Presidency of Republic of South Africa. Also seen in the picture are Prof. R.P. Singh, Vice Chancellor of the Lucknow University & Sri Sanjay Garg, Hon'ble Minister for Trade Tax, Government of U.P.

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# **Preface**

## Preface

RCUES, Lucknow is on the verge of completing its four decades of existence since its establishment by the Ministry of Urban Development, Government of India way back in 1968. The Centre during its long journey spanning into almost 40 years has engaged itself in augmenting the capacities of functionaries and institutions associated with administration and management of urban affairs in the states of Madhya Pradesh, Chhatisgarh, Bihar, Jharkhand, Orissa, Uttar Pradesh and Uttarakhand through various foras for achieving the goals of good governance and has earned itself national & international recognition for the same.

The functional jurisdiction of Centre encompasses the entire gamut of urban governance, administration and management including urbanisation, urban policies, planning, municipal finance, infrastructure and services, urban poverty, transport, shelter, infrastructure financing, sanitation & health, e-governance urban environment etc.

The unfinished agenda of decentralised urban planning and governance as envisaged under the 74<sup>th</sup> Constitution Amendment Act has been incorporated into the agenda of reforms which constitutes an integral component of the recently launched JNNURM, UIDSSMT and IHSDP. These centrally sponsored schemes have opened up new opportunities for carrying out over due reforms in urban governance and are expected to contribute significantly towards enhancing the quality of life of citizens. The Regional Centre has also diversified its activities keeping in view the recent initiatives that have been launched in the urban sector. The Centre

has been entrusted with various responsibilities by the constituent state governments in this perspective.

We are grateful to the Ministry of Urban Development, Government of India and other constituent state governments for extending their utmost co-operation to the Centre. Faculty members and other staff members and experts also deserve special thanks for putting up their sincere efforts for achieving the vision and mission of the Centre.

It is my pleasure to place the Annual Administration Report of the Centre that provides information relating to the various academic activities accomplished including the fiscal performance of the Centre for the year 2006-07.

Lucknow

Nishith Rai  
Director,  
RCUES, Lucknow



# About Us

# About Us

The Regional Centre for Urban and Environmental Studies (RCUES) came into existence in the Lucknow University in the year 1968 established and supported by the Government of India in the Ministry of Urban Development. The Union Ministry of Urban Development in the year 2000 entered into an Memorandum of Understanding (MOU) with the University of Lucknow and since then the RCUES, Lucknow is being run under the joint guidance, supervision and control of the Lucknow University and the Ministry of Urban Development. It is one of the four such Centres in the country and has earned national and international recognition for playing a pivotal role in the activities which are organized under four interrelated programmes: training, research, teaching, consultancy services and dissemination of information relating to the urban sector in the unique collaboration and cooperation with the states of Uttar Pradesh, Uttarakhand, Bihar, Orissa, Madhya Pradesh, Jharkhand and Chhattisgarh.

## Mission

- ✚ To plan and implement appropriate academic resource inputs to meet the training and research needs relating to the urban sector
- ✚ To conduct in-service training programmes of general, orientation and specialized nature on a variety of subjects relating to urban governance
- ✚ To conduct need - based training programmes in the states under its jurisdiction
- ✚ To organize seminars, workshops, symposia, conferences etc. on various facets of urban government and administration
- ✚ To undertake research studies on various aspects of urban affairs
- ✚ To provide consultancy to different state governments and agencies in important areas of urban management
- ✚ To maintain a data bank in the field of urban administration and management
- ✚ To conduct academic programmes for producing urban managers
- ✚ To guide research programmes by providing forum for high quality academic research in urban areas

## **Functional Domain**

The main functions of the Centre are as follows:

- ✚ Training of officials, non-officials and other stake holders
- ✚ Capacity enhancement and building partnerships
- ✚ Applied research studies
- ✚ Preparing city managers
- ✚ Consultancy
- ✚ Citizen empowerment
- ✚ Knowledge sharing
- ✚ Data bank and information dissemination
- ✚ Publication – Training manuals, Technical/Background Papers, Journal and Newsletter

## **Jurisdiction**

The RCUES is responsible for building and developing capacity, policy research input, consultancy in the States of Uttar Pradesh, Bihar, Madhya Pradesh, Orissa, Jharkhand, Chhatisgarh and Uttarakhand. The target group consists of the officials and people's representatives, community members etc. engaged in urban local bodies, development authorities, water institutions, housing boards, NGOs, CBOs etc. in the states falling under its jurisdiction.

## **Infrastructure**

The RCUES, Lucknow is situated on the left bank of the river Gomti, which provides a picturesque view to the campus. It has a well equipped conference hall, meeting room, rooms for the faculty and the office. The Centre has a fully furnished Training Hostel-cum-Guest House for the officials and people's representatives participating in the different activities organized by it.

A new campus well equipped with modern facilities as well as with residential accommodation is also being developed by the Centre.

## **Library**

The RCUES, Lucknow has developed a library within its own campus. It has on its shelves about 5000 titles on almost all aspects dealing with urban development, management, environment, community development, urban health, slum improvement, water supply and sanitation etc. It also subscribes to

a large number (more than three dozens) of leading national and international journals associated with the subject.

## **Publication**

The RCUES regularly brings out

- A bi-annual bi-lingual journal titled URBAN PANORAMA, and
- NEWSLETTER being published quarterly.

In addition, the papers presented at seminars organized, and the report of the research studies, undertaken by the RCUES are also published in book form.

## **Funding**

The RCUES receives regular financial support in the form of non-plan grants-in-aid from the Government of India in the Ministry of Urban Development. The State Government of Uttar Pradesh, a major beneficiary, also gives regular non-plan grant. The other constituent states also extend a helping hand occasionally.

## **Management**

The functioning of the RCUES, Lucknow is guided by an MOU entered by the Union Ministry of Urban Development with the University of Lucknow. The rules governing the RCUES are consistent with the rules and regulations of the Lucknow University and guidelines issued from time to time by the Ministry.

The RCUES is managed by two high level committees:

- ↓ **Governing Council**
- ↓ **Advisory Committee**

The Government Council is constituted under the Chairmanship of the Vice-Chancellor of the University of Lucknow. The Advisory Committee under the Chairmanship of the Principal Secretary/Secretary to the Government of U.P. in the Department of Urban Development is responsible for guiding and deciding on the academic activities including research areas etc. of the Centre. The Government of India in the Ministry of Urban Development, other constituent



states and a few national research and training organizations are also represented on both the committees.

## **The Governing Council**

The Governing Council during the year consisted of

- |  |                 |
|--|-----------------|
| 1. Prof. R.P. Singh<br>Vice Chancellor,<br>University of Lucknow<br>Lucknow  | Chairman        |
| 2. Dr. P.L. Punia, IAS (Retd.)<br>2/21 Vipul Khand,<br>Gomti Nagar,<br>Lucknow   | Special Invitee |
| 3. Sri Amal Kumar Verma, IAS<br>Principal Secretary,<br>Department of Urban Development, Urban<br>Employment and Poverty Alleviation,<br>Government of U.P.<br>Lucknow | Member          |
| 4. Sri R.K. Chaturvedi, IAS<br>Director (UD),<br>Ministry of Urban Development,<br>Government of India,<br>New Delhi   | Member          |
| 5. Sri Sewa Ram, IAS<br>Secretary,<br>Department of Urban Administration & Development,<br>Government of M.P.<br>Bhopal  | Member          |
| 6. Sri P.K. Basu, IAS<br>Commissioner-cum-Secretary,<br>Department of Urban Development,<br>Government of Bihar,<br>Patna  | Member          |

- |   |                  |
|---|------------------|
| 7. Sri N.C. Vasudevan, IAS<br>Commissioner-cum-Secretary,<br>Department of Housing & Urban Development,<br>Government of Orissa<br>Bhubaneswar. | Member           |
| 8. Sri C.K. Khaitan, IAS<br>Secretary,<br>Department of Urban Development,<br>Government of Chhattisgarh,<br>Raipur.                            | Member           |
| 9. Sri Amrendra Sinha, IAS<br>Secretary,<br>Department of Urban Development,<br>Government of Uttarakhand,<br>Dehradun                          | Member           |
| 10. Dr. R.K. Srivastava, IAS<br>Secretary,<br>Department of Urban Development,<br>Government of Jharkhand,<br>Ranchi.                           | Member           |
| 11. Dr. (Smt.) Richa Varmani<br>Joint Director,<br>RCUES,<br>Lucknow University, .<br>Lucknow (on rotation)                                     | Member           |
| 12. Prof. Nishith Rai,<br>Director,<br>RCUES,<br>Lucknow University,<br>Lucknow   | Member-Secretary |

## The Advisory Committee

The Advisory Committee is responsible for deciding the training, research and other academic activities. It consisted of

- |    |   |          |
|----|---|----------|
| 1. | Sri D.C. Mishra,<br>Secretary,<br>Department of Urban Development,<br>Government of Uttar Pradesh,<br>Lucknow.                            | Chairman |
| 2. | Sri Malay Srivastava,<br>Secretary,<br>Department of Urban Administration<br>and Development,<br>Government of M.P.,<br>Bhopal.           | Member   |
| 3. | Sri P.K. Basu, IAS<br>Commissioner-cum-Secretary,<br>Department of Urban Development,<br>Government of Bihar,<br>Patna.                   | Member   |
| 4. | Dr. R.K. Srivastava, IAS<br>Secretary,<br>Department of Urban Development,<br>Government of Jharkhand,<br>Ranchi.                         | Member   |
| 5. | Sri N.C. Vasudevàn,<br>Secretary-cum-Commissioner,<br>Department of Housing & Urban Development,<br>Government of Orissa,<br>Bhubaneswar. | Member   |
| 6. | Sri Amrendra Sinha, IAS<br>Secretary,<br>Department of Urban Development,<br>Government of Uttarakhand,<br>Dehradoon                      | Member   |

- |     |   |                 |
|-----|---|-----------------|
| 7.  | Sri Ajay Singh,<br>Secretary,<br>Department of Urban Administration<br>and Development, Housing & environment,<br>Government of Chhattisgarh,<br>Raipur.                  | Member          |
| 8.  | The Executive Director,<br>Human Settlement Management Institute,<br>HUDCO House, India Habitat Centre,<br>Lodhi Road,<br>New Delhi.                                      | Member          |
| 9.  | Smt. Usha P. Raghupati,<br>Director,<br>National Institute of Urban Affairs,<br>1 <sup>st</sup> & 2 <sup>nd</sup> Floor, Core 4-B,<br>India Habitat Centre,<br>New Delhi. | Member          |
| 10. | Smt. Alka Srivastava,<br>Director,<br>Local Bodies,<br>Government of Uttar Pradesh,<br>Lucknow  | Member          |
| 11. | Dr. S.N. Singh,<br>Professor Emeritus,<br>Department of Public Administration,<br>Lucknow University,<br>Lucknow.   | Member          |
| 12. | Dr. P.L. Punia, IAS (Retd.)<br>5, Raj Bhawan Colony,<br>Lucknow   | Special Invitee |
| 13. | Sri M. Rajamani,<br>Joint Secretary,<br>Ministry of Urban Development,<br>Government of India,<br>New Delhi.  | Special Invitee |

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|-----|--|-----------------|
| 14. | Dr. R.C. Srivastava,<br>Principal Secretary,<br>Social Welfare Department,<br>Government of Uttar Pradesh,<br>Lucknow        | Special Invitee |
| 15. | Sri Rajendra Bhonwal,<br>Principal Secretary,<br>Transport Department,<br>Government of U.P.,<br>Lucknow.                    | Special Invitee |
| 16. | Sri A.K. Joshi,<br>Principal Secretary,<br>Department of Panchayati Raj,<br>Government of U.P.,<br>Lucknow.                  | Special Invitee |
| 17. | Sri Jagan Mathews,<br>Principal Secretary,<br>Department of Environment,<br>Government of U.P.,<br>Lucknow.                  | Special Invitee |
| 18. | Sri K.L. Meena,<br>Secretary,<br>Department of Housing & Urban Development,<br>Government of U.P.,<br>Lucknow.               | Special Invitee |
| 19. | Sri J.S. Mishra, IAS<br>Secretary,<br>Department of Land Development &<br>Water Resources,<br>Government of U.P.,<br>Lucknow | Special Invitee |
| 20. | Sri Sanjay Bhoosreddy,<br>Secretary,<br>Non-Conventional Energy Resources Deptt.<br>Government of U.P.,<br>Lucknow.          | Special Invitee |

- |     |   |                  |
|-----|---|------------------|
| 21. | Sri Bhuvnesh Kumar,<br>Special Secretary,<br>Department of Urban Development,<br>Government of U.P.,<br>Lucknow.                    | Special Invitee  |
| 22. | Sri Diwakar Tripathi,<br>Director,<br>State Urban Development Agency,<br>Lucknow.   | Special Invitee  |
| 23. | Sri S.P. Singh,<br>Special Secretary,<br>Department of Urban Development,<br>Government of Uttar Pradesh,<br>Lucknow.               | Special Invitee  |
| 24. | Sri N.R. Verma,<br>Chief Town & Country Planner,<br>Town & Country Planning Department,<br>Government of Uttar Pradesh,<br>Lucknow. | Special Invitee  |
| 25. | Dr.(Smt) U. Bagga,<br>Joint Director, RCUES<br>Lucknow  | Member-Secretary |
| 26. | Prof. Nishith Rai,<br>Director, RCUES<br>Lucknow  | Convenor         |

## **Faculty**

The RCUES, Lucknow has a team of qualified and experienced regular faculty. In addition services of Consultants are also utilized.

## **Achievements**

The Regional Centre has been continuously striving for building the capacity of officials and non-officials associated with urban local bodies and other parastatal agencies working in the seven constituent states that are under

the working jurisdiction of the Centre. The Centre, since its inception, has been regularly undertaking academic activities in various aspects of urban administration and management namely, urban planning and development, urban finance, urban services, urban poverty alleviation programmes, urban environment etc. It has, however, diversified its activities in the above fields recently. The academic achievements of the Centre for the current financial year of 2006-07 are demonstrated below.

## **Academic Achievements: An Overview**

### **Specialised Workshops /Training Programmes**

		Number of Programmes	Participants
➤	Uttar Pradesh	24	730
➤	Madhya Pradesh	6	315
➤	Jharkhand	1	37
		<hr style="border-top: 1px dashed black;"/>	
Total		31	1082
		<hr style="border-top: 1px dashed black;"/>	

### **Sponsored Workshops/ Training Programmes**

		No of Programmes	Participants
➤	Government of Bihar	12	265
➤	Government Jharkhand	3	30
➤	Government of U.P.	5	222
		<hr style="border-top: 1px dashed black;"/>	
Total		20	517
		<hr style="border-top: 1px dashed black;"/>	

### **National Seminar**

	No of Seminars	Participants
	3	263
	<hr style="border-top: 1px dashed black;"/>	
	3	263
	<hr style="border-top: 1px dashed black;"/>	

## **Publications**

### ➤ **Books**

- i) Urban Management – Prof. Nishith Rai  
Dr. Urmila Bagga
- ii) Sustainable Urban Management – Prof. Nishith Rai  
Dr. Anjuli Mishra
- iii) Urban Governance in India - Prof. Nishith Rai  
(Challenges & Prospects) (in press) Dr. Richa Varmani

### ➤ **Journal – Urban Panorama**

Chief Editor: Prof. Nishith Rai

- i) Vol. V, No. 1  
(Jan.-June, 2006) Editor: Dr. Urmila Bagga
- ii) Vol. V, No. 2  
(July-December 2006) Editor: Dr. Richa Varmani
- iii) Vol. VI, No. 1  
(Jan. June 2007) Editor: Dr. Padma Iyer  
(in press)

### ➤ **Newsletters**

#### **Editor**

- i) RCUES Newsletter - April to June 2006 Dr. Anjuli Mishra
- ii) RCUES Newsletter - July to Sept. 2006 Dr. Urmila Bagga
- iii) RCUES Newsletter - Oct. to Dec. 2006 Dr. Rajeev Narayan
- iv) RCUES Newsletter - Jan. to March 2007 Dr. A.K. Singh

## **Research Studies**

- 1. Rain Water Harvesting - A Case Study of Lucknow (Dr. Urmila Bagga)
- 2. Approach to Urban Development in the XIth Plan. (Dr. Richa Varmani)
- 3. Comparison of Nagar Nigam and Cantonment Board: A Case Study of Lucknow. (Dr. Richa Varmani and Dr. Anjuli) (11)



4. Research Paper on "Urban Policy for the State of Uttar Pradesh" (Dr. Richa Varmani and Dr. Anjuli)
5. Preliminary Assessment and Situational Appraisal for City Development Plans in U.P. (Dr. Rajeev Narayan)
6. Preliminary Assessment and Situational Appraisal for Double Entry Accounting System in U.P. (Dr. Rajeev Narayan)
7. Preliminary Assessment and Situational Appraisal for Geographical Information System in U.P. (Dr. Rajeev Narayan)
8. Urban Water Supply and Water Tariffs in Uttar Pradesh (Dr. Awadhesh Kumar Singh)
9. Role Conflict Among Women Representatives in Panchayati Raj Institutions: A Case Study of U.P. (Sponsored by NCW, New Delhi) (Dr. U.B. Singh)
10. Urban Environment, Poverty and Health: A Case Study of Lucknow (Dr. Padma Iyer)
11. Slum Upgradation: A Case Study of Kanpur (Dr. Padma Iyer)
12. District Planning: A Case Study of Lucknow (Dr. Richa Varmani) (on going)
13. New Capacity Building in the Context of JNNURM, UIDSSMT, IHSDP and e-Governance Schemes (Dr. Anjuli Mishra) (on going)
14. Slum Upgradation Strategy- A Case Study of Lucknow City (Dr. Anjuli Mishra)

## Remarkable Achievements of the Centre

### ➤ STATE RESOURCE CENTRE FOR JNNURM

The Regional Centre has been appointed as the **State Resource Centre (SRC)** for JNNURM by the Government of Uttar Pradesh. The Centre in its capacity of SRC was entrusted with the preparation of CDPs of the seven identified cities of U.P. under JNNURM viz. Lucknow, Kanpur, Agra, Allahabad, Varanasi, Meerut and Mathura. All the CDPs of these 7 Mission cities of U.P. prepared under the guidance and technical inputs of the Regional Centre have been approved by the Ministry of Urban Development, Government of India.

➤ Centre appointed as **Nodal Agency for SWM in U.P. by Government of U.P.**

➤ Centre appointed as **Nodal Agency for implementation, monitoring and supervision of Double Entry Accounting System (DEAS)** in all the 628 ULBs of U.P. by the Department of Urban Development, Government of U.P.

➤ RCUES has been appointed as **Nodal Agency for implementation, monitoring and supervision of Geographical Information System (GIS)** and Computerisation in the Nagar Nigams of Allahabad, Varanasi, Aligarh, Bareilly, Meerut, Moradabad, Jhansi and Nagar Palika Prishads of Firozabad, Faizabad, Fatehpur, Mau, Jaunpur, Ballia, Bijnore, Vrindaban, Haldaur (Bijnor), Shahjahanpur and Hapur.

➤ RCUES has been appointed as **the State Level Agency for GOI-UNDP's "Capacity Development for Decentralized Urban Governance Project"**. Under this Project four towns of U.P. viz. Allahabad, Varanasi, Meerut and Mathura have been selected. The RCUES as State Level Agency is implementing Accounting Reforms through Double Entry System of Accounting and Property Tax Reforms through implementation of Geographical Information System (GIS). In this regard a UNDP Cell has been set up at RCUES.

### ➤ Detailed Project Reports

The Centre has prepared Detailed Project Reports in the following sectors for Mission and non-mission cities.

Sector	Cities
➤ Solid Waste Management	DPRs for 27 cities. Sambhal, Basti, Aligarh, Jhansi, Kannauj, Ballia, Badaun, Gorakhpur, Mainpuri, Muzaffarnagar, Firozabad, Moradabad, Etawah, Meerut, Mathura, Rampur, Kanpur, Lucknow, Agra, Shahajhandpur, Raibareilly, Loni, Fatehpur, Mirzapur, Barabanki, Jaunpur and Burhampur (Madhya Pradesh).
➤ Slaughter House	Cities. Aligarh, Rampur, Unnao, Ghasipur Meerut.
➤ Road & Fly Over	Rampur Road & Flyover
➤ Plastic Waste to Hydrocarbon	DPRs for 2 cities. Lucknow & Kanpur
Drainage	DPRs for 3 cities. Lucknow, Agra, Bareilly (Phase-I)

### DPRs Under Preparation

➤ Water Supply and Sewerage	Meerut
SWM (9 DPRs)	Hapur & Modinagar, Vrindavan, Lalitpur, Lakhimpur, Hardoi, Deoria, Bulundshahar, Khurja, Baharaich.

## **OTHER MAJOR ASSIGNMENTS**

1. Working as State Resource Centre for the Department of Urban Development, Government of U.P.
2. Implemented Report Card System in all the 51 Class-I towns of U.P. and Implementing Report Card System in Bihar, Jharkhand, Madhya Pradesh and Chhattisgarh.
3. Implementing Government of U.P.'s Project on Capacity Development for Urban Governance.
4. Nodal Agency for Solid Waste Management in Madhya Pradesh
5. Nodal Agency for Sewerage, Water Supply & Drainage in U.P. - Prepared 2 DPRs for JNNURM towns.
6. Implementing Demonstration Project at Rampur - Prepared 3 DPRs
7. Establishment of Disaster Management Cell in the Centre.
8. State Nodal Training Centre for Department of Urban Development and Department of Urban Employment & Poverty Alleviation, Government of U.P.
9. Working as State Resource Centre for Training/Capacity Development of Urban Development, Government of Jharkhand.
10. Working as State Resource Centre for the Department of Urban Administration and Development, Government of M.P.
11. Working as Nodal Agency for Solid Waste Management in Jharkhand
12. Working as Nodal Agency for Information Technology and E-Governance in U.P.

### **Consultancy**

- Restructuring Urban Management in Jharkhand – Dr. U.B. Singh
- Draft U.P. Municipal Act, 2007 – Dr. U.B. Singh

# **I : Academic Activities**



## **National Seminars**

# **Management of Indian System of Medicine and Dynamics of Life Style**

## **National Seminar**

### **Management of Indian System of Medicine and Dynamics of Life Style**

**A two-day National seminar on “Management of Indian Systems of Medicine and Dynamics of Life Style”** was organized by SRISHTI, Lucknow in collaboration with Ananya Institute of Development Research & Social Action, Lucknow and Regional Centre for Urban and Environmental Studies (RCUES), Lucknow **on 10th and 11th June, 2006**. It was sponsored by the Planning Commission, Government of India, New Delhi.

#### **Proceedings in Brief**

Prof. Nityanand, Former Director, Central Drug Research Institute, Lucknow, inaugurated the seminar while welcome address was given by Prof. S.K. Singh, President of Ananya Institute of Development Research and Social Action. Mr. Jitendra Varma, the President of SRISHTI gave a brief background of SRISHTI and presented a brief of the national seminar.

Dr. A.K. Singh, Asstt. Director of the RCUES, presented thematic issues of the seminar besides giving the background paper, the rationale, objectives and theoretical perspective.

Prof. Nityanand in his inaugural address highlighted the relevance of Indian System of Medicines and the growing demand of herbal drugs in the context of changing life style due to socio-cultural and economic forces. He advocated for strengthening the Indian System of Medicine and called for National policy to be formulated and introduced in order to integrate the Indian System of Medicine with modern systems.

Mr. Jitendra Varma, proposed the vote of thanks to Chief Guest and other guests delegates.

The valedictory session was chaired by Dr. Rambhuj, Director, Centre for Environment Education (North Region), Lucknow. Dr. Ram Bhuj highlighted the role of civil society, UNDP, Global Environmental Facility in promoting of environment, biodiversity and cultivation of medicinal plants. He was of the view that India has vast potential for herbal production, traditional system of medicine and a network of civil society organizations. However, in absence of national policy on traditional systems of medicine, we are unable to exploit the



emerging potential while private sector, especially MNC's is exploiting this potential and opportunity. We should think in the new perspective to integrate Indian System of Medicines with modern systems of medicines using the vast infrastructure of public health delivery system.

## **Recommendations**

- The quality of primary, secondary and tertiary medical and delivery care system should be improved.
- Networking, integration and mainstreaming of ISM&H institutions and practitioners with modern systems of medicine is required so that people have access to a complimentary system of care.
- In order to provide adequate training and giving confidence to students to practice their system and participate in national programmes, strengthening of ISM & H educational institutions is the need of hour.
- More investment in continuing medical education, infrastructure and quality control, research and development, and manufacturing of drugs should be ensured.
- Conservation, preservation, promotion, cultivation, collection and processing of medicinal and aromatic plants and herbs is required to meet growing demand of ISM & H drugs.
- Ensuring quality control of drugs and their sustainable availability at an affordable cost should be ensured.
- A complete pharmacopoeia of all the systems of ISM & H and drawing up a list of essential drugs and ensuring their availability is imperatively needed.
- Adequate investment in research and development for developing new drugs and formulations, clinical trials, and also patenting them is urgently called for.
- In order to mainstream the ISM & H system and utilize the services of their practitioners, clinics should be located in the primary, secondary and tertiary care institutions of modern medicine.
- More focus on the use of ISM & H therapeutic modalities for treatment of chronic life style related diseases should be given to reduce side effects of modern system of medicine ensure and preventive methods.
- Appropriate communication strategies should be evolved to promote ISM & H among the masses specially the poor and disadvantaged to improve



information, education, communication, and counseling to increase utilization of services under national disease control and family welfare programmes.

➤ Adequate monitoring mechanism should be evolved to supervise the patients and their responses to the efforts of providing complementary system of health care services of ISM and H.

➤ An entrance examination for ISM & H undergraduate courses with appropriate eligibility criteria should be introduced to ensure potentially good and only interested students get admission in courses of their choice.

➤ The course syllabi and curriculum should be revised and updated keeping in mind the potential of employment in the industry growing and wake of LPG and ISM & H services.

The Seminar was attended by 110 delegates comprising of scientists, academicians, administrators, research scholars, practitioners etc. from various institutions. The delegates from 5 states viz. U.P., Uttaranchal, Madhya Pradesh, Karnataka, and Delhi participated in the seminar. Overall 45 papers were presented during various technical sessions.

Annexures LP : 1 and LF: I present the list of delegates and resource persons respectively.

# **Care and Protection of Disadvantaged Children in Urban India**

# **NATIONAL SEMINAR**

## **CARE AND PROTECTION OF DISADVANTAGED CHILDREN IN URBAN INDIA**

### **Introduction**

A two-day National Seminar on Care & Protection of Disadvantaged Children in Urban India was organized by Regional Centre on 17th & 18th November, 2006. The Seminar was sponsored by Planning Commission, Government of India, New Delhi.

The principal objectives of the Seminar were:

- To review programmes, policies, projects and schemes oriented towards care, protection and empowerment of disadvantaged children in India
- To examine the status of disadvantaged children in urban India
- To review the enforcement of Children's Rights Acts and other legal provisions in India
- To examine the impact of Juvenile Justice Act and other legal provisions related to disadvantaged children
- To examine the implementation of various programmes, schemes and projects for care and protection of disadvantaged children in urban India
- To examine the compliance of the recommendations of UN Committee on Child's Rights in India and particularly to assess the progress in India in the context of Millennium Development Goals
- To suggest policy measures for proper implementation, delivery of services and administration of Children's Rights Acts, legal provisions, programmes and schemes in India

### **Proceedings in Brief**

The Seminar was inaugurated by Sri R.Ramani, IAS, Director General, (Training), Government of Uttar Pradesh. In his inaugural address Sri Ramani said that 'love and affection' to children in the most important issue. He

categorically stated that exploitation of children is an act of vengeance, and must be avoided in totality.



Prof. R.P. Singh, Vice Chancellor, Lucknow University addressing the participants along with Shri R. Ramani, Director General Training, Mrs. Jayati Chandra, Principal Secretary, Dept. of Horticulture Prof. Nishit Rai Director, RCUES and Course Director Dr. U.B. Singh, Joint Director, Dr. Padma Iyer, Deputy Director

Delivering the Key Note Address, Mrs. Jayati Chandra, I.A.S., Principal Secretary, Department of Horticulture & Food Processing, Government of U.P. and Former Joint Secretary, Ministry of Social Justice and Empowerment, Government of India, New Delhi, explained the power of childhood. She is of the opinion that there is not much difference between an 'advantaged' and 'disadvantaged' child and both can be inter-changed according to the situation. The Children's Act gives certain rights – economic and social to children. There is a legal obligation on adults to provide care and protection to disadvantaged children, especially those afflicted by diseases and disability. The child also has the right to be protected by a loving couple. Besides, economic conditions generally determine the disadvantage, e.g. the increasing crime of female foeticide. It is the duty of every urban citizen to help in the prevention of abetment of crime towards the child, in the form of pressure groups, NGOs and individuals. Being a natural guardian of the child it has also been provided in the Indian Penal Code that female foeticide is a crime liable to be punished under law.

In his presidential remarks Prof. R.P. Singh, Vice Chancellor, Lucknow University, Lucknow, pointed out the pathetic way in which deprived children are forced to work and earn their livelihood and support their families. There are so many problems that they have to face due to lack of education and proper facilities. The Government has launched many programmes from time to time for the upliftment of such children, but they have failed to produce the desired

effects. The country lacks in providing this vulnerable group the necessary facilities for their upliftment and the educational and health standards are lacking. He mentioned the efforts of the Lucknow University in educating the poor children living in slums, child labour and street children. He requested the government machinery and the various sections of society to help in contributing towards removing the vices which are being faced by this vulnerable section of our society.

Earlier, Prof. Nishith Rai, Director, RCUES, Lucknow, welcomed the Chief Guest and other distinguished participants. In his welcome address he spelt out the significant role of the Centre in training quality managers in the field of urban government. He said that almost 20% of the world's children population is present in India, and they naturally play a very important role in nation building and the need of the hour is to focus on the integrated development of children as a whole.

Dr. U.B. Singh outlined the Seminar objectives as well as the other details of the Seminar. Dr. Padma Iyer, presented vote of thanks to the chief guest and learned participants

In order to have thred-bare deliberations and discussions on specific issues, a theme paper was developed in joint efforts of Prof. Nishith Rai and Dr. A.K. Singh.

The chief guest of the valedictory session was **Sri Anil Kumar Sagar, Director of Urban Local Bodies, Government of U.P.** Speaking about the disadvantaged children Sri Sagar described the plight of children in the ICDS programmes and juvenile homes. He also mentioned that education in the urban areas is extremely important. There should be a separate body to administer and monitor it so that poor children can get educated and become good citizens of the country. Commenting on the seminar he said that he was glad that all the stakeholders were involved in the seminar.

Earlier Prof. Nishith Rai, Director of the Centre welcomed the chief guest.

### **Recommendations**

- In order to ensure effective implementation of Juvenile Justice Act, a separate Juvenile Judicial System comprising need based procedures, juvenile judicial services, juvenile police and juvenile lawyers etc. should be created.
- The minimum age for a child for all programmes and child development should be 18 years uniformly.



- In order to create a comprehensive data base and child care and protection, as well as child development, the mechanism for data collection by National Sample Survey Organisation and the Census operation mechanism and other agencies should collect more data and information for different age groups of children obtained.
- A separate nodal agency for child development, care & protection be established at the national level with its regional branches so that major research studies, reports, surveys, and other documents may be available at one point to the researchers, policy makers and other development activists.
- In order to promote public- private partnership in child care & protection, involvement of public, private, civil societies and other stakeholders be made statutory. The role and scope for partnerships with civil societies private and corporate sector in children's development needs to be recognized and creative ways of public private partnership in realization of Child Rights should be ensured.
- The proposed draft policy of Integrated Child Protection Scheme should incorporate the role of family, technology loaded solutions, and involvement of corporate sector.
- A professional approach to the child related problems should be followed. Hence, it is imperative to provide for capacity building of all those who deal directly with children or are accountable for ensuring the right to protection of all children including police, teachers, representatives of local bodies and panchayats, bureaucrats, judicial magistrates etc.
- Child protection has to be facilitated through child participation with reference to expression of views, communication of information, freedom and decision making. Involvement and participation of children in committees, commissions and boards etc. may be made statutory.

Around 45 delegates attended the Seminar. In all 30 presentations were made during the technical sessions. **Annexures: LP: II and LF : II** indicate the list of the participants and resource persons respectively to the Seminar.

The Seminar was jointly coordinated by Dr.U.B.Singh, Joint Director, Dr.Padma Iyer, Deputy Director and Dr.A.K.Singh, Asstt.Director.

# **Role of Urban Local Government in Disaster Management**

## **National Seminar**

### **Role of Urban Local Government in Disaster Management**

A two-day National Seminar on **Role of Urban Local Government in Disaster Management** was organized by the Regional Centre on 23rd and 24th March, 2007. The Seminar was held under the joint auspices of the Ministry of Urban Development, Government of India, New Delhi and Department of Urban Development, Government of Uttar Pradesh, Lucknow.

The principal objectives of the Seminar were:

- i) to review the status, situation, dimensions and trends of disasters and their impact on development;
- ii) to examine role of government agencies in disaster mitigation and response;
- iii) to examine the role of NGO'S, community based organizations, and other stakeholders in disaster management;
- iv) to review the status of disaster management strategies;
- v) to discuss the scope and prospects of disaster mitigation planning;
- vi) to discuss institutional arrangements for urban risk mitigation;
- vii) to share experiences in managing disasters;
- viii) to suggest policy measures for disaster mitigation and response.

#### **Proceedings in Brief**

The seminar was inaugurated **Prof. R.P. Singh, Vice-Chancellor, Lucknow University, Lucknow**. In his inaugural address he talked about various types of disasters in Indian perspective and highlighted the role of urban local bodies, NGO's and educational institutions in disaster management. **Sri R.K. Chaturvedi, Director (UD), Ministry of Urban Development, Government of India** in his presidential remarks said that disaster management needs multi-dimensional approaches and involvement of various stakeholders. He talked about the efforts of central and state governments in the field of disaster management. He also raised the issue of building bye-laws that should be implemented effectively by the state governments.





Earlier, **Prof. Nishith Rai, Director, RCUES, Lucknow** welcomed the Chief Guest and other distinguished participants. In his welcome address he spelt out the significant role of urban local government in disaster mitigation and management. He felt the need of strengthening urban local bodies in disaster mitigation and management through capacity building.

**Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of Uttar Pradesh, Lucknow** discussed the emerging trends and patterns of urbanization and its implications on urban development. He said that there is wider scope for urban local bodies in disaster mitigation and management in the context of decentralized governance.

**Dr. U.B. Singh, Joint Director, Regional Centre** outlined objectives as well as details of the seminar. **Dr. A.K. Singh, Assistant Director of the Centre,** presented vote of thanks

**Dr. A.K. Singh** presented the theme paper at the Plenary Session. The presentation covered various aspects of disaster mitigation, and management..

The valedictory session was chaired by **Sri Anil Kumar Sagar, Director, Directorate of Urban Local Bodies, Government of U.P., Lucknow.** **Sri B.P. Singh, IG (Fire Services)** was Guest of Honour. **Sri B.P. Singh** called for strengthening decentralized governance for managing disasters. He also said that digital mapping for urban areas is imperative for assessing lesson risks and their mitigation. **Sri Anil Sagar** said that role of local bodies in disaster management is limited, however, the decentralized governance has open vast opportunities for them. Coordinated efforts are needed during

disasters while guidelines and buildings bye-laws are to be effectively implemented in urban areas.

Earlier **Prof. Nishith Rai** welcomed the guests. In his address he emphasized on strengthening the role of local bodies in managing urban disasters.

### **Recommendations:**

- There should be a comprehensive 'Training Manuals' encompassing of situation analysis of disasters, preventive and risk reduction measures, resources and other vital information in order to provide capacity building to the manpower and representatives of local bodies/civil societies and other stakeholder agencies.
- Applications of GIS and remote sensing should be encouraged in order to effectively analyze and interpret the available data for risk reduction.
- Best practices pertaining to disaster mitigation and management should be documented properly and be disseminated in vernacular language and pictorial format to the community.
- Specific courseware should be designed and be implemented by all educational institutions to inculcate education and knowledge among the school going children, NGOs, and other government agencies.
- In order to create awareness and sensitization regarding risk, hazard, disaster mitigation and management among the community, the activities of different implementing agencies should be strictly monitored and responsibility should be entrusted to the concern agency.
- Coordination, knowledge net-working among the various stakeholders, researchers, academicians, and NGOs is imperative and should be updated on regular basis by a nodal agency.
- Effective implementation of building bye-laws be ensured by the state government and the role of local bodies in construction of buildings and infrastructure should be strengthened in order to promote earthquake resistant design and construction of buildings as well as to reduce risk.
- Training of artisans, masons and engineers about earthquake resistant measures should be imparted in order to propagate the principles of earthquake

resistant design of buildings, which will immensely reduce the vulnerability of buildings and also the new construction which will come-up will be done by taking all the earthquake resistant measures into account.

- There should be provision of minimum 1000 temporary intermediate shelters as a infrastructure facility at District HQ, which can be put to the affected areas within 24 hours for the affected people, and after permanent settlement of affected people the same can be brought to District HQ.
- Involvement of private sector in disaster mitigation and management is imperative. Similarly, creating conditions for the development of insurance markets, and encouraging the use of other risk reduction financial instruments are need of hour.
- Microfinancing for poor is imperative in order to reduce the vulnerability to natural hazards and recovery from disasters.
- There should be politico-administrative will for adopting sustainable development practices which ensure people centred and decentralized development paradigms.
- The rehabilitation should be acceptable to the community i.e. to be formulated considering the local needs of the people, their cultural and social traditions.

Around 90 delegates representing various institutions, departments, ministry, agencies etc. from across the states in India participated in the seminar. In all 35 presentations were made during the technical sessions. **Annexures: LP-III and LF: III** present the list of delegates and resource persons respectively.

The seminar was jointly Coordinated by **Dr. U.B. Singh**, Joint Director and **Dr. A.K. Singh**, Assistant Director, RCUES, Lucknow.

## **II : State-Wise Activities**



# **MADHYA PRADESH**

# MADHYA PRADESH

## TWO ORIENTATION WORKSHOPS ON UIDSSMT & IHSDP

The Government of India has launched an ambitious programme known as Jawaharlal Nehru National Urban Renewal Mission (JNNURM) on December 3, 2005 for the planned, integrated and sustainable development of urban infrastructure in cities/towns. The duration of the Mission is seven years starting from 2005-06 to 2011-12. Initially 63 cities have been identified under the Mission. This Mission has two sub-missions:

Sub-Mission I on Urban Infrastructure & Governance  
Sub-Mission II on Basic Services for Poor

For rest of the cities/towns in the country, other two schemes known as Urban Infrastructure Development for Small & Medium Towns (UIDSSMT) and Integrated Housing & Slum Development Programme (IHSDP) have been initiated by the Government of India.

With this perspective, the Centre organized **two one day Orientation Workshops at Jabalpur on June 16 & 17, 2006** respectively.

The workshop had the following objectives:

- To sensitize the participants with the new schemes in urban sector launched by Government of India
- To familiarize the participants with the pre-requisites for accessing the monetary assistance under the new schemes and
- To highlight the role and responsibilities of elected representatives/officials in the implementation of UIDSSMT and IHSDP.

The workshop focused on salient features of UIDSSMT & IHSDP, strategy of Madhya Pradesh Government and role and responsibilities of elected representatives in the implementation of schemes.

### Participation



The workshop was attended by 55 elected members of President-in-Councils of nagar palikas of Jabalpur Division. **Annexure: LP –IV** presents the list of participants.

### **Resource Persons**

Internal as well as the external faculty provided the important and valuable information and details to the participants. **Annexure : LF-IV** presents the list of resource persons for the workshop.

### **Inauguration**

The first workshop on June 16, 2008 was inaugurated by **Smt. Sushila Singh, Hon'ble Mayor, Jabalpur Nagar Nigam**. While emphasizing on the changing times, Smt. Sushila Singh stressed on the involvement of all stakeholders and time bound implementation of projects for the social and economic development of country.



Hon'ble Mayor Smt. Sushila Singh, Nagar Nigam,  
Jabalpur addressing the participants

### **Feedback and Suggestions**

It was unanimously expressed by the participants that they were highly benefited from this timely workshop on UIDSSMT & IHSDP. It was admitted by the elected representatives that they generally remain ignorant due to unavailability of timely and complete information and details about the various

schemes initiated by government but organization of such workshops provides them valuable opportunity for acquiring the detailed information about the schemes very conveniently. It was hence suggested that such workshops should not only be conducted at divisional level but at district/city level for their wider dissemination. Chief Municipal Officers should also be invited along with the elected representatives in order to ensure better co-ordination between them for the successful implementation of the Mission.

**The second orientation workshop with similar objectives was held on June 17, 2006 at Jabalpur.**

### **Participation.**

Chief Municipal officers from nagar palikas and Community Organisers of DUDAs of Jabalpur Division participated in the Workshop. Annexure: LP-V presents the list of participants.

### **Resource Persons**

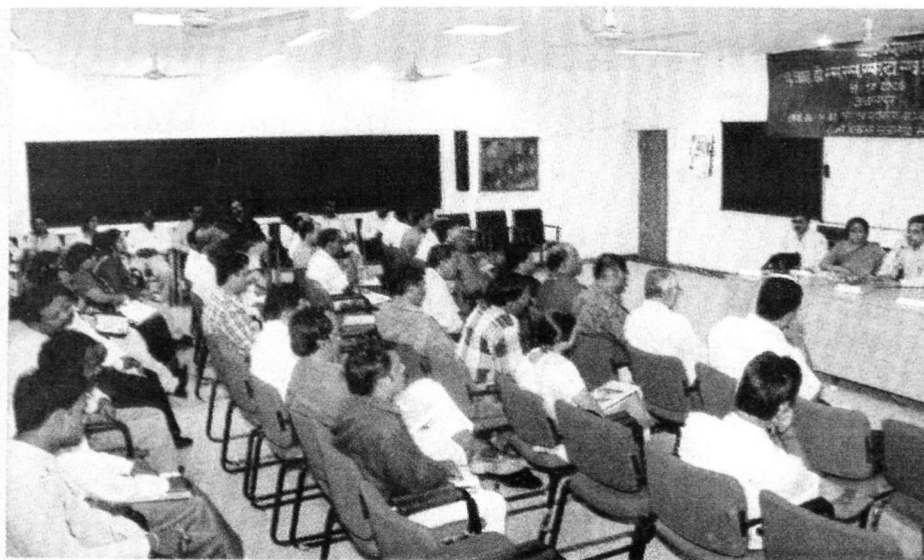
Both internal as well as external guest faculty contributed to the workshop. Annexure: LF-V presents the list of resource persons.

### **Inauguration**

Sri Sandeep Yadav, Municipal Commissioner, Nagar Nigam, Jabalpur while inaugurating the second workshop emphasized on the adequate and timely co-operation and co-ordination between the concerned government departments, ULBs, elected representatives and other stakeholders for the successful implementation of the recently launched ambitious schemes. He further stressed on the stability of key concerned officers both at state and local levels to ensure the success of the schemes.

### **Feedback and Suggestions**

The participating officials expressed their complete satisfaction with the workshop and suggested for the organization of such workshops at regular intervals at district/city level also. Other suggestions put forth by them are as follows:



Shri Sadeep Yadav, Municipal Commissioner, Nagar Nigam, Jabalpur addressing the participants

- Sanctioned DPRs for the admissible sectors under the UIDSSMT & IHSDP should be made available either through website or any other mode for ready reference for others.
- There is no technical staff in the smaller ULBs. Hence a technical cell if possible in each ULB or otherwise at least at the district level should be established for providing guidance to smaller palikas.

Both the workshops were directed by Dr. Urmila Bagga, Joint Director.

## **Workshop on Good Urban Practices**

Rapid urbanization has led to over-stressing of urban infrastructure services including Municipal Solid Waste Management. The issue of solid waste management has been given significant importance in both the newly launched schemes of JNNURM and UIDSSMT. The Twelfth Finance commission has also given priority to solid waste managements.

Report Card System is a strategic tool developed to help citizens provide feed back and engage state agencies in efforts to improve service delivery and governance. The report card system has been introduced in several cities and towns and it has helped in providing stimulus to several public service agencies to review and improve their performance and attitude towards its customers.

Double entry accounting system is an effective and better tool of accounting. Under JNNURM, it has been made mandatory for all the ULBs to convert from Single Entry to Double Entry System of Accounting for efficient management of accounts.

Keeping in view the importance of the above issues the Regional Centre organized a **Workshop on Good Urban Practices on August 3, 2006 at Bhopal.**

### **Objectives**

- To acquaint the participants with the Report Card Process
- To acquaint the participants with the importance, need and system of Survey under RC process
- To acquaint the participants with the importance of Double Entry Accounting System
- To make the participants feel the need and importance of Solid Waste Management

The workshop focused on Report Card System: Its need, importance and methodology, Municipal Solid Waste Management, and importance and Double Entry Accounting System in Urban Administration.

### **Participation**

Commissioners Nagar Nigams, Divisional Deputy Directors of Urban Administration, Departmental Executives/ Engineers, Chief Municipal Officers, of Distt. Headquarter towns and all Class-I towns were nominated and 92 participants participated in the workshop. List is enclosed as **Annexure: LP - VI**

Prof. Nishith Rai, Director, RCUES  
addressing the distinguished guests  
at the Bhopal workshop



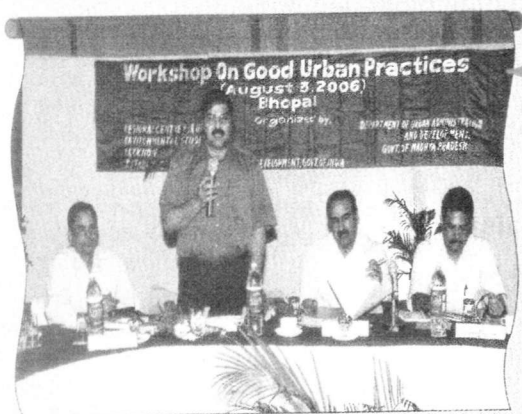
### **Resource Persons**

Besides internal faculty, services of the experts in the field were used in the workshop. The list of the faculty is given on **Annexure: LF-VI**.

### **Feedback and Suggestions**

The main outcome of the workshop was that the participants and municipal officials of the Madhya Pradesh Govt. felt more informed and sensitized towards the urgent need of implementing Report Card System and Double Entry Accounting System in the State. They were able to get more information about the latest technologies and best practices in SWM.

Shri P.D. Meena, Principal Secretary, Urban Administration & Development Deptt., appreciating the work being done by RCUES in U.P., advocated that RCUES should take up the work of implementing the Report Card System and Solid Waste Management in the State on priority basis. He suggested that the Solid Waste Management work being taken up should be completed by November, 2006. Regarding implementation of Geographical information System, he suggested RCUES to submit Detailed Financial proposal for the same.



Chief Guest Sri P.D. Meena, Principal Secretary, Urban Administration and Development Govt. of M.P., Sri Malay Srivastava, Commissioner cum Secretary Urban Administration and Development Govt. of M.P., Prof. Nishith Rai, Director, RCUES and Sri U.K. Sadhav, Jt. Director, Urban Administration and Development Govt. of M.P. at the Inaugural session

The workshop was co-ordinated by Dr. Rajeev Narayan, Dy. Director.

## Two Orientation Workshops on UIDSSMT & IHSDP

The Regional Centre organized another two workshops on UIDSSMT & IHSDP at Khandwa on February 21 & 22, 2008 with the similar objectives as described earlier. Each workshop was of one day duration.

### Participation

The first workshop was intended for the officials of nagar palikas of Khandwa District and second for the chairman, vice-chairman, senior councilors, MIC/PIC members, MP/MLC of Khandwa District. **Annexures: LP-VII** (35 participants) and **VIII** (42 participants) present the list of participants for both the workshops respectively.

### Inauguration

Sri Nikunj Srivastava, District Magistrate of Khandwa inaugurated the first workshop while Sri Veer Singh Hindon, Hon'ble Mayor, Khandwa Nagar Nigam was the Chief Guest at the second workshop. Sri Somnath Jharia, Municipal Commissioner, Khandwa and Sri Vivek Singh, Dy. Collector, Khandwa were also present on the occasion.

### Resource Persons

Both internal and external faculties were utilized for providing information and details about the scheme during the workshops. Lists of external Resource Persons for both the workshops is indicated on **Annexure: LF-VII and LF-VIII respectively.**



## **Feedback and Suggestions**

The participants observed that both the workshops proved extremely useful and beneficial for them and should be conducted at regular intervals. Other suggestions are mentioned below:

- The beneficiaries under IHSDP should be selected carefully and through a transparent process so that the benefits of the scheme could percolate down to real beneficiaries only.
- Once the projects are prepared by the consultants, these should be discussed in detail at various levels so as to enable all stakeholders to have awareness and provide suggestions to make it more oriented towards the felt needs and requirements of the community.
- Study tours should also be arranged where the projects are being implemented.

## **Orientation Workshop on JNNURM**

Ujjain being a Mission city, the Centre organized **one day workshop on JNNURM on February 24, 2007 for the officials and members of Mayor-in-Council (MIC) of Nagar Nigam of Ujjain** at their city only. The workshop had similar objectives as described earlier.

### **Participation**

**Annexure: LP-IX** indicates the list of 29 participants comprising of officials and members of MIC who participated in the workshop.

### **Inauguration**

Smt. Soni Mehar, Hon'ble Mayor, Nagar Palika Nigam Ujjain was the Chief Guest at the inaugural session of the workshop.



## Resource Persons

**Annexure: LF-IX** gives the list of resource persons.

## Feedback and Suggestions

All the participants found the programme useful, informative and beneficial for them. Following suggestions were put forth by them.

- First and foremost, a project team comprising of dedicated and knowledgeable officials should be constituted essentially on priority basis at the city level in order to ensure the successful implementation and monitoring of the projects under Mission.
- Members of dedicated project team should not be transferred during the duration of project if the desired results from such important and ambitious schemes have to be obtained within the prescribed time frame.

Dr. Urmila Bagga, Joint Director, coordinated all the three Orientation Workshops.

# UTTAR PRADESH

# UTTAR PRADESH

## Mobilizing Financial Resources for Municipal Governance

The future of India is inescapably urban. India's urban issues with all their related challenges and opportunities merit serious concern. In order to improve the financial position of ULBs and prompt them to mobilize more internal resources, all the State Finance Commissions' have linked devolutions to the financial performance of ULBs. However, the financial position of majority of ULBs remains precarious. Necessary steps are called for to improve the financial situation of ULBs. For financing urban projects these agencies need to have access to capital market.

Hence a five days' training programme on "**Mobilizing Financial Resources for Municipal Governance**" was organized by the Regional Centre for the municipal officials of Uttar Pradesh from **April 24-28, 2006**.

The main objectives of the training were as follows:-

- To emphasize on various methods for optimum utilization of existing financial resources
- To familiarize the participants with the innovative financing tools like access to capital markets, tax free municipal bonds, pooled financing, borrowing from commercial banks etc.
- To highlight the pre conditions for innovative infrastructure financing including the pricing of urban services, and
- To highlight the need for committed political and administrative leadership

The programme focused on Review of Current Financial Resources; Valuation & Assessment of Municipal Revenue; Reforms in Property Tax Administration; Role of CFC & SFC; Role & Responsibilities of DDO's; Public-Private Partnership; Community participation; Access to Institutional Finance etc.

### Participation

The programme was attended by twenty Executive Officers belonging to various local bodies-both Nagar Palika Parishads and Nagar Panchayats of Uttar Pradesh. They all were Executive Officers. The list of participants is annexed at **Annexure LP: X**



**REGIONAL CENTRE FOR URBAN AND ENVIRONMENTAL STUDIES  
LUCKNOW UNIVERSITY, LUCKNOW**  
TRAINING PROGRAMME FOR EXECUTIVE OFFICERS OF NAGAR PALIKA AND NAGAR PANCHAYATS  
*"Mobilizing Financial Resources for Municipal Governance"*

April 24-28, 2006



**Sitting (Left to Right):** Dr. Padma Iyer (Dy. Dir.), Dr. Rajeev Narayan (Dy. Dir.), Dr. U.B. Singh (Jt. Dir.), Dr. Richa Varmani (Jt. Dir.), Prof. Nishith Rai (Director RCUES), Shri S.P. Singh (Spl. Secy. Urban Dev. Govt. of U.P.), Dr. Anjali Mishra (Dy. Dir. RCUES/Course Director), Mrs. Meenakshi Chaturvedi (Lal Gopal Ganj, Allahabad), Km. Meghna Bhushan Chand (Gauri Bazar, Deoria), Km. Neeharika Chauhan (Jhansi, Allahabad), Smt. U. Bagga (Jt. Dir.)

**Standing (Left to Right):** Mr. V.N. Mishra (Kithore, Meerut), Mr. Mr. C.P. Singh, (Gaura Barhaj, Deoria), Mr. Rajeev Kumar (Mahavan, Mathura), Mr. Sanjay Kumar (Khirabad, Sitapur), Mr. A.K. Srivastava (Chhibramau Kannauj), Mr. Rama Shanker Dixit (Nakud, Saharanpur), Mr. Samr K. Kashyap (Rampur Karkhana, Deoria), Mr. D.R. Ram (Shergarh, Bareilly), Mr. Amarjeet Singh (Jalaipur, Ambedkar Nagar), Mr. Arvind Kumar (Chopan, Sonbhadra), Mr. Shamsher (Sahawar, Etah), Mr. Surya Bhan (Kampil, Farrukhabad), Mr. Shivaji Pandey (Barua Sagar, Jhansi), Mr. Mukund Lal (Rasara, Ballia), Mr. Faujdar Bhardwaj (Mandaha, Hamirpur), Dr. Alka Singh (R.A.).

## Resource Persons

The eminent guest faculty included senior officials of State Government as well as the internal faculty of the RCUES. The list of guest is enclosed at **Annexure: LF-X**

The Chief guest at the valedictory session was Sri S.P. Singh, Special Secretary, Deptt. of Urban Development, Government of Uttar Pradesh, who distributed the certificates to the participants, besides addressing on the need and importance of municipal resource mobilization.

## Feed Back and Group Report

All the participants were very enthusiastic about having learnt the details of newly launched schemes like JNNURM, UIDSSMT and IHSDP. They made following suggestions for raising financial resources in their group report on Municipal Reforms.



## **1. ORGANIZATIONAL RESTRUCTURING**

- Nagar Palika Parishads and Nagar Panchayat are supposed to perform 36 mandatory/compulsory duties and around 22 discretionary functions as provided in U.P. Municipalities Act 1916. These duties/functions may be allocated to various departments/sections according to nature of work. For this suitable posts may be created after assessment/evaluation of these duties and accordingly, the appointments to these post may be made specially in Nagar Panchayats.
- Proper trade training should be given to new entrants as well as those all ready working.
- Transfer of Non-Centralized staff.

## **2. REVENUE GENERATION**

- Imposition of taxes may be made mandatory under Section – 128.
- The lamp fitted over poles of Electricity Department should be made free on public interest or the Municipalities should charge tax/rent on such poles on which consumer connection is given in addition to transformers etc.
- Mobile companies cable operators should pay for laying of cables etc. It would be better if state decides about this issue to have uniformity.
- Incentive fund allocation should also consider the non-revenue activities i.e. community development issue etc.
- Share of Nagar Panchayats should be more in SFC as infrastructure development is less in these units.

## **STRENGTHENING THE OFFICE OF EXECUTIVE OFFICER**

1. Executive Officer should be made pure Government servant and his services should be lent to the Local Bodies, eg. BDOs
2. The post of Executive Officer should be made Gazatted because he is required to issue various certificates, summons, orders etc.



3. Executive Officer is required to perform certain other functions which involve law and order i.e. removal of encroachment from public land/roads/ponds etc. Issue of distress warrant, issue of orders for search and seizure of certain articles/goods unhealthy for consumption (even drugs) etc.

The Programme was directed by Dr. Anjali Misra, Dy. Director.

## **Urban Planning and Project Management**

The 74th CAA regards urban planning including town planning as the legitimate function of urban local bodies and provides for the mandatory constitution of District Planning Committee (DPC) and Metropolitan Planning Committees (MPC). The conforming legislations of majority of the states however have just included a provision for DPC & MPC in their respective Acts but have not dealt with mechanism for their settings up and their relationship with the existing agencies dealing with planning. The urban reform agenda initiated through JNNURM now makes it binding on the urban local bodies and parastatal agencies to take necessary measures in this direction.

Project management is one of the significant sectors that has been receiving attention of all concerned in every sector of development. The formulation of well structured projects and their timely and efficient implementation is most significant for mobilizing and brining qualitative improvement in the development process. The importance of well structured projects enhances more especially when the available resources especially the finances are limited. Financial planning and analysis of project is equally important in the planned development. In this backdrop, the Centre organized a five days training programme on **Project Planning and Management from May 16-20, 2006.**

### **Objectives :**

- To examine the issue of social planning versus physical planning in urban planning systems.
- To focus on the various institutions and programmes for guided development
- To familiarize the participants with the concept and stages of project management.
- To underline the importance of integrated approach to urban planning & project management.

The programme focused on Importance of Integrated Urban Planning and Development in the context of 74th CAA, Resource Development & Urban Planning, all stages in the project life cycle right from conception of project to their monitoring and evaluation, Role and Relevance of Environmental Impact Assessment of Projects, salient features of JNNURM, UIDSSMT & IHSDP etc.

### **Participation**

The programme was attended by 26 officials representing Town and Country Planning Department, Development Authorities, Nagar Nigams and Nagar Palika Parishads. **Annexure: LP-XI** presents the list of participants.

### **Resource Persons**

The internal faculty was supported by the experts drawn from the relevant fields. **Annexure: LF-XI** presents the list of resource persons for the programme.

### **Feedback and Suggestions**

According to majority of the participants, the programme was well planned, balanced, useful and appreciable and expressed their satisfaction with the overall conduct and achievement of the objectives of the programme.

The suggestions put forth by the participants are mentioned below:

- The duration of the programme should not be less than ten days for such a comprehensive subject.
- The clientele to the programme should also include the higher level officials at the decision making level so that number of issues could be discussed in their presence.
- Middle level officials of Town & Country Planning Department should also be involved in the preparation of CDP under JNNURM.
- More pragmatic considerations should be given to the practical field problems faced by the officials dealing with the implementation of urban development projects.
- Professional attitude needs to be developed and adopted while managing the urban development projects.
- A clear cut delineation of roles and responsibilities of various organizations and personnel including elected representatives working in the urban sector needs to be made in order to ensure accountability and transparency.
- Public representatives should also be held responsible and accountable on account of their non-performance.

- Grievance redressal mechanism needs to be made more effective for the quick disposal of cases.

The course was directed by Dr. Urmila Bagga, Jt. Director.

## **Municipal Financial Management**

Financial Management is an important policy intervention area. Although, traditionally the objectives of Municipal finance has been to generate more financial resources but inadequate attention has been given for their efficient management. This situation now calls for application of various techniques and tools to make financial management effective including the need for revision of manuals and forms.

With a view to streamline the management of municipal finances, the Regional Centre organized a five days training programme on **Municipal Financial Management from May 22-26, 2006 with the following main objectives:**

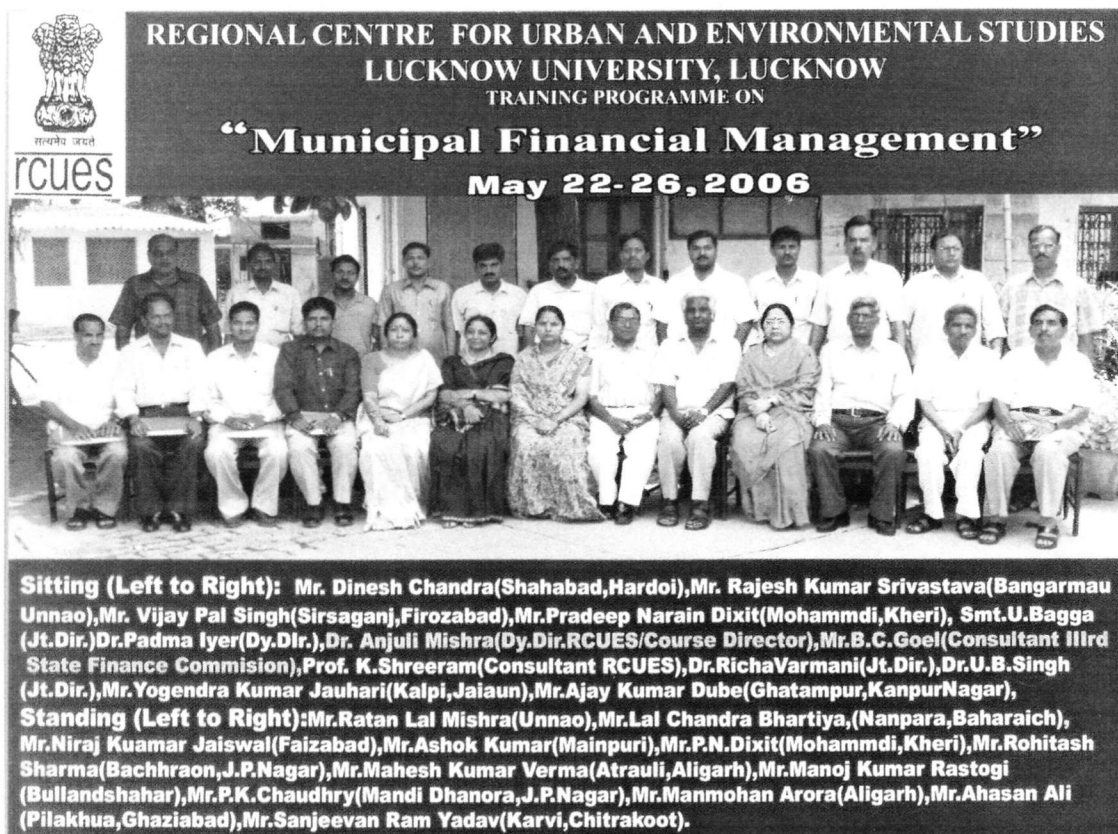
- To examine the prevalent inter-governmental financial relations and to identify the areas for reform
- To highlight the desired arrangements to ensure financial accountability
- To examine the needed reforms in municipal accounting and auditing systems

The programme concentrated on Intergovernmental Financial relations; Municipal Finance : present status and need for reform; Municipal Budgeting; Municipal Financial responsibility; Reforms in Municipal Accounting & Auditing Systems and Community participation etc. There was a study visit to UPDESCO, Lucknow, where participants were made aware of the different uses of computers and the importance of Information Technology in the working of Local Bodies. A Panel Discussion on "Policies and Procedure for Efficient Tapping of Existing Sources" presided over by Prof.K.Sreeram, Consultant, RCUES was also held.

### **Participation**

The programme was attended by twenty senior municipal officials who included Executive officers and Accountants of Nagar Nigams and Nagar

Palika Parishads of the state of Uttar Pradesh. The list of participants is annexed as **Annexure: LP – XII**.



## Resource Persons

The Guest Faculty included senior officials from the State Government and financial experts and consultants. However, the faculty of the RCUES also presented their views and delivered lectures on the relevant topics. The list of speakers is enclosed at **Annexure: LF-XII**

## Feed Back and Suggestions

The participants were generally satisfied with the course which had fulfilled its objectives to a great extent according to them. They presented a group report on "Policies and Procedures for Efficient Tapping of Existing Sources". Major suggestions are as under:

- All functions enlisted in the XIIth Schedule should be transferred to ULBs along with funds and functionaries.
- Self-Assessment System for property tax as applicable in nagar nigams should also be introduced in nagar palika parishads and nagar panchayats also.

- Imposition of taxes should be made mandatory in nagar palika parishads and nagar panchayats also as is prevalent in case of nagar nigams.
- Accountants should be trained in computer operations.
- Non-centralised employees should be transferred within the division so as to enhance the efficiency of local body.
- The posts of Accounts Officer and Asst. Accounts Officer should be created in Class I ULBs keeping in view the enhanced responsibilities of Executive Officers due to the launch of various ambitious schemes of Government of India such as UIDSSMT, IHSDP etc. Currently only Nagar Nigams have the posts of Accounts Officers and Asstt. Accounts Officers.

The course was directed by Dr. Anjali Mishra, Dy. Director.

## **URBAN PLANNING AND PROJECT MANAGEMENT**

Land is inelastic but its use changes with the passage of time and with increasing pressure of population. Change in land use in urban areas is frequent and is a critical factor in determining the environmental quality. The Proper urban planning and project management can contribute greatly in reducing both disaster risk and the vulnerability of the human settlements, improve urban economy and efficiency of the city, and help in maintaining ecological stability.

In the light of 74<sup>th</sup> Constitutional Amendment, this function assumes importance for City Managers. Poorly planned cities and inadequate infrastructure clearly impose unnecessary costs on the local governments. With this view a five days' training programme on **"Urban Planning and Project Management"** was organized by the Regional Centre for the municipal officials of Uttar Pradesh from **June 26 to 30, 2006.**

### **Objectives**

The main objectives of the training were as follows:

- To examine the issue of "social planning" versus "physical planning" in urban planning systems
- To focus on the various institutions and instruments available for guided development
- To familiarize the participants with the various aspects of urban planning and stages of project management, and

- To underline the importance of integrated approach to urban planning and project development.

The focus areas of the training programme included, Urban Challenges, Concepts of Urban Planning and Project Management, Planning Norms and Standards for key Urban services like water supply, solid wastes management, roads, parks and recreational activities etc., Urban project Management Cycle, JNNURM and related projects and Emerging Urban Management issues like Citizen's Character, Right to Information, Transparency etc.

## Participation

The programme was attended by twenty five senior officers, who included Executive Officers and Civil Engineers of Nagar Nigams, Nagar Palika Parishads and Nagar Panchayats of Uttar Pradesh. The list of participants is annexed at **Annexure: LP-XIII**.

## Resource Persons

**Annexure: LF-XIII** indicates the eminent guest faculty. Internal faculty of the RCUES also delivered lectures.





## **Valediction**

Sri Sanjay Bhoosreddy (IAS), Secretary, NEDA, Government of Uttar Pradesh was the chief guest of the valedictory session.

## **Feedback**

The participants were satisfied with the conduct of the course and felt that they had benefited immensely from it. They were of the unanimous opinion that such courses should be designed for the elected members of the municipalities as well as for the other officers of the urban local bodies in order that its purpose may be more effective.

The course was directed by Dr. Anjuli Mishra, Dy. Director.

## **PUBLIC PRIVATE PARTNERSHIP IN MUNICIPAL GOVERNANCE**

Given the poor state of finances of urban governments in India, they are unable to maintain services at the present level. Public Private Partnership in municipal services offers the hope to meet the growing demands of urban infrastructure services. To ensure this, there is a growing need to redefine the role of government agencies vis-a-vis private parties. The governments have to play the role of facilitator rather than the role of principal actor. The services can only be delivered more efficiently and effectively by the involvement of private sector keeping in view the fact that the private sector has the advantage of having better record of efficiency in resource utilization.

Keeping the importance of Public Private Partnership in urban services delivery system, the Regional Centre organized a five days training programme on **PUBLIC PRIVATE PARTNERSHIP IN MUNICIPAL GOVERNANCE** from July 24-28, 2006 for municipal officials of Uttar Pradesh.

## **Objectives**

The objectives of the course were as follows:

- To underline the need for importance of private sector participation in urban management
- To acquaint the participants with various modes of private sector participation

- To make them aware of the need to develop effective regulatory mechanism to safe guard the interests of the citizens; and
- To acquaint participants with best municipal-private sector participation in various sectors.

The programme focussed on Need for Private Sector Participation in Urban Management, Modes/Options of Municipal Private Sector Participation, Development of regulatory frame work and enabling environment for private sector participation and Successful case studies in municipal governance. Participants were also taken for a study tour to Kanpur Nagar Nigam where hospital waste management is being done through public private partnership.

### **Participation**

The programme was attended by twenty-five senior level officers of urban local bodies, Uttar Pradesh, who included executive officers and civil engineers of Nagar Nigams, Nagar Palika Parishads and Nagar Panchayats. The list of participants is enclosed at **Annexure: LP-XIV**.

### **Resource Persons**

The faculty consisted of senior officers from the State Government and Non-Government Organizations, as well as the internal faculty of RCUES. The list of guest speakers is enclosed at **Annexure: LF-XIV**.

### **Valediction**

Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of Uttar Pradesh was the Chief Guest at the Valedictory Session. He emphasized on the importance and need of public private partnership in urban services.

### **Feedback**

The participants were of the opinion that the course discussed the maximum topics, covering the maximum facets of Public-Private Participation in providing urban services. The theoretical concept, principles and application of public-private participation as a solution of good governance were discussed to overall satisfaction to the officers. They were of the view that practical uses (through study tour) and methodology of PPP in urban government would prove very beneficial to all of them.

The course was directed by Dr. Anjuli Mishra, Dy. Director who was assisted by Dr. A.K. Singh, Asstt. Director.

## **AREA BASED PROPERTY TAX SYSTEM : PRINCIPLES AND PRACTICES**

The laws of property tax in India and their implementation generally suffer from a number of problems relating to matters like fixation of the tax base and rates, tax assessment, tax collection, tax exemptions, disputes and their resolution, etc. besides unscientific and discretion-less method of assessing it.

Patna Municipal Corporation was one of the first municipal bodies to reform its property tax system. The model adopted by this Corporation is characterized by 'simplicity and low rates'. Following the success of property tax reforms in Bihar, Andhra Pradesh, etc., the Ministry of Urban Development, Government of India, issued guidelines for reforms of this tax in October, 1998.

As per the recommendations of the First State Finance Commission in U.P. the carpet area based assessment system of property tax was introduced in Nagar Nigams, broadly on the Patna Corporation Model.

Hence a five days' training programme on "**AREA BASED PROPERTY TAX SYSTEM: PRINCIPLES AND PRACTICES**" was organized by the Regional Centre for the senior municipal officials from **August 21-25, 2006**.

### **Main Objectives**

The main objectives of the training were as follows:

- To make the participants aware of the principles of the area based property tax system.
- To acquaint them with necessary tools and techniques for the administration of the new system
- To highlight the managerial and personnel issues that need attention while switching over to the new system and
- Measures that need to be taken to ensure that the new system is citizen-friendly and transparent.

The focus areas of the training included Importance of Property Tax Administration in present urban context, Salient Features of Area-Based Property Tax System, Implementing the Self-Assessment System, Changes required for administering the area-based property tax system including computerization of the tax management and necessary measures to make the system citizen-friendly.

Two Study Tours were organized to Kanpur and Lucknow Nagar Nigams, where participants were made aware of the applications of GIS scheme in Property Tax Management System. There was also a Panel Discussion on "Problems and Suggestions in Strengthening Property Tax System" which was presided over by Sri Diwakar Tripathi, Director, State Urban Development Agency, Government of Uttar Pradesh and led by Prof. Nishith Rai, Director of RCUES. Sri Diwakar Tripathi, Director, SUDA was the Chief Guest at the valedictory session.

## Participation

The programme was attended by seventeen senior municipal officials who included Executive Officers, Revenue Officers and Junior Engineers from Nagar Palika Parishads and Nagar Panchayats the state of Uttar Pradesh and Madhya Pradesh. The list of participants is annexed at **Annexure: LP-XV**.



## **Resource Persons**

The guest faculty included senior officials from the State Government and financial experts and consultants. However, the faculty of the RCUES also presented their views and delivered lectures on the relevant topics. The list of speakers is enclosed at **Annexure: LF-XV**.

## **Feed Back**

The participants were generally satisfied with the course which had fulfilled its objectives to a great extent according to them. They were also satisfied with the provision of study tours as it contributes some important knowledge to them. They suggested that such courses should also include elected representatives of urban Local Bodies.

The Course was directed by Dr. Anjuli Mishra, Dy. Director.

## **GOOD URBAN GOVERNANCE: PRINCIPLES AND PRACTICES**

The growing urban population, haphazard and unplanned urban development, degrading urban environment and increasing level of poverty can be managed only by good urban governance. Good governance means openness, listening, motivating, integrating or convincing people to participate according to their own goals; goals which are part of a wider democratic will, self formulating and self regulating.

Good governance is a cooperative effort for sustainable development, undertaken by local government, civil society groups and the private business sector. With this end in view, the RCUES organized a five days' training programme on **GOOD URBAN GOVERNANCE: PRINCIPLES AND PRACTICES** from August 28 to September 1, 2006.

## **Objectives**

The main objectives of the training programme were as follows:

- To make the participants aware of good governance attributes

- To highlight the need for SMART governance in the changing urban context
- To highlight the best urban governance practices in the country and else where, and
- To examine the feasibility of their replication and the consequential change that needs to be undertaken-legislative, administrative etc.

The main contents covered during the programme included Good Governance: Concept & Attributes, Municipal structures and organizations, Financial Management, Urban Services & e-governance, Private Sector and Community Participation in urban management, Successful Case-Studies, Inter-agency Coordination and Report Card System.

## Participation

The programme was attended by twenty two senior level officers of Uttar Pradesh and Madhya Pradesh belonging to various urban local bodies – Nagar Nigams, Nagar Palika Parishads and Directorate of Local Bodies. They consisted of Dy. Director, Asstt. Municipal Commissioners and Executive Officers. The list of participants is annexed at **Annexure: LP-XVI**





## **Resource Persons**

The eminent faculty included senior officials of the state government and private sectors as well as the internal faculty of the RCUES. The list of faculty is enclosed at **Annexure: LF-XVI**

## **Valedictory Session**

The Chief Guest at the Valedictory Session was Sri Amal Kumar Verma, Principal Secretary, Department of Urban Development, Government of U.P. Sri R.K. Srivastava, Secretary, Urban Development, Government of Jharkhand and Sri Anil Kumar Sagar, Director, Local Bodies, U.P., were also present at the session. Sri R.K. Srivastava, Secretary, Urban Development, Jharkhand said that the adhoc arrangements for urban administration in Bihar and Jharkhand have caused concern and there is imperative need for restructuring of Urban Local Self Government. Sri Amal Kumar Verma, Principal Secretary, Urban Development, Government of U.P. said that no doubt the daunting challenges of urban development have caused concern but capacity development and use of appropriate technology may enable municipal administrators to cope with the emerging challenges of urban development in the State.

Sri Anil Kumar Sagar, Director, Directorate of Urban Local Bodies, Government of U.P. while addressing the participants mentioned that the need for public-private partnership, GIS mapping and scientific disposal of solid waste are imperative in the present context.

Prof. N.K. Rai, Director, RCUES, Lucknow welcomed the guests participants and officials. He expressed his view that training would increase the managerial efficiency of special officers.

Dr. Anjuli Mishra, Dy. Director, RCUES coordinated the training programme.

## **Management of Urban Environment**

Environmental awareness is essential to harmonize patterns of individual/institutional behaviour in harmony with environmental conservation. Awareness involves increased understanding of adverse impacts of various actions on public health, living conditions and livelihood prospects. Access to environmental information is the main means by which stakeholders evaluate

compliance of their actions with environmental standards, legal requirements etc. It is with this background that Regional Centre organized **a five days training on Management of Urban Environment from September 12 to 16, 2006.**

### **Key Objectives**

Following were the major objectives of the programme.

- To make the different organizations dealing with the urban developmental activities realize the need for environmental protection
- To acquaint the participants with various laws relating to urban environment and the agencies responsible for their enforcement
- To highlight the adverse environmental impact, in general and on air, water and noise in particular, in the context of changing urban scenario, and
- To underline the need for active civil society participation in environmental management.

### **Focus Areas**

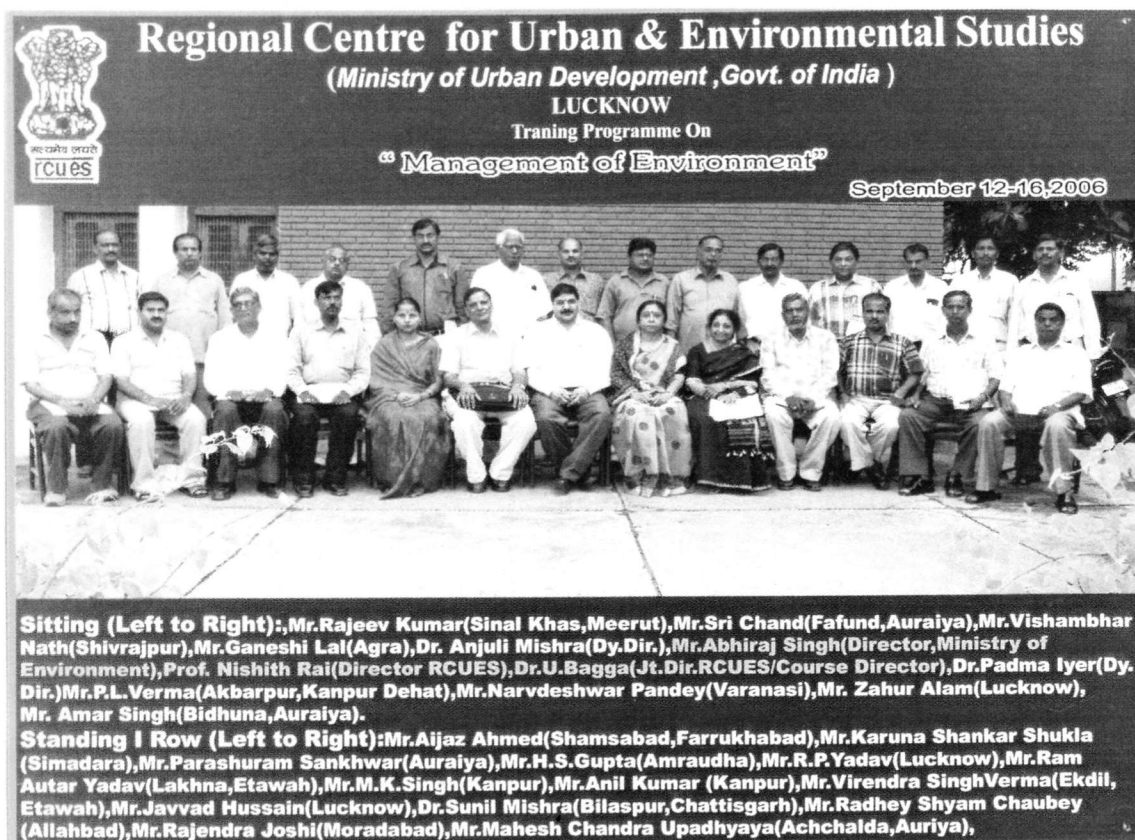
Besides highlighting the key issues and challenges of urban environment, the contents of the programme focused on sustainable urban development in the environmental context, solid waste management, sanitation in urban India, hospital waste management, rain water harvesting and role of NGOs and community in protection and conservation of environment etc. Participants were also made familiar with the need and importance of Environmental Impact Assessment guidelines issued by GOI as well as the salient features of JNNURM. Two field visits – one to E-SUVIDHA CENTRE at Lucknow and another to a government hospital to witness the arrangements made for handling the hospital waste were also organized for the benefit and awareness of participating officials.

### **Participation**

Twenty – four officials including one Health office from Bilaspur Municipal Corporation, Chhattisgarh attended the course **Annexure: LP-XVII** indicates the list of participants.

## Inauguration

Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of U.P. inaugurated the programme. While talking about the global environmental challenges, he emphasized upon devising appropriate mechanism for balancing the environmental concerns with the economic development in order to achieve the environmental sustainability.



## Valediction

Valedictory session was presided over by Sri Abhiraj Singh, Director, Ministry of Environment and Forests. During his valedictory address, he pointed out towards climatic changes, the loss of bio-diversity and other issues relating to environmental damage and stressed on the need for coherent efforts on the part of all stakeholders to successfully counter the environmental challenges.

## **Resource Persons**

The internal faculty was supported by the experts drawn from the related fields. **Annexure: LF-XVII** presents the list of external resource persons.

## **Feedback and Suggestions**

Majority of the participants expressed their satisfaction with the overall conduct of the programme. Following were the major suggestions made by participants.

- More stress should be given on the simplification of procedures adopted for the implementation of environmental programmes in the context of present democratic set up in urban local bodies.
- Elected representatives should also be invited for the training programmes along with the officials of ULBs and related agencies so that they could also get sensitized about the gravity of environmental problems and the remedial measures required to minimize the same.
- General masses should also be made aware about the deteriorating environment and their role and responsibilities in conserving and preserving the environment through wide publicity and awareness campaigns.
- Field visits to the smaller ULBs in U.P. as well as other states which have adopted some good/innovative approaches in different sectors should also be arranged so that participating officials could have face to face discussions with the concerned officials involved in planning and implementation of good practices in urban services sector. Such field visits should not be of less than one week's duration.

The course was directed by Dr. Urmila Bagga, Jt. Director in the Centre.

## **MANAGEMENT OF LOW COST HOUSING SCHEMES**

Housing or shelter is a basic human need. However, it is beyond the means of low-income households, who constitute the majority of the population in developing countries although these low-income households contribute greatly to the economic development of the country. Hence their housing needs should be accepted as state responsibility.

Presently, various Governments in development countries are allocating substantial resources for housing for the low-income people. However, looking into the size of the problem, and the available resources, it is necessary to effect cost reduction through better design, selection of cheap material, saving in labour and through appropriate technology.

Hence, a five days' training programme on **Management of Low Cost Housing Schemes was organized by the Centre for the municipal engineers of Uttar Pradesh and Madhya Pradesh from September 19 to 23, 2006.**

### **Objectives**

The main objectives of the training programme were as follows:

- To highlight the importance of low cost housing in the present urban scenario
- To identify available low cost housing policy options
- To emphasize upon the advance planning, adoption of appropriate management techniques, low cost design and construction material etc. and
- To underline the importance of participatory approach to low cost housing projects etc.

### **Focus Areas**

The key issues covered during the programme included Housing Policy, Need and importance of low cost housing projects, Low cost designs, building material and construction techniques; Financing of low cost housing projects, Public-Private Partnerships and community participation etc. There was also a Field Visit to Building Centre of HUDCO, Government of U.P., Lucknow where participants learnt the low cost techniques of buildings.

### **Participation**

The programme was attended by fifteen senior level officers, who included Executive Engineers, Assistant Engineers and Junior Engineers of Nagar Nigams and Nagar Palika Parishads of Uttar Pradesh and Madhya Pradesh. The list of participants is annexed at **Annexure: LP-XVIII.**



## Resource Persons

Besides the Internal Faculty of the RCUES, the eminent guest faculty also contributed to the programme. A list of external resource persons is given at **Annexure: LF-XVIII**.

## Feedback & Suggestions

Participants were fully satisfied with the conduct of the training programme. They suggested that there should be one other field visit related to STORM Technology.

The course was directed by Dr. Anjuli Mishra, Dy. Director.

## Management of Solid Wastes

The Management of Solid Waste has emerged as a major issue and a challenge for urban areas. Solid Waste Management (SWM) is an obligatory function of Urban Local Bodies (ULBs). They are not able to provide satisfactory solid waste service due to financial and institutional constraints. The growth in municipal waste generation in our urban centres has outpaced the



growth in population in recent years. The reasons for this trend could be our changing lifestyles, food habits and changes in the standard of living. In contrast to the amount of waste produced, the collection efficiency in metropolitan cities is 70-90 per cent and 50 per cent in smaller cities.

The Municipal Solid Waste Management Rules, 2000 lays emphasis on certain important aspects of SWM which are also mandatory provisions and the Municipalities are supposed to follow these in the management of solid waste.

Hence a four days training programme on “Management of Solid Wastes” was organized by the Regional Centre for Urban and Environmental Studies (RCUES), Lucknow for the senior Municipal Officials from November 8<sup>th</sup> to 11<sup>th</sup>, 2006.

### **Main Objectives**

The main objectives of the training were as follows:

- To focus on various management issues involved in operating this service,
- To highlight various low cost technical options available for its management
- To underline the importance of private sector and community participation in effective provision of this service.
- To stress the need for inter- agency coordination in the management of the service.

The focus areas of the training included Urbanization vis-a-vis Solid Wastes Management, Storage, Collection and Transportation of Solid wastes, Disposal of wastes: Problems and Prospects, Hospital Waste Management, Community, Civil Society and Private sector participation in Solid Wastes Management, Inter agency coordination, Successful case studies, Recycling of Waste. There was also a panel discussion on “Managing Municipal Solid Wastes” which was presided over by Sri Anil Kumar Sagar, Director, Urban Local Bodies, Government of Uttar Pradesh and led by Prof. Nishith Rai, Director of RCUES. He was also the Chief Guest of the Valedictory Session.

### **Participation**

The programme was attended by nineteen senior officers, who included Dy. Municipal Commissioner and Asst. Municipal Commissioner of Nagar Nigam and Executive officers of Nagar Palika Parishads of U.P. The list of participants is enclosed as **Annexure: LP-XIX**.

## **Resource Persons**

Besides the Internal faculty of the RCUES, the eminent guest faculty also delivered lectures. The list of external speakers is placed as **Annexure: LF-XIX**.

## **Feed Back and Suggestions**

The participants were satisfied with the conduct of the course and felt that they had benefited immensely from it. They were of the opinion that the similar training should be conducted for the other officers of the Urban Local Bodies including the Mayors and Chairpersons and other elected members of Local Bodies in order that its purpose may be more effective.

The course was directed by Dr. Anjuli Mishra Dy. Director under the overall guidance of Prof. Nishith Rai, Director (RCUES).

## **Master Plan and Zoning Regulation**

A long term plan for the planned development of a city is called Master Plan. For developing a detailed master plan, the social, political, economic, geographical and cultural aspects of the city are kept in mind. While implementing master plan, developmental possibilities for next 15-20 years is kept in mind hence it forms an important part of decision-making document. The work of Master Plan has been assigned priority in the 74<sup>th</sup> Amendment Act & 18 works assigned under the 12<sup>th</sup> schedule. In the near future the work of Master Planning & Zoning has to be transferred to the local bodies by the State Government. Keeping in mind the importance of above, the RCUES organized a five-day training programme on **“Master Plan & Zoning Regulation”** from **20-24 November, 2006 for officials of Local Bodies from U.P. & M.P. State.**

## **Focus Areas**

The Contents of the programme included Urban Planning in India, Master Plan : Concept & Issues, Zoning Regulation, CDP, Zoning Regulations, Building Bye-laws, RWH & PPP in Urban Infrastructure Development.

## Participation

Twenty three engineers from Nagar Palika Parishads and Jal Sansthan of U.P. and M.P. participated in the programme. **Annexure : LP-XX** gives the list of participants

## . Resource Persons

Senior administrative officials associated with the city planning process were invited for the programme. **Annexure: LF-XX** presents the list of resource persons.



## Valediction

Sri J.S.Mishra, Principal Secretary, Agriculture & Sri N.R.Verma, Chief Town & Country Planner were the Chief Guest and Special Guest respectively at the valediction of the programme. Highlighting the role of planning as fundamental to the development of a good planned city, the Chief Guest sought the co-operation of all stakeholders in this direction. Sri N.R.Verma pointed towards the lack of any planning agency in more than 500 towns of U.P. and

stressed for the development of perspective plan for such towns. Earlier Prof.Nishith Rai, Director, RCUES welcomed the guests and delegates.

### **Feedback & Suggestions**

Participants rated the programme as useful and informative. They suggested that such programmes should be organized for elected representatives of ULBs also.

The programme was directed by Dr.Anjuli Mishra, Dy.Director.

### **ORIENTATION TRAINING PROGRAMME FOR NEWLY APPOINTED EXECUTIVE OFFICERS OF U.P.**

In the past few years, Executive Officers had been appointed to the urban local bodies of the State of Uttar Pradesh, but they had not received any training on urban government. Therefore, there was a long-felt need to orient them and to give them input on the various aspects of urban administration and management and on the recent government policies in order to build their individual capacities. With this view, a **ten-days' training programme was organized for newly appointed Executive Officers from November 27 to December 6, 2006.**

### **Objectives**

The programme had the following objectives:

- To make the officials aware of their duties and responsibilities
- To familiarize them with the various legislations relating to urban management and
- To acquaint them with the working of ULBs including the financial management.

### **Focus Areas**

The participants to the course were familiarized with the various legislative aspects of the U.P. Municipalities Act, 1916, as amended in 1994, the changing perspectives of urban governance with special emphasis on good governance, along with the functions of the executive in general, their powers and responsibilities in particular, leave rules, pay fixation, T.A., D.A. Rules

etc., urban planning, management of urban services, municipal financial management, municipal personnel management, management of urban wastes, disciplinary proceedings and application of computers (e-governance) and team working. The participants were also acquainted with the Urban Reforms Agenda of the Government of India, with special emphasis on the Jawaharlal Nehru National Urban Renewal Mission (JNNURM) and its sub-programmes.

## Participation

The programme was attended by 18 newly appointed Executive Officers of Nagar Panchayats of the State of Uttar Pradesh. The list of participants is available on **Annexure: LP-XXI**.



## Resource Persons

Internal as well as external faculty contributed to the training programme. The list of resource persons is indicated on **Annexure: LF-XXI**.

The programme was directed by Dr. Richa Varmani, Joint Director.

# **Municipal Office Management**

Municipal Government has an important place in our Parliamentary Constitution. At this third tier there is direct interaction between the government and the citizen. Municipal Administration emerged with the concept of Local Self Governance. The Municipal office is not willing to change with the changing scenario. The municipal offices are lagging behind due to lack of maintenance, management, resources, efficient working system & scientific know-how. Although some Govt. Departments have tried to copy the private sector and adopt their office and management methods but no one has paid attention in improving the office management at the Municipal level.

With increase in industrialization and economic activities, the municipal office is facing many challenges to meet the emerging requirements. Keeping the above in mind, the Centre organized a 3 day Training Programme on **‘Municipal Office Management’ from 18<sup>th</sup> - 20<sup>th</sup> December, 2006.**

## **Focus Areas**

The programme focussed on Essential Elements of Office Management, Administrative Functioning, Role of Office, Responsibilities of Office Manager, Office layout, Record Management, Leadership, Motivation, Job Satisfaction, Disciplinary Proceedings, code of conduct etc.

## **Participation**

**Annexure : LP-XXII presents a list of participants.**

## **Resource Persons**

Resource persons comprised of internal faculty members as well as senior administrative & academic experts in office management. **Annexure : LF-XXII presents the list of external faculty.**





## Regional Centre for Urban & Environmental Studies

(Ministry of Urban Development, Govt. of India)

LUCKNOW

Training Programme On

“Municipal Office Management”

December 18-20, 2006



**Sitting (L to R):** Mr. Anil Kumar Sinha (Hasanpur), Mr. Arun Kumar Gupta (Vrindan, Mathura), Dr. U.B. Singh (Jt. Dir.), Mrs. Anita Srivastava (Additional Director, Local Bodies, Govt. of U.P.), Prof. Nishith Rai (Director RCUES), Mr. S.K. Mishra (Chief Accounts & Finance Officer, Local Bodies, U.P.), Dr. Anjali Mishra (Dy. Director RCUES/Course Dir.), Dr. U. Bagga (Jt. Dir.), Dr. Rajeev Narain (Dy. Dir.), Mr. Somnath Jharia (Khandwa, M.P.), Mr. Madan Kumar Chaurasiya (Chindwara, M.P.), Mr. Pawan Kumar Rai (Mandla, M.P.), Mr. Manohar Singh Rathore (Gadarwara, M.P.).

**Standing 1st Row (L to R):** Mr. Virendra Srivastava (Bhadohi), Mr. Lal Chandra Bhartiya (Nanpara, Bahraich), Mr. Nihal Singh (Bahjoi, Moradabad), Mr. J.P. Mishra (Mahoba), Mr. S.K. Gautam (Nawabganj), Mr. Ram Ratan (Rudauli, Jaunpur), Mr. Keshav Prasad (Fatehpur), Mr. Sanjay Shukla (Shahganj, Jaunpur), Dr. R.P. Srivastava (Balrampur), Mr. Vinod Solanki (Afzalgarh, Bijnore), Mr. S.K. Singh (Pihani, Hardoi), Mr. Surendra Pratap (Sitapur), Mr. Shivpujan Yadav (Lucknow), Mr. Shiv Raj Singh (Seohara, Bijnore), Mr. Sant Ram (Jais, Raibareli), Mr. D.P. Mishra (Jalesar, Etah), Mr. Ashok Singh (Saharanpur), Mr. Ramesh Singh (Varanasi), Dr. A.K. Singh (Astt. Director), Mr. Janardan Rai (Gola Gokaran Nath), Mr. S.K. Tiwari (Modinagar, Ghaziabad).

**Standing 2nd Row (L to R):** Mr. Anupam Shukla (Lucknow), Mr. Vikas Sain (Kiratpur, Bijnore).

### Valediction

Smt. Anita Srivastava, Addl. Director, Local Bodies, Govt. of U.P. was the Chief Guest at the Valedictory Session. While emphasizing on the role and importance of office management, she stated that responsibility of each officer and employee in the office should be defined clearly. The Special Guest Sri S.K. Misra, Chief Finance & Accounts Officer, Directorate of Local Bodies, Govt. of U.P. also addressed the participants.

Earlier, Prof. Nishith Rai, Director, RCUES welcomed the Chief Guest and delegates and highlighted the role of proper office management in the progress of institution.

### Feedback & Suggestions

The participants found the programme useful and informative and suggested that elected representatives should also be subjected to the training on the subject.

The course was directed by Dr. Anjali Mishra, Dy. Director.

## **ORIENTATION TRAINING PROGRAMME FOR TAX ASSESSMENT OFFICERS, TAX SUPERINTENDENTS AND ASSTT.TAX SUPERINTENDENTS**

During the past years, Tax Assessment Officers had been promoted in the urban local bodies of the State of Uttar Pradesh. Also Tax Superintendents and Assistant Tax Superintendents had been appointed, but they had never received any training so far. Hence there was a long felt need to orient them and to give an input on the various aspects of tax administration and management and the recent government policies in order to enhance their individual capacities.

With a view to orienting the Tax Assessment Officers, Tax Superintendents and Assistant Tax Superintendents, a five-days' training programme was organized from January 16 to 20, 2007 with the following main objectives:

### **Objectives**

- To make the officials aware of their duties and responsibilities
- To familiarize them with the various legislations relating to municipal tax administration, and
- To acquaint them with the working of urban local bodies, including the various aspects of financial management.

### **Focus Areas**

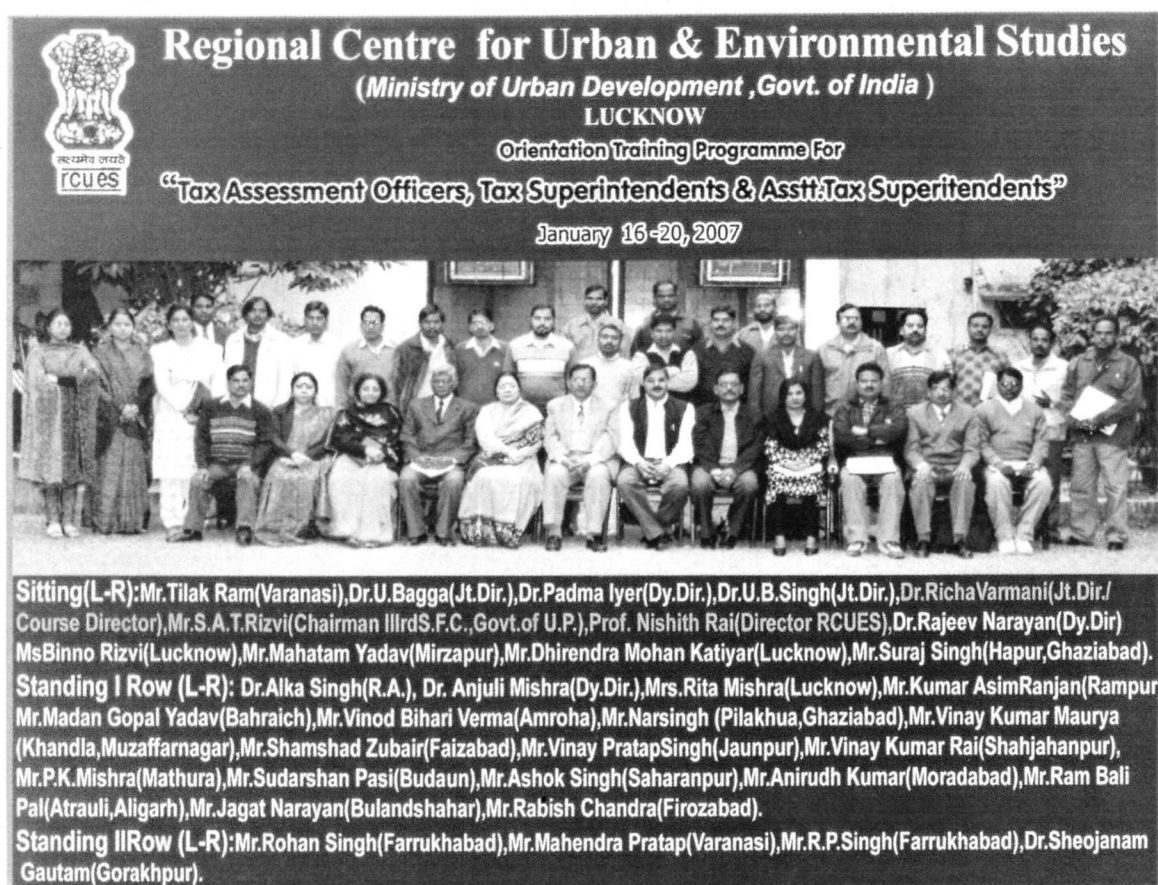
The participants to the course were familiarized with Urban Development and Governance, Financial Resources of Urban Local Bodies and the Need for their Mobilization, Tax Management, Municipal Budgeting and Accounting System, E-Governance in Financial Management, Property Tax Reforms, Role of Central and State Finance Commissions, Disciplinary Enquiry and Service Rules, and Team Building and Leadership. The participants were also acquainted with the Urban Reforms Agenda of the Government of India, with special emphasis on the Jawaharlal Nehru National Urban Renewal Mission (JNNURM) and its Sub-programmes.

### **Inauguration and Valediction**

Prof.Nishith Rai, Director, RCUES welcomed the participants in the beginning of the course. The programme ended with a Panel Discussion Session which was presided over by Sri S.A.T.Rizvi, Chairman, IIrd S.F.C., Government of U.P. who was also the Chief Guest at the Valedictory Session.

## Participation

The programme was attended by 26 officers, who included 11 Tax Assessment Officers, besides Tax Superintendents and Assistant Tax Superintendents from the Nagar Nigams and Nagar Palika Parishads of the State of Uttar Pradesh. The list of participants is annexed at **Annexure : LP-XXIII.**



## Resource Persons

The Guest Faculty included senior officials from the State Government, besides academicians, consultants and experts in various spheres of urban management. The Core Faculty of the RCUES also delivered lectures on various topics during the Orientation Programme. The list of Faculty is included in **Annexure: LF-XXIII.**

## Feedback & Suggestions

Besides expressing their overall satisfaction on the conduct of the course, the participants were of the view that the training course should have been of a longer duration. They were all of the opinion that orientation training courses on computerization should be organised as soon as possible for their cadre and felt that study tours should be arranged to urban local bodies having best practices.

They made suggestions to strengthen the municipal finance of urban local bodies, like making municipal taxes mandatory, imposing user charges, and introducing unit area method for assessment of property tax in all the urban local bodies of the State.

The Orientation Training Programme was directed by Dr. Richa Varmani, Joint Director.

## Report Card System

Report Card System is a strategic tool developed to help citizens provide feed back and engage state agencies in order to improve service delivery and governance. Studies have been undertaken by various bodies to establish and monitor public opinion with respect to the delivering public services. The Report Card System attempts to assess, rank and benchmark the following parameters : i) overall satisfaction with service delivery (levels of services), ii) the extent and coverage of services; iii) patterns of emerging problems; iv) the response of agencies to reported problems and grievances; v) the effectiveness of bribes in rectifying reported problems.

In the state of Uttar Pradesh, Report Card System was introduced on a pilot basis under UNDP assisted project on Capacity Development for Urban Governance. The system has become a regular feature in the state. The RCUES has already conducted Report Card Survey in 51 Class I towns of U.P. In order to implement Report Card System effectively in other Urban Local Bodies, **a three day's training programme on Report Card System was organized from February 7-9, 2007 by RCUES, Lucknow.**

## **Objectives**

The training programme had the following main objectives:

- To discuss concept, need, and importance of Report Card System
- To discuss the planning strategy, process and method of Report Card System being implemented
- To acquaint the participants with various aspects of Report Card System and its advantages

## **Focus Areas**

The focus of training programme was on conceptualization, need and importance of Report Card System; planning strategy, process and method, findings of Report Card System, ranking achieved by different towns and experience sharing.

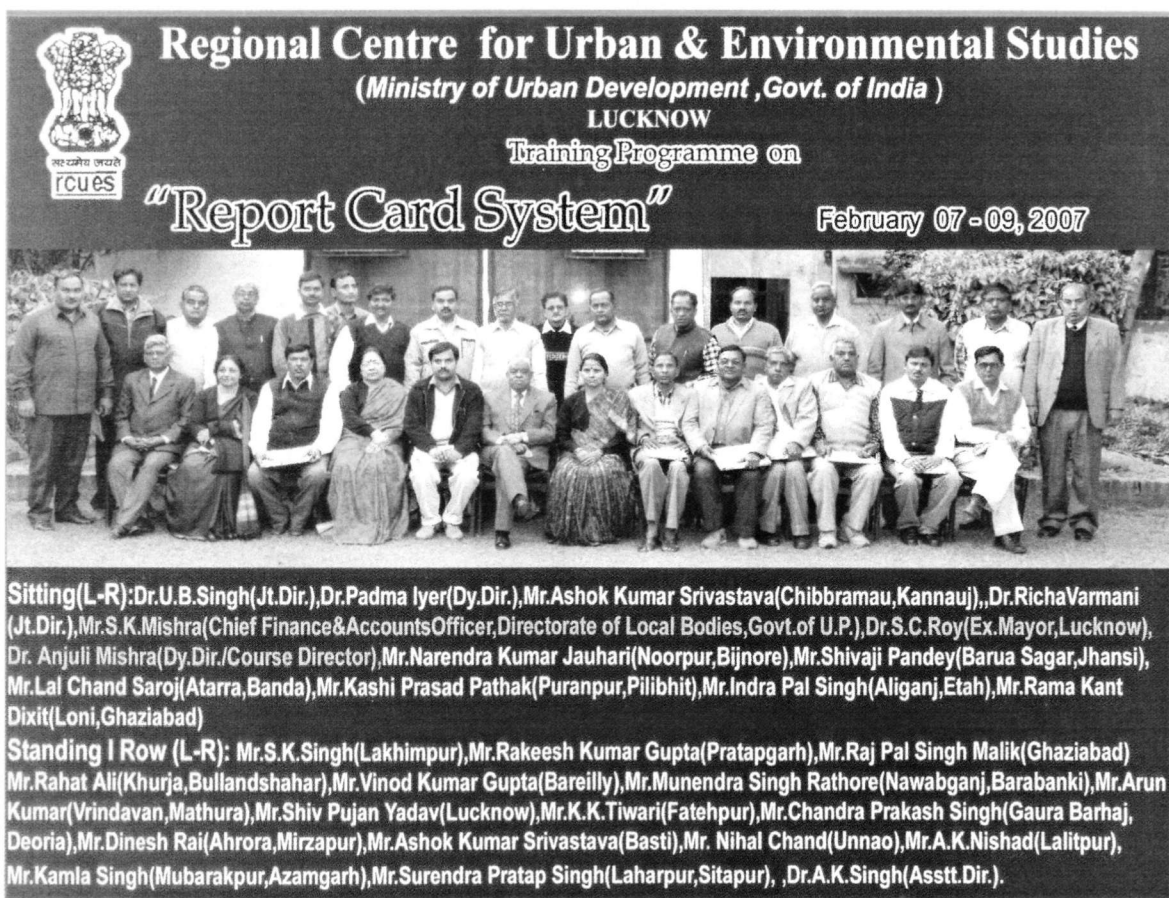
## **Participation**

25 Asst.Municipal Commissioners and Executive Officers of various ULBs of U.P. participated in the programme. The list of participants is annexed as **Annexure: LP-XXIV**.

## **Resource Persons**

In addition to internal faculty, senior administrative officers and academicians were invited as experts for the programme. **Annexure:LF-XXIV** depicts the list of resource persons.





## Valediction

Sri R.K. Chaturvedi, Director (UD), Ministry of Urban Development, Government of India was the Chief Guest at the Valedictory Session. During the Valedictory address, he highlighted the need and importance of report card system in municipal services. As special guest on the occasion, Padmsree Dr. S.C. Rai, former Mayor of Lucknow also addressed the participants.

## Feedback & Suggestions

Majority of the participants rated the programme useful and informative and suggested that elected representatives should also be trained on the subject.

The programme was directed by Dr. Anjuli Mishra, Dy. Director.



## **ORIENTATION TRAINING PROGRAMME FOR REVENUE AND TAX INSPECTORS**

More than 200 Revenue and Tax Inspectors have been working in the urban local bodies of the State of Uttar Pradesh. However, they have not received any training so far. Hence there was a long-felt need to orient them and to give them proper training on the various aspects of urban administration and management and the recent government policies in order to enhance their individual capacities, in order to augment the financial resources of the urban local bodies.

With a view to orienting the Revenue and Tax Inspectors working in the Nagar Nigams and Nagar Palika Parishads of U.P. **a five-days' orientation training programme was organized from February 20-24, 2007 with the following main objectives:**

### **Objectives**

- To make the officials aware of their duties and responsibilities
- To familiarize them with the various legislations relating to municipal tax administration, and
- To acquaint them with the working of urban local bodies, specially detailed aspects of financial management.

### **Focus Areas**

The focus areas of the orientation programme included Urban Development and Governance, Financial Resources of Urban Local Bodies and the Need for their Mobilization, Tax Management, Municipal Budgeting and Accounting System, E-Governance in Financial Management, Property Tax Reforms, Role of Central and State Finance Commissions, Disciplinary Enquiry and Service Rules, Team Building and Leadership. The participants were also acquainted with the Urban Reforms Agenda of the Government of India, with special emphasis on the Jawaharlal Nehru National Urban Renewal Mission (JNNURM) and its Sub-programmes.

## Inauguration & Valediction

Prof. Nishith Rai, Director, RCUES welcomed the participants in the beginning of the course. Sri S.P. Singh, Special Secretary, Urban Development Department, Government of Uttar Pradesh inaugurated the training programme and delivered his inaugural lecture on "Urban Development and Governance".

The Programme ended with a Panel Discussion Session which was presided over by Sri S.A.T. Rizvi and had Prof. Nishith Rai and Dr. Richa Varmani as members. Sri S.A.T. Rizvi, Chairman, IIIrd State Finance Commission Government of U.P. was the Chief Guest at the Valedictory Session.

An entire day was devoted to computer studies, and the participants were familiarized with the application of computers in the Computer Lab of the Regional Centre.

## Participation

The programme was attended by 11 Revenue and Tax Inspectors from the Nagar Nigams and Nagar Panchayats of the State of Uttar Pradesh. The list of participants is annexed at **Annexure: LP-XXV**.



## **Resource Persons**

The Guest Faculty included senior officials from the State Government, besides academicians, consultant and experts in various spheres of urban management. The Core Faculty of the RCUES also delivered lectures on various topics during the Orientation Programme. The list of Faculty is included in **Annexure : LF-XXV**.

## **Feedback & Suggestions**

The participants expressed their immense satisfaction on the overall conduct of the course and were of the view that the training course should have been of a longer duration. They were all of the opinion that orientation training course on computerisation should be organised as soon as possible for their cadre and felt that study tours should be arranged to urban local bodies having best practices.

The Orientation Training Programme was directed by Dr. Richa Varmani, Joint Director.

## **ORIENTATION TRAINING PROGRAMME FOR NEWLY APPOINTED EXECUTIVE OFFICERS OF U.P.**

Another **ten days Orientation Training Programme** for the newly appointed Executive Officers was organized by the Centre from **March 8-17, 2007**.

Its objectives and focus areas were similar to the earlier programme held for same clientele.

The participants were given practical training on application of computers in the Computer Lab of the Regional Centre. They also visited the Directorate of Local Bodies, Government of U.P. and familiarised with its website and the method to e-mail their relevant reports and data to the Directorate.

The participants also attended a one-day Workshop on Preparation of Detailed Project Reports (on water supply and sewerage projects, storm water drainage, solid waste management, roads/ highway projects and public transport etc. under the JNNURM scheme) sponsored by the Ministry of Urban Development, Government of India on 16 March, 2007.

## Inauguration & Valediction

Prof. Nishith Rai, Director, RCUES welcomed the participants in the beginning of the course. Sri A.K. Verma, (IAS), Principal Secretary, Urban Development Department, Government of Uttar Pradesh was the Chief Guest at the Inaugural Programme, while Sri Anil Sagar, (IAS), Director; Urban Local Bodies addressed the participants at the Closing Function and distributed certificates to the participants.

## Participants

The programme was attended by 19 newly-appointed Executive Officers of Nagar Panchayats of the State of Uttar Pradesh. The list of participants is annexed at **Annexure : LP-XXVII**.



## Resource Persons

The Guest Faculty included senior officials from the State Government, besides academicians, consultants and experts in various spheres of urban

management. The Core Faculty of the RCUES also delivered lectures on various topics during the Orientation Programme. The list of faculty is included in **Annexure : LF- XXVII**.

### **Feedback & Suggestions**

The participants at the end of the course were satisfied with the contents as well as the conduct of the training programme. They were of the opinion that the training should be of a longer duration and extend to nearly 2-3 months and include field visits to other local bodies within the State of U.P. as well as to Municipal Corporations outside U.P. They were very enthusiastic and responsive since this was the first training imparted to them at the beginning of their career. They held that specialized courses on computer applications, services and conduct rules, municipal legislative framework and taxation principles, etc. should also be organized for them on a regular basis so that they would be well acquainted with the different aspects of municipal administration.

The Orientation Training Programme was directed by Dr. Richa Varmani, Joint Director.

## **WORKSHOPS**

### **ORIENTATION WORKSHOP ON URBAN INFRASTRUCTURE DEVELOPMENT SCHEME FOR SMALL AND MEDIUM TOWNS (UIDSSMT)**

The government of India in the Ministry of Urban Development has launched a new scheme entitled Urban Infrastructure Development Scheme for Small and Medium Towns (UIDSSMT) by amalgamating the earlier schemes of Integrated Development of Small & Medium Towns (IDSMT) and Accelerated Urban Water Supply Programme (AUWSP). The small and medium towns in the country will be covered for infrastructure development under this scheme. This fast track reform based scheme has to be implemented in mission mode.

In order to orient the officials with this new scheme a one day orientation workshop was organized on **May 12, 2006** for the District Magistrates and Commissioners/Executive Officers of urban local bodies in U.P. The main objectives of the workshop were:

- i) To highlight the main provisions of the UIDSSMT scheme
- ii) To acquaint the officials with the measures taken and strategy developed by the state government for implementing the scheme
- iii) To discuss in depth the implementation process
- iv) To make the officials aware with the necessary precautionary measures to be followed at different stages of formulation and implementation of the scheme

### **Inauguration**

The programme was inaugurated by Sri A.K. Mehta, Director (UD), Ministry of Urban Development, Government of India, New Delhi. At this occasion the chief guest released a booklet titled Bharat Mein Awasthapana Suvidhayen (Pariprekshya aur Ranniti) prepared by the Centre in Hindi.

In his welcome speech Prof. Nishith Rai, Director, Regional Centre highlighted the importance of UIDSSMT and other schemes launched by the Government of India in extending huge financial support for infrastructure development in cities and towns and advised the officials to make use of the facility.

### **Methodology**

The whole day was divided in four sessions. The first session was devoted to a detailed presentation on UIDSSMT by Dr. U.B. Singh, Joint Director in the Centre. Sri S.P. Singh, Special Secretary to the State Government in the Department of Urban Development presented the strategy of State Government and the actions taken in connection with the implementation of the scheme. Sri A.K. Mehta, Director (UD), Ministry of Urban Development threw detailed light on the steps necessary for efficient implementation of the scheme and the precaution to be taken. The last session was devoted to the discussion. The participating officials raised a number of queries and a lively interaction was held.

### **Participation**

The workshop was attended by District Magistrates, Municipal Commissioners of Municipal Corporations, Executive Officers of Municipal Boards and the officials of the Directorate of Urban Local Bodies (Nodal Agency) and the Town and Country Planning Department. A list of 80 participants is given on **Annexure: LP-XXVII**.



## **Resource Persons**

Both internal as well as external facilities were used for the workshop. A list of resource persons is appended at **Annexure: LF-XXVII**.

## **Feedback & Suggestions**

The participants felt benitted by the deliberations, especially by the suggestions that were given by Director (UD). These suggestions are given below:

- Preparing integrated planning framework
- Efficiency at every level
- reparation of MOA through consultative process
- Photographs showing pre-and post scenario
- Nodal Agency has to do efficient monitoring
- Holding stakeholders consultations for better community association
- Nodal Agency has to do Financial Appraisal along-with Technical Appraisal
- ULBs have to get audit before sending Utilization Certificate for second instalment.

The workshop was coordinated by Dr. U.B. Singh, Joint Director, RCUES, Lucknow. He was ably assisted by Dr. Alka Singh, Sri B. Mukherjee and Sri B.K. Pandey.

## **Workshop on World Environment Day**

### **DRY.LAND & DESERTIFICATION**

The Regional Centre for Urban and Environmental Studies celebrated the World Environment Day on June 5, 2006 by organizing a workshop under joint auspices of Centre for Environment Education (North Zone), Lucknow. Solid Waste is probably the most visible form of pollution. Industrial wastes account for the majority of the discarded material. The handling of solid waste is a problem because most disposal methods damage the environment.

Rising levels of greenhouse gases (CH<sub>4</sub>, CO<sub>2</sub>, HOX, CFCs) in the earth's atmosphere are causing changes in our climate, and some of these changes can be traced to solid waste. Waste prevention and recycling help us better manage

the solid waste. But preventing waste and recycling also are project strategies for reducing greenhouse gases.

Thus, solid waste is one of the principal reasons of polluting the environment which leads to climate change on earth resulting into drying of the land and spreading desertification.

### **Objectives**

In this backdrop the Workshop on World Environment Day was celebrated with the following objectives:

- To throw light on the experiences relating to waste management in other developing and developed countries;
- To discuss the shortcomings in the system of waste management practised by urban local bodies in India;
- To highlight the innovations adopted in this regard;
- To discuss the role and importance of community participation in protecting and preserving the urban eco system

### **Participation**

The delegates included environmentalists from IIT, Kanpur, Delhi, and Lucknow NGOs, academics, people's representatives, senior citizens and urban managers. In all 32 delegates exchanged their views. The details of participants are furnished at **Annexure: LP-XXVIII**.

### **Inauguration**

Sri S.P. Singh, Special Secretary to U.P. Government in the Department of Urban Development while inaugurating the programme, highlighted the process of managing waste in other countries especially in the USA and South Korea. He emphasised on the necessity of change in mind set and exhorted the urban local bodies to associate the people at large. He felt the need of managing waste in a scientific manner for preventing the environment and nature.

Earlier welcoming the Chief Guest and delegates, Prof. Nishith Rai, Director, RCUES termed unscientific management of urban waste as an urban menace. He said the proper management of waste can only save the human life which is endangered due to deteriorating environment.

## Proceedings

The theme was introduced by Dr. U.B. Singh, Joint Director, RCUES. Elaborating the issues for discussion, he felt the need of public awareness towards civic duties.

Dr. Ram Boojh, Scientist, Centre for Environment Education (North Zone), Lucknow traced the history of the theme. He highlighted the reasons for spreading desertification and threw light on adverse impacts of waste on urban eco-system.

Dr. Richa Varmani, Joint Director, RCUES discussed in detail city planning in China city. She also presented the waste management practices in Sri Lanka (Colombo). Dr. Anjuli Mishra, Deputy Director, RCUES, threw light on waste management practices in Thailand (Bangkok). Dr. Rajeev Narayan, Deputy Director apprised about waste management system in South Korea and building plan in China.

Dr. Padma Vankar of IIT, Kanpur felt the need of spreading environmental awareness among the people. Dr. Aditya Pundir highlighted many good practices of Delhi and other places. Dr. N.K.S. More, of B.S.B.R. Ambedkar University, Lucknow threw light on importance of educating people. Dr. R.D. Singh, Former Director of Horticulture expressed his concerns towards cutting the trees unabatedly. Sri Bhaiya Ji highlighted the importance of nature in human life and called for associating all the stakeholders in protecting the environment.

The list of Resource Persons is furnished at **Annexure: LF-XXVIII**.

The programme was coordinated by Dr. U.B. Singh, Joint Director, RCUES.

### **ORIENTATION TRAINING WORKSHOP FOR ELECTED REPRESENTATIVES OF JHANSI NAGAR NIGAM**

The Regional Centre organized a one day Orientation Training Workshop on December 16, 2006 for the elected representatives of newly constituted Nagar Nigam of Jhansi at the request of Hon'ble Mayor of Jhansi. First elections to Jhansi Nagar Nigam were held during October-November, 2006 after its upgradation from Nagar Palika Parishad.

The key objectives of workshop were as stated below:

- To familiarise the participants with the changing strategy of city administration
- To highlight the salient provisions of U.P. Nagar Nigam Adhiniyam, 1959
- To familiarise the participants with their rights and duties, municipal revenue resources, conduct of meetings etc.

The workshop focussed on the various aspects of city administration and management during its different sessions.

### **Participation**

The workshop was attended by 60 elected representatives including recently elected Mayor and Municipal Commissioner and other officials of Jhansi Nagar Nigam. The list of participants is appended at **Annexure: LP-XXIX.**

### **Resource Person**

Internal Faculty from the Centre was the key resource person at the Workshop.

## **INCEPTION WORKSHOP On GOI-UNDP'S New Country Programme: Capacity Building For Decentralized Urban Governance**

Jawaharlal Nehru National Urban Renewal mission (JNNURM) Programme has emerged as one of the significant national flagship projects in the urban sector. In support of this programme, Ministry of Urban Development (MoUD), Government of India in association with UNDP is implementing a project on "Capacity Development for Decentralized Urban Governance" in 16 cities located in four states: Rajasthan, Orissa, Kerala and Uttar Pradesh. The project envisages strengthening the local governance structure to take advantages of opportunities created under the JNNURM Programme.

The main objective of the project is to assist the ULBs to exercise better service delivery mechanism coupled with transparency and accountability in governance. The Regional Centre has been appointed as the State Level Implementing Agency for this project.

Keeping in view the importance of this time bound project, the Regional Centre organized a **one day Inception Workshop on the above project on December 23, 2006.**

### **Objectives**

- I. To acquaint the participant with the concept of the project.
- II. To aware the participants about various components of the projects.
- III. To discuss the proposed strategy & Work plan of the project.
- IV. To acquaint the participants with Accounting reforms.
- V. To acquaint the participants with Property tax reforms

### **Focus Areas**

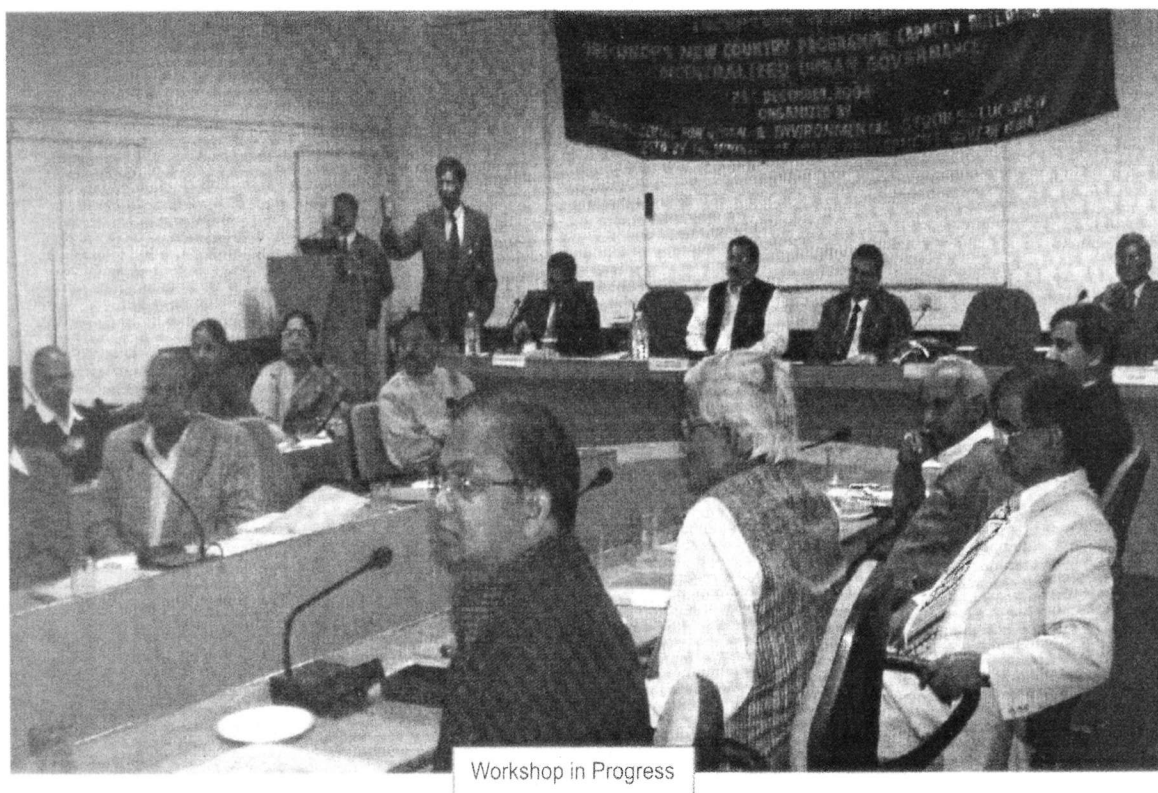
Detailed presentations were made on the project strategy and work plan, Double Entry Accounting System, and Geographical Information System. Enough time was devoted on discussion and solving the queries put forward by the participants.

### **Participation**

The participants for the Inception Workshop consisted of Mayors & Municipal Commissioners of Varanasi, Allahabad, Meerut Nagar Nigams, Chairman & Executive Officers of Mathura Nagar Palika Parishad, Officials from the Dept of Urban Development Govt. of U.P. and Directorate of Local Bodies, U.P. and Faculty of SLNA. **Annexure : LP-XXIX** presents the list of 28 participants.

### **Resource Persons**

In the workshop besides internal faculty, services of the consultants in the field were used. The list of resource persons is given at **Annexure: LF-XXIX.**



## Observations

The main outcome of the Workshop was that the participants and municipal officials felt informed about the project its aims and objectives the participants were also explained the detailed strategy and proposed workplan for the project. The participants also felt more sensitized towards the urgent need of implementing accounting and property tax reforms in the State. They were able to get more information about the latest technologies and best practices for implementing the reforms.

The Chief Guest of the Workshop was Shri Amal Kumar Verma, Principal Secretary, Dept. of Urban Development, Govt. of U.P. in his address laid emphasis on the use of GIS and through new technology interventions, the face of Urban Development can be changed for betterment. He also said that the persons who have vested interest will certainly oppose the reforms and use of above technology; hence our endeavor should be to ensure that such opposition is minimized. He instructed the officials of the four selected towns of the Project to work fast so that the project targets are met in time, as the project is to end on 31st December, 2007.



Shri S. P. Singh, Special Secretary, Deptt. of Urban Development, Govt. of U.P. in his remarks emphasized on the importance of the role of elected representatives and instructed the officials to take this Project seriously and make their Subordinate officials responsible by giving them targets. The project strategy and the proposed workplan were discussed at length. The workshop was appreciated by all the participants.

The programme was co-ordinated by Dr.Rajeev Narayan, Dy.Director.

### **Orientation Workshop for Newly Elected Hon'ble Mayors of Uttar Pradesh**

With a view to orient the newly elected Hon'ble Mayors of Uttar Pradesh on various aspects of urban governance after the third elections to ULBs of the state were completed, a two day Orientation Workshop was organized by the Regional Centre on December 28-29-2008.

#### **Objectives**

Following were the key objectives of the workshop:

- To highlight the impact of urbanisation and changing scenario in urban administration
- To familiarise the participants with the 74<sup>th</sup> CAA, salient provisions of U.P. Municipal Corporation Act, 1959, municipal revenue resources and their mobilisation, their roles, duties and responsibilities etc.
- To emphasise upon the role of community and private sector in enhancing the delivery of municipal services
- To familiarise the participants with various urban sector schemes like SJSRY, JNNURM, UIDSSMT, IHSDP etc.
- To familiarise them with the good practices relating to good governance.

The workshop focussed on Urban Development and Administration with special reference to U.P., Municipal Revenue Resources, Role of Finance Commissions, Urban Infrastructure Schemes and their funding, PPP in Urban Development, Report Card System etc.

## Inauguration

Sri A.K. Verma, Principal Secretary, Urban Development Department, Government of U.P. while inaugurating the workshop expressed his concern on the incomplete agenda of decentralisation as per intentions of 74<sup>th</sup> CAA. He sought the co-operation of Hon'ble Mayors for providing a new direction to urban development in the state.

## Valediction

The workshop closed with a panel session on Challenges of Urban Development in U.P. presided over by Sri R.K. Mittal, Divisional Commissioner, Lucknow. Dr. S. C. Rai, former Mayor of Lucknow also graced the occasion as Special Guest. The Chief Guest stressed on the active involvement of all stake holders in the urban development process.



Shri R.K. Mittal Divisional Commissioner, Lucknow along with Shri A.K. Verma, Principal Secretary, Dept. of Urban Development, Govt. of U.P. and Shri S.C. Rai, Former Mayor, addressing the newly elected Mayors during the workshop

## Participation

The workshop was attended by seven Hon'ble Mayors of Uttar Pradesh. The list of participants is annexed as **Annexure: LP-XXXI**.

## **Resource Persons**

Internal as well as external experts comprising of administrators and public representatives contributed to the workshop. **Annexure: LF-XXX** indicates the list of faculty.

## **Feedback**

The workshop was appreciated by all the Mayors. They demanded that their rights should be enhanced and Mayor-in-Council system as prevalent in West Bengal and Madhya Pradesh should be introduced in U.P. also in order to make the administration more accountable. They suggested for the organisation of similar orientation workshops for all newly elected councillors also.

The workshop was co-ordinated by Dr. U.B. Singh, Joint Director.

## **Orientation Workshop for Newly Elected Chairpersons of Class-I Urban Local Bodies**

With a view to orient the newly elected Chairpersons of Class-I ULBs of Uttar Pradesh on various aspects of urban governance after the completion of third elections to ULBs in the state, the Regional Centre organized a two day **Orientation Workshop on January 5-6, 2008.**

The workshop was conducted keeping in view the similar objectives as mentioned in the earlier workshop held for Hon'ble Mayors of U.P.

## **Inauguration**

Sri Mohd. Azam Khan, Hon'ble Minister for Parliamentary Affairs, Water Supply, Urban Development, Urban Employment and Poverty Alleviation Department, Government of Uttar Pradesh was the Chief Guest at the Inaugural Session of workshop. While addressing the audience, Sri Khan laid strong stress on the regular conduct of meetings of house, decent behaviour and formulation of implementable projects.

Earlier Prof. Nishith Rai, Director of the Centre welcomed the Chief Guest and delegates to the workshop. He emphasized on obtaining the maximum benefit from the recently launched ambitious schemes of Government of India and necessity of imposition of user charges.

## **Valediction**

The workshop concluded with a Panel Session on Challenges of Urban Administration in Uttar Pradesh presided over by Sri Amal Kumar Verma, Principal Secretary, Department of Urban Development, Government of U.P. Other guests present on the occasion including Sri Anil Kumar Sagar, Director, Local Bodies, Government of U.P., Sri R.K. Mittal, Divisional Commissioner, Lucknow and Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of U.P., also expressed their views during the session.

## **Participation**

**Annexure: LP-XXXII** indicates the list of 20 chairpersons who participated in the workshop.

## **Resource Persons**

Concerned state government officials were invited as resource persons for the workshop besides the internal faculty. A list of external resource persons is given on **Annexure: LF-XXXI**.

## **Feedback and Suggestions**

All chairpersons provided their active contribution. They made following major demands.

- Interference of district administration in the local administration should be stopped
- ULBs should be informed about the activities carried out in urban areas through MP/MLA/any other fund
- Vacant posts lying in ULBs should be filled up
- More administrative and financial powers according to 74<sup>th</sup> CAA should be devolved to ULBs
- A portion of development charges should be handed over to ULBs for the maintenance of colonies built by other agencies.

The workshop was co-ordinated by Dr. U.B. Singh, Joint Director.

## **WORKSHOP ON PRESENTATION OF PUBLIC PRIVATE PARTNERSHIP MANUAL**

Regional Centre organized a one day workshop on March 21, 2007 to discuss the draft manual on Public Private Partnership prepared by the centre. The manual was developed keeping in view the growing need and demand of a document which should serve as a ready reckoner to the officials of Urban Local Bodies to provide efficient municipal services with private participation.

### **OBJECTIVE**

The objective of workshop was –

1. To discuss the draft Manual.
2. To suggest additions and changes if required in the manual.

Detailed presentations were made on all the aspects of the draft PPP Manual. Mr. Chetan Sharma, consultant RCUES made the detailed presentation on the draft PPP Manual. Enough time was devoted on discussion and suggestions put forward by the participants.

### **PARTICIPATION**

In all 33 participants including Mayors, Chairmen, Municipal Commissioners and Executive Officers of Class-I Towns, Officers of Department of Urban Development and Directorate of Local Bodies, Government of U.P. and faculty members of RCUES took part in this workshop. **Annexure: LP- XXXIII** provides the list of participants.

### **OBSERVATIONS**

The main outcome of the Workshop was that the participants felt more informed towards the urgent need of a manual which could serve as a handbook for involving private participation in urban services. The various suggestions put forward during the workshop would be incorporated in the draft manual so that it becomes more comprehensive and serves the purpose.

Some of the major suggestions put forward during the workshop were:

- Manual should be in Hindi language for better understanding by the ULB officials.
- Various aspects of the partnership should be made clear in the manual.
- Specific roadmap for involving private participation is required.
- The manual should serve as an ultimate handbook

**Shri Anil Kumar Sagar**, Director, Directorate of Local Bodies, Govt. of U.P. was of the view that the role and responsibilities of ULBs have increased tremendously but the ULBs lack the latest know-how for improved service delivery. To enhance the services quality and efficiency private participation is required, hence a Manual is being developed which will go a long way in improving the service delivery of the ULBs.

**Shri S.P.Singh, Special Secretary, Dept. of Urban Development, Govt. of U.P.** expressed that the Public Private Partnership Manual should be comprehensive and should serve as an ultimate handbook for the ULBs in order to help them involve private participation for providing improved efficient urban services. He forcefully said that monitoring is very important in Public Private Partnership for good Urban services.

After welcoming the guests and participants, **Prof. Nishith Rai, Director, RCUES**, informed the audience about the need and importance of developing a Manual for Public Private Partnership by the Centre. The same was now put up for discussion in the workshop for the views of participants to give it a final shape. After the final Manual would be prepared by centre then it will be very much helpful to improve urban services through Public Private Partnership.

**Dr. Rajeev Narayan Dy. Director, RCUES & workshop coordinator** gave a brief presentation on objectives and components of the Manual to all participants. He emphasised that the every area of Urban services like (sewerage, water supply solid waste management, sanitation, etc) can be improved through Public Private Partnership.

**Shri Chetan Sharma, consultant of RCUES**, after presentation of Draft Manual, invited queries and suggestion. from participants to give final shape to the Manual.

**Annexure: LF-XXXII** presents the list of guest resource persons. The workshop was coordinated by Dr. Rajeev Narayan, Dy. Director, RCUES.



# **JHARKHAND**

## **JHARKHAND**

### **Workshop on JNNURM, UIDSSMT & IHSDP**

The Government of India in the Ministry of Urban Development has launched simultaneously three schemes for development of urban infrastructure in all the towns in the country. The selected large towns are proposed to be covered under the JNNURM and the remaining ones are covered under UIDSSMT and IHSDP.

It was thought necessary to orient the policy makers and implementers of these schemes in Jharkhand and as such a one day **workshop on JNNURM, UIDSSMT & IHSDP was organized at Ranchi on June 12, 2006.**

#### **Objectives**

The main objectives of the workshop included :

- To highlight the main provisions of the JNNURM, UIDSSMT and IHSDP
- To acquaint the officers with the measures taken and strategy developed by the State Government for implementing these schemes
- To discuss in depth the implementation process
- To make the officials aware with the necessary preconditions to be taken at different stages of formulation and implementation of these schemes.

#### **Inauguration**

The workshop was chaired by Sri Raghubar Das, Hon'ble Minister for Urban Development, Government of Jharkhand. In his opening remarks the Hon'ble Minister thanked the Government of India for launching these schemes of urban infrastructure development. He emphasized on initiating proposals for developing the small and medium towns.

## **Presentations**

The main presentation on JNNURM, UIDSSMT and IHSDP was made by Dr.U.B.Singh, Joint Director, RCUES, Lucknow. Sri Gajanand Ram, Asst.Town Planner, Jharkhand presented the status of implementation of these schemes in Jharkhand. Sri R.S.Verma, Administrator of Ranchi Municipal Corporation explained the methods for selecting consultants for preparing DPRs under the schemes. In view of the growing importance of waste management, the RCUES made an exhaustive presentation on solid waste management.

Sri M.K.Mandal, Chief Secretary, Government of Jharhand appreciated the presentations and advised the officials to work hard for city development. He emphasized on protecting the environment and conserving the heritage. He assured the RCUES of all help in working for the state.

In his remarks Prof.Nishith Rai, Director, RCUES welcomed the initiation taken by the State Government in making use of the expertise available with RCUES. He felt the need of speedy implementation of these schemes. Prof.Rai advised to take care of water bodies present in Ranchi town.

Earlier, Sri R.K.Srivastava, Secretary, Urban Development, Government of Jharkhand welcomed the Chief Guest and other officials. He highlighted the importance of these schemes.

**Annexure: LF-XXXIII** indicates the list of Resource Persons.

## **Participation**

In addition to the Hon'ble Minister of Urban Development, Chief Secretary, Development Commissioner, a number of secretaries to the State Government graced the occasion. The Deputy Commissioners and Special Officers participated in the workshop. In all 37 officers participated. The details of participants are furnished as **Annexure : LP-XXXIV**.

## **Feedback**

The participants took interest in discussions. They found themselves fully equipped at the end of the day. However, they felt the need of continuous training and guidance.

The Workshop was co-ordinated by Dr.U.B.Singh, Joint Director.

### **III : SPONSORED PROGRAMMES**



# **BIHAR**

## Focus Areas

The course contents included urban governance in India and 74<sup>th</sup> CAA, rights and duties of women councillors, conduct of meetings, municipal resources and their mobilization, role of state finance commission, financial management in ULBs, budgeting and auditing, urban services and PPP, development schemes, SJSRY etc.

Accordingly 12 residential workshops were organised in three phases.

## First Phase

During the first phase, three workshops were organised at Hotel Patliputra Ashok as per programme given below:

	No. of Participants
➤ June 28-30, 2006 for women councillors of Nagar Nigam	40
➤ July 6-8, 2006 for women councillors of Nagar Palika Parishads	32
➤ July 17-19, 2006 for women councillors of Nagar Palika Parishad	24

## Inauguration

The series of the workshop was inaugurated by Sri Ashwini Kumar Chaube, Hon'ble Minister for Urban Development, Government of Bihar. While addressing the participants, Hon'ble Minister emphasised on the participation of women for the development of cities. He expressed his desire that women councillors would feel themselves empowered through the inputs gained during the workshop and utilise the same for the community development. He assured that the reservation to women would be extended to 50% in the next elections due in 2007 as has been done for panchayati raj bodies.



Sri Ashwini Kumar Chaube, Hon'ble Minister for Urban Development, Govt. of Bihar and Prof. Nishith Rai, Director, RCUES at the Inaugural session of the workshop for women councilors held at Patna



Earlier to the inaugural address, Prof. Nishith Rai, Director, RCUES welcomed the Chief Guest, other state functionaries and delegates.

Second workshop (July 6-8-2006) was also inaugurated by the Hon'ble Minister Sri Ashwini Kumar Chaube. Dr. N. Shafina, Director, BUDA was also present on this occasion.

Sri P.K. Basu, Commissioner-cum-Secretary, Urban Development Department, Government of Bihar inaugurated the third workshop (July 17-19, 2006). Sri Sughandh Chaturvedi, Dy. Director, BUDA represented the Urban Development Department at all the three workshops.

## **Participation**

**Annexures LP-XXXV, LP-XXXVI and LP-XXXVII** present the list of participants.

These three workshops were directed jointly by Dr. U.B. Singh, Joint Director and Dr. A. K. Singh, Assistant Director.

## **Second Phase**

During the second phase, six training workshops were organised as per programme given below:

## No. of Participants

➤	October 5-7, 2006	13
➤	November 30-December 2, 2006	25
➤	December 4-6, 2006	25
➤	December 7-9, 2006	20
➤	December 11-13, 2006	29
➤	December 14-16, 2006	20

**Annexures: LP-XXXVIII to Annexure: LP-XXXXIII** indicate the list of participants for the above mentioned programmes. These programmes were jointly co-ordinated by Dr. Padma Iyer, Dy. Director and Dr. A.K. Singh, Assistant Director.



Participants with Course Director Dr. Padma Iyer, Dy. Director and Dr. A.K. Singh, Asst. Director

"A bend in the road is not the end of the road unless you fail to make the turn."

## Third Phase

During the last phase, three workshops were organised from February 12 to 14, 2007, February 15-17, 2007 and February 19-21, 2007 respectively.

## Participation

In the first programme, 11 women councillors while in second and third programmes – 10 and 16 women representatives participated. **Annexure LP-XXXXIV, LP-XXXXV and LP-XXXXVI** indicate the lists of participants.

## Resource Persons

**Annexures: LF-XXXIV** presents the list of resource persons for the above Bihar workshops.

## Inauguration

These programmes were inaugurated by Shri Sugandh Chaturvedi, Deputy Director, Department of Urban Development, Government of Bihar. He stressed on implementing urban reforms and capacity building of local bodies.



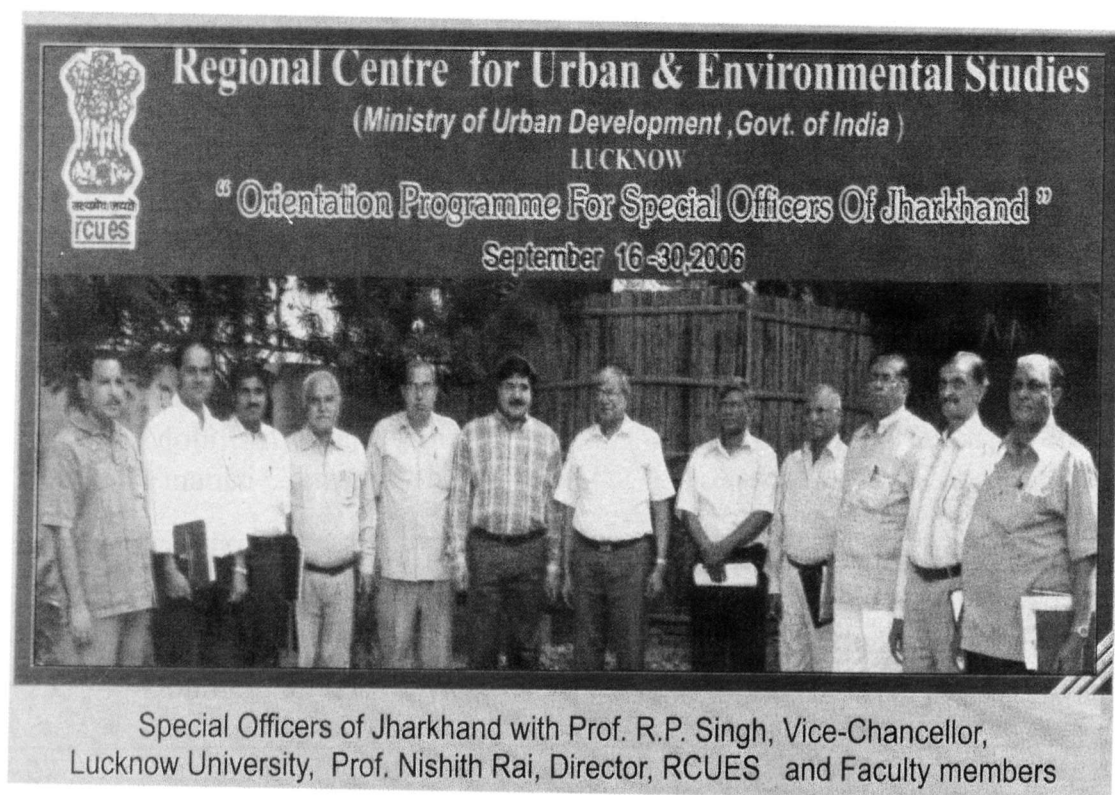
In the third programme, on 19<sup>th</sup> February 2007, Sri R.K. Chaturvedi, Director (UD), Ministry of Urban Development, Government of India, Delhi, Sri M.L. Choutani, Town and Country Planning Organization, Government of India, Delhi and Dr. N. Safeena, Special Secretary, Department of Urban Development, Government of Bihar also addressed the participants. Sri

Chaturvedi called for improving financial status of urban local bodies through introducing reforms. Sri Choutani said that community based organizations need to be strengthened in the context of decentralized governance. Dr. Safeena emphasized on introducing Municipal Cadre and training for officials, employees and representatives of local bodies.

The programmes were directed by Dr. A. K. Singh, Assistant Director.

# **JHARKHAND**





## RESOURCE PERSONS

The faculty for the courses included the core faculty of the Centre as well as the guest faculty drawn from Lucknow, Kanpur, Mirzapur and New Delhi. The faculty comprised administrators, practitioners, planners, professionals and academics. The details of faculty are furnished at **Annexure: LF-XXXV**.

## FOCUS AREAS

The State Government of Jharkhand had suggested a number of subjects based on its requirements. Some additional subjects were also included with a view to present a holistic picture. Following subjects were discussed:

1	Urban Administration in India: Historical Evolution	2	Urban Laws, Legislations and Policies
3	Urban Development and Governance	4	Functions of the Executives
5	Team Working	6	Organizations: Concept and Struckture
7	Managing Municipal Organization	8	Time Management
9	Stress Management	10	Office Management



11	Municipal Personnel Management	12	Disciplinary Proceedings
13	Urban Poverty in India: Incidence and Extent	14	Management of Urban Poverty Alleviation Programmes
15	Sustainable Urban Development	16	Managing Urban Environment
17	Management of Urban Wastes	18	Management of Bio-Medical Wastes
19	Waste to Energy	20	Fiscal Federalism and Municipal Finances
21	Municipal Resource Mobilization and Role of State Finance Commission	22	Administration of Property Taxes Importance, Valuation, Assessment, Deficiencies and Reforms
23	Municipal Financial Management	24	Strengthening Municipal Fiscal Base: Role of State Finance Commission
25	Double Entry System of Accounting	26	Urban Infrastructure Development Programmes
27	Financing of Urban Infrastructure Schemes	28	Urban Project Management
29	Functional Domain of Municipalities	30	Preparation of DPRs
31	Urban Planning in India	32	Public Private Partnership in Urban Services
33	Managing Water Supply and Sewerage System	34	Rain Water Harvesting
35	Community Participation in Urban Development: Need and Importance	36	Low Cost Housing
37	Good Urban Governance: Concept and Strategy	38	Report Card: Tool of Good Governance
39	Application of Computer (e-Governance) in Urban Administration	40	Disaster Management and Role of Urban Local Government

## FIELD EXPOSURE

The groups were taken to field study as well. They were shown the Decentralized Waste Management System.

## GROUP EXERCISE

Participants in each course presented syndicate reports on :

1. Municipal Resources: Problems and Suggestions
2. Working Environment in Urban Local Bodies

## PANEL DISCUSSION

The first half of last day of each programme was planned for a Pannel Discussion on URBAN MANAGEMENT IN NEW MILLENNIUM: EMERGING ISSUES. The panelists included Sri R.K. Mittal, Divisional Commissioner, Lucknow, Padmashree Dr. S.C. Rai, former Mayor of Lucknow, Sri S.H.M. Rijvi, formerly Joint Director of Urban Local Bodies U.P., Sri A.K. Gupta, Chief Engineer, Directorate of Urban Local Bodies, U.P. and other experts.

## INAUGURATION

The series of programmes was inaugurated by Sri A.K. Verma, Principal Secretary to Government of U.P. in the Department of Urban Development. In his address he said that with the increase in population and awareness the expectations of public have increased tremendously. People want qualitative and efficient services but urban local bodies have miserably failed in this regard. He exhorted the urban officials to increase their resources while making best use of the resources made available by the state. He adused the officers to develop their capacity to fulfill the expectations of the people.



Chief Guest Sri A.K. Verma, Principal Secretary, Urban Development Govt. of U.P., Sri R.K. Srivastava, Secretary, Urban Development, Govt. of Jharkhand, Guest of Honour, Prof. Nishith Rai, Director, RCUES and Dr. U.B. Singh, Jt. Director. RCUES at Inaugural Session of the Orientation Programme for Special Officers of Jharkhand

Speaking as a special guest Sri R.K. Srivastava, Secretary, Urban Development, Government of Jharkhand, felt the need of widening the tax base of

municipalities. He said that the cities having the same population are having budgets of incomparable amounts. He found that the municipalities in the states having octroi are financially better than those where octroi has been abolished. It is therefore necessary to rethink on introduction of octroi if municipalities have to be made to act as third layer of government. Sri Anil Kumar Sagar, Director of Urban Local Bodies also expressed his views and said that urban good governance may be ensured through use of suitable and modern technology in delivery of services and improving efficiency and effectiveness in governance. Prof. Nishith Rai, Director, RCUES, Lucknow that welcome the guests highlighted the relevances of organization and the training programmes. Dr. U.B. Singh, Joint Director, RCUES, Lucknow conducted the session and threw light on objectives and frame work of the programme.

## **VALEDICTION**

The first programme concluded with the distribution of certificates by Sri R.K. Mittal, Divisional Commissioner, Lucknow. In his address the chief guest emphasized on associating community with urban administration and management. He advised the participants to follow a humane approach to administration. The session was presided over by Dr. S.C. Rai former Mayor of Lucknow. Dr. Rai in his address highlighted a number of problems including weak tax base, lack of professionalism, unconcerned community etc. which are hindering the efficient provision of urban services.

The distribution of certificates to participants of second programme was done by Professor R.P. Singh, Vice Chanellor of the Lucknow University. In his address Prof. Singh advised the officers to be sensitive to the problems of the public. He felt the need of associating community with the waste management and thus improving the environment.

The third programme was closed with the distribution of certificates by Sri Anil Kumar Sagar, Director of Urban Local Bodies, Government of Uttar Pradesh. He advised the officers to work efficiently and devotedly for the development of urban areas and to mobilize the existing financial resources besides tapping additional ones.

## **FEED BACK & SUGGESTIONS**

The participating officers of all the programmes expressed their satisfaction regarding overall organization achievement of its objectives and impact of programme to a great extent.

They suggested that short-term refresher courses on specific subjects should be organized. The officers should be sent for field study to other places for first hand field exposure. The more or less identical views were expressed by the participants of subsequent both the programmes.

The series was jointly organised by Dr. U.B. Singh, Joint Director.

# UTTAR PRADESH

# UTTAR PRADESH

## Three Workshops on Launch of Citizens Report Card

Report Card System is a strategic tool developed to help citizens provide feedback and engage state agencies in efforts to improve service delivery and governance.

Report Card system was introduced in our State on a pilot basis under the UNDP assisted project on Capacity Development for Urban Governance. This system is now to become a regular feature in Uttar Pradesh as well and the performance of the service providers would be ranked on this basis. This year the Centre in First phase Launched the Report Cards of all the 51 class I cities of U.P. **Three workshops on launch of Citizens Report Card each of one day duration were organized by the Centre on September 23, 24 and 25, 2006.**

### Objectives

The objectives of the workshops were:

- To discuss concept, need and importance of Report Card System
- To discuss the planning strategy, Process and method of the report card system being implemented
- To discuss the findings of Report Card System
- To discuss the ranking achieved by different towns, and
- To discuss the Action Plan to be prepared based on the findings of the Report Card.

### Focus Areas

Each workshop focused on concept, need and importance of Report Card System; planning strategy process and method of the report card system being implemented, findings of Report Card system, ranking achieved by different towns and Action Plan based on findings of the report card.





Delegates at Workshop on Launch of Citizen's Report Card held at Lucknow

## Participation

About 20 participants including Municipal Commissioners, Additional Municipal Commissioners from Nagar Nigams and officials of Urban Development Department and Jal Sansthan, Executive Officers from ULBs attended the first workshop, while IInd and IIIrd workshops were attended by about 70 participants each. The list of participants for the three workshops is available on **Annexures: LP-L, LI and LII** respectively.

## Resource Persons

Both internal and external faculty contributed in all the three workshops. List of external resource persons for all workshops is indicated on **Annexure: LF-XXXVI**.

## Feedback & Suggestions

The main outcome of the workshop was that the ULB officials got more informed about the quality of services being provided by them in their local body. They came to know about observation and responses of the citizens regarding the quality of services and also the assessment of the citizens about their performance. They got sensitized towards the urgent needs of the citizens and the priority areas to be taken up for the Action Plan.

Sri Anil Kumar Sagar, Director Local Bodies, suggested that based on the findings of the report card, priority areas should be taken up and Action Plan to be formulated on that basis. He was of the view that the assessment and

suggestions of the citizens would help in improving the working of the local bodies.

These workshops were directed by Dr. Rajeev Narayan, Dy. Director.

## **JNNURM, IHSDP AND PREPARATION OF DETAILED PROJECT REPORTS (DPR)**

A three days residential training programme on JNNURM, IHSDP AND PREPARATION OF DETAILED PROJECT REPORTS (DPR) was conducted by the Regional Centre, Lucknow, from **5-7 September, 2006**. **The programme was** sponsored by the State Urban Development Agency (SUDA), Uttar Pradesh.

### **Objectives**

The primary objectives of the programme were as follows:

- To sensitize the participants about JNNURM, UIDSSMT and IHSDP
- To help the participants understand about the various aspects, elements and techniques of Detailed Project Report Preparation and its appraisal
- To help the participants visualize a road map for the success of JNNURM

### **Focus Areas**

The contents of the programme included Impact of Urbanisation on Formulation of policies since independence and their effects on poverty alleviation, JNNURM – Dimensions, strategies and provision of basic services to urban poor, Provisions of Integrated Housing and Slum Development Programme, Elements required for the preparation of projects related to LCS, sewerage, water supply, drainage and solid waste management, Appraisal of urban projects and building a road map for success of JNNURM.

## **Participation**

19 project officers, assistant project officers and engineers from SUDA and various DUDAs participated in the programme. List is available on **Annexure: LP-LIII.**

## **Resource Persons**

Guest faculty as well as internal faculty delivered the lectures during the programme. The list of resource persons is available on **Annexure: LF-XXXVII.**

## **Inauguration & Valediction**

The training programme was inaugurated by Prof. Nishith Rai, Director of RCUES. The programme was concluded by Sri Diwakar Tripathi, Director, SUDA, who also gave away certificates to the participants.

## **Feedback & Suggestions**

The participants felt that since the time allotted for the preparation of project reports was less, a separate programme should be devoted to the subject in which groups of participants could actually visit and study different areas, make an impact assessment and practically prepare project reports.

The programme was conducted by Dr. Padma Iyer, Dy. Director.

## **ROLE OF URBAN LOCAL BODIES IN DISASTER MANAGEMENT**

India is one of the world's major theatres of disasters both natural and human made. Floods, droughts, cyclones, earthquakes, communal riots, fires, epidemics etc. pound it end to end every year. Increasing urbanization, expansion with unsuitable vulnerable construction, non-engineered unsafe construction aging building and infrastructure etc. are some of the causes of disasters in urban areas. People tend to live in disaster prone areas due to severe stress on land, high prices of land and construction of buildings, poverty, migration and non-regulation of urban housing construction. Even, the natural protection measures are neglected to pave the way for economic development.

In the state of Uttar Pradesh, 13 districts fall under 125 most vulnerable districts of India, as per Vulnerability Atlas. The local bodies may be effective instruments in tackling disasters through early warning system, relief distribution, providing shelter to the victims, medical assistance etc. Against this view point a two days orientation training programme on **Role of Urban Local Bodies in Disaster Management was held on February 26 & 27, 2007** to orient the officials of urban local bodies regarding various aspects and dimensions of disaster management.

### **Objectives**

The workshop had the following objectives.

- To review the status, situation, dimensions and trends of disasters and their impact on development
- To examine role of government agencies, and local self government in disaster mitigation and response
- To examine the role of NGO's, civil societies and other stakeholders in disaster management
- To discuss legal and policy framework of disaster management
- To orient officials regarding planning for prevention and response of disasters as well as rehabilitation and reconstruction of disaster affected victims and areas
- To suggest measures for mitigating and response of natural disasters

The programme focussed on legal and policy framework for disaster management, planning for prevention of disasters, disaster response, rehabilitation and reconstruction etc.

### **Participation:**

In all 36 officials participated in the programme from various Local Bodies, Jal Sansthans and Water Works Departments of U.P. The detail of participants is given in **Annexure: LP-LIV**

## **Resource Persons**

The internal faculty along with guest experts were used as faculty. The details of faculty are furnished on **Annexure: LF-XXXVIII**.

## **Inauguration**

The programme was inaugurated by Prof. Nishith Rai, Director, RCUES, Lucknow. He stressed the need of strengthening urban local bodies for their active role in disaster management.

## **Valediction**

Sri Amal Kumar Verma, Principal Secretary, Department of Urban Development, Government of Uttar Pradesh, Lucknow was the Chief Guest at the valedictory session. While addressing the participants, he mentioned that urban local bodies are to be strengthened through capacity building in disaster management in order to make them efficient in taking active role in disaster management in their respective local bodies. Sri Verma emphasised on preparedness and mitigation rather than getting ready when the disaster has happened.

## **Feedback & Suggestions**

The participants appreciated the programme. They said that the programme will be helpful for them for delivering their services during disasters. However, they felt that the duration of the programme should be extended to seven days, so that they are well versed with the technical and theoretical aspects and dimension of disaster management.

The Programme was jointly coordinated by Dr. U.B. Singh, Joint Director and Dr. A.K. Singh, Asstt. Director.

## **IV : Special Activities**



## **SPECIAL ACTIVITIES**

### **Jawaharlal Nehru National Urban Renewal Mission**

The Regional Centre for Urban and Environmental Studies has been designated as STATE RESOURCE CENTRE (SRC) by the Department of Urban Development, Government of U.P. for the various activities viz. training, information, education and communication and for monitoring and evaluation of various projects associated with the implementation of JNNURM.

Seven cities from Uttar Pradesh viz. Lucknow, Kanpur, Allahabad, Agra, Varanasi, Meerut and Mathura have been identified under JNNURM for the central assistance for implementing various sectoral schemes meant for the planned development of cities during the Mission period of seven years.

Preparation of City Development Plan is a pre-requisite for availing monetary assistance under the Mission. The Regional Centre in its capacity of SRC along with the Department of Urban Development, Government of Uttar Pradesh undertook the task of selecting appropriate consultancy firms for preparation of CDP on behalf of the seven cities. After the selection of consultants, the Regional Centre continuously monitored and reviewed the preparation of CDP within the prescribed duration.

After the presentation of inception reports and rapid assessment reports, the consultants were required to make presentation of Draft CDP reports at the inter- departmental meetings held at the Regional Centre. The key purpose of these inter-state departmental meetings was to deliberate together on the draft CDPs prepared by consultancy organisations so that a final shape could be given to the plan after consensus of all concerned for the integrated development of Mission cities. These meetings were held under the Chairmanship of Principal Secretary, Department of Urban Development, Government of Uttar Pradesh and were attended by Divisional Commissioners, District Magistrates, Municipal Commissioners/Additional Municipal Commissioners of identified cities, senior officials from the departments of Urban Development, Housing and Urban Planning, Transport, Tourism, Heritage, PWD, Finance, U.P.Jal Nigam, Jal Sansthans, Housing Board, State Urban Development Agency, besides Prof.Nishith Rai, Director, Dr.Urmila Bagga, Joint Director and Dr.K.Sreeram, Consulatatant from the Centre. Valuable suggestions and important technical inputs were provided to the consultancy firms by the Centre based on the guidelines issued by the Government of India and the observations made by appraisal agencies while approving CDPs of other cities.

Presentations of draft CDPs for Lucknow and Kanpur were held on July 25, 2006, for Allahabad and Varanasi on July 26, 2006 and for Meerut, Mathura and Agra on July 27, 2006. A revised presentation for Lucknow was again made on July 31, 2006.

Final CDPs for all the seven cities were submitted to Ministry of Urban Development, Government of India for appraisal during mid of August 2006. CDPs of all the seven cities viz. Lucknow, Kanpur, Allahabad, Varanasi, Meerut, Agra and Mathura have been approved by the Ministry.

Further. Review Meetings in order to ascertain the status of DPRs for various eligible sectors in the overall context of CDP were also held at the Centre. A Review Meeting for Agra and Meerut was held on September 20, 2006, for Kanpur, Allahabad and Mathura on September 21, 2006 and for Lucknow and Varanasi on September 22, 2006.

Besides all the miscellaneous activities relating to JNNURM, all the above mentioned inter departmental meetings relating to presentation of inception reports, rapid assessment reports and draft CDPs prepared by the consultants for the cities of Lucknow, Kanpur, Allahabad, Agra, Varanasi, Meerut and Mathura were conducted and co-ordinated jointly by Dr.Urmila Bagga, Joint Director and Co-ordinator JNNURM and Dr.K.Sreeram, Consultant in the Regional Centre.

## **STUDY TOUR : SOUTH KOREA**

## STUDY TOUR : SOUTH KOREA

Under the project on “**Capacity Development for Urban Governance**” under Government of India’s URIF project, as a part of exposure and interactions with model cities, Regional Centre for Urban and Environmental Studies, Lucknow took a **delegation led by the Hon’ble Minister for Urban Development & Poverty Alleviation, Govt. of Uttar Pradesh** to cities abroad from May 20-27, 2006 where good urban governance is practiced. For the purpose, cities of Seoul, Busan and Gimhae in South Korea where good urban governance is being practiced were selected.

The team had interactions with the officials engaged in Good Urban Practices in the field of Solid Waste Management, Public-Private Partnership in Municipal Services, Urban Renewal & Structure of Local Urban Government etc. at the above cities. In all, there were eight members consisting of Hon’ble Sri Mohd. Azam Khan, Minister of Urban Development, Hon’ble Sri Narad Rai, State Minister of Urban Development, Shri Azim Bhai, People’s Representative (MLA), Shri Subhash Chandra, MOUD, Govt. of India., Sri Bhuvnesh Kumar, D.M. Aligarh, Prof. Nishith Rai, Director, RCUES and Dr. Rajeev Narayan, Dy. Director, RCUES.



**Hon’ble Minister with Delegation at Palace Seoul**  
L to R :- Shri Azimbhai, Shri Subhash Chandra, Prof. Nishith Rai, Hon. Shri Narad Rai,  
Hon. Shri Mohd. Azam Khan, Shri S.P. Singh, Dr. Rajeev Narayan, Shri Bhuvnesh Kumar.

All the members of the delegation found the visit fruitful. The visit was a great learning experience. The members of the delegation shall make an effort to utilize all the learning and knowledge gained during the visit. Effort shall be made to replicate the technologies and know-how in the Indian context in order to improve the urban governance especially in case of solid waste management, city government, urban renewal, culture and heritage.

The delegation was of the opinion that for solid waste management in our state incineration of waste along with waste to energy plant is the best solution and our urban local bodies should try to work in this direction.



Hon'ble Minister Shri Mohd. Azam Khan presenting memento to Director Mapo Resource Recovery Plant Seoul

It was also felt that our urban local bodies should, without any further delay, develop a scientific landfill site to dispose the inert waste and also the ash from the incineration plant. The delegation felt an urgent need for an act on urban renewal which could expedite the process and minimize legal constraints.

The above is important not only to improve the city infrastructure and provide safe living conditions but will also help our urban local bodies in implementing the JNNURM scheme of Government of India.



# **Memorial Lecture on Founder's Day**



## MEMORIAL LECTURE ON FOUNDER'S DAY

With an aim of maintaining healthy tradition, the Regional Centre celebrated, like past years its Founder's Day on 4<sup>th</sup> September 2006. The Day is celebrated in the memory of its Founder Director (Late) Prof. R.B. Das.

This year, Prof. R.B. Das Memorial Lecture was arranged on a burning topic. The subject for lecture was DISASTER MANAGEMENT with focus on Earthquake. The Memorial Lecture was delivered by **Prof. G.P. Lal, ex-Vice-Chairman of World Federation of Engineering Organisation**. Prof. Lal dwelt on severity of disasters and extent of losses caused therefrom. He emphasised on adopting appropriate planning and design.

**Prof. R.P. Singh, Vice Chancellor, Lucknow University**, Lucknow raised the issues of environment and pollution problems which are attributed to denudation of forests and faulty design and construction of drainage system in urban India. He emphasized on higher education of environmental science and disaster management in order to enable the youth to cope up with emerging challenge of the present day.

**Prof. N.K. Rai, Director, RCUES**, Lucknow welcomed the Chief Guests and participants. He emphasized the need for capacity building to urban local government for disaster management.

**Sri A.K. Sagar, Director Urban Local Bodies, U.P.** raised the issues of basic amenities during disasters. He said that role of urban local governments during disaster is very crucial to ensure the availability of basic amenities and sanitation.

Sri A.K. Verma, Principal Secretary, Urban Development, U.P. highlighted the need for disaster management in urban India. He said that we can reduce the effects of disasters through proper planning, designing of building and use of suitable and appropriate technology. The committees and core groups for managing natural disaster are to be formed and strengthened.

### Participation

The audience on the occasion included teachers, researchers, administrators, practitioners, senior citizens, media and staff members. About 60 people were present.

The programme was coordinated by Dr. U.B. Singh, Joint Director.

# **Orientation Meet of South African Delegation**

## VISIT OF SOUTH AFRICAN DELEGATION TO RCUES, LUCKNOW

A high level South African Government's Delegation led by Dr. Essop Goolam Pahad, Hon'ble Minister for Communications & Information System, Presidency of Republic of South Africa visited RCUES, Lucknow on 11<sup>th</sup> November, 2006.

The purpose of the visit was to identify the perspective areas of mutual cooperation and collaboration.

Appreciating the work being done by the Regional Centre in the field of Urban Development, Dr. Essop Goolam Pahad was of the opinion that both India and South Africa share similar concerns and challenges in the field of decentralized governance and there is a need for such an organisation in South Africa. He was of the view that both the countries face the problems in implementation of policy at the local level. Both countries have evolved innovative and good policies for urban development but these policies fail due to lack of proper implementation. He was of the view that Poverty Alleviation needs fresh approaches and criteria in the context of millennium development goals and the concept of poverty line needs to be redefined.



Prof Nishith Rai, Director, RCUES welcoming the South African Delegates

Vice Chancellor of the Lucknow University, Prof. R.P. Singh, highlighted the progress of Lucknow University and desired for mutual cooperation in the field of higher education and learning.

Sri Sanjay Garg, Hon'ble Minister for Trade Tax, Government of U.P. introducing the Hon'ble guest informed that Dr. Essop Goolam Pahad was awarded Ph.D. degree on India's Freedom Movement in South Africa from Sussex University.

A brief presentation on the behalf of the Regional Centre was made by Dr. Rajeev Narayan. Presenting the brief profile of the Centre he identified the issues and areas of mutual cooperation and collaboration. Prof. Nishith Rai, Director of the Centre welcomed the delegation and stressed on the need for collaboration between South Africa & RCUES.



## **Visit of High-Level Delegation of U.P. Government to Nagpur**



## **VISIT OF HIGH LEVEL DELEGATION OF U.P. GOVERNMENT TO NAGPUR**

Under the project on "Capacity Development for Urban Governance" under Government of India's URIF project, as a part of exposure and interactions with model cities with good urban governance, in particular Solid Waste Management, a high level delegation of U.P. Government visited the Nagpur city to study the plant setup for conversion of plastic waste to useful hydrocarbons. The main purpose of the visit was to study the plant which is working at Nagpur before sanctioning the similar projects for Lucknow and Kanpur City of U.P. under JNNURM.

The followings officers were part of the delegation:

- Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of U.P.
- Sri Anil Sagar, Director, Directorate of Local Bodies, Department of Urban Development, Government of U.P.
- Sri R.B. Maurya, Municipal Commissioner, Lucknow Municipal Corporation.
- Sri B.B. Uppal, Dy. Advisor (Retd.), CPHEEO, Ministry of Urban Development, Government of India, New Delhi.
- Prof. Nishith Rai, Director, RCUES, Lucknow
- Dr. Rajeev Narayan, Dy. Director, RCUES, Lucknow



Members of the Delegation along with Dr. Alka Zadgaonkar Inventor of the Technology.

The team reached Nagpur on 30<sup>th</sup> November 2006 and was there for the full day. The delegation was taken to the plant established by Dr. Alka Zadgaonkar as a demonstration project at Butibori Industrial Area, Nagpur. The delegation inspected the plant and they were briefed in detail about the plant. The technology is a breakthrough and based on it waste plastics can be effectively and fully converted in petrol, kerosene, disesel, lubricating oil fractions, petroleum gases and coke. All the members of the delegation found the visit to the plant fruitful. The visit was a great learning experience. The members of the delegation felt the need for setting up of such a plant for conversion of plastic waste to useful hydrocarbon in the State.

# **Formation Workshop for City Manager's Association in Uttar Pradesh**

## **Workshop on Formation of CMA-UP**

A day-long workshop for the formation of City Managers Association in Uttar Pradesh was organised by the Centre in collaboration with the Department of Urban Development, Government of Uttar Pradesh and USAID on February 2, 2007 at Hotel Clarks Awadh, Lucknow.

The workshop was inaugurated by Sri N.C. Bajpei, Chief Secretary to Government of Uttar Pradesh. In his inaugural address Sri Bajpei stressed the need of professionalising the urban management. Sri A.K. Verma, Principal Secretary to U.P. Government in the Department of Urban Development in his presidential remarks stressed on the importance of bringing city managers at one forum. This may, according to him, help benefit the practitioners in learning by exchange of experiences and ideas. Earlier Professor Nishith Rai, Director, RCUES, Lucknow welcomed the guests and participants.

Municipal Commissioners, Executive Officers, General Managers, Professionals, members of civil society, representatives of NGOs, and academics were invited to deliberative in the formation workshop. In all 80 delegates, including representatives of ICMA/CMA, USAID and RCUES attended the workshop.

Sri N. Bhattacharjee, Urban Team Leader, USAID explained the context of forming the City Managers Association in U.P. Ms. Manvita Baradi, ICMA Director, South Asia deliberated on the structure and experiences of different CMAs in India. Sri A. Agarwal, Coordinator, CMA-MP highlighted the working and experiences of CMA-MP.

Two working groups were constituted to draft the Vision, Objectives and First Year Work Plan and Organisational Structure and Membership Fees. The report of the groups were presented by Sri R.K. Tripathi, General Manager, Jal Sansthan of Varanasi and Dr. Richa Varmani, Joint Director, RCUES, Lucknow respectively.

The workshop was coordinated by Dr. U.B. Singh, Joint Director.



## **V : Research Studies and Consultancy**



## **RESEARCH STUDIES ANDCONSULTANCY**

### **1. Rain Water Harvesting : A Case Study of Lucknow**

The present study emphasizes on the importance of rainwater harvesting in water conservation and management. The study depicts the scale and magnitude of water crisis that has emerged due to over extraction of ground water in order to meet the ever-increasing diverse sectoral demands of urban population with particular reference to UP and Lucknow. The report also highlights policy interventions and institutional mechanism initiated at the state level for adopting, implementing and monitoring the rainwater harvesting in urban areas of the state. It also provides recommendations and measures – both at the individual and community levels as well as at the level of government and industries that need to be adopted in order to maximize the impact of these initiatives in the future years.

#### **Recommendations**

- Although enormous ground water related information are available with the state ground water deptt. as well as fragmented data is also available with other deptts. viz Irrigation, Jal Nigam, Jal Sansthan, Remote Sensing Applications Centre, Swajal etc., an urgent need is now increasingly felt to create a GIS based computerised data bank of ground water resources.
- Hydro geological maps of urban areas are the fore most requirements for identifying the highly stressed water aquifers so that the appropriate rain water harvesting / recharging schemes may be planned and executed on priority basis for such locations.
- An inventory of government as well as private tube wells / borings in the urban areas needs to be made, maintained and updated regularly on priority basis.
- Drilling of tube wells etc. need to be banned in the over exploited and critical areas.
- A regular mechanism for regulating / monitoring quantum of ground water extraction from individual industries and quality of water needs to be put in place to check the over exploitation and pollution of ground water.

- Water supply in the city may be managed by establishing tube wells in the peripheral areas of the city instead of digging /operating tube wells in the areas experiencing alarming decline in the water table.
- Commercial activities based on the ground water should not be encouraged within the city limits.
- Govt. departments / agencies, public private developers / societies, Jal Nigam, Jal Sansthan, industrial / commercial establishments etc. should be made to procure no objection / clearance certificate from the ground water deptt. before going for extraction of ground water in order to check and regulate the haphazard and indiscriminate withdrawal from water aquifers.
- It should be mandatory for the new water recreational resorts / parks, water bottling industries, soft drink industries, other ground water based industries etc. to obtain ground water clearance / licence from the State Ground Water Nodal Agency. Existing water based industries should also be made to obtain annual consent from the State Ground Water Board.
- Regular public awareness campaigns for sensitising community towards prevailing critical ground water scenario and their role and contribution in water conservation should be carried out extensively.
- Hoardings, slides etc. with clear and effective message for discouraging wasteful use of water and encouraging water efficient behaviour should be placed / used at strategic locations, public places, community centres, educational institutions, theatres, cinema halls etc.
- Regular training and capacity building programmes should also be organised for the govt. institutions, NGOs., elected representatives etc. who are associated with the urban administration and management.
- Science-tons are powerful tools for orienting the mind set of officials / non-officials, public and must be frequently used at seminars / conferences etc. for familiarizing the delegates, public etc. with the prevailing critical water situation.
- Ground Water Control and Regulation Act should be enacted in the state without any further delay as has been implemented in few other states and should be strictly implemented to prevent indiscriminate extraction of ground water.
- Media especially the electronic media is a very powerful and effective medium for impacting the mind set and behavior of the society at large. With the presence of T.V. / Cable TV in majority of the house holds in cities / towns,

the regular demonstration of simple & effective captions, visuals, cartoons etc. highlighting the significance of ground water / water can definitely mould / impact the attitude and behavior of the community and make them water literate.

➤ Print media can also play a constructive role towards sensitizing and educating the public for ensuring the best and economical use of available water resources and water conservation by restricting / reserving a significant corner / place in the newspapers etc. for appropriate captions, cartoons, messages etc.

➤ Since students and small children are more receptive and attentive to such ideas and can definitely influence their parents. NGOs, civil society / social organizations like Lions, Rotary Clubs etc. should be roped in for visiting the school children at regular intervals.

➤ It is a common knowledge that people in large numbers attend the congregations of spiritual Gurus in every city / town. Such spiritual Gurus / saints may also be contacted and requested to include the subject of water conservation in their public meetings / discourses since these saints can easily influence the public mind in shorter duration.

➤ Individuals / institutions / NGOs/ CBOs / Resident Welfare Associations etc. can be suitably rewarded for taking and sustaining the initiatives in implementing and popularizing the rain water harvesting in their areas/colonies etc

**The study was carried out by Dr. Urmila Bagga, Jt. Director in the Centre.**

## **2. Role Conflict among Women Representatives in Panchayati Raj Institutions ( A case study of Uttar Pradesh)**

This research study was sponsored by National Commission for women, New Delhi. The study covered 12 Zila Panchayats, 36 Kshetra Panchayats and 108 Gram Panchayats, covering 1003 elected women representatives. The recommendations were meant for Central Government, State Government, Local Government and Women Commission. The main recommendations were as under:

- i) A comprehensive empowerment action plan for developing the capacity of women representatives should be prepared at the national/state/local level.
- ii) The Rural Development Programmes should be formulated, implemented and monitored by the Panchayati Raj Institutions.

- iii) There is an imperative need to build up rural bureaucracy. Manning the PRIs from officials belonging to other departments can never strengthen these institutions.
- iv) The presence of members of upper legislatures in PRIs some times creates problems. The local leaders having link with them rule the roost. It does also provide scope for proxy representation.
- v) The democratic decentralization has decentralized the politics as well. The local governments have become good place for political part to play politics rather than development of political instincts among the uneducated or less educated rural community, especially women.
- vi) The Acts/laws should be amended to dislodge the Chairpersons/Members found guilty of encouraging or practicing proxy representation.
- vii) The woman chairpersons should be given proper orientation for not allowing the male family members to represent women representatives. At first meeting only they should make this clear to all the members. Actually it is the chairperson who can turn the table.
- viii) The women chairpersons should act as role model and then can take any bold steps to stop proxy representation.
- ix) The meetings of Gram Sabha should be held regularly and periodically to make all the adult villagers aware of the programmes, roles and responsibilities etc.
- x) The commission for women should play pro-active role. It should treat proxy representation also an important issue related to women.

The research team was consisted of U.B. Singh (Principal Investigator/Project Director), Dr. K.K. Singh, Sri A.K. Singh and Sri D.C. Pant.

### **3. Assessment of Existing System in Urban Local Bodies of Uttar Pradesh for Implementation of Double Entry Accounting System**

Under the above study the Centre got a rapid assessment done of the status of existing accounting system in the ULBs of Uttar Pradesh. Further it also developed the TOR for the Nodal Agency for preparation of DEAS Manual and Software Development for implementation of Double Entry Accounting System in the ULBs of Uttar Pradesh.

### **4. Assessment of Existing System, Practices and Status of Property Tax Collection and Requirements for GIS for Property Tax Enhancement in the ULBs of Uttar Pradesh**

Under the above study the Centre conducted an assessment study of the existing system of Property tax management in urban local bodies of U.P. Further under the study an assessment was also done to identify the best

methodology to be adopted for implementation of GIS based property tax reforms along with requirement of hardware and software. Under the study an estimate was also done for budget requirement and Request for Proposal document along with Terms of Reference for selection of implementation agencies was also prepared.

#### **5. Rapid Assessment of Status of Infrastructure & Services in Mission Towns of U.P.**

Under the study a rapid assessment was done to know the status of the infrastructure and services along with identification of gaps of all the 7 Mission Towns. The study further focused on the budget requirements for filling the identified gaps and also suggested strategy for future development. The main purpose of the study was to server as a base information document for preparation of City Development Plans of the Mission Towns of U.P.

#### **6. New Capacity Building Issues in the Context of JNNURM, UIDSSMT, IHSDP and E-Governance**

The entire developing world is witness to an unprecedented shift of human settlement to the cities. It can be seen that urban India also faces a daunting challenge. Cities must cope with great numbers of people, plan to provide them services, find resources to meet needs of maintaining and augmenting infrastructures respond to the urbanization and poverty, preserve their environment and retain their competitive edge. Enmeshed in the web of rigid, inflexible working cultures and erosion of all round capacity they must reengineer themselves to face these enormously complex challenges. This re-engineering is precisely the goal of good urban governance. It envisages improving the quality of life in cities through improved local governance by reinventing a city as an inclusive city. Such a city provides space and voice to all its stakeholders through inclusive decision making since decision making is the heart of good governance.

It is widely recognized that urban infrastructure services are the life line of cities and urban settlements. Urban Infrastructure plays immense role in providing basic and ancillary urban services to citizens to ensure their quality of life. However lack of long term development strategy, paucity of resources, weak managerial structure and operational deficiencies continue to hinder growth of efficient and environment friendly urban habitats.

Many initiatives like JNNURM, UIDSSMT and IHSDP schemes, are being taken up by the Central Government, State and Local/city Governments,



for addressing the challenges and providing improved housing and infrastructure services and facilities. Many cities have also taken up innovative practices for managing the cities in an effective and efficient manner. The city information system for service providers has also shown improvement through computerization and E-Governance initiatives by providing information for various services in increasingly user-friendly manner for the matters related to urban affairs. The study recommended various policy matters and strategy needs to address.

## 7. Slum Upgradation Strategy: A Case Study Of Lucknow City

Lucknow city is characterized by a very significant presence of the urban poor, with a growing poverty profile. Slum settlements have multiplied over years and the living conditions of the poor have not improved much. Environmental decline, inadequate basic services and infrastructure in the poor settlements hit the poor hardest. Slums are scattered across the city in different wards. It is estimated that many slums are located on private lands without access to basic services. The poor, not only habitate the slums of the city but are spread in squatters and informal settlements in small groups on the sides of railway lines, river beds, etc., deprived of basic services. This makes them more vulnerable to vicissitudes of nature and periodic threats of eviction, ejection and demolition. No authentic data is available on the number of such settlements and their population. Another feature is that the Lucknow city consists of out growths which are presently not part of the corporation area but inextricably linked with the city both spatially and economically. In all these areas the poor population is very high and all these areas can be considered to be slums without basic infrastructure –physical and social.

The number of slums and slum population in Lucknow city are increasing at a faster pace over the decades. DUDA's estimation of slum population is a conservative increase over the Census estimation. However, a survey report released by Oxfam Trust (India) in 2005 indicates that there are 787 poor settlements in the city that can be categorized as slums – authorized and unauthorized. Approximately 11 lakh people are living in slums with few basic civic amenities.

Despite several initiatives taken by the central and state governments and the Corporation and other agencies towards poverty alleviation there are several critical issues and challenges that need to be addressed. They include: **Lack of Authentic Data, Land Tenure, Infrastructure Deficiency, Neglect of Informal Settlements, Weak Municipal Resource Base, Lack of**

**convergence, Vulnerability.** The civil society needs to be actively associated with the poverty programmes.

## **8. A Draft of Proposed Urban Policy of Uttar Pradesh**

There is an unprecedented shift of human settlements to the cities in the developing countries and the same phenomenon is being witnessed in India. In fact, India is witnessing a rapid pace of urbanization and is recognized as one of the fastest growing urbanizing countries in the world. Indian cities have strongly emerged as the prime engines of the Indian Economy and generators of national wealth. It is evident that as economies grow and human activities diversify, the influx of population is greater around the centres of goods and services, giving rise to concentration of workers and their families around places of work, which with the passage of time turns into cities and later into larger cities and metropolitan areas. This increasing pace of urbanization creates a constant pressure on provider of essential urban services. Thus the urban government institutions have to strengthen their resources, organisations and capacities to deliver essential civic services like roads, sanitation, drinking water, waste disposal, sewerage and drainage facilities, street lighting, recreational areas etc.

### **Current Status**

1. **Population:** U.P. is the most populous State of the Country, accounting for 16.17% of India's population. As the population in the cities rise, there is a constant threat to the urban environment.
2. **Poverty:** Expanding slums have caused serious distortions in urban life. Poverty remains entrenched.
3. **Pollution:** For improving urban environment, both in terms of reduced pollution levels and aesthetic factors it is very important to undertake greening of cities and towns through plantation of urban forests, roadside plantation, river bank plantation and by setting up parts.
4. **Paucity of Funds:** The share of grants has come down to around 7%.

### **Action Areas**

It is proposed that the Urban Policy may be initially implemented in the following areas in order to tackle the vicious cycle of ever increasing population, poverty, pollution of the environment and paucity of municipal resources:

1. Expansion of Services
2. Eradication of Poverty

3. Environmental Upgradation
4. Enforcement of Rules
5. Empowerment of Community
6. Equity and Equality
7. Enlargement of Financial Resource Base
8. E-Governance
9. Capacity Building

### **Agenda of Reforms**

To achieve this objective, the State Government and Urban Local Bodies will be required to accept implementation of an agenda of reforms as proposed by the Government of India in its National Urban Reforms Mission (NURM). These proposed reforms shall broadly fall into two categories:

- Mandatory reforms (a) Reforms at Urban Local Body (ULB) level (b) Reforms at State level
- Optional Reforms

### **Conclusion**

On completion of the above mentioned Mission, it is expected that ULBs will achieve the following outcomes:

- Modern and transparent budgeting, accounting, financial management systems designed and adopted for all urban services and governance functions.
- City-wide framework for planning and governance will be established and become operational
- All urban residents will be able to obtain access to a basic level of urban services
- Financially self – sustaining agencies for urban governance and service delivery will be established, through reforms to major revenue instruments.
- Local services and governance will be conducted in a manner that is transparent and accountable to citizens.
- E-Governance applications will be introduced in core functions of ULBs resulting in reduced cost and time of service delivery processes.

### **Consultancy**

- Restructuring Urban Management in Jharkhand – Dr. U.B. Singh
- Draft U.P. Municipal Act, 2007 – Dr. U.B. Singh

## **VI : Publications**

## PUBLICATIONS

The RCUES regularly brings out

- A bi-annual bi-lingual journal titled **URBAN PANORAMA**, and
- **NEWSLETTER** being published quarterly.

### ➤ **Books**

- ❖ Urban Management - Prof. Nishith Rai & Dr. Urmila Bagga
- ❖ Sustainable Urban Management - Prof. Nishith Rai & Dr. Anjuli Mishra
- ❖ Urban Governance in India - Prof. Nishith Rai & Dr. Richa Varmani  
(Challenges & Prospects)  
(in press)

### ➤ **Journal - Urban Panorama**

Chief Editor : Prof. Nishith Rai

#### Editor

- ❖ Vol. V, No. 1 (Jan.-June, 2006) : Dr. Urmila Bagga
- ❖ Vol. V, No. 2 (July-Dec. 2006) : Dr. Richa Varmani
- ❖ Vol. VI, No.1 (Jan. June 2007) : Dr. Padma Iyer  
(in press)

### ➤ **Newsletters**

- ❖ RCUES Newsletter - April to June 2006 Dr. Anjuli Mishra
- ❖ RCUES Newsletter - July to Sept. 2006 Dr. Urmila Bagga
- ❖ RCUES Newsletter - Oct. to Dec. 2006 Dr. Rajeev Narain
- ❖ RCUES Newsletter - Jan. to March 2007 Dr. A.K. Singh



## **VII : OTHER MAJOR ASSIGNMENTS**

## OTHER MAJOR ASSIGNMENTS

1. Working as **State Resource Centre** for the Department of Urban Development, Government of U.P.
2. Implemented Report Card System in all the 51 Class-I towns of U.P. and Implementing Report Card System in Bihar, Jharkhand, Madhya Pradesh and Chhattisgarh.
3. Implementing Government of U.P.'s Project on Capacity Development for Urban Governance.
4. Nodal Agency for Solid Waste Management in Madhya Pradesh
5. Nodal Agency for Sewerage, Water Supply & Drainage in U.P. - Prepared 2 DPRs for JNNURM towns.
6. Implementing Demonstration Project at Rampur - Prepared 3 DPRs
7. Establishment of Disaster Management Cell in the Centre.
8. State Nodal Training Centre for Department of Urban Development and Department of Urban Employment & Poverty Alleviation, Government of U.P.
9. Working as State Resource Centre for Training/Capacity Development of Urban Development, Government of Jharkhand.
10. Working as State Resource Centre for the Department of Urban Administration and Development, Government of M.P.
11. Working as Nodal Agency for Solid Waste Management in Jharkhand
12. Working as Nodal Agency for Information Technology and E-Governance in U.P.

## **VIII : FACULTY NEWS**

## **FACULTY NEWS**

### **Dr.Urmila Bagga, Joint Director**

- Appointed JNNURM Co-ordinator for looking after the work relating to preparation of CDPs of seven cities of U.P. identified under JNNURM.
- Attended and participated in a training programme on “Strengthening Urban Management in India” organized by Administrative Staff College of India, in collaboration with World Bank Institute, Washington at Hyderabad from January 22-26, 2007.

### **Dr.Richa Varmani, Joint Director**

- Member of Assessment Committee of Lucknow Cantonment Board for hearing appeals/objections against property tax assessment.
- Attended Seminar on “Management of Services Tax: Lates Amendments” organized jointly by ICAI and PHDCCI at Lucknow on July 8, 2006.
- Participated in National Seminar on “Consumer Protection in India” (August 12-13, 2006) at Lucknow.
- Heard assessment appeals and finalized objections relating to triennial assessment of property tax as Member of the Assessment Committee of Lucknow Cantonment Board during the months of August and November, 2006.
- Appointed as Member of Committee to Amend Bye-Laws of Lucknow Cantonment Board.
- Participated in meetings of Committee to Amend Bye-Laws of Lucknow Cantonment Board.

### **Dr.Rajeev Narayan, Dy.Director**

- Project Coordinator for implementing Rampur Zone-II Sewerage and Waste Water Treatment Plant.
- Project Coordinator for Solid Waste Management for Uttar Pradesh
- Coordinator for Implementation of Double Entry Accounting System in all 628 ULBs of Uttar Pradesh
- Project Coordinator for GOI-UNDP's Project on 'Capacity Development for Decentralised Urban Governance' in U.P.



- Appointed Member of the Expert Management Group (EMG) formed for implementing Double Entry Accounting System in U.P.
- Attended 5 days training programme on “Strengthening Urban Management in India” organized by Administrative Staff College of India, in collaboration with World Bank Institute, Washington at Hyderabad from January 22-26, 2007.

#### **Dr.Padma Iyer, Dy.Director**

- Delivered a lecture on “Family Enterprises” at Institute of Environment and Management on August 12, 2006.
- Delivered a lecture on “Team Building and Motivation” at Lal Bahadur Shastri Institute of Management on August 20, 2006.
- Delivered a lecture on “Entrepreneurial Appraisal” at NABARD on September 9, 2006.
- Attended a seminar on “Good Governance” at Lucknow on 30.12.06 and presented a paper on “Poverty Alleviation and Good Governance in Urban India”.
- Conducted a session on Entrepreneurial Appraisal at NBSE on 19.12.06.

#### **Dr.A.K.Singh, Assistant Director**

- Presented paper on “Corporate Social Responsibility Analysis of Social Development Initiatives in India” at Annual convention: Manthan-Value Waste Management in India, Amity Business School, Amity University, U.P., Lucknow campus, Lucknow, dated April 21 & 22, 2006.
- Delivered Keynote address on “Status of Education in India” at Regional Seminar on Status of Education organized by Sahyog-Swawalamban, Lucknow on July 31, 2006.
- Participated in Youth Panchayat, organized by Srijan Network, Delhi at Lucknow on July 11, 2006.
- Presented paper on “Role of Civil Societies in Consumer Protection in India” at National Seminar on “Consumer Protection in India”, organized by institute for Applied Research and Development, Lucknow dated 12 & 13 July, 2006.
- Delivered Keynote address on “Emerging Trends in Management and Finance” in a Regional Seminar on “Management Education in India”, organized by ICAFI, Lucknow, dated 3 September, 2006.



- Presented paper on Urban Poverty in India: Emerging Perspectives and Trends in National Seminar on Emerging Policy Perspectives on Rural and Urban Community Development : Need for Identifying the Areas and Approaches of Social Work Intervention organized by Department of Social Work, Lucknow University, Lucknow on December 22-24, 2006/
- Attended Workshop for Formation of City Managers Association U.P. organized by USAID-FIRE (D) Project at Clark's Awadh, Lucknow on February 2, 2007.
- Participated in National Seminar on Problems Faced by Women Representatives in PRI's in India, sponsored by National Commission for Women, New Delhi, organized by G.B.Pant Institute of Studies in Rural Development, Lucknow on 10<sup>th</sup> February, 2007.
- Participated in State level workshop on "Towards A Safe Bihar – Dissaster Risk Management Programme" organized by UNDP-DRM Project, Government of Bihar at Patna, on 23 February, 2007.
- Attended International Conference on "Tribal Development and Social Change" organized by D.N.Majumdar Ethnographic Folk Culture Society, Lucknow 22-24 February, 2007.
- Participated in Workshop on "Disaster Management in U.P." organized by Nehru Yuva Kendra Sanghatan, Lucknow at Literacy House, Lucknow on 23<sup>rd</sup> February, 2007.
- Participated in workshop on "Designing Intervention for Prevention of HIV/ AIDS for Police Personnel in U.P." supported by UNAIDS and organized by Srishthi, Gomti Nagar, Lucknow on 24<sup>th</sup> February, 2007.

## **Publications**

- "Foreign Direct investment in India : An Inter State Analysis", Indian Journal of Development Research & Social Action, Vol.2(1) Jan-June,2006.
- "Tribal Land Alienation: A Study of U.P. & Uttaranchal" in 'Land and Forests Rights of Tribals Today' by R.M.Sarkar(Ed.), Serial Publications, Delhi, 2006.
- "Status of Tribal Women in Uttaranchal" in 'Land and Forests Right of Tribals Today' by R.M.Sarkar, (Ed.), Serial Publications, Delhi, 2006.
- "Tribal Ecology in India" in "Ecology, Culture and Sustainable Development" by Shukan Chaudhary (Ed.), Mittal Publications, Delhi, 2006.

**Dr. K. Sreeram, Consultant**

- Participated in the Presentation made by the Water & Sanitation Programme and Feed Back Ventures, New Delhi on "Preparation of City Development Plan for the City of Lucknow" under Jawaharlal Nehru National Urban Renewal Mission on April 28, 2006.
- Participated in the meeting convened by the Ministry of Urban Development, Government of India on May 23, 2006 under the Chairmanship of Joint Secretary of the Ministry to discuss the status of the Preparation of City Development plans in the States of Bihar, Uttar Pradesh, Uttranchal, Haryana, Punjab, Himachal Pradesh and Jammu & Kashmir for identified cities in these States.
- Participated in the Presentation made by JPS Associates, New Delhi on "Preparation of City Development Plan for the City of Kanpur, Rapid Assessment Report" held on June 9, 2006.

## **IX : STAFF POSTIONS & FISCAL PERFORMANCE**

**STAFF POSTIONS AS ON MARCH 31, 2007****Government of India Grant**

<b>Sl. No.</b>	<b>Name</b>	<b>Designation</b>
01	Prof. Nishith Rai	Director
02	Dr. Urmila Bagga	Joint Director
03	Dr. Richa Varmani	Joint Director
04	Dr. U. B. Singh	Joint Director
05	Dr. Anjuli Mishra	Deputy Director
06	Dr. Rajeev Narayan	Deputy Director
07	Dr. Padma Iyyar	Assistant Director
08	Dr. A.K. Singh	Assistant Director
09	Dr. K. Sreeram	Consultant
10	Shri Indu Shekhar	Administrative Officer
11	Shri Dharendra Kumar Rai	Management Officer
12	Dr. Rudra Kumar Trivedi	Assistant Librarian
13	Shri Biswadip Mukherjee	Personal Secretary
14	Shri Birendra Kumar Pandey	Hostel Manager
15	Shri Ranjeet Pratap Singh	Senior Assistant
16	Shri Shri Bhagwan	Accountant
17	Shri Raj Baksha Singh	Accountant
18	Smt. N. Kamla Kumari	Stenographer
19	Shri Krishna Bahadur Singh	Junior Assistant
20	Shri Khyali Dutt Pandey	Bi-lingual Typist
21	Shri Vinod Sharma	Electrician
22	Dr. Ashok Kumar Singh	Store Keeper
23	Shri Satish Kumar	Junior Assistant
24	Shri Subhash Chandra	Care Taker

25	Shri Awadhesh Kumar Singh	Janitor
26	Shri Moh. Iqbal Ahmad	Janitor
27	Shri Ganga Ram	Peon
28	Shri Shahid Jameel Ansari	Peon
29	Shri Deshraj Singh	Peon
30	Shri Sanwale Prasad	Peon
31	Shri Rambalak	Peon
32	Smt. Vimla	Peon
33	Shri Ram Bahadur	Peon
34	Shri Raju	Peon
35	Shri Ramesh	Peon
36	Shri Chote Lal	Driver
37	Shri Rajbali	Carpenter

### Government of Uttar Pradesh Grant

S.No.	Name	Designation
1.	Sri S.K. Singh	Office Assistant
2.	Sri Indra Bahadur Singh	Care Taker
3.	Sri Tarkeshwar Singh	Hostel Bearer
4.	Sri Naumilal	Hostel Bearer
5.	Sri Anil Kumar	Hostel Bearer
6.	Sri Nankau	Hostel Bearer
7.	Sri Subedar Pal	Driver
8.	Sri Pratap Ram	Cook
9	Sri Chandrika Prasad	Chowkidar
10.	Sri Raj Kumar	Chowkidar
11.	Sri Bhulai	Mali
12	Sri Bhagwat Saran	Mashalchi
13	Sri Hari Lal	Sweeper
14	Sri Sobaranlal	Sweeper
15	Sri Naresh Chandra	Sweeper



## CHARTERED ACCOUNTANTS

Phone { Office: 2237431  
2237551  
Resi: 2391830

AAKRITI TOWERS, 1st FLOOR  
19, VIDHAN SABHA MARG,  
(Adjacent To Akashwani)  
LUCKNOW - 226 001  
E-mail : sarora\_co@rediffmail.com

1. Name of the Institution	: Regional Center for Urban and Environmental Studies, Lucknow
2. No. & date of Govt. sanctioning the grant, amount sanctioned by the Government	: D.G.O.No.19179-S-2006-3-RC/04 dated 5.4.06 Rs.1100000.00
	: in G.O.No.11319-S-07-3-RC/04 dated 31.3.07 Rs. 500000.00
	Total Rs. 1600000.00
3. Total amount spent by the Management	: Rs. 1603515.00
4. Kind of Grant Recurring or non recurring	: Recurring
5. Purpose of Grant	: Salary and allowances
6. Unspent balance, if any with reason	: NIL
7. Deficit met (loan from other a/c.s)	: Rs. 645.00

It is further certified that the grant of Rs.22,03,851.00 received by the Regional Centre for Urban and Environmental Studies Lucknow from U.P. Govt. for arrears of Salary from 1999-2000 to 2005-06 vide G.O. No. 606/9-5-07-3RC/04 dated 16.03.2007 has been utilized for the purpose for which it was sanctioned.

For SATISH ARORA & CO.  
Chartered Accountants  
(S.F. ARORA)  
Partner

Place- Lucknow

Dated- 3<sup>rd</sup> Mar, 2007

## REGIONAL CENTRE FOR URBAN &amp; ENVIRONMENTAL STUDIES,

LUCKNOW UNIVERSITY • LUCKNOW

GRANT FROM GOVT. OF INDIA MINISTRY OF URBAN DEVELOPMENT.

1994, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 26

RECEIPT &amp; PAYMENT ACCOUNT FOR THE YEAR ENDING 31ST MARCH 2007

## Auditor's Report

# **X : Annexures**

## **Lists of Participants & Lists of Guest Resource Persons**

**National Seminar on  
Management of Indian System of Medicine and Dynamics of Life Style  
(June 10-11, 2006)  
List of Participants**

1.	Dr. Rambhuj Director Centre for Environment Education (NR) 19/323, Indira Nagar, Lucknow-226016 Ph: 0522-2716570, 2716628 9839014217	2.	Prof. G.S. Bajpai Deptt. of Criminology & Forensic Sciences Sagar University, Sagar Madhya Pradesh
3.	Dr. Puja Mahesh Chief Functionary High Power Committee on Child & Women, Govt. of U.P., 4 Meera Bai Marg, Lucknow Ph: 0522-2286115, 9415462221	4.	Dr. Shalini Shukla Deptt. of Sanskrit Govt. P.G. College, Kotdwar, Uttaranchal
5.	Prof. M.M. Varma Deptt. of Social Work Kashi Vidya Peeth, Varanasi, U.P.	6.	Mr. Akhilesh Shukla Deptt. of Sociology Govt. P.G. College, Kotdwar, Uttaranchal
7.	Mr. Rajesh Srivastava SMEC (An Australia based NGO) Gomti Nagar, Lucknow	8.	Mr. S.K. Shukla Registrar Institute of Engineering & Technology, Jankipuram, Lucknow
9.	Mr. Arjun Singh Executive Director Solidarity of the Nation Society Bahar-B, 10/32, Sahara Estate, Jankipuram, Lucknow, Ph: 0522-2735574	10.	Dr. Sonika Khanna Institute of Management & Research Meerut Road, Ghaziabad Uttar Pradesh Mobile: 9891785934, 9411229331
11.	Prof. G.R. Krishnamoorthy Director Transformational Managerial Excellence Bypass Road, Ashok Nagar Post, Mangalore.	12.	Dr. Ram Vinay Old Arjun Nagar New Delhi
13.	Dr. S.P. Singh Research Associate Economics & Planning Division Indian Forest Research Institute, Bhopal	14.	Dr. Radha C/o J.P. Singh D-1261, Ashok Nagar, Sahadara, New Delhi
15.	Prof. Prem Vati Tewari Former Professor Faculty of Ayurveda, BHU Hospital Shivala, Varanasi Ph: 0542-2310262 (R) 0542-2310230, 2310186 (O)	16.	Dr. Sayyada Khatoun Scientist Pharmacognosy & Ethnopharmacology Div., NBRI, Lucknow Ph: 0522-2205831-35 (Ext.) 9450002322
17.	Prof. S.K. Singh C-6, Sector-G, Aliganj Scheme, Lucknow Ph: 0522-2370653 9415518623	18.	Dr. A.K.S. Rawat Scientist & Head Pharmacognosy & Ethnopharmacology Div., NBRI, Lucknow Ph: 0522-2207216, 9415764994
19.	Prof. Indu Sahai Professor of Anthropology Lucknow University, C-104 Nirala Nagar, Lucknow Ph: 0522-2789891, 2740004	20.	Dr. C.S. Verma Convener Jan Swasthya Abhiyan, U.P. 48 Jalvayu Vihar, Sec.-L, Ashiana, Lucknow- 12 Ph: 0522-3250079, 9415109215
21.	Dr. Aruna Devi Research Officer Central Research Institute	22.	Dr. Swadesh Mehrotra NBRI, Lucknow 9335617515

	474/6 Sitapur Road, Lucknow Ph: 0522-2369156		
23.	Dr. Ramji Singh Research Officer Central Research Institute 474/6 Sitapur Road, Lucknow Ph: 0522-2369156, 9415890486	24	Dr. Nitya Nand Former Director Central Drug Research Institute, B-62, Nirala Nagar, Lucknow Ph: 0522-2788587, 9336177073
25.	Dr. Roli Mishra Lecturer DBS College, Kanpur 2/273, Vishal Khand, Gomti Nagar, Lucknow Mob: 9415010951	26	Mrs. Suman Jaju Counsellor Cancer Aid Society.. S.G.P.G.I., Lucknow Avadh Reancy Block No. 1 Chowk, Lucknow Ph: 0522-242710
27.	Dr. R.K. Jaiswal CEO, RELIEF D-2241, Indira Nagar, Lucknow-16 Mob: 9415790305	28	Mr. Kishor Kant Pant Programme Coordinator Muskan Samagic Utthan Samiti, Pithoragarh Ph: 05964-225162, 94111324524
29.	Dr. Vartika Rai Scientist Society of Ethnobotanists NBRI, Rana Pratap Marg, Lucknow, 9335922334	30	Dr. A.K. Singh Assistant Director RCUES, Lucknow Ph: 0522-2740165 (O), 9335907598
31.	Dr. Alka Singh Research Faculty RCUES, Lucknow Shiv Kutir, Sector-10, House No. 12/1, Indira Nagar, Lucknow-16, Ph: 0522-2358630, 94154395142	32	Mr. V.K. Awasthi Coordinator SIAT & RD Vill & P.O. Malhaur, Chinhat, Lucknow Ph: 0522-2613506, 9415464287
33.	Dr. Nimish Gupta Placement Officer IMS, Lucknow University 5/826, Viram Khand, Lucknow 9415435438	34	Dr. R.K. Tiwari R.A. (Bot) CRI (Ay.), 174/6, Sitapur Road Lucknow, CCRAS, New Delhi-9335207490
35.	Ms. Rekha Singh Teacher Raj Convent School 2/294, Sector-H, Jankipuram Lucknow, 9335907598	36	Smt. Sultana Usmani Ex. Programme Officer Family Welfare Directorate C142/C2, Sector-A, Mahanagar, Lucknow-06 Ph: 0522-2322784, 9839607064
37.	Dr. N.K. Yadav Dy. Chief Technologist U.P.C.S.F.F. Ltd. Lucknow D-1192, Indira Nagar, Lucknow-16, 983933926	38	Dr. J.B. Ghosh Vice President Indian Epilepsy Association Vikas Deep, 22, Station Road Lucknow, Ph: 2638221, 9415579812
39.	Prof. Suneel Gupta Associate Professor Kamla Nagar, Kanpur Ph: 0512-2231417 9415153803, 9336837033	40	Ms. Mitashree Ghosh Project Coordinator Pt. G.B. Pant Institute B-157, Shivani Vihar, Kalyanpur, Lucknow Ph: 2331976, 9415402137
41.	Dr. Shekhar Trivedi Associate Prof. GHS-IMR Kamla Nagar, Kanpur Ph: 2231417, 9839441050	42	Mr. Anand Kumar Mishra Project Coordinator (Trg.) Pt. G.B. Pant Institute of Studies in Rural Development, B-157, Shivani Vihar, Kalyanpur, Lucknow Ph: 0522-2750821
43.	Dr. Hridaya Nand Research Assistant. GIDS, Lucknow	44	Dr. Sanjay Pandey Project Incharge Pt. G.B. Pant Institute of Studies in Rural



	538K/P2. Eaktapuram Triveni Nagar-III. Sitapur Road. Lucknow 9415789219		Development. Lucknow B-1571 Shivani Vihar. Kalyanpur. Lucknow Ph: 0522-2750821
45.	Mr. Kunwar Singh Deoli Research Associate GIDS. Lucknow A-41. Kumanchal Nagar. Lucknow 9338784023	46	Dr. Asif Ali Ansari GIDE. 358/22. Indira Nagar. Lucknow 9415083379
47.	Dr. K.K. Pandey Research Officer (Ay.) C.C. R.A.S., New Delhi CRI (Ay.), 474/6, Sitapur Road, Lucknow, Ph: 2369156, 9415189313 (M)	48	Dr. S.P. Pandey Director Pt. G.B. Pant Institute of Studies in Rural Development, 42. Shivani Vihar. Kalyanpur Lucknow. Ph: 0522-2750821, 9415026478 (M)
49.	Mr. Arun Kumar Khare Lucknow University, Lucknow 140/II. L.D.A. Tikaitrai Colony Mohan Road, Lucknow Ph: 2648041, 9415014388 (M)	50	Ms. Pratibha Verma Programmer Self Employed 389/Sec-NI. Aliganj, Lucknow, 9235792324 (M)
51.	Dr. Shivani Tandon Dentist Flat No. 302. Coronation Ivy Court. 12. J.C. Bose Marg. Lucknow 9415047046	52	Dr. Panna Lal Chaudhary Research Assistant GIDS. Lucknow 538 Ka III/1659 Shiv Lok. Triveni Nagar-III. Sitapur Road Lucknow. Ph: 2758034
53.	Dr. Vandana Mishra Chief Nature Cure Physician Kanchan Kanja Naturopathic Hospital and Yoga Centre Ashutosh Nagar. Lucknow Ph: 2471679, 945020792	54	Dr. B.L. Shastri Lecture (Hindi) Kali Charan College, Lucknow C-1/161, Sector-G. Jankipuram Lucknow, 9450110506 (M)
55.	Dr. O.P. Singh Associate Professor King's George Medical University, Lucknow R-117. Nehru Enclave. Gomti Nagar. Lucknow 9935638411, 9450097601	56	Dr. Ranjana Shukla Senior Lecturer Northern India Engineering College, Chinhat, Faizabad Road. Lucknow 19/47. Sector-19, Indira Nagar Lucknow. Ph: 2175507
57.	Dr. Kunj Bihari Lecturer (Hindi) MAA Gandhi College. Lucknow H.N. 433/72 Ram Nagar. Near Nov Jagriti J.H. School. Bala Ganj. Chowk. Lucknow-03 Ph: 0522-2246270	58	Mr. Lal Bahadur Central Research Institute of Unani Medicine. Lucknow Tehri Pulia. Kursi Road. Lucknow Ph: 0522-2361720
59.	Dr. S.A. Khan GIDE Aliganj. Lucknow	60	Mr. M.A. Rahbar Central Research Institute of Unani Medicine. Lucknow Tehri Pulia, Kursi Road. Lucknow Ph: 0522-2361720
61.	Dr. Mohd. Rashid Kidwai Research Officer (Unani) Central Research Institute of Unani Medicine C-31, Sarvoday Nagar, Indira Nagar. Lucknow Ph: 0522-2361720, 9336050809	62	Mr. M.A. Faridi Central Research Institute of Unani Medicine. Lucknow Tehri Pulia, Kursi Road. Lucknow Ph: 0522-2361720
63.	Dr. Nafees Khan Research Officer (Unani) CRIUM. Lucknow 163. Tehri Pulia. Lucknow 9450390478	64	Mr. A. Jabbar Central Research Institute of Unani Medicine. Lucknow Tehri Pulia, Kursi Road. Lucknow Ph: 0522-2361720, 9450362631

64.	Syed. Ahmad Rizwan SOTC WFT Channel Head, Lucknow SOTC; Kuoni India 22, Janta Nagri, Lucknow 94150893566 (M), 2257774	65	Dr. Wahiduzzaman Research Officer (Unani) CRIUM, Lucknow 532 Kha/157, Mehdi Tola, Lucknow. Ph: 0522-2331782, 9450362890 (M)
66.	Mr. M.J. Warsi Office Supdt. Central Research Institute of Unani Medicine, Lucknow 163-164, Tehri Pulia, Kursi Road, Lucknow 9339095509	67	Dr. Rehan Zaheer SRF (Unani) CRIUM, Lucknow 163, Tehri Puliya, Lucknow 9451292186
68.	Mr. Zameer Ahmad Investigator Central Research Institute of Unani Medicine, Lucknow Ph: 0522-2361720	69	Dr. S.M. Hassan Research Office Incharge CRIUM, Lucknow Tehri Puliya, Lucknow 98388927213
70.	Dr. J. Lal Research Officer (Botany) Drug Standardization Research Unit CRIUM, Kursi Road, Lucknow Ph: 0522-2361720	71	Mr. Shailendra Kr. Singh Student P.G. Diploma Naturopathy Science And Yoga Village- Nabi-Kot Nandana Post Bakshi-ka-Talab, Lucknow, Ph.: 05212-298077
72.	Dr. Rehan Zaheer SRF CRIUM, Lucknow 163, Tehri Puliya, Lucknow 9451292186	73	Mr. Anjani Kumar Dubey Student P.G. Diploma in Naturopathy Science & Yoga Deptt. of Social Work, LU, 41, Kayasth Hostel, R.B. Colony, Daliganj, Bansmandi, Lucknow, 9839040955
74.	Ms. Shachi Srivastava Research Officer Kumar's Cottage, 494/88 Sarai Hasanganj Near Daliganj, Lucknow Ph: 0522-2789526	75	Mr. Lalan Sharma P.G. Diploma Naturopathic Science & Yoga Room No. 27, Mahmudabad Hostel, Lucknow University 9838630310
76.	Mr. Aditya Prakash Singh Student (Ph.D.) 3/617 Vikas Nagar, Lucknow 9936196036	77	Mr. Sarvesh Kumar Singh P.G. Diploma Naturopathic Science & Yoga E-3399, Rajajipuram, Lucknow Ph: 2411119, 9415465300
78.	Mr. Kulbhushan Student N.B.R.I., Lucknow 9936343799	79	Ms. Geeta Verma Student P.G. Diploma Naturopathic Science & Yoga D-276/3 Kurmanchal Nagar, Indira Nagar, Lucknow-16 Ph: 2340487, 9935481894
80.	Mr. Apurva Joshi M.A. (His.) M. Phill (Mis.) JRF Rohelkhand University C-237 Civil Lines, Rampur 9839226522	81	Km. Simmi Gupta Student P.G. Diploma Naturopathic Science & Yoga 551 K/184, Ram Nagar, Alambagh, Lucknow
82.	Mr. Niraj Kumar Singh Research Scholar Gurukul ICS 21/239, Indira Nagar, Lucknow 9450042477	83	Ms. Richa Student P.G. Diploma Naturopathic Science & Yoga 559k/47, Singar Nagar, Alambagh, Lucknow Ph: 2455693, 9450639063
84.	Ms. Richa Pathak Student P.G. Diploma Naturopathic Science & Yoga 559 Kha/263 Shringar Nagar Alambagh, Lucknow, Ph: 0522-2456604	85	Mr. Deepak Singh Executive-Research, Centre Monitoring, Indian Economy, Lucknow. M. 9335050582

**National Seminar on  
Care and Protection of Disadvantaged Children in Urban India  
November 17 & 18, 2006**

1.	Prof. G.S. Bajpai, Department of Criminology & Forensic Sciences, Sagar University, Sagar (M.P.)	2.	Dr. O.P. Shukla, Department of Economics, Armapur P.G. College, Armapur Estate, Kanpur
3.	Dr. S.P. Pandey, G.B. Pant Institute of Studies in Rural Development, Shivani Vihar, Kalyanpur, Lucknow.	4.	Mr. Kelvin Symon, Programme Coordinator, CHILDLINE India Foundation, Kotta, Mubarakpur, New Delhi-03
5.	Prof. G.R. Krishnamurthy, Director, Transformational Institute for Managerial Excellence, Bypass Road, Ashok Nagar, Mangalore, Karnataka.	6.	Prof. A.M. Singh, Professor & Dean, Faculty of Social Work, M.G. Mashi Vidyapith, Varanasi.
7.	Dr. M.M. Verma, Department of Social Work, Kashi Vidyapeeth, Varanasi (U.P.)	8.	Dr. S.N. Singh, Scientist, ICRISAT, Hyderabad, Andhra Pradesh
9.	Sri Saxena Arvind Kumar, Engineer, Ujjain (M.P.)	10.	Mr. Ajay Pratap Singh, Research Scholar, DPA Guest House, Lucknow.
11.	Ms. Amrita Rai, Tilak Hostel, Lucknow	12.	Mr. D.P. Chaudhary, Member Executive Council, Lucknow.
13.	Dr. Indu Sahai, Professor, Department of Anthropology, Lucknow University, Lucknow.	14.	Dr. G.S. Mehta, Senior Fellow, Giri Institute of Development Studies, Aliganj, Lucknow.
15.	Dr. B.N. Prasad, Senior Fellow, Giri Institute of Development Studies, Aliganj, Lucknow.	16.	Dr. Y.P. Singh, Senior Fellow, Giri Institute of Development Studies, Aliganj, Lucknow.
17.	Mr. Suresh Kumar, Environmental Scientist PACE, West Boring Canal Road, Patna.	18.	Prof. S.C. Arora, Department of Public Administration, M.D. University, Rohtak (Haryana)
19.	Dr. Ravindra Sharma, Professor (Retd.), Department of Public Administration, University of Rajasthan, Jaipur-302004	20.	Mr. M. Bharat Kumar, Asst. Director, NIPCCD, Regional Centre, Gudamba, Lucknow.
21.	Mr. Deeraj Varma, M. Phil Student, Lucknow.	22.	Ms. Atika Khatoon, Project Staff, Giri Institute of Development Studies, Aliganj, Lucknow.
23.	Prof. S.S.A. Jafri, Professor, Giri Institute of Development studies.	24.	Dr. Manoj Dixit, Reader, Department of Public Administration.

	Aliganj, Lucknow.		Lucknow University, Lucknow.
25.	Mr. Baskar Srivastava, C/67 Sector-A, Mahanagar, Lucknow.	26.	Dr. Fahim Udd, Senior Fellow, Giri Institute of Development Studies, Aliganj, Lucknow.
27.	Dr. Nimish Gupta, Lecturer, Amity Business School, Amity University, Lucknow.	28.	Prof. Brijesh Kumar Shukla, Professor, Department of Sanskrit, Lucknow University, Lucknow.
29.	Mr. Abhishek Singh, Department of Social Work, Lucknow University, Lucknow.	30.	Ms. Amina Khan, Legal Executive, BETI Foundation, C-842, Mahangar, Lucknow.
31.	Dr. P.S. Tripathi, Reader, Department of Economics, D.B.S. College, Kanpur.	32.	Dr. Roli Misra, Lecturer, Department of Economics, D.B.S. College, Kanpur.
33.	Dr. Meera Singh, I/C, Academic Programmes, Department of Home Science, Lucknow University, Lucknow.	34.	Ms. Akansha Srivastava, UGC-SRF & Guest Faculty, Department of Public Administration, Lucknow University, Lucknow.
35.	Mr. Ashok Rao Gautam, Research Scholar, Lucknow.	36.	Mr. Ravindra Kumar Tyagi, Research Scholar, Department of Public Administration, Lucknow University, Lucknow.
37.	Sri S.P. Srivastava, Professor, Department of Social Work, Lucknow University, Lucknow.	38.	Ms. R.P. S. Lubana, CRESO, Kanpur Road, Lucknow.
39.	Dr. Ravish Kumar, Research Officer, Department of Public Administration, Lucknow University, Lucknow.	40.	Mr. Saroj Kumar Mohanty, Research Coordinator, Johns Hopkins Collaborative Projects, scientific Convention Centre, 1, Sahmina Road, Lucknow
41.	Mr. Rishikesh, Research Scholar, Department of Public Administration, Lucknow University, Lucknow.	42.	Mr. Sujeet Verma, Programme Associate, Johns Hopkins Collaborative Projects, scientific Convention Centre, 1, Sahmina Road, Lucknow
43.	Ms. Nupur Mishra, Block Coordinator, Vatsalya, Indira Nagar, Lucknow.		

**National Seminar on  
Role of Urban Local Government in Disaster Management  
(March 23-24, 2007)  
List of Participants**

S.No.	Name & Designation & Address		
Andhra Pradesh			
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Delhi			
8.	Sri R.K. Chaturvedi, Director (UD). Ministry of Urban Development, Government of India, New Delhi.	9.	Sri Rajeev Kumar Shukla, Deputy Director of Programmes (Policy) All India Radio, New Delhi 011-23421035, 25272130, 9818586684 (M) E-mail rkshukla@air.org.in
10	Sri Pawan Kumar, Asstt.Town & Country Planner. Town & Country Planning Organisation. I.P.Estate, New Delhi 9899363894 E-mail : pawan612@gmail.com	11	Dr.R.B.Singh. Reader. Deptt. of Geography. Delhi School of Economics, University of Delhi, Delhi. 011-27666783, 27553850 E-mail : rbsgeo@hotmail.com
12	Mrs. Rani Sahay. SRO. National Disaster Management Authority.	13	Mrs. Lipi Mukhopadhyay. Associate Professor. Indian Institute of Public



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16.	Prof. Krushna Singh Padhy, Professor & Head, Deptt. of Political Science, Berhampur University, Berhampur (Orissa). 0680-2242172, 2222490		
<b>Karnataka</b>			
17.	Sri Ashok Senganel, Faculty, Administrative Training Institute, Mysore	18	Prof. G.R. Krishnamoorthy, Director, TIME Ashok Nagar, Mangalore 0824-2455340, 2455710 E-mail : timeba@rediffmail.com, Directortimemangalore, @rediffmail.com
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<b>Kerala</b>			
20	Sri P.P. Balan, Director, Kerala Institute of Local Administration, Tiruchur, Kerala		
<b>Rajasthan</b>			
21.	Dr. Ravindra Sharma, Professor(Retd.), Deptt. of Public Administration, University of Rajasthan, Jaipur. 0141-2706208, 9829485781 E-mail : ravindra123@datainforsys.net		
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22.	Dr. S.P. Singh, Faculty Area of Resource Economic and Forest Management. Indian Institute of Forest Management, Bhopal 9425013272	23	Dr. M. Manish, Faculty Area of Resource Economics and Forest Management, Indian Institute of Forest Management, Bhopal

24.	Dr. Sarvesh Jain. Madhav Institute of Technology. Gwalior	25	Prof. R.D. Singh. Department of Regional Planning and Economic Growth. Barkathulla University, Bhopal.
26	Dr. Apoorva Mishra. SRF, Desert Project. Indian Institute of Forest Management, Bhopal		
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43.	Sri Anil Kumar Bhatnagar, Associate Planner, Divisional Town Planning Office, Kapoorthala, Lucknow. 2325217 9451387749 E-mail IDassp13@gmail.com	44	Sri Surendra Mishra, Lecturer, Department of Political Science, Eve. Cant. Lucknow 9451134326
45.	Dr. Sushil Singh Chauhan, Lecturer (P.T.), Department of Public Administration, University of Lucknow, Lucknow 2740131. 2740161. 2435688. 9451909107	46	Sri Sandeep Kumar, Research Scholar, Department of Public Administration, Lucknow University. Lucknow 9236657178 E-mail: sandip- mpalu@yahoo.com
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51.	Sri Deepak Pandey. Staff Reporter. Indian Express 9936106570 deepak.pandey@expressindia.com., E-mail : dee-ie@rediffmail.com	52	Sri Vikas Shukla, Reporter, Kapoorthala Sahara India Tower, Aliganj 2320405, 2248863 94150-26559
53	Sri K. Chandra, Research Officer (Retd.), RCUES, M-11, Paper Mill Colony, Lucknow. 9415922916	54	Dr. Ratnesh Kumar Misra, Guest Faculty (Pol. Sc.), Lucknow University, Lucknow. 9335916368 E-mail :rkm_political@yahoo.co.in
55	Sri Santosh Kumar, Additional Municipal Commissioner, Nagar Nigam, Lucknow 2623164, (M)-9415277789	56	Dr. A.N. Singh, Reader & Proctor, Department of Social Work, Lucknow University, Lucknow. 0522-2740017, 2740065. (M)

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57	Dr. Madhu Singh. Dy. Coordinator. Institute of Women Studies, Lucknow University, Lucknow. 9415105062, 9450902144, 945090902144	58	Sri A.K. Gupta. Chief Engineer. Directorate of Local Bodies. Government of Uttar Pradesh. Lucknow 2288198, 2332305, 9335928555 E-mail : ceuplb@hotmail.com
59.	Prof. S.S.A. Jafri. Professor. Giri Institute of Development Studies. Aliganj, Sector O, Lucknow. 9335806198 E-mail : jafri_ssa@rediffmail.com	60	Prof. S.K. Singh. Department of Public Administration, Lucknow University, Lucknow 2370653, 9415518623
61.	Prof. J.L. Seth, Retd. Professor, D-62/A, Mahanagar Extension, Lucknow 2389164	62	Sri Bansh Lal Bajpai, Professor, Department of Business Administration, Lucknow University, Lucknow 2762028, 9839568410
63.	Dr. S.K. Dwivedi. Professor. Department of Political Science. Lucknow University, Lucknow 2344655	64	Sri Ashish Kr. Mishra. Reporter, United Bharat, Allahabad 9451309528
65.	Sri A.S. Khan. AIR, Lucknow 9839978203	66	Sri Yogesh Aditya. A.P.O., Publicity, SUDA, Lucknow 9415026214
67.	Sri Gunjan Vasant. CEO, DIGTRAX, Lucknow 2385124	68	Sri R.K. Gupta. All India Radio, Lucknow 2239043, 9839408440
69.	Sri S.P. Singh. Special Secretary, Department of Urban Development. Government of U.P., Lucknow	70	Sri Shambu Sharan Verma, Reporter, Khas Khabar T.V. News 9335224429
71.	Sri Shailendra Kumar, Research Scholar, Department of Sociology, Lucknow University, Lucknow	72	Dr. O.P. Singh, Assistant Professor. K.G.M.C., Lucknow 9450097601
73.	Dr. Sanjai Rastogi. Assistant Professor, Jaipuria Institute of Management. Lucknow 9415018412	74	Prof. R.P. Singh. Vice Chancellor, Lucknow University, Lucknow
75.	Prof. Nishith Rai, Director, RCUES, Lucknow	76	Dr. U.B. Singh, Joint Director. RCUES, Lucknow
77.	Dr. Urmila Bagga. Joint Director, Lucknow	78	Dr. Richa Varmani, Joint Director, RCUES, Lucknow
79.	Dr. Padma Iyer, Dy. Director, RCUES, Lucknow	80	Dr. Rajeev Narayan, Dy. Director, RCUES, Lucknow
81.	Dr. Anjali Mishra, Dy. Director, RCUES, Lucknow	82	Dr. A.K. Singh, Asstt. Director, RCUES, Lucknow

83.	Dr. D.K. Singh, Department of Social Work, Lucknow University, Lucknow	84	Dr. Alka Singh, RCUES, Lucknow
85.	Dr. Kamal Kumar, RCUES, Lucknow	86	Mrs. S.P. Pandey, Research Scholar, Department of Business Administration, Lucknow University, Lucknow

**Annexure :LP-IV**

**Workshop on UIDSSMT AND IHSDP  
Jabalpur(M.P.)  
(June 16, 2006)**

List of Participants

1.	Sri Deepak Soni, Councillor, Nagar Palika Parishad, Mandla.	2.	Sri Ashok Kumar Kuchhwaha, Councillor, Nagar Palika Parishad, Mandla.
3.	Smt.Jyoti Chourasia, Councillor, Nagar Palika Parishad, Mandla.	4.	Ms.Kamini Choudhury, Councillor, Nagar Palika Parishad, Mandla.
5.	Sri Shalendra Kumar Soni, Councillor, Nagar Palika Parishad, Mandla.	6.	Sri Kasim Ali, Councillor, Nagar Palika Parishad, Nainpur, Mandla.
7.	Sri Onkar Yadav, Councillor, Nagar Palika Parishad, Nainpur, Mandla.	8.	Sri Brijesh Sharma, Councillor, Nagar Palika Parishad, Nainpur, Mandla.
9.	Smt.Krishna Panjwani, Councillor, Nagar Palika Parishad, Nainpur, Mandla.	10.	Smt.Sadhana Rangari, Councillor, Nagar Palika Parishad, Nainpur, Mandla.
11.	Ms.Subhadra Bhalavi, Councillor, Nagar Palika Parishad, Itka, Nainpur.	12.	Dr.Yogendra Nirmal, Chairman, Nagar Palika Parishad, Warasivni.
13.	Sri Ramesh Dharanwar, Councillor, Nagar Palika Parishad, Warasivni.	14.	Sri Narendra Nagmire, Councillor, Nagar Palika Parishad, Warasivni, Distt.Balaghat.
15.	Sri Ramesh Devhare, Councillor, Nagar Palika Parishad, Warasivni.	16.	Smt.Lilawati Parate, Councillor, Nagar Palika Parishad, Warasivni.
17.	Sri Umesh Nandanwar,	18.	Smt.Sunita Mukesh Yadav,



	Councillor, Nagar Palika Parishad, Warasivni.		Councillor, Nagar Palika Parishad, Chindwara.
19.	Smt Rizwana Naushuddin, Councillor, Nagar Palika Parishad, Chindwara.	20.	Sri Chandrashekhar Motirao Damodar, Councillor, Nagar Palika Parishad, Chindwara.
21.	Sri Sunil Yovnani, Councillor, Nagar Palika Parishad, Chindwara.	22.	Sri Noor Singh Baghel, Asstt.Engineer, Nagar Palika Parishad, Chindwara.
23.	Sri Gulab Rao, Asstt.Grade-II & Office Supdt., Nagar Palika Parishad, Chindwara.	24.	Smt.Tejwanti Wishwakarma, Councillor, Nagar Palika Parishad, Parasiya.
25.	Smt.Nazma Kashmiri, Councillor, Nagar Palika Parishad, Parasiya.	26.	Sri Rakesh Tiwari, Councillor, Nagar Palika Parishad,Dongar, Parasiya.
27.	Sri Ramadhar Yadav, Councillor, Nagar Palika Parishad,Dongar, Parasiya.	28.	Sri Prashant Rambhaoji Dade, Vice Chairman, Nagar Palika Parishad,Pahunsa, Distt.Chindwara.
29.	Sri Vilas Mahadevrao Dabre, Councillor, Nagar Palika Parishad, Pandurana, Distt.Chindwara.	30.	Sri Bhagwan Dashrathji Wadhao, Councillor, Nagar Palika Parishad, Pandurana, Distt.Chindwara.
31.	Sri Sunil Bambal, Councillor, Nagar Palika Parishad, Pandurana, Distt.Chindwara.	32.	Sri Mohd.Shamim, Councillor, Nagar Palika Parishad, Junnardev, Distt.Chindwara.
33.	Sri Ghanshyam Barkhane, Councillor, Nagar Palika Parishad, Junnardev, Distt.Chindwara.	34.	Sri Shivram Choure, Councillor, Nagar Palika Parishad, Junnardev, Distt.Chindwara.
35.	Smt.Pushpa Belia, Councillor, Nagar Palika Parishad, Junnardev, Distt.Chindwara.	36.	Smt.Id Bee, Councillor, Nagar Palika Parishad, Junnardev, Distt.Chindwara.
37.	Sri Komal Prasad Patel, Councillor, Nagar Palika Parishad, Narsinghpur.	38.	Sri Bhagwan Das Vanshkar, Councillor, Nagar Palika Parishad, Narsinghpur.
39.	Sri Subhash Sahu, Councillor, Nagar Palika Parishad, Narsinghpur.	40.	Smt. Prabha Sen, Councillor, Nagar Palika Parishad, Narsinghpur.
41.	Smt Tripti Sharma, Councillor, Nagar Palika Parishad, Narsinghpur.	42.	Smt Rita Sahu, Councillor, Nagar Palika Parishad, Narsinghpur.

43.	Sri Manoj Patel, Councillor, Nagar Palika Parishad, Gadarwara.	44.	Sri Pritam Singh Patel, Councillor, Nagar Palika Parishad, Gadarwara.
45.	Sri Meghraj Kori, Councillor, Nagar Palika Parishad, Gadarwara.	46.	Sri Ravicharan Pandey, Councillor, Nagar Palika Parishad, Gadarwara.
47.	Ms.Anari Kori, Councillor, Nagar Palika Parishad. Panagar, Distt.Jabalpur.	48.	Smt.Durga Thakur, Councillor, Nagar Palika Parishad. Panagar, Distt.Jabalpur.
49.	Sri Hussain Sha, Councillor, Nagar Palika Parishad. Panagar, Distt.Jabalpur.	50.	Smt.Girja Tiwari, Councillor, Nagar Palika Parishad. Panagar, Distt.Jabalpur.
51.	Sri Pramod Kumar Patel, Councillor, Nagar Palika Parishad. Panagar, Distt.Jabalpur.	52.	Sri Prakash Dahiya, Councillor, Nagar Palika Parishad. Sihora, Distt.Jabalpur.
53.	Sri Puran Lal Gontia, Councillor, Nagar Palika Parishad, Sihora, Distt.Jabalpur.	54.	Sri Sandeep Byohar, Councillor, Nagar Palika Parishad, Sihora, Distt.Jabalpur.
55.	Sri Balmukund Choubey, Councillor, Nagar Palika Parishad, Sihora, Distt.Jabalpur.		

**Workshop on UIDSSMT AND IHSDP**  
**Jabalpur(M.P.) (June 17, 2006)**  
List of Participants

1.	Sri Dwarika Prasad Rusia. Chief Municipal Officer. Nagar Panchayat. Amarwada. Distt.Chhindwara.	2.	Sri Ravi Khare. Chief Municipal Officer. Nagar Panchayat. Lodhikhera. Distt.Chhindwara.
3.	Sri R.K.Patel. Chief Municipal Officer. Nagar Panchayat. Mainpur.	4.	Sri G.P.Choubay. Chief Municipal Officer. Nagar Panchayat. Barhi. Distt.Katni.
5.	Sri Sanat Kumar Patel. Chief Municipal Officer. Nagar Panchayat. Warela. Distt.Jabalpur.	6.	Sri Madan Kumar Tiwari. Chief Municipal Officer. Nagar Palika Parishad. Sihora.
7.	Sri M.K.Tiwari. Chief Municipal Officer. Nagar Panchayat. Choutai,Distt.Chhindwara.	8.	Sri Rameshwar Prasad Soni. Chief Municipal Officer. Nagar Panchayat. Kimore.
9.	Sri Ashok Kumar Rawat. Chief Municipal Officer. Nagar Panchayat. Patan. Jabalpur.	10.	Sri D.R.Mishra. Chief Municipal Officer. Nagar Panchayat. Milap Raghavgarh.
11.	Sri Waman Somkuwar. Chief Municipal Officer. Nagar Palika Parishad. Malajarwad.	12.	Sri Akhilesh Kumar Choubay. Chief Municipal Officer. Nagar Panchayat. Katangi. Distt.Jabalpur.
13.	Sri Subhash Chandra Gupta. Chief Municipal Officer. Nagar Palika Parishad. Panagar,Distt.Jabalpur.	14.	Sri Dinesh Sahu. Chief Municipal Officer. Nagar Panchayat. Majholi. Distt.Jabalpur.
15.	Sri Ambika Prasad Mishra. Chief Municipal Officer. Nagar Panchayat. Kareli. Distt.Narsinghpur.	16.	Sri V.C.Warkade. Chief Municipal Officer. Nagar Palika Parishad. Dongar. Parasiya.
17.	Sri Harimitra Srivastava. Chief Municipal Officer. Nagar Panchayat. Choudameta. Distt.Chhindwara.	18.	Sri Shreekant Gupta. Chief Municipal Officer. Nagar Panchayat. Sousar.

19.	Sri D.S.Bokade. Chief Municipal Officer, Nagar Palika Parishad, Pandurana.	20.	Sri L.C.Sonkesaria. Chief Municipal Officer, Nagar Panchayat, Katangi, Distt. Balaghat.
21.	Sri Doctor Prasad Sahu, Chief Municipal Officer, Nagar Panchayat, Harrai, Distt. Chhindwara.	22.	Smt. Sawita Vivek Pradhan. Chief Municipal Officer, Nagar Panchayat, Gotegaon.
23.	Sri Jagram Tewari, Chief Municipal Officer, Nagar Panchayat, Baithar.	24.	Sri Manohar Singh Rathore, Chief Municipal Officer, Nagar Panchayat, Lakhanadoun, Distt. Siwani.
25.	Smt. R.K. Singh. Chief Municipal Officer, Nagar Palika Parishad, Narsinghpur.	26.	Sri R.K. Tewari, Chief Municipal Officer, Nagar Panchayat, Shahpura.
27.	Sri R.K. Kurveti, Chief Municipal Officer, Nagar Panchayat, Bamhani Banjar, Distt. Mandla.	28.	Sri Shyama Charan Yadav, Chief Municipal Officer, Nagar Panchayat, Shahpura, Distt. Hildori.
29.	Sri Rajesh Kumar Sodi, Health Inspector, Nagar Palika Parishad, Gaoughat.	30.	Sri U.K. Dube, Revenue Inspector, Nagar Panchayat, Bheraghat.
31.	Sri Mohd. Ismile Khan, Asstt. Engineer, Nagar Palika Parishad, Mandla.	32.	Sri Mahesh Kumar Ausati, Deputy Engineer, Nagar Palika Parishad, Silhora.
33.	Sri Anil Datt Sharma. Deputy Engineer, Nagar Panchayat, Souser.	34.	Sri Prakash B. Dube, Deputy Engineer, Nagar Panchayat, Baithar.
35.	Sri Gita Gogiya, Community Organiser, DUDA, Collectorate, Jabalpur.	36.	Smt. Archana Tewari, Community Organiser, DUDA, Collectorate, Jabalpur.
37.	Km. Ratna Thakur, Community Organiser, DUDA, Collectorate, Jabalpur.	38.	Ms. Arpana Nanhe, Community Organiser, DUDA, Collectorate, Jabalpur.

39.	Ms.Anita Dube. Community Organiser. DUDA. Collectorate. Jabalpur.	40.	Ms.Suparna Thakur. Community Organiser. DUDA. Collectorate. Jabalpur.
41.	Sri Alok Pandey. Community Organiser. DUDA. Collectorate. Jabalpur.	42.	Ms.Kamini Srivastava. Community Organiser. DUDA. Collectorate. Jabalpur.
43.	Sri Devesh Goswami, Community Organiser, DUDA, Collectorate. Jabalpur	44.	Sri Mukesh Shukla, Community Organiser, DUDA, Collectorate, Jabalpur
45.	Sri Arun Kumar Mishra. Community Organiser. DUDA. Collectorate. Jabalpur.		

**Annexure :LP-VI**

**Workshop on  
GOOD URBAN PRACTICES  
Bhopal (M.P.) (August 3, 2006)  
List of Participants**

1.	Shri Malay Srivastav. Commissioner & Secretary, UADD, UADD, Bhopal.	2.	Shri U.K. Sadhav. Joint Director, Urban Administration & Development, Govt. of M.P.
3.	Er. Ashish Agrawal, State Coordinator, City Manager Association, M.P.	4.	Shri P.U. Asnani, Team Leader SWM Laerning Prog. India. WBI. 4. Garden Enclave. Ahmedabad.
5.	Shri Sudhir Kumar. Chirf municipal Officer. Municipal Corporation. Damoh.	6.	Shri V.R. Mishra. Dy. Director. Urban Administration. 44. Jaora compound. Indore.
7.	Shri Prabhudaya! Meena., Principal Secretary. Urban Adm & Development. Mantralaya. Vallabh Bhawan, Bhopal.	8.	Shri R.K. Srivastav. Asstt.Engineer. Nagar Palika Parishad, Shivpuri.
9.	Shri P.S. Jadaun, Sub Engineer, Nagar Palika Parishad, Morena.	10.	Shri Kamal Srivastav. Ex. Engineer. Urban Adm. & Dev, Rewa.
11.	Shri Umesh Tiwari, D.D., Urban Adm. & Dev, Rewa.	12.	Shri. P.N. Pandey. Dy. Director, Urban Adm. Directorate. Bhopal.
13.	Shri Sudhakar Singh. CMO, CMO Nagar Palika . Shahdol.	14.	Shri Anand Bahadur Singh. CMO. Nagar palika. Sidhi.
15.	Shri J.M. Dagamkar. Executive Engineer.	16.	Shri B.L. Malakar. Khandwa.



	JDA Building, Jabalpur.		
17.	Shri Ashutosh Kanungo, City Eng. DMC. Dewas.	18.	Shri B.M. Gupta, A.E. DMC. Dewas.
19.	Shri N.K.Jare. Sub Engineer. Municipal Council, Sehore.	20.	Shri D.S. Parihar. CMO. Municipal Council, Sehore.
21.	Shri Himanshu Bhatt, CMO, Narsinghpur.	22.	Shri S.L. Dangare. CMO. Municipal Council, Sarni.
23.	Shri K.K. Bhavsar, S.I., Municipal Council, Sarni.	24.	Shri R.K. Warathe, S.E., Municipal Council, Sarni.
25.	Shri R.K. Chaturvedi, EE, Directorate, Urban Adm& dev, Bhopal.	26.	Shri Rehman, Supdt.Eng., Directorate, Urban Adm& dev, Bhopal.
27.	Shri S.K.Singh, Commissioner, Municipal Corp., Satna.	28.	Shri K.Chaurasiya, CMO, Chhinddwara.
29.	Shri S.K.Rewal, CMO. Nagar Palika, Nagda.	30.	Shri S.K.Baliya. CMO. Nagar Palika Parishad. Hoshangabad.
31.	Shri Ranbir Kumar. CMO. MC, Khargone.	32.	Shri Arun Sharma, Dy.Commissioner. M.C., Dewas.
33.	Shri Sanjesh Gupta, CMO. M.C., Shajapur.	34.	Shri Mohd.Ismail. A.E., M.C., Mandla.
35.	Shri Ashok Seth, CA, Lucknow.	36.	Shri J.J.Joshi. CMO, N.P., Vidisha.
37.	Shri Sandeep Srivastava, CMO, M.C., Betul.	38.	Dr.R.M.Pandey, CMO, M.C., Harda.
39.	Shri V.P.Dubey, S.E., M.C., Harda.	40.	Shri G.P.Chaurasiya, CMO, N.P., Rajgarh.
41.	Shri S.G.Sharma, S.E., N.P., Rajgarh.	42.	Shri S.K.Sagar. E.E., Urban Adm. Ujjain.
43.	Shri Himanshu Singh, CMO, NPP, Mandsaur.	44.	Shri Shakshi Sharma, AO & FA. Directorate of Urban Adm.
45.	Shri Arvind Dubey. Add.Commissioner. Nagar Nigam, Bhopal.	46.	Shri Rajesh Jain. Commissioner. Nagar Nigam, Bhopal.
47.	Shri J.P.Khare, E.E., NN, Indore.	48.	Shri Devendra Singh Chauhan. CMO. Municipal Council, Ashok Nagar.
49.	Shri V.B.S.Gaharwar, Commissioner, M.C.Rewa.	50.	Shri J.P.Soni, H.O., M.C., Indore.
51.	Shri R.K.Jain, CMO. M.C., Badwani.	52.	Shri Sanjay Gupta, Prog. Director, USID-GMED.

			D-45, Janpath Shyamnagar, Jaipur, Rajasthan.
53.	Shri Asad Warsi, Director, Eco Pro Enginmental, Manaoramaganj, Indore.	54.	Shri Ajay Jain, Eco Pro Enginmental, Manaoramaganj, Indore.
55.	Shri S.K.Kashive, Directorate, Urban Adm. & Dev., Shivajinagar, Bhopal.	56.	Shri R.K.Saxena, Directorate Urban Adm. & Dev., Shivajinagar, Bhopal.
57.	Shri K.K.Tiwari, Sub Eng., M.C., Chh	58.	Shri K.P.Gupta, Accountant, M.C., Chh
59.	Shri M.P.Singh, Dy.Commissioner, M.C.Jabalpur.	60.	Shri R.K.Pateria, CMO, NPP, Neemuch.
61.	Shri A.K.Dubey, Add.Director, Urban Adm.& Dev., Bhopal	62.	Shri R.V.S.Janur, CMO, NPP, Dhar.
63.	Shri Dinesh Batham, Sr.A.O., NN, Gwl.	64.	Shri Balvir Singh Sikarwar, Project Eng., Gwl.
65.	Shri Ram Kishore Gupta, Account Officer, MC, Gwl.	66.	Shri R.K.Kasturbey, CMO, NPP, Gunna.
67.	Shri S.C.Jain, Dy.Director, Urban Adm. & Dev., Gwalior.	68.	Shri O.P.Pagare, Commissioner, M.C., Ratlam.
69.	Shri H.S.Nirat, Accounts Officer, Singam.	70.	Dr.V.K.Singh, Health Officer, Singam.
71.	Shri Ravi Chaturvedi, OSD, UAD, Bhopal.	72.	Dr.S.A.S.Sharma, Commissioner, M.C., Burhampur.
73.	Shri Suresh Dubey, CMO, Itarsi.	74.	Shri V.K.Somvansi, EE, Urban Adm., Sagar.
75.	Shri N.K.Jain, D.D., Urban Adm., Sagar.	76.	Shri R.S.Chauhan, Municipal Commissioner, M.C., Sagar.
77.	Shri S.S.Tiwari, CMO.	78.	Shri D.D.Tiwari, CMO, Tikamgarh.
79.	Shri T.S.Kumar, CMO, Umaria.	80.	Shri V.S.Kulshretha, EE, Gwalior.
81.	Shri R.B.S.Bhadoria, S/E, NP, Bhind.	82.	Shri M.Khan, CMO, NPP, Datiya.
83.	Shri S.C.Jain, CMO, NPP, Bhind.	84.	Shri C.S.Yadav, EE, Gwalior.
85.	Shri S.K.Dave, S.I., NN, Khandwa.	86.	Shri G.C.Patil, CMO, Municipal Council, Seoni.
87.	Shri D.K.Sharma, Accountant, Municipal Council, Seoni.	88.	Shri D.K.Gupta, Sub Eng.In CMO, Nagar Panchayat, Dindori.
89.	Shri Pradeep Shukla, Engineer, Municipal Council, Balaghat.	90.	Shri Suresh Salu, Engineer, Municipal Council, Panna.

91.	Shri S.K.Sarathar, Asstt.Health Officer, Nagar Nigam, Jabalpur.	92.	Shri D.S.Shukla, DD, Ujjain.
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**Annexure : LP-VII**

**Workshop on  
UIDSSMT AND IHSDP  
Khandwa (M.P.) (February 21, 2007)  
List of Participants**

1.	Sri Mohd Hanif Shekh. Asstt.Engineer. Nagar Palik Nigam, Khandwa.	2.	Sri Bhupendra Singh Bisen. Deputy Engineer(Elect.). Nagar Palik Nigam, Khandwa.
3.	Sri Yogendra Gangrade, Dy.Engineer, Nagar Nigam, Khandwa.	4.	Sri Radhey Shyam Upadhyay, Dy.Engineer, Nagar Nigam, Khandwa.
5.	Sri Dilip Malviya, Dy. Engineer, Nagar Palik Nigam, Khandwa.	6.	Sri Sagir Ahmad Khan, Dy. Engineer, Nagar Palik Nigam, Khandwa.
7.	Sri Antar Singh Tanwar, Sub-Engineer, Nagar Palik Nigam, Khandwa.	8.	Sri Sanjay Shukla, Dy. Engineer, Nagar Palik Nigam, Khandwa.
9.	Sri Sanjay Shukla, Dy.Engineer, Nagar Palik Nigam, Khandwa.	10.	Sri Syd.Riyasat Noor, Chief Sanitary Inspector, Nagar Palik Nigam, Khandwa.
11.	Sri Hemant Kumar Dube, Health Inspector. Nagar Palik Nigam, Khandwa.	12.	Sri Suresh Kumar Dave, Health Inspector. Nagar Palik Nigam, Khandwa.
13.	Sri Firoz Khan. Sanitary Inspector. Nagar Palik Nigam, Khandwa.	14.	Sri Dheeraj RadhaKrishna Dave. Supervisor. Nagar Palik Nigam, Khandwa.
15.	Sri Banwari Lal Malakar, Accountant. Nagar Palik Nigam, Khandwa.	16.	Sri Vijay Vishwakarma, Assistant, Nagar Palik Nigam, Khandwa.
17.	Sri Gopal Saini, Assistant, Nagar Palik Nigam, Khandwa.	18.	Sri Gopal Singh Chouhan, Assistant, Nagar Palik Nigam, Khandwa.
19.	Sri Shreeram Upadhyay, Accountant, Nagar Palik Nigam, Khandwa.	20.	Sri Nitin Mudliyar, DUDA, Khandwa.
21.	Sri R.N.Billlore, DUDA, Khandwa.	22.	Sri Pradeep Sakalle, Chief Municipal Officer. Nagar Panchayat, Mundi.
23.	Sri R.S.Sakalle. Asst.Revenue Inspector. Nagar Panchayat, Mundi.	24.	Sri O.P.Rathore, Assistant, Nagar Panchayat, Mundi.
25.	Sri P.L.Khede. Accountant. Nagar Panchayat, Mundi.	26.	Sri Lal Singh Dudiya, Chief Municipal Officer. Nagar Panchayat, Pandhana.
27.	Sri Rajendra Kajle. Dy.Engineer, Nagar Panchayat, Pandhana.	28.	Sri Santosh Sisodiya. Assistant, Nagar Panchayat, Pandhana.
29.	Sri Ram Nath Sharma, Health Inspector/CMO. Nagar Panchayat, Chhanera.	30.	Sri Rajendra Singh Morya. Dy.Engineer. Nagar Panchayat, Chhanera.
31.	Sri Sanjay Namdev, Assistant,	32.	Sri Ramesh Kumar Sakle, Assistant,

	Nagar Panchayat. Chhanera.		Nagar Panchayat. Chhanera.
33.	Sri Jagdish Bansal. Accountant. Nagar Panchayat. Omkareshwar.	34.	Sri Shyam Singh Chouhan. Clerk. Nagar Panchayat. Omkareshwar.
35.	Sri Trilok More. Assistant. Nagar Panchayat. Omkareshwar.		

**Annexure : LP-VIII**

**Workshop on  
UIDSSMT AND IHSDP  
Khandwa (M.P.) (February 22, 2007)  
List of Participants**

1.	Smt.Anita Gupta. Chairman. Nagar Palik Nigam. Khandwa.	2.	Dr.Basant Gupta. MLA, Gupta Medical Store. Khandwa.
3.	Sri Prabhakar Ramchandra, M.P. (Journalist), Main Road, Omkareshwar, Khandwa.	4.	Dr.Rajjak Khan. MLA, Nagar Panchayat. Mundi.
5.	Smt.Hansmukhi. Nagar Palik Nigam. Khandwa.	6.	Sri Shekh Riyaz Marshal. MIC Member. Nagar Palik Nigam. Khandwa.
7.	Sri Somnath Kale. Senior Councillor. Nagar Palik Nigam. Khandwa.	8.	Sri Jagnnath Mane. Senior Councillor. Nagar Palik Nigam. Khandwa.
9.	Sri Harish Kotwale. Senior Councillor. Nagar Palik Nigam. Khandwa.	10.	Sri Kanhaiya Lal Khilluram. Councillor. Nagar Palik Nigam. Khandwa.
11.	Sri Subhash Yadav. Councillor. Incharge Street Light. Nagar Palik Nigam. Khandwa.	12.	Smt. Anita Shyamdas Shah. Councillor & Incharge Education Committee. Nagar Palik Nigam. Khandwa.
13.	Sri Prakash Yadav. Member MIC. Incharge. Health Committee. Nagar Palik Nigam. Khandwa.	14.	Sri Ramesh Devram Gurjar. Councillor & MIC Member. Nagar Palik Nigam. Khandwa.
15.	Sri Sanjay Singh Rana. Member. Mayor in Council. Nagar Palik Nigam. Khandwa.	16.	Sri Ram Gopal Sharma, Senior Councillor. Nagar Palik Nigam. Khandwa.
17.	Sri Devendra Kumar Bajaj. MIC Member, Incharge. Revenue Committee. Nagar Palik Nigam. Khandwa.	18.	Sri Shakil Khan Mewati. Vice-Chairman. Nagar Panchayat.Pandhana.
19.	Sri Virendra Laxmi Narayan Chore, Alderman. Nagar Panchayat. Pandhana.	20.	Sri Pawan Singh Rajput. Alderman. Nagar Panchayat. Pandhana.
21.	Smt.Sharda Rameshchandra Vodke. Incharge. Women & Child Development. Nagar Panchayat. Pandhana.	22.	Sri Jay Kumar Trilok Chandra. Councillor. Nagar Panchayat. Pandhana.
23.	Sri Jagdish Chandra Ekle. PIC Member.	24.	Sri Virendra Singh Savner. Councillor.

	Nagar Panchayat, Pandhana.		Nagar Panchayat, Pandhana.
25.	Sri Deepak Srivas, PIC Member, Nagar Panchayat, Pandhana.	26.	Smt.Brijbala, Councillor, Nagar Panchayat, Pandha.
27.	Ms.Farzana Bohra, Vice Chairman, Nagar Panchayat, Mundi.	28.	Sri Anil Uttamrao Bhagat, Alderman, Nagar Panchayat, Mundi.
29.	Sri Dileep Kothari, Councillor, Nagar Panchayat, Mundi.	30.	Sri Sushil Kumar Agrawal, Councillor,Health & Food, Nagar Panchayat, Mundi.
31.	Sri Gajanand Kothor, Councillor, Nagar Panchayat, Mundi.	32.	Sri Gajraj Singh Rathur, Councillor, Nagar Panchayat, Mundi.
33.	Ms.Ashabai Patel, Councillor, Nagar Panchayat, Mundi.	34.	Ms.Sanzida Bee. Councillor, Nagar Panchayat, Mundi.
35.	Sri Amar Chand ji, Senior Councillor, Nagar Panchayat, Chhanera.	36.	Sri Premnarayan Khandelwal, Councillor, Nagar Panchayat, Chhanera.
37.	Smt.Laxmi Bai Yadav, Chairman, Nagar Panchayat, Chhanera.	38.	Smt.Gulab Bai Rawat, Councillor, Nagar Panchayat, Chhanera.
39.	Smt.Archana Dharmendra Tewari, Councillor, Nagar Panchayat, Chhanera.	40.	Smt.Laxmi Bai Yadav, Vice Chairman, Nagar Panchayat, Chhanera.
41.	Sri Ramesh Chandra Vyas, Alderman, Nagar Panchayat,Omkareshwar.	42.	Sri Deepak Srikrishna Joshi, Alderman, Nagar Panchayat,Omkareshwar.

**Annexure : LP-IX**

**Workshop on  
JNNURM  
Ujjain (M.P.) (February 24, 2007)  
List of Participants**

1.	Sri Abhay Sharma, Addl.Municipal Commissioner, Nagar Palik Nigam, Ujjain.	2.	Sri J.P.Soni, Health Officer, Nagar Palik Nigam, Ujjain.
3.	Sri Virendra Baburao Singh, Executive Enginner, Nagar Palik Nigam, Ujjain.	4.	Sri Chandra Kant Shukla, Deputy Engineer, Nagar Palik Nigam, Ujjain.
5.	Sri Suresh Kumar Lad, Deputy Engineer, Nagar Palik Nigam, Ujjain.	6.	Sri Vishnu Badar, Deputy Engineer, Nagar Palik Nigam, Ujjain.
7.	Sri Manoj Rajwani, Deputy Engineer, Nagar Palik Nigam, Ujjain.	8.	Sri Vijay Kaurav, Asstt.Engineer, Nagar Palik Nigam, Ujjain.
9.	Sri Balkrishna Sharma, Asstt.Engineer, Nagar Palik Nigam, Ujjain.	10.	Sri P.S.Kushwah, Asstt.Engineer, Nagar Palik Nigam, Ujjain.
11.	Sri Suresh, Public Relation Officer, Nagar Nigam, Ujjain.	12.	Sri Sushil Vyas, Personal Secretary(Mayor) Nagar Palik Nigam, Ujjain.
13.	Sri Ravi Rai, Leader(Ruling), Nagar Palik Nigam, Ujjain.	14.	Smt Kalawati Yadav, Councillor(Leader Opposition), Nagar Palik Nigam, Ujjain.
15.	Sri Anant Narayan Meena,	16.	Sri Sonu Gahlot.

	Leader. Congress Councillors. Nagar Palik Nigam. Ujjain.		Councillor & Dy. Leader (Opposition). Nagar Palik Nigam. Ujjain.
17.	Sri Devvrat Yadav. Councillor & Dy. Leader Congress. Nagar Palik Nigam. Ujjain.	18.	Sri Jitendra Tilkar. Councillor. Nagar Palik Nigam. Ujjain.
19.	Sri Gaffar Pahalwan. Councillor. Nagar Palik Nigam. Ujjain.	20.	Sri Kailash Singh Bisen. Councillor. Nagar Palik Nigam. Ujjain.
21.	Sri Bhure Khan. Member Incharge. Health Deptt. Nagar Palik Nigam. Ujjain.	22.	Sri Salim Bhai Kabari. Member. Rehabilitation & Planning. Nagar Palik Nigam. Ujjain.
23.	Sri Amit Srivastava. Councillor. Nagar Palik Nigam. Ujjain.	24.	Ms. Sadhana Ujjainkar. Councillor. Nagar Palik Nigam. Ujjain.
25.	Sri Prakash Trivedi. Bureau Chief. Ujjain.	26.	Sri Jitendra Singh Thakur. Media. Ujjain.
27.	Sri Mukesh Panchal. Media. Ujjain.	28.	Sri Shadab Ahmad Ansari. Media. Ujjain.
29.	Sri Rahul Shukla. Dy. Editor. Akshar Vishwa. Ujjain.		

**Annexure: LP-X**

**Training Programme on  
Mobilizing Financial Resources for Municipal Governance  
(April 24-28, 2006)  
List of Participants**

1.	Sri Sanjay Kumar. Executive Officer. Nagar Palika Parishad. Khairabad. (Sitapur)	2.	Sri Amarjeet Singh. Executive Officer. Nagar Palika Parishad. Jalalpur (Ambedkar Nagar)
3.	Sri Faujdar Bhardwaj. Executive Officer. Nagar Palika Parishad. Maudaha Hamirpur	4.	Sri Rama Shankar Dixit. Executive Officer. Nagar Palika Parishad. Namud (Saharanpur)
5.	Sri Shivaji Pandey. Executive Officer. Nagar Palika Parishad. Barua Sagar, (Jhansi)	6.	Sri Chandra Prakash Singh. Executive Officer. Nagar Palika Parishad. Gaura Barhaj, (Deoria)
7.	Sri Rajendra Nath Gupta. Executive Officer. Nagar Palika Parishad. Mauranipur, (Jhansi)	8.	Sri Ashok Kumar Srivastava. Executive Officer. Nagar Palika Parishad. Chhibramau (Kannauj).
9.	Sri Ramakant Dixit. Executive Officer. Nagar Palika Parishad. Loni, (Gaziabad)	10.	Sri Vidya Niwash Mishra. Executive Officer. Nagar Panchayat. Kithore, (Meerut)
11.	Sri Shamsher. Executive Officer.	12.	Ms. Meenakshi Chaturvedi. Executive Officer.



	Nagar Panchayat. Sahawar, (Etah)		Nagar Panchayat. Gauri Baazar, (Deoria)
13.	Ms. Niharika Chauhan, Executive Officer, Nagar Panchayat, Jhunsi, (Allahabad)	14.	Km. Meghana Bhushan Chand, Executive Officer, Nagar Panchayat, Gauri Baazar, (Deoria)
15.	Sri Samir Kumar Kashyam, Executive Officer, Nagar Panchayat, Rampur Karkhana, (Deoria)	16.	Sri Dharm Raj Ram, Executive Officer, Nagar Panchayat, Shergarh, (Bareilly)
17.	Sri ARvind Kumar, Executive Officer, Nagar Panchayat, Chopan (Sonebhadra)	18.	Sri Rajeev Kumar, Executive Officer, Nagar Panchayat, Mahavan (Mathura)
19.	Sri Surya Bhan, Executive Officer, Nagar Panchayat, Kampil (Farrukhabad)	20.	Sri Mukund Lal, Executive Officer, Nagar Palika Parishad, Rasara (Ballia)

#### Annexure: LP-XI

### Training Programme on Urban Planning and Project Management (May 16-20, 2006) List of Participants

1.	Sri Bharpur Singh Sandhu, Assistant Town Planner, IDSMT, Local Unit, Nagar Palika Parishad Bhawan, Lakhimpur-Kheri	2.	Sri Jagdish Prasad Dube, Assistant Planner, IDSMT, Nagarpalika Pusthakalaya Parisar, Dhush Maidan. Karvi. Chitrakut
3.	Sri M. Dominic Lourdudoss, Assistant Planner, Town & Country Planning Department.	4.	Sri P. Jayraj, Assistant Town Planner, Local Unit, IDSMT, Town & Country Planning Department, C/o Nagar Palika Parishad, Muzaffar Nagar
5.	Sri CH. Satyanarayana, Asstt. Planner, Local Unit, IDSMT, Town & Country Planning Department (U.P.), Dampiarnagar, Mathura - 281001	6.	Sri Girish Kumar Ojha, Executive Officer, Nagar Palika Parishad, Sambhal, (Muradabad)
7.	Sri Rakesh Kumar Gupta, Executive Officer, Nagar Palika Parishad, Shikohabad (Firozabad)	8.	Sri Rajeev Srivastava, Executive Officer, Nagar Palika Parishad, Mughalsarai
9.	Sri Ajay Kumar Singh, Asstt. Engineer (Civil).	10.	Sri Devendra Kumar, Asstt. Engineer (Civil).

	Nagar Nigam. Varanasi.		Nagar Nigam. Kanpur
11.	Sri Raj Veer Singh. Asstt. Engineer. Nagar Palika Parishad. Etawah	12.	Sri Kamal Jit Singh. Asstt. Engineer (Civil). Lucknow Development Authority. Lucknow
13.	Sri Asif Ali Khan. Junior Engineer. Nagar Nigam. Muradabad.	14.	Sri Amar Kumar Misra. Junior Engineer. Kanpur Development Authority. Kanpur.
15.	Sri Chandra Mohan Yadav. Junior Engineer. Allahabad Development Authority. Allahabad.	16.	Sri Umesh Chandra Upadhyay. Asstt. Engineer (Civil). Nagar Palika Parishad. Deoria
17.	Sri Dinesh Kumar. Junior Engineer. Nagar Palika Parishad. Pilibhit	18.	Sri Dinesh Kumar Varma. Junior Engineer. Nagar Nigam. Lucknow.
19.	Sri Suresh Kumar Singh. Junior Engineer. Nagar Palika Parishad. Mahoba.	20.	Sri Umesh Prasad Chourasia. Junior Engineer. Nagar Nigam. Kanpur.
21.	Sri Jagdish Prasad. Junior Engineer (Civil). Nagar Nigam. Kanpur.	22.	Sri Udai Narayan Singh. Junior Engineer. Nagar Palika Parishad. Padrauna
23.	Sri Ghanshyam Chitragupta. Junior Engineer (Civil). Nagar Nigam. Gorakhpur	24.	Sri Gopal Seth. Junior Engineer. Nagar Nigam. Lucknow
25.	Sri Meraj Anwar. Junior Engineer. Nagar Palika. Tilhar. Shahajahnpur	26.	Sri Mahesh Kumar Jaiswal. Junior Engineer. Nagar Nigam. Varanasi.

**Annexure: LP-XII**

**Training Programme on  
Municipal Financial Management  
(May 25-26, 2006)**

1. Rajesh Kumar Srivastava. Executive Officer. Nagar Palika Parishad, Bangarmau (UNNAO).	2. Sri Ashok Kumar. Accountant. Nagar Palika Parishad. Mainpuri.
3. Sri Man Mohan Arora Accountant. Nagar Nigam. Aligarh.	4. Sri Manoj Kumar Rastogi. Accountant. Nagar Palika Parishad. Bulandshahar.
5. Sri Sanjivan Ram Yadav. Executive Officer. Nagar Palika Parishad. Karwi Chitracoot.	6. Sri Rohitash Sharma. Executive Officer. Nagar Palika Parishad. Bachhraon (J.P.Nagar).
7. Sri Yogendra Kumar.	8. Sri Mahesh Kumar Verma.

Executive Officer, Nagar Palika Parishad, Kalpi(Jalon).	Accountant, Nagar Palika Parishad, Atrauli(Aligarh).
9. Sri Ahsan Ali, Accountant, Nagar Palika Parishad, Pilkhuwa, (Ghaziabad).	10. Sri Dinesh Chandra, Accountant, Nagar Palika Parishad, Shahabad (Hardoi).
11. Sri Akhilesh Kumar Verma, Accountant, Nagar Nigam, Gorakhpur.	12. Sri Manoj Kumar Dixit, Accountant, Nagar Palika Parishad, Saharanpur.
13. Sri Niraj Kumar Jaiswal, Accountant, Nagar Palika Parishad, Faizabad.	14. Sri Pradeep Narain Dixit, Executive Officer, Nagar Palika Parishad, Mohammudi(Kheri).
15. Sri Vijay Pal Singh, Executive Officer, Nagar Palika Parishad, Sirsaganj (Ferozabad).	16. Sri Ratan Lal Misra, Accountant, Nagar Palika Parishad, Unnao.
17. Sri Lal Chandra Bhartiya, Executive Officer, Nagar Palika Parishad, Nanpara (Baharaich).	18. Sri P.K. Chaudhary, Executive Officer, Nagar Palika Parishad, Mandi Dhanora(J.P.Nagar).
19. Sri Ram Nivas Garg, Executive Officer, Nagar Palika Parishad, Milak.	20. Sri Ajay Kumar Dube, Executive Officer, Nagar Palika Parishad, Ghatampur,(Kanpur Nagar)

#### Annexure :LP-XIII

### Training Programme On Urban Planning and Project Management (June 26-30,2006) List of Participants

1. Sri Dharm Raj Ram, Executive Officer, Nagar Panchayat, Shergarh. Bareilly.	2. Sri Rajendra Prasad, Junior Engineer, Nagar Nigam, Lucknow.
3. Sri Pramod Kumar Srivastava, Junior Engineer, Nagar Palika Parishad, Baduan.	4. Ms. Niharika Chauhan, Executive Officer, Nagar Panchayat, Jhansi, Allahabad.
5. Sri Vidya Niwas Mishra, Executive Officer, Nagar Panchayat, Kithor, Meerut.	6. Sri Mahendra Kumar Chaudhari, Executive Officer, Nagar Panchayat, Subeha, Barabanki.
7. Sri Praveen Kumar, Junior Engineer, Nagar Palika Parishad, Baraut, Baghpat.	8. Sri Rajeev Kumar Rathi, Junior Engineer, Nagar Nigam, Ghaziabad.
9. Sri Vijai Pratap Singh, Junior Engineer, Nagar Nigam,	10. Sri D. Singh, Junior Engineer, Nagar Palika Parishad.

Agra.	Mathura.
11.Sri Chandrika Prasad Mishra, Executive Officer. Nagar Palika Parishad. Tilhar.	12.Sri Subodh Chowdhry, Asstt.Engineer. Nagar Nigam. Gorakhpur.
13.Sri Om Prakash Pandey, Junior Engineer. Nagar Palika Parishad. Kasganj.Etah.	14. Ms.Mukta Kumari Singh. Executive Officer. Nagar Panchayat. Bilaspur.Gautam Budh Nagar.
15.Sri Ram Prakash Tewari, Junior Engineer. Nagar Nigam. Kanpur.	16. Sri Yadunath. Executive Officer. Nagar Panchayat. Patti Pratapgarh.
17.Sri Kishori Lal. Executive Officer. Nagar Nigam. Kanpur.	18. Sri Nanak Chandra. Junior Engineer. Nagar Palika Parishad. Kalpi, Distt.Jalaun.
19.Sri Satish Kumar Rawat, Junior Engineer. Nagar Nigam. Moradabad.	20. Sri Arvind Kumar, Executive Officer. Nagar Panchayat, Chopan, Sonebhadra.
21.Sri Sanjay Chauhan, Asstt.Engineer, Nagar Nigam. Moradabad.	22. Sri Sanjay Kumar, Executive Officer, Nagar Palika Parishad. Khairabad, Sitapur.
23. Sri Ajay Kumar Singh. Asstt.Engineer. Nagar Nigam. Varanasi.	24. Sri Rajneesh Kumar. Junior Engineer. Nagar Palika Parishad. Hathras.

Annexure: LP-XIV

**Training Programme On  
Public Private Partnership in Municipal Governance  
(July 24-28,2006)  
List of Participants**

1. Sri Pradeep Kumar Srivastava. Junior Engineer. Nagar Palika Parishad. Saharanpur.	2. Sri Kashi Nath Pandey, Executive Officer, Nagar Panchayat. Mehrnagar.
3. Sri Ved Prakash. Executive Officer. Nagar Panchayat. Khekra, Bagpat.	4. Sri Suresh Prasad Mishra. Junior Engineer. Nagar Nigam. Kanpur.
5. Sri M.M.Zaidi. Executive Officer. Nagar Panchayat. Fatehabad,Meerut.	6. Sri Krishna Kumar Yadav. Junior Engineer. Nagar Palika Parishad. Auraiya.
7. Sri Shivpal Singh. Junior Engineer. Nagar Palika Parishad. Chandausi, Moradabad.	8. Sri Dinish Kumar Rajput. Junior Engineer. Nagar Palika Parishad. Gangoh, Saharanpur.
9. Sri Dharendra Prasad Pandey.	10.Sri Shree Kant Singh.

Junior Engineer. Nagar Nigam, Moradabad.	Junior Engineer, Nagar Palika Parishad. Bilsa, Badaun.
11.Sri Raj Kishore, Junior Engineer. Nagar Nigam, Moradabad.	12.Sri Yogesh Prasad Gupta, Executive Officer, Nagar Panchayat, Dourala, Meerut.
13.Sri Vinod Kumar Gautam. Executive Officer. Nagar Panchayat, Kiroali, Agra.	14. Sri K.N.Rawat, Executive Officer. Nagar Panchayat. Vijaygarh, Aligarh.
15.Sri Bachchan Singh. Executive Officer. Nagar Panchayat. Gokul, Mathura.	16. Sri Parmanand Kishore. Junior Engineer, Nagar Palika Parishad, Garhmukteshwar, Ghaziabad.
17.Sri Jai Prakash Shukla. Executive Officer, Nagar Panchayat, Chhata, Mathura.	18. Sri Kishan Dass, Executive Officer, Nagar Panchayat, Karnawal, Meerut.
19.Sri Sushil Kumar, Executive Officer, Nagar Panchayat, Naroda, Bulandshahar.	20. Sri Azim Uddin, Executive Officer, Nagar Panchayat, Chharra, Aligarh.
21.Sri Naemullah Khan, Executive Officer. Nagar Panchayat, Pilakhna, Aligarh.	22. Sri Krishna Gopal Gupta, Executive Officer, Nagar Panchayat, Hasayan, Mahamayanagar, Hathras.
23. Sri Ashish Shukla. Junior Engineer. Nagar Palika Parishad. Unnao.	24. Sri Danish Haidar Naqvi. Junior Engineer, Nagar Palika Parishad. Hasanpur. J.P.Nagar.
25. Sri Raj Kumar Bhadransen. Junior Engineer. Nagar Nigam, Kanpur.	

Annexure :LP-XV

**Training Programme On**  
**Area Based property Tax System : Principles and Practices**  
**(August 21-25,2006)**  
**List of Participants**

1. Sri Irsal Ahmad, Junior Engineer, Nagar Nigam, Lucknow.	2. Sri Bharat Singh Verma, Junior Engineer, Nagar Nigam, Bareilly.
3. Sri Deoraj Singh. Executive Officer. Nagar Panchayat. Dankaur (G.B.Nagar).	4. Sri Surendra Pal Maurya, Junior Engineer. Nagar Nigam, Bareilly.
5. Sri Hakim Singh. Executive Officer. Nagar Panchayat. Dayal Bagh, Agra.	6. Sri Mahesh Chandra. Junior Engineer. Nagar Nigam, Kanpur.
7. Sri Ashok Kumar Yadav. Junior Engineer. Nagar Palika Parishad, Azamgarh.	8. Sri Ram Swaroop Nayak, Revenue Officer, Nagar Palika Parishad, Chhindwara (M.P.).
9. Sri Chhote Lal Verma, Junior Engineer. Nagar Palika Parishad, Saharanpur.	10.Sri Kanchan Srivastava, Junior Engineer, Nagar Nigam, Kanpur.

11.Sri Sifti Haider. Junior Engineer. Nagar Palika Parishad. Hardoi.	12.Sri Bhagmal. Executive Officer. Nagar Panchayat. Parikshitgarh. Meerut.
13.Sri Shiv Kumar Sharma. Executive Officer. Nagar Panchayat. Kharkhauda. Meerut.	14. Sri Pramod Kumar Srivastava. Junior Engineer. Nagar Palika Parishad. Badaun.
15.Sri Satyadeo Singh. Executive Officer. Nagar Panchayat. Hastinapur Meerut.	16. Sri Krishan Sharma. Executive Officer. Nagar Panchayat. Jewar(G.B.Nagar).
17.Sri Dharam Veer Singh. Executive Officer. Nagar Panchayat. Lawar(Meerut)	

**Annexure :LP-XVI**

**Training Programme On  
Good Urban Governance : Principles and Practices  
(August 28-Sept.1,2006)  
List of Participants**

1. Sri Shiv Kumar Singh. Executive Officer. Nagar Palika Parishad. Lakhimpur Kheri.	2. Sri Amit Chaturvedi, Asst.Municipal Commissioner. Nagar Nigam, Lucknow.
3. Sri Lal Ram Dohre. Executive Officer. Nagar Palika Parishad. Soron. Distt.Etah.	4. Sri Mohd.Nasim Siddiqui. Executive Officer. Nagar Palika Parishad. Shahaswan. Badaun
5. Sri Shiv Pujan Yadav. Asst.Municipal Commissioner. Nagar Nigam. Lucknow.	6. Sri Anupam Shukla. Asst.Municipal Commissioner. Nagar Nigam. Lucknow.
7. Sri Arun Kumar Rai. Executive Officer. Nagar Palika Parishad. Rath(Hamirpur).	8. Sri Vinod Kumar Gupta. Asst.Municipal Commissioner. Nagar Nigam. Bareilly.
9. Sri Rakesh Kumar Misra. Executive Officer. Nagar Palika Parishad. Pukhrawan. Kanpur Dehat.	10.Sri Rakesh Kumar Yadav. Executive Officer-2. Nagar Nigam. Kanpur.
11.Sri Prem Kumar Tripathi. Executive Officer-2. Nagar Nigam, Kanpur.	12.Sri Keshaw Prasad. Tax Superintendent. Nagar Palika Parishad. Fetehpur.
13.Sri Munendra Singh Rathore, Executive Officer. Nagar Palika Parishad. Navabganj. Barabanki.	14. Sri Jagdish Singh, Dy.Director. Urban Administration and Development. Shivani Nagar. Bhopal.
15.Sri Than Singh Kumare. C.M.O.. Municipal Council. UMARIA(M.P.).	16. Sri Kashi Nath Kanaujia. Executive Officer. Nagar Palika Parishad. Auraiya.
17. Sri Nand Lal. Executive Officer. Nagar Palika Parishad. Amroha. J.P.Nagar.	18. Sri Akhilesh Kumar Srivastava. Executive Officer. Nagar Palika Parishad. Syana ( Bulandshahar)
19. Sri Vikas Sain. Executive Officer. Nagar Palika Parishad. Keeratpur. Bijnor.	20. Sri Santosh Kumar Mishra. Executive Officer. Nagar Palika Parishad. Ghazipur.



21. Sri Surendra Prasad Sharma. Executive Officer, Nagar Palika Parishad, Qayamganj.	22. Sri Mushir Ahmad. Executive Officer, Nagar Palika Parishad, Banda.
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**Annexure: LP-XVII**

**Management of Urban Environment  
(September 12 to 16, 2006)  
List of Participants**

1.	Dr. Sunil Mishra, Health Officer, Municipal Corporation, Bilaspur (Chhattisgarh)	2.	Sri Parshuram Sankhwar, Executive Officer, Nagar Panchayat, Babapur Orraiya.
3.	Sri Puran Lal Verma. Executive Officer, Nagar Panchayat, Akbarpur, Kanpur (Dehat)	4.	Sri Virendra Singh Verma, Executive Officer, Nagar Panchayat, Ekdil, Etawa.
5.	Sri Rajeev Kumar, Executive Officer, Nagar Panchayat, Sinal Khas (Meerut)	6.	Sri Vishambhar Nath, Executive Officer, Nagar Panchayat, Shivrajpur.
7.	Sri Karunashankar Shukla, Executive Officer, Nagar Panchayat, Simadara.	8.	Sri Ezaz Ahmad, Executive Officer, Nagar Panchayat, Shamsabad, Farrukhabad.
9.	Sri Ram Autar Yadav, Executive Officer, Nagar Panchayat, Lakhna, Etawa.	10.	Sri Hari Shankar Gupta, Executive Officer, Nagar Panchayat, Amraudha.
11.	Sri Mahesh Chandra Upadhyay. Executive Officer, Nagar Panchayat, Achchalda (Auraiya).	12.	Sri Srichand, Executive Officer, Nagar Panchayat, Fafund, Auraiya.
13.	Sri Amar Singh. Executive Officer, Nagar Panchayat, Bidhuna, Auraiya.	14.	Sri Anil Kumar, Junior Engineer, Vikas Pradhikaran, Kanpur.
15.	Sri Manendu Kumar Singh, Junior Engineer, Nagar Nigam, Kanpur.	16.	Sri Dinesh Kumar Chaturvedi, Junior Engineer, Vikas Pradhikaran, Agra.
17.	Sri Rajendra Joshi, Junior Engineer (Civil), Nagar Nigam, Moradabad.	18.	Sri Narvdeshwar Pandey, Junior Engineer, Nagar Nigam, Varanasi.
19.	Sri Javvad Husain, Junior Engineer, Nagar Nigam, Lucknow.	20.	Sri Ganeshi Lal, Junior Engineer, Vikas Pradhikaran, Agra.
21.	Sri Zahur Alam. Junior Engineer, Nagar Nigam, Lucknow.	22.	Sri Ram Prasad Yadav, Junior Engineer (Civil), Vikas Pradhikaran, Lucknow
23.	Sri Radhey Shyam Chaube. Junior Engineer, Nagar Nigam, Allahabad.	24.	Sri Ravindra Kumar Srivastava, Junior Engineer, Nagar Nigam, Allahabad.

**Training Programme On  
Management of Low Cost Housing Schemes  
(September 19-23,2006)  
List of Participants**

1. Sri Satya Prakash Tiwari, Junior Engineer, Nagar Nigam, Allahabad.	2. Sri Prabhat Kumar Shukla, Junior Engineer, Nagar Nigam, Allahabad.
3. Sri Musafir Singh Yadav, Junior Engineer, Nagar Palika Parishad, Saharanpur.	4. Sri Satendra Bahadur Singh, Junior Engineer, Nagar Nigam, Lucknow.
5. Sri Ashutosh Gupta, Junior Engineer, Nagar Palika Parishad, Bisalpur.	6. Sri Ranjeet Shah, Assistant Engineer, Nagar Palika Parishad, Konch(Jalaun).
7. Sri Deepak Kumar Saksena, Junior Engineer, Nagar Palika Parishad, Shahabad(Hardoi).	8. Sri S.D.Sharma, Asst.Engineer, Development Authority, Agra.
9. Sri Raj Kumar Pandey, Junior Engineer, Nagar Palika Parishad, Padrauna(Kushinagar).	10. Sri S.A.Royal, Asstt.Engineer, Nagar Nigam(Zone-6), Kanpur(Moti Jheel).
11. Sri Ashish Kumar Singh, Asstt. Engineer, Nagar Nigam, Lucknow.	12. Sri Mohan Lal Rijhwani, Executive Engineer, Municipal Corporation, Ujjain(M.P.).
13. Sri Bishan Prasad, Assistant Engineer, Nagar Palika Parishad, Unnao.	14. Sri Suresh Chandra Jha, Asstt. Engineer, Nagar Nigam, Allahabad.
15. Sri D.D.Sharma, Junior Engineer(Civil), Nagar Nigam, Bareilly(U.P.).	

**Training Programme On  
Management of Solid Wastes  
(November 8-11,2006)  
List of Participants**

1. Sri Arvind Kumar Rai, Executive Officer, Nagar Palika Parishad, Hardoi(U.P.).	2. Sri Anoop Kumar Bajpai, Asst.Municipal Commissioner, Nagar Nigam, Lucknow.
3. Sri Padma Nabh Singh, Executive Officer, Nagar Palika Parishad, Etawha.	4. Sri S.K. Singh, Executive Officer, Nagar Palika Parishad, Lakhimpur.
5. Sri Nihal Chand, Executive Officer, Nagar Palika Parishad.	6. Sri Pradeep Narain, Executive Officer, Nagar Palika Parishad.

Unnao.	Mathura.
7. Sri Shiv Kumar Pandey. Executive Officer. Nagar Palika Parishad. Deoria.	8. Sri Vinay Pratap Singh. Tax Superintendent. Nagar Palika Parishad. Jaunpur.
9. Sri Santosh Kumar Mishra. Executive Officer. Nagar Palika Parishad. Ghazipur.	10. Sri Veerendra Pratap Singh. Executive Officer. Nagar Palika Parishad. Sultanpur.
11. Sri Raghubar Dayal Bajpai. Executive Officer. Nagar Palika Parishad. Mujaffarnagar.	12. Sri Anil Kumar Vashisth. Executive Officer. Nagar Palika Parishad. Hapur.
13. Sri Kunwar B.M.Singh, Executive Officer. Nagar Palika Parishad. Ayodhya.	14. Sri D.N.Saxena, Executive Officer. Nagar Palika Parishad., Pilkhuwa(Ghaziabad).
15. Sri Devendra Prasad Shukla. Executive Officer. Nagar Palika Parishad. Farrukhabad(U.P.).	16. Sri M.P.Singh, Asstt.Municipal Commissioner. Nagar Nigam. Ghaziabad.
17. Sri Vidya Sagar. Executive Officer. Nagar Palika Parishad. Mau.	18. Sri Upendra Nath Mishra. Dy.Municipal Commissioner. Nagar Nigam. Aligarh.
19. Sri J.P.Singh, Executive Officer. Nagar Palika Parishad, Mirzapur.	

Annexure : LP-XX

**Training Programme On  
Master Plan & Zoning Regulation  
(November 20-24,2006)  
List of Participants**

1. Sri Syed Ahmad Jamal Junior Engineer (Jal). Varanasi Jal Sansthan. Varanasi	2. Sri Chandan Singh. Junior Engineer (Jal). Nagar Palika Parishad, Vrindavan
3. Sri Shyamlal. Junior Engineer (Civil). Nagar Palika Parishad. Faizabad.	4. Sri Mukes Jaiswal. Junior Engineer (Civil). Nagar Palika Parishad. Lakhimpur Kheri
5. Sri Virendra Kumar Sinha. Junior Engineer (Jal). Nagar Palika Parishad. Sultanpur	6. Sri Abhay Kumar. Junior Engineer (Civil). Nagar Palika Parishad. Ghazipur
7. Sri T.H. Khan, Assistant Engineer (Civil). Nagar Nigam, Bareilly	8. Sri Shashi Bhushan Tiwari. Junior Engineer. Nagar Nigam, Gorakhpur
9. Er. Kali Prasad Gupta, Junior Engineer. Nagar Nigam. Gorakhpur.	10. Sri Abdul Qadir, Junior Engineer. Nagar Palika Parishad. Hapur (Ghaziabad)
11. Sri Shivraj Verma. Junior Engineer (Jal).	12. Sri Surendra Singh. Junior Engineer.

	Nagar Palika Parishad, Unnao		Nagar Palika Parishad, Bhahraich
13.	Sri Subodh Chowdhry, Assistant Engineer, Nagar Nigam, Gorakhpur	14.	Sri Ajay Kumar Singh, Assistant Engineer (Civil), Nagar Nigam, Varanasi
15.	Sri Girdhar Gopal, Junior Engineer (Civil), Nagar Nigam, Varanasi	16.	Sri Ashish Shukla, Junior Engineer, Nagar Palika Parishad, Unnao
17.	Sri Umesh Chandra Pandey, Junior Engineer, Nagar Palika Parishad, Balarampur	18.	Sri Ramroop Jaroliya, Assistant Engineer, Nagar Palika Parishad, Agar Malwa, ( M.P.)
19.	Sri Satya Narayan Verma, Junior Engineer (Jal), Nagar Palika Parishad, Barabanki	20.	Sri Amar Singh Yadav, Junior Engineer, Jal Sansthan, Kanpur
21.	Sri Jitendra Kumar Tripathi, Junior Engineer (Jal), Jal Sansthan, Kanpur	22.	Sri Gopal Seth, Junior Engineer, Nagar Palika Parishad, Ramnagar (Varanasi)
23.	Sri Alok Kumar Srivastava, Junior Engineer, Nagar Nigam, Lucknow		

#### Annexure :LP-XXI

### Orientation Programme (November 27- December 6, 2006) List of Participants

1.	Sri Surya Bhan, Executive Officer, Nagar Panchayat, Kampil, Farrukhabad.	2.	Sri Shamsher, Executive Officer, Nagar Panchayat, Sahawar, Etah.
3.	Sri Rajpati, Executive Officer, Nagar Panchayat, Nizamabad, Azamgarh.	4.	Sri Ram Achal Kuril, Executive Officer, Nagar Panchayat, Gosaiganj, Faizabad.
5.	Ms.Mukta Kumari, Executive Officer, Nagar Panchayat, Bilaspur, Gautambudhnagar.	6.	Sri Ram Asrey, Executive Officer, Nagar Panchayat, Swamibagh, Agra.
7.	Sri Suresh Kumar, Executive Officer, Nagar Panchayat, Jivanpur, Azamgarh.	8.	Sri Girish Chandra, Executive Officer, Nagar Panchayat, Korawa, Azamgarh.
9.	Sri Samir Kumar Kashyap, Executive Officer, Nagar Panchayat, Rampurkarkhna, Devaria.	10.	Sri Vidhyaniwas Mishra, Executive Officer, Nagar Panchayat, Kithore, Meerut.
11.	Sri Arvind Kumar, Executive Officer, Nagar Panchayat, Chopar, Sonbhadra.	12.	Sri Yadunath, Executive Officer, Nagar Panchayat, Patti, Pratapgarh.
13.	Sri Niraj Sengar, Executive Officer,	14.	Sri Balkrishna Kumheria, Executive Officer,

	Nagar Panchayat, Babugarh, Ghaziabad.		Nagar Panchayat, Sahpau, Hathras.
15.	Sri Ramanuj Dwivedi, Executive Officer, Nagar Panchayat, Ranipur, Jhansi.	16.	Sri Devraj Singh, Executive Officer, Nagar Panchayat, Bankaur, Gautambudhnagar.
17.	Ms.Niharika Chauhan, Executive Officer, Nagar Panchayat, Jhansi, Allahabad.	18.	Ms.Meghnabhushan Chand, Executive Officer, Nagar Panchayat, Amethi, Lucknow.

**Annexure: LP-XXII**

**Training Programme on  
Municipal Office Management  
(December 18-20, 2006)  
List of Participants**

1. Sri Keshav Prasad Executive Officer, Nagar Palika Parishad, Fatehpur	2. Sri Jagdish Prasad Mishra Executive Officer, Nagar Palika Parishad, Mahoba
3. Sri Sanjay Kr. Shukla, Executive Officer, Nagar Palika Parishad, Shahganj, Jaunpur	4. Sri Anupam Shukla, Sahayak Nagar Ayukt, Nagar Nigam, Lucknow
5. Sri Anil Kumar Sinha, Executive Officer, Municipal Board, Hasanpur	6. Sri Lal Chandra Bhartiya, Executive Officer, Nagar Palika Parishad, Nanpara Bahraich
7. Sri Santram, Executive Officer, Nagar Palika Parishad, Jais Raibareli	8. Sri Satyendra Kumar Tiwari, Executive Officer, Nagar Palika Parishad, Modinagar, Gaziabad
9. Sri Ashok Singh, Assessment Officer, Nagar Palika Parishad, Saharanpur	10. Sri Virendra Kumar Srivastava, Executive Officer, Nagar Palika Parishad, Bhadohi
11. Sri Shive Raj Singh, Executive Officer, Municipal Council, Seohara, Bijnor	12. Sri Shiv Pujan Yadav, Asstt. Municipal Commissioner, Nagar Nigam, Lucknow
13. Sri Vinod Kumar Solanki, Executive Officer, Nagar Palika Parishad, Afzalgarh, Bijnor	14. Sri Nihal Singh, Executive Officer, Nagar Palika Parishad, Bahjoi, Moradabad
15. Sri Janardan Rai, Executive Officer, Nagar Palika Parishad, Gola Gokaran Nath	16. Sri Ramesh Chandra Singh, Sahayak Nagar Ayukt, Nagar Nigam, Varanasi
17. Sri Ram Ratan, Executive Officer, Nagar Palika Parishad, Rudauli, Barabanki	18. Sri Sanjay Kumar Gautam, Executive Officer, Nagar Palika Parishad, Nababganj
19. Sri Krishna Singh, Executive Officer, Nagar Palika Parishad, Pihani	20. Dr. R.P. Srivastav, Executive Officer, Nagar Palika Parishad,

Hardoi	Balrampur
21. Sri Mrityunjay, Executive Officer, Nagar Palika Parishad, Kannauj	22. Sri Vikas Sain, Executive Officer, Nagar Palika Parishad, Kiratpur, Bijnor
23. Sri Surendra Pratap, Executive Officer, Nagar Palika Parishad, Laharpur, Sitapur	24. Sri Arun Kumar Gupta, Executive Officer, Nagar Palika, Vrindavan, Mathura
25. Sri Dinesh Prasad Misra, Executive Officer, Nagar Palika Parishad, Jalesar	26. Sri Som Nath Jharia, Municipal Commissioner, Municipal Corporation, Khandwa
27. Sri Madan Kumar Chourasia, Chief Municipal Officer, Municipal Council, Chhindwara, M.P.	28. Sri Pawan Kumar Rai, Chief Municipal Officer, Municipal Council, Mandla
29. Sri Manohar Singh Rathore, Chief Municipal Officer, Nagar Palika Parishad, Gadarwara, Narsinghpur, M.P.	30. Sri Anil Kumar Singh, Sahayak Nagar Ayukt, Nagar Nigam, Aligarh

**Annexure: LP-XXIII**

**ORIENTATION TRAINING PROGRAMME FOR  
TAX ASSESSMENT OFFICERS, TAX SUPERINTENDENTS & ASSTT. TAX  
SUPERINTENDENTS  
(January 16-20, 2007)  
List of Participants**

1. Sri Ashoka Singh, Tax Assessment Officer, Nagar Palika Parishad, Saharanpur.	2. Sri Roshan Singh, Tax Assessment Officer, Nagar Palika Parishad, Farrukhabad.
3. Sri Vinay Kumar Rai, Tax Assessment Officer, Nagar Palika Parishad, Shahjahanpur.	4. Sri Rabish Chandra, Tax Assessment Officer, Nagar Palika Parishad, Firozabad.
5. Sri Mahatam Yadav, Tax Assessment Officer, Nagar Palika Parishad, Mirzapur.	6. Sri Jagat Narayan, Tax Assessment Officer, Nagar Palika Parishad, Bulandshahar.
7. Sri Pradeep Kumar Mishra, Tax Assessment Officer, Nagar Palika Parishad, Mathura.	8. Sri Dhirendra Mohan Katiyar, Tax Assessment Officer, Lucknow Development Authority, Lucknow.
9. Sri Suraj Singh, Tax Assessment Officer, Nagar Palika Parishad, Hapur, Ghaziabad.	10. Sri Sanjeev Kumar, Tax Assessment Officer, Nagar Palika Parishad, Muzaffarnagar.
11. Sri Kumar Ashim Ranjan, Tax Assessment Officer, Nagar Palika Parishad, Rampur.	12. Sri Sudarshan Pashi, Tax Superintendent, Nagar Palika Parishad, Budaun.
13. Sri Vinay Kumar Maurya, Tax Superintendent, Nagar Palika Parishad,	14. Sri R.P. Singh, Tax Superintendent, Nagar Palika Parishad,



Khandla (Muzaffarnagar).	Farrukhabad.
15. Sri Vinay Pratap Singh, Tax Superintendent, Nagar Palika Parishad, Jaunpur.	16. Sri Ram Bali Pal, Tax Superintendent, Nagar Palika Parishad, Atrauli (Aligarh)
17. Sri Nar Singh, Tax Superintendent, Nagar Palika Parishad, Pilakhwa, Ghaziabad.	18. Ms. Binno Rizvi, Tax Superintendent, Nagar Nigam, Lucknow.
19. Sri Anurudh Kumar, Tax Superintendent, Nagar Nigam, Moradabad.	20. Sri Vinod Bihari Verma, Tax Superintendent, Nagar Palika Parishad, Amroha.
21. Sri Sheojanm Prasad Gautam, Asstt. Tax Superintendent, Nagar Nigam, Gorakhpur.	22. Ms. Rita Misra, Asstt. Tax Superintendent, Nagar Nigam, Lucknow.
23. Sri Madan Gopal Yadav, Asstt. Tax Superintendent, Nagar Palika Parishad, Bahraich.	24. Sri Tilak Ram, Asstt. Tax Superintendent, Nagar Nigam, Varanasi.
25. Sri Shamshad Zubair, Asstt. Tax Superintendent, Nagar Palika Parishad, Faizabad.	26. Sri Mahendra Pratap, Asstt. Tax Superintendent, Nagar Nigam, Varanasi.

**Annexure : LP-XXIV**

**Training Programme On  
Report Card System  
(February 7-9, 2007)  
List of Participants**

1. Sri Shiv Kumar Singh, Executive Officer, Nagar Palika Parishad, Lakhimpur.	2. Sri Nihal Chand, Executive Officer, Nagar Palika Parishad, Unnao.
3. Sri Ashok Kumar Srivastava, Executive Officer, Nagar Palika Parishad, Basti.	4. Sri Kamla Singh, Executive Officer, Nagar Palika Parishad, Mubarkpur(Azamgarh).
5. Sri Indra Pal Singh, Executive Officer, Nagar Palika Parishad, Aliganj, Etah.	6. Sri Munendra Singh Rathore, Executive Officer, Nagar Palika Parishad, Nawabganj(Barabanki).
7. Sri Rahat Ali, Executive Officer, Nagar Palika Parishad, Khurja(Bulandshahr).	8. Sri Shiv Pujan Yadav, Asst.Municipal Commissioner, Nagar Nigam, Lucknow.
9. Sri Raj Kumar Gupta, Executive Officer, Nagar Palika Parishad, Pratapgarh.	10. Sri Arun Kumar Gupta, Executive Officer, Nagar Palika Parishad, Vrindavan (Mathura).
11. Sri Surendra Pratap, Executive Officer, Nagar Palika Parishad,	12. Sri Ashok Kumar Srivastava, Executive Officer, Nagar Palika Parishad,

	Laharpur (Sitapur).		Chhibramau (Kannauj).
13.	Sri Narendra Kumar Jauhari, Executive Officer, Nagar Palika Parishad, Noorpur(Bijnor).	14.	Sri Anil Kumar, Executive Officer, Nagar Palika Parishad, Firozabad.
15.	Sri Kaushal Kishore Tiwari, Sanitary Inspector, Nagar Palika Parishad, Fatehpur.	16.	Sri Rajpal Singh Malik, Asst.Municipal Commissioner, Nagar Nigam, Ghaziabad.
17.	Sri Rakesh Srivastava, Executive Officer, Nagar Palika Parishad, Bharthana (Etawah).	18.	Sri Shivaji Pandey, Executive Officer, Nagar Palika Parishad, Barua Sagar (Jhansi).
19.	Sri Ajay Kumar Nishad, Executive Officer, Nagar Palika Parishad, Lalitpur.	20.	Sri Kashi Prasad Pathak, Executive Officer, Nagar Palika Parishad, Puranpur (Pilibhit).
21.	Sri Vinod Kumar Gupta, Asst.Municipal Commissioner, Nagar Nigam, Bareilly.	22.	Sri Lal Chandra Saroj, Executive Officer, Nagar Palika Parishad, Atarra (Banda).
23.	Sri Ramakant Dixit, Executive Officer, Nagar Palika Parishad, Loni (Ghaziabad).	24.	Sri Chandra Prakash Singh, Executive Officer, Nagar Palika Parishad, Gaura Barhaj (Deoria).
25.	Sri Dinesh Rai, Executive Officer, Nagar Palika Parishad, Ahrora (Mirzapur).		

**Annexure : LP-XXV**

**Orientation Training Programme for  
Revenue Inspectors of Uttar Pradesh  
(February 20-24, 2007)  
List of Participants**

1.	Sri Brij Kumar, Revenue & Tax Inspector, Nagar Nigam, Lucknow.	2.	Sri Sadanand, Revenue & Tax Inspector, Nagar Nigam, Lucknow.
3.	Sri Yogesh Kumar, Revenue & Tax Inspector, Nagar Nigam, Lucknow.	4.	Sri Rajesh Kumar, Revenue & Tax Inspector, Nagar Nigam, Gorakhpur.
5.	Sri Manoj Kumar Niraj, Revenue & Tax Inspector, Nagar Nigam, Gorakhpur.	6.	Sri Pushp Raj Gautam, Revenue & Tax Inspector, Nagar Nigam, Agra.
7.	Sri Santosh Kumar Verma, Revenue & Tax Inspector, Nagar Nigam, Allahabad.	8.	Sri Kamlesh Kumar, Revenue & Tax Inspector, Nagar Palika Parishad, Hathras.
9.	Sri Om Prakash Yadav, Revenue & Tax Inspector,	10.	Sri Ashok Kumar Mithilesh, Revenue & Tax Inspector,

	Nagar Palika Parishad, Jaunpur.		Nagar Palika Parishad, Marzapur.
11.	Sri Raju Kumar, Revenue & Tax Inspector, Nagar Palika Parishad, Basti.		

**Annexure : LP-XXVI**

**ORIENTATION TRAINING PROGRAMME FOR  
NEWLY APPOINTED EXECUTIVE OFFICERS  
(March 8-17, 2007)**

**List of Participants**

1. Sri Sanjay Kumar Jaiswar, Executive Officer, Nagar Panchayat, Saidpur, Badaun.	2. Sri Virendra Pratap Singh, Executive Officer, Nagar Panchayat, Saraimeer, Azamgarh.
3. Sri Dheerendra Kumar, Executive Officer, Nagar Panchayat, Manjhanpur, Kaushambi.	4. Sri Ram Dular Yadav, Executive Officer, Nagar Panchayat, Maniyar, Ballia.
5. Sri Shailendra Kumar, Executive Officer, Nagar Panchayat, Gauri Bazar, Deoria.	6. Ms. Nirupama Pratap, Executive Officer, Nagar Panchayat, Khamaria, Sant Ravidas Nagar, Bhadohi.
7. Sri Dharma Raj Ram, Executive Officer, Nagar Panchayat, Shergarh, Bareilly.	8. Sri Rajeev Kumar, Executive Officer, Nagar Panchayat, Kadipur, Sultanpur.
9. Sri Hridya Nand Upadhyay, Executive Officer, Nagar Panchayat, Ghughali, Maharajganj.	10. Sri Anand Kumar Kanaujia, Executive Officer, Nagar Panchayat, Lar, Deoria.
11. Sri Daya Shankar Verma, Executive Officer, Nagar Panchayat, Maholi, Sitapur.	12. Sri Ajay Kumar Singh, Executive Officer, Nagar Panchayat, Khargupur, Gonda.
13. Sri Prem Shankar Gupta, Executive Officer, Nagar Panchayat, Amila, Mau.	14. Sri Santosh Kumar, Executive Officer, Nagar Panchayat, Katghar, Lalganj, Azamgarh.
15. Sri Narendra Kumar Mishra, Executive Officer, Nagar Panchayat, Bansdih, Ballia.	16. Sri Sushil Kumar Dohare, Executive Officer, Nagar Panchayat, Kanth, Moradabad.
17. Sri Rajesh Singh, Executive Officer, Nagar Panchayat, Sikandarpur, Kannauj.	18. Sri Sunil Kumar Mishra, Executive Officer, Nagar Panchayat, Handia, Allahabad.
19. Sri Mahendra Kumar Chaudhari, Executive Officer, Nagar Panchayat, Subeha, Barabanki.	

**Orientation Workshop on  
Urban Infrastructure Development Scheme for  
Small and Medium Towns (UIDSSMT)  
(May 12, 2006)**

List of Participants

1.	Dr.M.A.A. Khan, Secretary, Housing & Urban Planning Dept., Govt. of U.P.	2.	Sri N.R.Verma, Chief Town & Country Planner, Govt. of U.P.
3.	Sri V.K.Yadav, Municipal Commissioner, Ghaziabad.	4.	Sri A.K.Sharma, A.D.M., Bulandshar.
5.	Sri Amarnath Upadhyay, City Magistrate, Muzaffarnagar.	6.	Smt.Neera Sharma, D.M., Badaun.
7.	Sri K.K.Singh, SDM, Pilibhit.	8.	Sri Mohd.Tahir, City Magistrate, Shahjahanpur.
9.	Sri P.N.Chaudhary, ADM, Firozabad.	10.	Sri Nawab Ali Khan, ADM, Etah.
11.	Sri P.C.Tiwari, City Magistrate, Jalaun.	12.	Sri B.L.Agrawal, ADM, Hardoi.
13.	Sri Rakesh Kumar Goel, DM, Sitapur.	14.	Sri Vinay Kumar Srivastava, D.M., Lakhimpur.
15.	Sri Jagat Raj, A.D.M., Unnao.	16.	Sri Umkar Nath Mishra, DM, Gonda.
17.	Sri Sobh Nath, D.M.,Bahraich.	18.	Sri Ramendra Tripathi, D.M.,Basti.
19.	Sri Dilip Sahai, D.M., Deoria.	20.	Sri Subhas Chandra, D.M., Azamgarh.
21.	Sri Anil Kumar, D.M., Ballia.	22.	Sri P.Guru Prashad, D.M., Mau.
23.	Sri Anurag Yadav, D.M., Jaunpur.	24.	Sri D.K.Saxena, D.M., Mainpuri.
25.	Sri A.K.Rai, A.D.M., Allahabad.	26.	Sri Amit Gupta, D.M., Kannauj.
27.	Sri Ravindra, D.M., Auriya.	28.	Dr.S.N.Singh, S.D.M., Ambedkarnagar.
29.	Sri J.P.Singh, A.D.M., Barabanki.	30.	Sri S.P.Singh, S.D.M., Karvi.
31.	Sri Santosh Kumar, D.M.,	32.	Sri S.N.Shukla, S.D.M.,

	Balrampur.		Jazipur.
33.	Dr. Vikarmajeet Tiwari, CDO, Chandauli.	34.	Sri Prabhu Dayal, D.M., Siddharthnagar.
35.	Sri Vipin Kumar Dwivedi, Municipal Commissioner, Aligarh.	36.	Sri R.N.Pal, Add.Municipal Commissioner, Gorakhpur.
37.	Sri A.N.Kane, Chief Engineer, Nagar Nigam, Aligarh.	38.	Sri Pandhari Yadav, E.O., Moradabad.
39.	Sri Ram Abhilash, E.O., J.P.Nagar.	40.	Sri Rajeev Bhargava, Asst.Municipal Commissioner, Jhansi.
41.	Sri V.K.Srivastava, E.O., NPP, Bhadohi.	42.	Sri H.P.Yadav, J.E., Sultanpur.
43.	Dr.R.K.Sardana, Deptt. of Environment, Govt. of U.P.	44.	Sri Ajaya Kumar Singh, E.O., Badaun.
45.	Sri R.K.Sharma, E.O., NPP, Sant Kabir Nagar.	46.	Sri Ram Lagan, Executive Engineer, Farrukhabad.
47.	Sri O.P.Singhal, Supt.Engineer, U.P.Jal Nigam, Lucknow.	48.	Sri Rakesh Gingal, Ex.Engineer, U.P.Jal Nigam, Lucknow.
49.	Sri V.V.S.Rathore, E.O., Ferozabad.	50.	Sri Mushir Ahmad, E.O., Banda.
51.	Sri Sahab Singh, City Magistrate, Etah.	52.	Sri Sumit Kumar, E.O., Shahjahanpur.
53.	Sri V.P.Mishra, E.O.,Badaun.	54.	Sri K.K.Sharma, Chief Eng., UPPCB.
55.	Sri V.K.Singh	56.	Sri Anil Chandra, EE, Jal Nigam, Balrampur.
57.	Sri Siya Ram Prashad, EE, Jal Nigam, Gonda.	58.	Sri Ajantha Devi, Research Officer,
59.	Sri U.S.Vaish, Ex.Eng., Jal Nigam, Muzaffarnagar.	60.	Sri S.K.Tanya, EE, Jal Nigam, Kannauj.
61.	Sri Guru Sharan Lal, E.O., Kushinagar.	62.	Sri Om Prakash, City Magistrate, Sitapur.
63.	Sri A.K.Gupta, Director, Local Bodies	64.	Sri A.K.Rai, ADM(E)
65.	Sri S.S.Bajpai, Ex.Eng., Jal Nigam	66.	Sri M.P.P.Singh, A.E.C.D.U.P., J.P.Nagar.
67.	Sri V.K.Singh, E.O., Bahraich.	68.	Sri Rajnikant Pandey, S.O., Urban Development Dept.
69.	Sri A.Dwivedi, E.O., Fatehpur.	70.	Sri R.K.Bajpai, E.E., Mirzapur.

71.	Sri Yaswant Singh. E.O., Saharanpur.	72.	Sri O.P.Tiwari. Architect Planner, Bhadohi.
73.	Sri D.K.Shukla. SDO, U.P.Jal Nigam	74.	Dr.Richa Varmani. Joint Director, RCUES,Lucknow.
75.	Dr.Urmila Bagga. Joint Director, RCUES,Lucknow.	76.	Dr.Anjuli Mishra. Deputy Director, RCUES,Lucknow.
77.	Dr.Rajeev Narayan. Deputy Director, RCUES,Lucknow.	78.	Dr.Padma Iyer. Dy. Director, RCUES,Lucknow.
79.	Dr.A.K.Singh. Asstt.Director, RCUES,Lucknow.	80.	Dr.Alka Singh. Research Faculty, RCUES.

**Annexure: LP-XXVIII**

**Workshop on  
World Environment Day  
DRY LAND & DESERTIFICATION  
(June 5, 2006  
List of Participants**

1.	Dr. Adity Pundir. Director. Credins Home, Delhi.	2.	Sri G.K. Mishra. Ecoman Lab. Kapoorthala. Lucknow.
3.	Dr. Rambhoojh. Scientist I/C, CEE, Lucknow.	4.	Dr. A.K. Singh. Asstt. Director, RCUES, Lucknow
5.	Dr. S.K. Jaiswal. Reader, Department of AIH, Lucknow.	6.	Sri Naresh Singh, Sr. Citizen, Gomti Nagar, Lucknow
7.	Dr. Urmila Bagga, Joint Director, RCUES, Lucknow.	8.	Dr. K. Sreeram, Consultant, RCUES, Lucknow.
9.	Dr. Anjuli Mishra. Dy. Director, RCUES, Lucknow.	10.	Dr. Padma Iyer, Dy. Director, RCUES, Lucknow.
11.	Dr. K.K. Srivastava. R.O., Department of Public Administration, Lucknow University, Lucknow.	12.	Dr. N.K. S. More, Department of Environmental Sciences, B.R. Ambedkar Central University, Lucknow.
13.	Ms. Preeti R. Kanaujia. Programme Officer, CEE, Lucknow	14.	Sri Neeraj K. Pal, Project Assistant, CEE, Lucknow
15.	Sri K.C. Tripathi. Managing Director, Lions Trinha, Kanpur.	16.	Sri R.N. Pal, Additional Municipal Commissioner, Nagar Nigam, Gorakhpur.
17.	Sri Bhaiya Ji. Sr. Citizen, Lucknow.	18.	Mrs. Preeti M. Shah, Manager, HT Pace, Lucknow



19.	Dr. Padma Venkar, IIT, Kanpur.	20.	Sri Ashish Kumar, Freelancer, Triveni Nagar, Kanpur.
21.	Prof. S.N. Singh, Lucknow University, Lucknow.	22.	Dr. Richa Varmani, Joint Director, RCUES, Lucknow.
23.	Dr. U.B. Singh, Joint Director, RCUES, Lucknow.	24.	Ms. Amita Verma, Department of Social Work, Lucknow University, Lucknow
25.	Sri Tushar, Indian Express, Lucknow.	26.	Dr. S.S. Chauhan, Faculty, Department of Public Administration, Lucknow University, Lucknow
27.	Sri Rajeev M., Hindustan Times, Lucknow	28.	Sri R.P.S. Lulan, Director, CESO, Kanpur.
29.	Dr. K.K. Singh, Field Coordinator, CARE, Lucknow.	30.	Sri Dinesh Jain, Dainik Jagran, Lucknow
31.	Sri Jitendra Verma, President, Shrishti, Lucknow.	32.	Dr. Rajeev Narayan, Dy. Director, RCUES, Lucknow.
33.	Dr. R.K. Trivedi, RCUES, Lucknow.	34.	Sri R.B. Singh, RCUES, Lucknow.
35.	Sri S.K. Singh, RCUES, Lucknow.	36.	Dr. Alka Singh, Research Faculty, RCUES, Lucknow.

**Annexure :LP-XXIX**

**Orientation Workshop for  
Elected Representatives of Jhansi Nagar Nigam  
(December 16, 2006)  
List of Participants**

1.	Dr. Babu Lal, Mayor, Nagar Nigam, Jhansi.	2.	Sri Sanjay, Councillor, Nagar Nigam, Jhansi.
3.	Sri Arvind Kumar, Councillor, Nagar Nigam, Jhansi.	4.	Sri Santosh, Councillor, Nagar Nigam, Jhansi.
5.	Sri Ashok Kumar, Councillor, Nagar Nigam, Jhansi.	6.	Sri Mahesh Gautam, Councillor, Nagar Nigam, Jhansi.
7.	Sri Ram Prakash,	8.	Sri Gagan Kumar,

	Councillor, Nagar Nigam, Jhansi.		Councillor, Nagar Nigam, Jhansi.
9.	Sri Chandrabhan Adim, Councillor, Nagar Nigam, Jhansi.	10.	Sri Chhatrapal Singh, Councillor, Nagar Nigam, Jhansi.
11.	Smt.Saroj Verma, Councillor, Nagar Nigam, Jhansi.	12.	Smt.Kanti Devi, Councillor, Nagar Nigam, Jhansi.
13.	Smt.Savitri Devi, Councillor, Nagar Nigam, Jhansi.	14.	Smt.Kamlesh Devi, Councillor, Nagar Nigam, Jhansi.
15.	Smt.Meena Devi, Councillor, Nagar Nigam,Jhansi.	16.	Smt Sweta Yadav, Councillor, Nagar Nigam,Jhansi.
17.	Sri Phool Chand Dwivedi, Councillor, Nagar Nigam, Jhansi.	18.	Smt.Meena Devi, Councillor, Nagar Nigam, Jhansi.
19.	Sri Jugal Shivhare, Councillor, Nagar Nigam, Jhansi.	20.	Sri Ajay Rawat, Councillor, Nagar Nigam, Jhansi.
21.	Sri Anshu Rai, Councillor, Nagar Nigam, Jhansi.	22.	Sri Imtiyaz, Councillor, Nagar Nigam, Jhansi.
23.	Sri Siddharth, Councillor, Nagar Nigam, Jhansi.	24.	Sri Mukesh Rai, Councillor, Nagar Nigam, Jhansi.
25.	Sri Narendra Yadav, Councillor, Nagar Nigam, Jhansi.	26.	Smt.Sangita Yadav, Councillor, Nagar Nigam, Jhansi.
27.	Smt.Santoshi, Councillor, Nagar Nigam, Jhansi.	28.	Smt.Saroj, Councillor, Nagar Nigam, Jhansi.
29.	Sri Anand Yadav, Councillor, Nagar Nigam, Jhansi.	30.	Sri Badam Singh, Councillor, Nagar Nigam, Jhansi.
31.	Smt.Ramdevi, Councillor, Nagar Nigam, Jhansi.	32.	Smt.Geeta, Councillor, Nagar Nigam, Jhansi.
33.	Sri Ashok Kumar, Councillor, Nagar Nigam, Jhansi.	34.	Sri Santosh, Councillor, Nagar Nigam, Jhansi.
35.	Sri Mohd.Zamil, Councillor, Nagar Nigam, Jhansi.	36.	Smt.Kalawati, Councillor, Nagar Nigam, Jhansi.
37.	Sri Shafiqu Makrani,	38.	Sri Avinash,

	Councillor, Nagar Nigam, Jhansi.		Councillor, Nagar Nigam, Jhansi.
39.	Sri Jagdish/Badam Singh, Councillor, Nagar Nigam, Jhansi.	40.	Sri Vidyaprakash Dube, Councillor, Nagar Nigam, Jhansi.
41.	Sri Kishore Kumar Ghosh, Councillor, Nagar Nigam, Jhansi.	42.	Sri Mani Ram, Councillor, Nagar Nigam, Jhansi.
43.	Sri Hemant Rawat, Councillor, Nagar Nigam, Jhansi.	44.	Sri Vikas Khatri, Councillor, Nagar Nigam, Jhansi.
45.	Sri Akhlakh Makrani, Councillor, Nagar Nigam, Jhansi.	46.	Smt.Shilu Yadav, Councillor, Nagar Nigam, Jhansi.
47.	Sri Mohd.Rais, Councillor, Nagar Nigam, Jhansi.	48.	Sri Sujeet Kumar, Councillor, Nagar Nigam, Jhansi.
49.	Sri Kanhaiya Lal Kapur, Councillor, Nagar Nigam, Jhansi.	50.	Smt.Ramjanki, Councillor, Nagar Nigam, Jhansi.
51.	Sri Charan Singh, Councillor, Nagar Nigam, Jhansi.	52.	Smt.Sushila Dube, Councillor, Nagar Nigam, Jhansi.
53.	Sri Ajay Chandra Srivastava, Councillor, Nagar Nigam, Jhansi.	54.	Smt.Gulab Devi, Councillor, Nagar Nigam, Jhansi.
55.	Smt.Meena Agrawal, Councillor, Nagar Nigam, Jhansi.	56.	Smt.Asha Rajput, Councillor, Nagar Nigam, Jhansi.
57.	Smt.Urmila Jha, Councillor, Nagar Nigam, Jhansi.	58.	Sri Irshad, Councillor, Nagar Nigam, Jhansi.
59.	Sri Arun Dwivedi, Councillor, Nagar Nigam, Jhansi.	60.	Sri Anil Batta, Councillor, Nagar Nigam, Jhansi.
61.	Sri Mukesh Agrawal, Councillor, Nagar Nigam, Jhansi.	62.	Sri Udayee Ram, Municipal Commissioner, Nagar Nigam, Jhansi.
63.	Sri Rajeev Bhargava, Asst. Municipal Commissioner, Nagar Nigam, Jhansi.	64.	Asstt.Engineers,Asst.Accounts Officers, Junior Engineers & other officials.

**INCEPTION WORKSHOP On**  
**GOI-UNDP'S New Country Programme: Capacity Building For Decentralized Urban**  
**Governance**  
**(23<sup>rd</sup> December, 2006)**  
**List of Participants**

1.	Sri S.N. Srivastava, Municipal Commissioner, Nagar Nigam, Allahabad	2.	Sri Pradeep Narain, Executive Officer (JNNURM), Nagar Palika, Mathura
3.	Sri Nahar Singh, Executive Officer, Nagar Palika, Mathura	4.	Sri P.C. Tiwari, Asstt. Municipal Commissioner, Nagar Nigam, Varanasi
5.	Sri Omkar Nath, M.D., U.P. Electronics Corporations Limited, Lucknow	6.	Sri M.P. Mishra, Municipal Commissioner, Nagar Nigam, Meerut
7.	Sri Subedar Singh, Chief Account Officer, Naga Nigam, Lucknow.	8.	Sri Suresh Chand, Executive Engineer, Nagar Nigam, Agra
9.	Sri S.K. Jain, Executive Engineer, Nagar Nigam, Lucknow	10.	Sri D.K. Sinha, Dy. Municipal Commissioner, Nagar Nigam, Allahabad
11.	Sri Sudhir Pandey, Consultant, U.P. Electronics Corporations Limited, Lucknow	12.	Sri Alok Singh, Consultant, RCUES, Lucknow
13.	Sri Rajiva Tingal, Consultant, RCUES, Director, IMG, Lucknow.	14.	Sri Sameer Nigam, Consultant, IMG, Lucknow.
15.	Sri A.K. Verma, Principal Secretary, Dept. of Urban Development, Govt. of U.P.	16.	Sri S.P. Singh, Special Secretary, Dept. of Urban Development, Govt. of U.P.
17.	Sri A.K. Gupta, Chief Engineer, Directorate of Local Bodies, Lucknow	18.	Sri S.K. Mishra, Senior Finance & Accounts Officer, Directorate of Local Bodies, Lucknow
19.	Prof. Nishith Rai, Director, RCUES, Lucknow	20.	Dr. Urmila Bagga, Joint Director, RCUES, Lucknow
21.	Dr. U.B. Singh, Joint Director, RCUES, Lucknow	22.	Dr. Richa Varmani, Joint Director, RCUES, Lucknow
23.	Dr. Rajeew Narayan, Deputy Director, RCUES, Lucknow	24.	Dr. Anjali Mishra, Deputy Director, RCUES, Lucknow
25.	Dr. Padma Iyer, Deputy Director, RCUES, Lucknow	26.	Dr. A.K. Singh, Asstt. Director, RCUES, Lucknow
27.	Sri S.K. Vishnoi, Asstt. Director, RCUES, Lucknow	28.	Dr. Alka Singh, Research Associate, RCUES, Lucknow

**Orientation Workshop for  
Newly Elected Hon'ble Mayors of Uttar Pradesh  
(December 28-29, 2006)  
List of Participants**

1.	Dr. Dinesh Sharmarma, Hon'ble Mayor, Lucknow.	2.	Sri Ravindra Pat Patni, Hon'ble Mayor, Kanpur
3.	Choundury Jitendra Nath Singh, Hon'ble Mayor, Allahabad.	4.	Dr. B. Lal, Hon'ble Mayor, Jhansi.
5.	Sri Kaushlendra Singh, Hon'ble Mayor, Varanasi	6.	Smt. Anju Choudhury, Hon'ble Mayor, Gorakhpur.
7.	Smt. Madhu Gurjar, Honble Mayor, Meerut.		

**Orientation Workshop for  
Newly Elected Chairpersons of Class I ULBs  
(January 5-6, 2007)  
List of Participants**

1.	Sri Teje Khan, Chairman, Nagar Palika Parishad, Bahraich.	2.	Sri Dharmpal Singh, Chairman, Nagar Palika Parishad, Hapur.
3.	Sri Abid Raza, Chairman, Nagar Palika Parishad, Badaun.	4.	Sri Ashok Srivastava, Chairman, Nagar Palika Parishad, Basti.
5.	Sri Ashish Mishra, Chairman, Nagar Palika Parishad, Sitapur.	6.	Sri Basant Kumar Srivastava, Chairman, Nagar Palika Parishad, Dewaria.
7.	Sri Dinesh Tandon, Chairman, Nagar Palika Parishad, Jaunpur.	8.	Sri Vaishya Rajkumar Raj, Chairman, Nagar Palika Parishad, Banda.
9.	Sri Sudesh Sharma, Chairman, Nagar Palika Parishad, Modinagar.	10.	Sri Kapil Dev Agrawal, Chairman, Nagar Palika Parishad, Muzaffarnagar.
11.	Sri Agam Priya Satsangi, Chairman, Nagar Palika Parishad, Hathras.	12.	Sri Ramesh Kumar Khatik, Chairman, Nagar Palika Parishad, Lalitpur.

13.	Sri Deep Chandra Jain, Chairman, Nagar Palika Parishad, Mirzapur.	14.	Sri Gyan Prakash Bajpei, Chairman, Nagar Palika Parishad, Lakhimpur Kheri.
15.	Sri Furkan Ahmad, Chairman, Nagar Palika Parishad, Etawa.	16.	Sri Sardar Javed Khan, Chairman, Nagar Palika Parishad, Rampur.
17.	Sri Vishnu Gupta, Chairman, Nagar Palika Parishad, Faizabad.	18.	Sri Praveen Kumar Agrawal, Chairman, Nagar Palika Parishad, Sultanpur.
19.	Sri Hazi Ekrar Ahmad, Chairman, Nagar Palika Parishad, Amroha(J.P.Nagar).	20.	Sri Mohd.Taiyyab Palki, Chairman, Nagar Palika Parishad, Mau Nath Bhanjan.

**Annexure: LP-XXXIII**

**WORKSHOP ON  
PRESENTATION OF  
PUBLIC PRIVATE PARTNERSHIP MANUAL  
( 21<sup>ST</sup> MARCH 2007 )  
List of Participants**

1	Shri Jeetandra Nath Singh, Mayor, Nagar Nigam, Allahabad	2	Dr. B. Lal, Mayor, Nagar Nigam, Jhansi
3	Shri Ashok Srivastav, Chairman, Nagar Palika Parishad, Basti	4	Shri Hazi Rahis, Chairman, Nagar Palika Parishad, Kannauj
5	Shri Rajendra Kumar Gupta, Chairman, Nagar Panchyat, Harra Basti	6	Shri S.N. Srivastav, Municipal Commissioner, Nagar Nigam, Allahabad
7	Shri M.P. Mishra, Municipal Commissioner, Nagar Nigam, Varanasi	8	Shri Shyam Singh, Municipal Commissioner, Nagar Nigam, Agra
9	Shri B.K. Dwivedi, Astt. Municipal Commissioner, Nagar Nigam, Aligarh	10	Sri G.M. Ansari, Executive Officer, Nagar Palika Parishad, Siddarath Nagar
11	Shri A.K. Srivastava, Executive Officer, Nagar Palika Parishad, Basti	12	Shri Nihal Chandra, Executive Officer, Nagar Palika Parishad, Unnao
13	Shri Mrityunjay, Executive Officer, Nagar Palika Parishad, Kannauj	14	Shri Praddep Narayan, Executive Officer, Nagar Palika Parishad, Mathura
15	Shri S. Yadav, Executive Officer, Nagar Palika Parishad, Mainpuri	16	Dr. D.K. Rai, Executive Officer, Nagar Palika Parishad, Ballia



17	Shri V.K. Jha, Executive Officer, Nagar Palika Parishad. Sambhal	18	Shri Gobind. Executive Officer, Nagar Palika Parishad. Harrya Basti
19	Shri S.K. Srivastava, Chief Engineer, Nagar Nigam, Lucknow	20	Shri A.K. Gupta, Chief Engineer, Directorate of Local Bodies, U.P.
21	Shri Satyendra kumar Mishra, S.F. A.O Directorate of Local Bodies, U.P.	22	Shri K.K. Tiwari, Sanitary Inspector, Nagar Palika Parishad, Fatehpur
23	Shri Sanjay Madan, Financial Consultant	24	Shri P. K. Dhawan, Chartered Accountant
25	Dr. U.B. Singh, Joint Director, RCUES, Lko	26	Dr. Urmila Bagga, Joint Director, RCUES, Lko
27	Dr. Richa Varmani, Joint Director, RCUES, Lko	28	Dr. Anjuli Misra, Dy. Director, RCUES, Lko
29	Dr. Padma Iyer, Dy. Director, RCUES, Lko	30	Dr. A.K. Singh, Asstt. Director, RCUES, Lko
31	Dr. S.K. Vishnoi, Asstt. Director, RCUES, Lko	32	Dr. Alka Singh, Research Associate, RCUES, Lko
33	Dr. K.K. Singh, Research Assistant, RCUES, Lko		

**Workshop on  
JNNURM, UIDSSMT & IHSDP  
(June 12, 2006), Ranchi  
List of Participants**

1.	Sri Raghubar Das. Hon'ble Minister for Urban Development. Government of Jharkhand. Ranchi.	2.	Sri M.K.Mandal. Chief Secretary. Government of Jharkhand. Ranchi.
3.	Sri T.Nand Kumar. Development Commissioner. Government of Jharkhand. Ranchi.	4.	Sri A.K.Chugh. Principal Secretary. Planning & Development Deptt., Government of Jharkhand, Ranchi.
5.	Sri R.K.Srivastava, Secretary, Deptt. of Urban Development, Government of Jharkhand. Ranchi.	6.	Sri D.K.Tewari, Secretary, Roads & Houses, Government of Jharkhand, Ranchi.
7.	Sri Sudhir Prasad. Secretary. Drinking Water & Sanitation Deptt., Government of Jharkhand. Ranchi.	8.	Sri R.S.Verma. Administrator, Municipal Commissioner, Ranchi.
9.	Sri M.K.Verma. Dy.Administrator. Municipal Corporation, Ranchi.	10.	Ms.Beena Rajesh. Dy.Commissioner. Dhanbad.
11.	Sri A.P.Singh. Dy.Commissioner. Bokaro.	12.	Sri Vinay Chaube. Dy.Commissioner. Palemu.
13.	Sri Ajay Kumar Sinha. Dy.Commissioner. Dumka.	14.	Special Officer, Mango.
15.	Special Officer, Chaas.	16.	Special Officer, Dumka.
17.	Sri B.Uraon, Dy.Secretary. Deptt. of Urban Development, Government of Jharkhand, Ranchi.	18.	Sri D.Prasad, Dy.Secretary. Deptt. of Urban Development, Government of Jharkhand, Ranchi.
19.	Sri Sunil Kumar Singh, Special Officer, NAC, Jamshedpur.	20.	Sri J.N.Singh. Dy.Development Commissioner, Hazaribagh.
21.	Sri M.P.Das. Dy.Development Commissioner. Ranchi.	22.	Sri S.P.Sinha. Nagar Vikas. Jharkhand.
23.	Sri M.K.Mallik. Executive Officer. CPWD,Ranchi.	24.	Sri D.K.Shukla. Asstt.Engineer. CPWD,Ranchi.

25.	Sri A.K.Singh, Special Officer, Deogarh Municipality.	26.	Sri A.K.Roy, Special Officer, Madhupur Municipality.
27.	Sri Amarendra Singh, Jr.Engineer, Jugsalai Municipality.	28.	Sri Ajay Kumar Singh, Dy.Commissioner, Deogarh.
29.	Sri Digeshwar Tewari, Special Officer, Chatra.	30.	Sri Mithilesh Prasad, Special Officer, Hazaribagh.
31.	Sri Dinesh Prasad, Special Officer, Adityapur.	32.	Sri Pramod Singh, Special Officer, Husainabad.
33.	Sri A.N.Pathak, Special Officer, Medini Nagar.	34.	Sri Avani Bhushan Pati, Administrator, Nagar Nigam, Dhanbad.
35.	Sri Sangata Maitra, IL & FS, Ranchi.	36.	Sri M.P.Sinha, Vice Chairman, Research Development Authority
37.	Sri Gajanand Ram, Asst.Town Planner, Jharkhand.	38.	Sri S.Kumar, Chief Engineer, Urban Development, Jharkhand.
39.	Sri S.Mallick, Consultant, RCUES,Lucknow.	40.	Sri A.K.Singh, Consultant, RCUES,Lucknow.

**Annexure:LP- XXXV**

**Training Workshop for  
Women Councillors of Nagar Nigams in Bihar  
(June 28-30, 2006)**

1.	Ms.Pramila Verma, Kadamkuwan, Patna-3	2.	Ms.Rekha Sharma, Madipurganj.
3.	Ms.Renuka Palit, Gaya, Bihar.	4.	Ms.Kahkasha Parveen, Bhagalpur.
5.	Ms.Farahnaz Akthar, Bhagalpur.	6.	Ms.Vishafin Divya, Bhagalpur.
7.	Ms.Anju Devi, Bhagalpur.	8.	Ms.Kalyani Devi, Bhagalpur.
9.	Ms.Sheela Devi. Bhagalpur.	10.	Ms.Usha Devi. Bhagalpur.
11.	Ms.Alsari Fathma, Mezahidpur, Bhagalpur.	12.	Ms.Noor Jahan, Bhagalpur.
13.	Ms.Shahin Tabassum, Patna.	14.	Ms.Farhat Ahmad, Patna.
15.	Ms.Asha Lata, Patna.	16.	Ms.Maju Rai, Patna.
17.	Ms.Arti Devi,	18.	Ms.Shama Devi,

	Patna.		Bhagalpur.
19.	Ms.Sushila Devi. Bhagalpur.	20.	Ms.Rita Singh, Darbhanga.
21.	Ms.Rafat Sultana, Darbhanga.	22.	Ms.Dharmsheela, Darbhanga.
23.	Ms.Chanchla Devi. Gaya.	24.	Ms.Mumtaz Jahan, Patna.
25.	Ms.Asha Devi, Durgasthan, Gaya.	26.	Ms.Bibi Vakilan, Gaya.
27.	Ms.Renu Kumari Chourasia, Devdhaura Pachchmahalla, Gaya.	28.	Ms.Punam Singh, Vijaynagar, Hanuman Nagar.
29.	Ms.Asha Devi, Gaya.	30.	Ms.Nazratjahan, Gaya.
31.	Ms.Amita Sinha, Gaya	32.	Ms.Saraswati Devi, Gaya.
33.	Ms.Munni Devi, Gaya.	34.	Ms.Lachho Devi, Gaya.
35.	Ms.Sushma Sahu, Patna.	36.	Ms.Sangita Sinha, Muzaffarnagar.
37.	Ms.Anjani Devi, Darbhanga.	38.	Ms.Sunita Devi, Gaya.
39.	Ms.Lali Devi, Patna.	40.	Ms.Gulfishan Ranjani, Patna.

**Annexure :LP- XXXVI**

**Training Workshop for  
Women Councillors of Nagar Parishads of Bihar  
(July 6-8, 2006)**

1.	Ms.Shivkumari Devi, Aara.	2.	Ms.Rekha Kumari, Mokaya.
3.	Ms.Nirmala Devi, Mokaya.	4.	Ms.Jairani Devi, Mokaya.
5.	Ms.Lalita Devi, Aara.	6.	Ms.Anuradha Prasad Kushwaha, Aara.
7.	Ms.Sumiya Kunwar, Aara.	8.	Ms.Vibha Singh, Mokaya.
9.	Ms.Kiran Devi, Mokaya.	10.	Ms.Punam Devi, Bihar Sharif.
11.	Ms.Renu Devi, Bihar Sharif.	12.	Ms.Pravila Devi, Bihar Sharif.
13.	Ms.Yasmin Khatun, Bihar Sharif.	14.	Ms.Meena Singh, Mokaya.
15.	Ms.Ranju Devi, Mokaya.	16.	Ms.Sharda Devi, Bhojpuria Aara.
17.	Ms.Manju Devi, Danapur.	18.	Ms.Shakuntala Devi, Danapur.
19.	Ms.Nurhat Yasin, Danapur.	20.	Ms.Kewalapati Devi, Danapur.
21.	Dr.Kumari Urmila Sharma,	22.	Ms.Reeta Kumari,

	Hazipur.		Hazipur.
23.	Ms.Manisha, Hazipur.	24.	Ms.Malti Devi, Hazipur.
25.	Ms.Sharda Devi, Hazipur.	26.	Ms.Sanjana Kumari, Hazipur.
27.	Ms.Nirmala Devi, Danapur.	28.	Ms.Vimla Kumari, MoKaya.
29.	Ms.Vimla Singh, Aara.	30.	Ms.Meera Devi, Buxer.
31.	Ms.Shushila Devi, Buxer.	32.	Ms.Imarti Devi, Gaya.

**Annexure :LP-XXXVII**

**TRAINING WORKSHOP  
FOR  
WOMEN COUNCILLORS OF NAGAR PALIKA PARISHADS OF BIHAR**

**(July 17-19, 2006)**

**List of Participants**

1.	Ms.Kamla Devi, Councillor, Nagar Palika Parishads, Betiya.	2.	Ms.Bindu Devi, Councillor, Nagar Palika Parishads, Betiya.
3.	Ms.Sunita Devi, Councillor, Nagar Palika Parishads, Baad.	4.	Ms.Dharmasheela Devi, Councillor, Nagar Palika Parishads, Baad.
5.	Ms.Maju Devi, Councillor, Nagar Palika Parishads, Baad.	6.	Ms.Madhu Devi, Councillor, Nagar Palika Parishads, Baad.
7.	Ms.Laxmi Devi, Councillor, Nagar Palika Parishads, Baad.	8.	Ms.Sulekha Devi, Councillor, Nagar Palika Parishads, Baad.
9.	Ms.Sunita Devi, Councillor, Nagar Palika Parishads, Sitamadi.	10.	Ms.Gita Devi, Councillor, Nagar Palika Parishads, Sitamadi.
11.	Ms.Shanti Devi, Councillor, Nagar Palika Parishads, Sitamadi.	12.	Ms.Tara Devi, Councillor, Nagar Palika Parishads, Sitamadi.
13.	Ms.Saroj Verma, Councillor, Nagar Palika Parishads, Sitamadi.	14.	Ms.Punam Devi, Councillor, Nagar Palika Parishads, Sitamadi.
15.	Ms.Shabana Praveen, Councillor,	16.	Ms.Shobha Devi, Councillor,

	Nagar Palika Parishads.Betiya.		Nagar Palika Parishads.Betiya.
17.	Ms.Savita Devi. Councillor. Nagar Palika Parishads. Betiya.	18.	Ms.Urmila Devi. Councillor. Nagar Palika Parishads. Betiya.
19.	Ms.Hasantara Khatun. Councillor. Nagar Palika Parishads. Betiya.	20.	Ms.Suraiya Khatun. Councillor. Nagar Palika Parishads. Betiya.
21.	Ms.Deepa Kumari. Councillor. Nagar Palika Parishads. Navada.	22.	Ms.Sunita Devi. Councillor. Nagar Palika Parishads. Navada.
23.	Ms.Sushma Devi. Councillor. Nagar Palika Parishads. Navada.	24.	Ms.Sunil Devi. Councillor. Nagar Palika Parishads. Navada.

### Annexure:LP- XXXVIII

### Orientation Programme for Women Councillors of Nagar Palika Parishad (October 5-7, 2006)

#### List of Participants

1.	Ms. Urmila Gupta. Nagar Palika Parishad. Samastipur.	2.	Ms. Rajkumari Devi. Nagar Palika Parishad. Samastipur.
3.	Ms. Vibha Srivastava. Nagar Palika Parishad. Samastipur.	4.	Ms. Anita Kumari. Nagar Palika Parishad. Samastipur.
5.	Ms. Rina Kumari. Nagar Palika Parishad. Samastipur.	6.	Ms. Pinki Singh. Nagar Palika Parishad. Samastipur.
7.	Ms. Sachana Devi. Nagar Palika Parishad. Samastipur.	8.	Ms. Kiran Devi. Nagar Palika Parishad. Lakkhi Saray.
9.	Ms. Sita Devi. Nagar Palika Parishad. Lakkhi Saray.	10.	Ms. Nirmala Devi. Nagar Palika Parishad. Samastipur.
11.	Ms. Subhadra Devi. Nagar Palika Parishad. Lakki Saray.	12.	Ms. Rama Devi. Nagar Palika Parishad. Lakkhi Saray.
13.	Km. Babita Rani, Chairman. Nagar Panchayat. Saray.		



**Orientation Programme  
for  
Women Councillors of Nagar Palika Parishad/  
Nagar Panchayats  
(November 30 to December 2, 2006)**

**List of Participants**

1.	Ms.Anjum Aara, Nagar Palika Parishad, Fulwari Sharif, Patna.	2.	Ms.Kaleshwari Devi, Nagar Palika Parishad, Fulwari Sharif, Patna.
3.	Ms.Pramila Devi. Nagar Palika Parishad. Mamua. Kaimur.	4.	Ms.Uma Devi. Nagar Palika Parishad. Hilsa. Nalanda.
5.	Ms.Sunita Devi. Nagar Palika Parishad, Hilsa. Nalanda.	6.	Ms.Nirmala Devi. Nagar Palika Parishad. Vihiya. Bhojpur.
7.	Ms.Rajeshwari Devi, Nagar Palika Parishad, Vihiya. Bhojpur.	8.	Ms.Sita Devi. Nagar Palika Parishad. Vihiya. Bhojpur.
9.	Ms.Shamim Begum, Nagar Palika Parishad, Kaimur. Bhangua.	10.	Ms.Rita Choudhury. Nagar Palika Parishad, Kaimur. Bhangua.
11.	Ms.Meena Devi, Nagar Palika Parishad. Kaimur. Bhangua.	12.	Ms.Geeta Devi, Nagar Palika Parishad, Fulwari Sharif, Patna.
13.	Ms.Malika Tarunnam, Nagar Palika Parishad, Fulwari Sharif, Patna.	14.	Ms.Saraswati Devi, Nagar Palika Parishad, Tikari, Gaya.
15.	Ms.Shanti Devi. Nagar Palika Parishad. Tikari, Gaya.	16.	Ms.Shakila Devi. Nagar Palika Parishad. Tikari, Gaya.
17.	Ms.Rupa Devi. Nagar Palika Parishad. Tikari, Gaya.	18.	Ms.Neetu Devi. Nagar Palika Parishad. Bakhtiyarpur.
19.	Ms.Maya Devi. Nagar Palika Parishad, Bakhtiyarpur.	20.	Ms.Rehana Khatun. Nagar Palika Parishad, Bakhtiyarpur.
21.	Ms.Bullu Devi, Nagar Palika Parishad, Islampur.	22.	Ms.Priya Rani, Chairman. Nagar Palika Parishad, Islampur.
23.	Ms.Rizwana Praveen, Nagar Palika Parishad, Islampur.	24.	Ms.Vimla Devi, Nagar Palika Parishad, Islampur.
25.	Ms.Urmila Devi, Nagar Palika Parishad. Peero.		

**Orientation Programme for  
Women Councillors of Nagar Palika Parishad/  
Nagar Panchayats  
(December 4-6, 2006)**

**List of Participants**

1.	Ms.Manju Devi Chandravanshi. Nagar Parishad. Katihar.	2.	Ms.Resham Devi. Nagar Parishad. Katihar.
3.	Ms.Vibha. Nagar Parishad. Katihar.	4.	Ms.Bharti Devi. Nagar Parishad. Katihar.
5.	Ms.Maju Rani. Nagar Parishad. Katihar.	6.	Ms.Daya Rani. Nagar Parishad. Purniya.
7.	Ms.Dropadi Devi. Nagar Parishad. Purniya.	8.	Ms.Sumli Devi. Nagar Parishad. Purniya.
9.	Ms.Roshan Aara. Nagar Parishad. Saharsa.	10.	Ms.Hasina Bano. Nagar Parishad. Saharsa.
11.	Ms.Soni Devi. Nagar Parishad. Saharsa.	12.	Ms.Manju Devi. Nagar Parishad. Saharsa.
13.	Ms.Renu Sinha. Chairman. Nagar Parishad. Saharsa.	14.	Ms.Manju Devi. Nagar Parishad. Saharsa.
15.	Ms.Nilu Kumari. Nagar Parishad. Chhapra.	16.	Ms.Shalini Devi. Nagar Parishad. Chhapra.
17.	Ms.Soni Devi. Nagar Parishad. Chhapra.	18.	Ms.Shanti Devi. Nagar Parishad. Chhapra.
19.	Ms.Aarti Devi. Nagar Parishad. Purniya.	20.	Ms.Fulbadan Devi. Nagar Parishad. Purniya.
21.	Ms.Pushpa Devi. Nagar Parishad. Purniya.	22.	Ms.Ragini Singh. Nagar Parishad. Supol.
23.	Ms.Onoja Khatun. Nagar Parishad. Supol.	24.	Ms.Yashoda Thakur. Nagar Parishad. Supol.
25.	Ms.Usha Devi. Nagar Parishad. Supol.	26.	Ms.Kusma Devi. Nagar Parishad. Supol.

**Orientation Programme for  
Women Councillors of Nagar Palika Parishad/  
Nagar Panchayats  
(December 7-9, 2006)  
List of Participants**

1.	Ms.Vineeta Kumari, Makhdumpur Nagar Panchayat, Jahanabad.	2.	Ms.Kiran Devi, Makhdumpur Nagar Panchayat, Jahanabad.
3.	Ms.Shamim Parveen, Makhdumpur Nagar Panchayat, Jahanabad.	4.	Ms.Savitri Devi, Chairman, Nagar Panchayat, Daudnagar.
5.	Ms.Sayada Khatun, Nagar Panchayat, Daudnagar.	6.	Ms.Shakuntala, Nagar Panchayat, Daudnagar.
7.	Ms.Arati Devi, Chairman, Nagar Panchayat, Nawinagar.	8.	Ms.Lalita Devi, Nagar Panchayat, Bodhgaya.
9.	Ms.Asha Kumari, Nagar Panchayat, Bodhgaya.	10.	Ms.Sharda Devi, Nagar Panchayat, Nawinagar.
11.	Ms.Sangita Devi, Nagar Panchayat, Nawinagar.	12.	Ms.Sunita Devi, Nagar Panchayat, Nawinagar.
13.	Ms.Madhuri Devi, Nagar Panchayat, Nawinagar.	14.	Ms.Girija Devi, Nagar Panchayat, Hasuwa.
15.	Ms.Devmati Devi, Chairman, Nagar Panchayat, Bodhgaya.	16.	Ms.Lalti Devi, Nagar Panchayat, Bodhgaya.
17.	Ms.Rohini Nandini, Nagar Panchayat, Daudnagar.	18.	Ms.Annpurna Devi, Nagar Panchayat, Naggachhiya.
19.	Ms.Savitri Devi, Nagar Panchayat, Nomiya Patti.	20.	Ms.Shanti Devi, Nagar Panchayat, Daudnagar.

**Orientation Programme for  
Women Councillors of Nagar Palika Parishad/  
Nagar Panchayats  
(December 11-13, 2006)  
List of Participants**

1.	Ms.Kiran Devi, Chairman Nagar Panchayat, Chanpatiya.	2.	Ms.Indu Bharti, Nagar Panchayat, Ramnagar.
3.	Ms.Indu Devi, Nagar Panchayat, Chanpatiya.	4.	Ms.Rashmi Verma, Chairman Nagar Panchayat, Narkatiyaganj.
5.	Ms.Salamu Begam, Nagar Panchayat, Chanpatiya.	6.	Ms.Sarita Verma, Nagar Panchayat, Narkatiyaganj.
7.	Ms.Krishna Gupta, Nagar Panchayat, Narkatiyaganj.	8.	Ms.Lila Malla, Nagar Panchayat, Narkatiyaganj.
9.	Ms.Ratna Devi, Nagar Panchayat, Narkatiyaganj.	10.	Ms.Aasma Khatun, Nagar Panchayat, Narkatiyaganj.
11.	Ms.Shobha Devi, Nagar Panchayat, Narkatiyaganj.	12.	Ms.Rajkumari, Chairman Nagar Panchayat, Janakpur Road, Pupari.

13.	Ms.Ramrati Devi. Nagar Panchayat. Janakpur Road, Pupari.	14.	Ms.Kanti Devi. Nagar Panchayat. Janakpur Road, Pupari.
15.	Ms.Shakuntala Devi. Nagar Panchayat. Ramnagar.	16.	Ms.Sharda Devi. Nagar Panchayat. Ramnagar.
17.	Ms.Savita Devi. Nagar Panchayat. Ramnagar.	18.	Ms.Hidayali Devi. Nagar Panchayat. Ramnagar.
19.	Ms.Sharmila Devi. Nagar Panchayat. Motapur.	20.	Ms.Anita Singh. Nagar Panchayat. Motapur.
21.	Ms.Hema Devi. Nagar Panchayat. Motapur.	22.	Ms.Fulwa Devi. Nagar Panchayat. Motapur.
23.	Ms.Pratima Devi. Nagar Panchayat. Kanti.	24.	Ms.Durga Devi. Nagar Panchayat. Mahnar.
25.	Ms.Dharmsheela Devi. Nagar Panchayat. Mahnar.	26.	Ms.Shail Devi. Nagar Panchayat. Janakpur Road, Pupari.
27.	Ms.Zeba Praveen. Nagar Panchayat. Belsad.	28.	Ms.Masira Khatun. Nagar Panchayat. Belsad.

Annexure : LP- XXXXIII

**Orientation Programme for  
Women Councillors of Nagar Palika Parishad/  
Nagar Panchayats  
(December 14-16, 2006)**

**List of Participants**

1.	Ms.A.Rueim. Nagar Panchayat. Arariya.	2.	Ms.Kiran Devi. Nagar Panchayat. Arariya.
3.	Ms.Sulochana Devi. Nagar Panchayat. Arariya.	4.	Ms.Bukni Devi. Nagar Panchayat. Arariya.
5.	Ms.Shail Sinha. Nagar Panchayat. Masodi.	6.	Ms.Rekha Devi. Nagar Panchayat. Masodi.
7.	Ms.Sandhya Devi. Nagar Panchayat. Masodi.	8.	Ms.Jaymala Kumari. Nagar Panchayat. Masodi.
9.	Ms.Kumud Kumari Srivastava. Nagar Parishad. Motahari.	10.	Ms.Nsima Khatun. Nagar Parishad. Motahari.
11.	Ms.Malti Devi. Nagar Panchayat. Fatuha.	12.	Ms.Kalawati Devi. Nagar Panchayat. Fatuha.
13.	Ms.Sushila Devi. Nagar Panchayat. Fatuha.	14.	Ms.Lalmuni Devi. Nagar Panchayat. Fatuha.
15.	Ms.Madina Khatun. Nagar Parishad. Motahari.	16.	Ms.Nisha Gupta. Nagar Parishad. Motahari.
17.	Ms.Veena Rani. Chairman Nagar Parishad.	18.	Ms.Punam Kant. Nagar Panchayat.

	Motahari.		Arariya.
19.	Ms.Rukmani Devi, Nagar Panchayat, Fatuha.	20.	Ms.Veena Kumari, Nagar Panchayat, Fatuha.

Annexure : LP-XXXXIV

**TRAINING PROGRAMME FOR  
WOMEN COUNCILLORS OF NAGAR PALIKA PARISHAD/PANCHAYATS IN  
BIHAR  
(February 12-14, 2007)**

**List of Participants**

1.	Ms.Reeta Devi, Nagar Panchayat, Nasriganj	2.	Ms.Rani Devi, Nagar Panchayat, Sultanganj.
3.	Ms.Kamroon Nisha, Nagar Panchayat, Dhaka (Champaran)	4.	Ms.Sabira Khatun, Nagar Panchayat, Dhaka (Champaran)
5.	Ms.Shashi Devi Chauhan, Nagar Panchayat, Vikramganj.	6.	Ms.Sitara Khatun, Nagar Panchayat, Vikramganj.
7.	Ms.Shanti Devi, Nagar Panchayat, Vikramganj.	8.	Ms.Kiran Devi, Nagar Panchayat, Sultanganj.
9.	Ms.Kumud Devi, Nagar Panchayat, Sultanganj.	10.	Ms.Vibha Devi, Nagar Parishad, Saharasa.
11.	Ms.Annpurna Devi, Nagar Panchayat, Sultanganj.		

Annexure : LP-XXXXV

**TRAINING PROGRAMME FOR  
WOMEN COUNCILLORS OF NAGAR PALIKA PARISHAD/PANCHAYATS IN  
BIHAR  
(February 15-17, 2007)**

**List of Participants**

1.	Ms.Munni Devi, Nagar Panchayat, Jhajha.	2.	Ms.Renu Devi, Nagar Panchayat, Jhajha.
3.	Ms.Pramila Devi, Nagar Panchayat, Jhajha.	4.	Ms.Chandra Devi, Nagar Panchayat, Jhajha.
5.	Ms.Asha Devi, Nagar Panchayat, Barveegha.	6.	Ms.Sushma Devi, Nagar Panchayat, Barveegha.
7.	Ms.Suneeta Devi, Nagar Panchayat, Barveegha.	8.	Ms.Pramila Devi, Nagar Panchayat, Barveegha.
9.	Ms.Madhuri Devi, Nagar Panchayat, Jhajha.	10.	Ms.Mudhu Bharti, Nagar Panchayat, Sonpur.

**TRAINING PROGRAMME FOR  
WOMEN COUNCILLORS OF NAGAR PALIKA PARISHAD/PANCHAYATS IN  
BIHAR  
(February 19-17, 2007)**

**List of Participants**

1.	Ms.Sheela Devi. Nagar Panchayat. Thakurganj.	2.	Ms.Bebi Devi. Nagar Panchayat. Thakurganj.
3.	Ms.Kavita Devi. Nagar Panchayat. Thakurganj.	4.	Ms.Vijaya Devi. Nagar Panchayat. Thakurganj.
5.	Ms.Mamta Prasad. Nagar Panchayat. Gopalganj.	6.	Ms.Indrawati Devi. Nagar Panchayat. Gopalganj.
7.	Ms.Hasibulnisha. Nagar Panchayat. Barauli.	8.	Ms.Lalmuni Devi. Nagar Panchayat. Barauli.
9.	Ms.Usha Devi. Nagar Panchayat. Barauli.	10.	Ms.Prabhawati Devi. Nagar Panchayat. Gopalganj.
11.	Ms.Seema Devi. Nagar Panchayat. Barauli.	12.	Ms.Sita Devi. Nagar Panchayat. Gopalganj.
13.	Ms.Meera Devi. Nagar Panchayat. Gopalganj.	14.	Ms.Revti Devi. Nagar Panchayat. Gopalganj.
15.	Ms.Meena Devi. Nagar Panchayat. Gopalganj.	16.	Ms.Premilata Devi. Nagar Panchayat. Manihari.

Annexure : LP-XXXXVII

**ORIENTATION PROGRAMMES FOR SPECIAL OFFICERS OF JHARKHAND  
FIRST ORIENTATION TRAINING  
(September 1 -'15, 2006)**

**LIST OF PARTICIPANTS**

1. Sri Sunil Kumar, Asstt. Administrator, Nagar Nigam, Ranchi.	2. Sri Raj Kumar Gupta. Special Officer. Nagar Palika, Chaas, Bokaro
3. Sri Akhouri Shashank Sinha. Special Officer. Nagar Palika. Hazaribagh	4. Sri Binod Kumar Varma. Special Officer. Nagar Palika. Giridih.
5. Sri Shiv Shankar Maheshwari. Special Officer. Nagar Palika. Medininagar.	6. Sri Anand Mohan Thakur. Special Officer. Nagar Palika. Chakracharpur



7. Er. Randhir Kumar Srivastava Special Officer, Nagar Panchayat (NAC), Khunti	8. Er. Suresh Yadav. Special Officer. Nagar Palika. Chaibasa.
9. Sri Ran Jeet Roy Special Officer, Nagar Palika, Chatra.	10. Sri Jagat Narayan Prasad. Special Officer, Nagar Palika, Jhumri Talaya
11. Sri Harbansh Pandey Special Officer, Nagar Palika, Simdega	

**Annexure: LP-XXXXVIII**

**II - SECOND ORIENTATION TRAINING  
(September 16 - 30, 2006)**

**LIST OF PARTICIPANTS**

1. Er. Janardan Prasad Special Officer, Nagar Palika, Garhwa.	2. Sri Awadhesh Kumar Roy Special Officer, Nagar Palika, Madhupur
3. Sri Ashok Kumar Jha, J.A.S. Special Officer, Nagar Palika. Dumka	4. Sri Jagdish Prasad Yadav Special Officer, Nagar Panchayat (NAC). Mango. Jamshedpur
5. Er. Virendra Kumar Pathak. Special Officer, Nagar Palika. Jugsalai. East Singhbhum	6. Er. Bhawanand Mandal Special Officer. Nagar Panchayat (NAC). Chirkunda
7. Er. Narendra Mishra Asstt. Administrator. Nagar Nigam. Dhanbad.	8. Sri Amarendra Kumar Singh. Special Officer, Nagar Palika. Gumla
9. Sri Hari Madhav Singh Special Officer, Nagar Palika, Sahebganj.	

**THIRD ORIENTATION TRAINING  
(October 3-17, 2006)**

**LIST OF PARTICIPANTS**

1	Sri Jay Prakash Singh, Special Officer, NAC, Basukinath.	2	Er. Nirmal Kumar Singh, Special Officer, Nagar Palika, Lohardaga.
3	Sri Suresh Mohan Singh, Special Officer, Nagar Palika, Pakur.	4	Sri Sita Kant Jha, Special Officer, NAC, Rajmahal.
5	Sri Akshay Kumar, Special Officer, NAC, Jamshedpur.	6	Sri Shiv Prasad Agrawal, Special Officer, Nagar Palika, Deoghar.
7	Sri Sunil Kumar Singh, Special Officer, NAC, Jamshedpur.	8	Sri Ranvijay Prasad Singh, Special Officer, NAC, Mihizam.
9	Sri Pramod Singh, Special Officer, NAC, Husainabad.	10	Sri Yash Pal Singh Bhatia, Asstt. Engineer, NAC, Adityapur.

Annexure: LP-L

**Workshop on Launch of Citizens Report Card  
(September 23, 2006)**

**List of Participants**

1.	Sri Santosh Kumar Roy, Additional Municipal Commissioner, Lucknow.	2.	Sri Badal Chattergi, Municipal Commissioner, Kanpur.
3.	Sri Shyam Singh Yadav, Municipal Commissioner, Agra.	4.	Sri Satya Narayan Srivastava, Allahabad.
5.	Sri A.K. Bajpayee, Municipal Commissioner, Varanasi	6.	Sri V.K. Yadav, Gaziabad.
7.	Sri B.K. Dwivedi, Assistant Municipal Commissioner, Aligarh.	8.	Sri P.P. Chaturvedi, Municipal Commissioner, Muradabad.
9.	Sri Satya Prakash pandey, Municipal Commissioner, Gorakhpur.	10.	Sri Rajeev Bhargav, Assistant Municipal Commissioner, Jhansi.
11.	Sri Mani Prasad Misra, Municipal Commissioner,	12.	Dr. Ratan Lal, M.D.,

	Meerut.		Jal Sansthan. Kanpur.
13.	Sri S.R. Chandra, Jal Sansthan. Allahabad.	14.	Sri R.K. M.D., Jal Sansthan. Varanasi.
15.	Sri Jawahar Ram. M.D., Jal Sansthan. Agra.	16.	Sri A.K. Jais. Jal Sansthan. Jhansi.
17.	Sri Alok Kumar, Jal Sansthan, Chitrakoot Dham Carbi.	18.	Sri K.K. Mishra. Executive Engineer. Jal Nigam
19.	Sri Harish Chandra, Executive Engineer, Jal Nigam, Lucknow.		

Annexure: LP-LI

**Workshop on Launch of Citizens Report Card  
(September 24, 2006)**

**List of Participants**

1.	Sri C.L. Shekhar, Accountant, Muradabad.	2.	Sri Kumar Ashim Ranjan, Assessment Officer.
3.	Sri Harnarayan, D.M., Rampur.	4.	Sri K.K. Singh, O.C., Pilibhit.
5.	Sri Ram Mohand, Additional Commissioner, Bareilly.	6.	Ms. Sudha Verma, Adm/e. O.C.
7.	Sri Jitendra Singh, Additional Commissioner, Meertu.	8.	Agra.
9.	Sri Rakesh, Additional Commissioner, Saharapur.	10.	Sri Ramesh Chandra Yadav, ACM, Aligarh.
11.	Sri Ramesh Chandra Yadav, ADM, O.C. Mainpuri.	12.	Sri Vijay Singh Pal, ADM, Etah.
13.	Sri Ajay Kumar Awasthi, O.C., Kannauj.	14.	Sri Pramod Sharma, ADM, D.M. Firozabad.
15.	Sri R.K. Sharma, Executive Officer, Hasanpur.	16.	Sri S.K. Singhal, Junior Engineer, JAU, Vijaynagar.
17.	Sri Vikas Jain, S.O., Nazimabad.	18.	Sri Mannan Khan, Water Works Engineer, Nagina.
19.	Sri Surendra, Engineer, Chandpur.	20.	Sri Bhagvan Das Azad, Executive Officer, Shercoat.
21.	Sri Vikas Sein.	22.	Sri Nand Lal.

	Keratpu.		Executive Officer. Amraha.
23.	Sri V.K. Jha. Executive Officer. Sambhal.	24.	Sri Kumar Aseem Khan. Administrative Officer. Rampur.
25.	Sri V.K. Jha. Executive Officer. Chandausi.	26.	Sri M.M. Ahmad. Executive Engineer. Bhavana.
27.	Sri V.K. Kannaujia. Baroot.	28.	Sri Sunil Kumar Singh. Executive Officer. Bagpat.
29.	Sri Hemraj. Executive Engineer. Muradnagar.	30.	Sri Pramod Verma. Diklhua.
31.	Sri Jasvant Singh. Executive Engineer. Sikandrabad.	32.	Sri Satveer Singh. Executive Officer. Jahangeerabad.
33.	Sri Ji Lal. Executive Engineer. Dadri.	34.	Sri Ajit Kumar Singh. Executive Officer. Bulandshar.
35.	Sri Kamlesh Kumar Sehgal. Saharanpur.	36.	Sri K.D. Singh. Executive Officer. Muzaffarnagar.
37.	Sri A.K. Khand. Executive Officer. Nagar Panchayat. Devband.	38.	Sri Vikas Singh. Executive Officer. Gangoh.
39.	Sri K.P. Singh. Executive Officer. Khatauli.	40.	Sri Raveendra Singh. Executive Officer. Shamli.
41.	Sri Vijandra Singh Yadav. Executive Officer. Karabh.	42.	Sri Ramakant Dixit. Executive Officer. Loni.
43.	Sri Sayendra Kumar Tiwari. Executive Officer. Modi Nagar.	44.	Sri Tahar Singh. Executive Officer. Mathura.
45.	J.E. Brindavan.	46.	Sri Anil Kumar. Executive Officer. Firozabad.
47.	Sri M.S. Sharma. Executive Officer. Hathras.	48.	Sri D.K. Chaturvedi. Etah.
49.	Sri M.K. Khand. Agrouli.	50.	Sri Sandeep Saxena. Executive Officer. Mainpuri.
51.	Sri R.K. Executive Officer. Khasganj.	52.	Sri S.M. Tariq. Executive Officer. Fatehpur Sikri.
53.	Sri Munuva Singh. Executive Officer. Baheri.	54.	Sri Rajendra Narayan. Executive Officer. Fatehpur.
55.	Sri Indra Pal Singh. Executive Officer. Badaun.	56.	Sri C.P. Mishra. Executive Officer. Badaun.
57.	Sri C.P. Mishra. Executive Officer.	58.	Sri Indra Pal Singh. Executive Officer.

	Tilhar.		Ujhani.
59.	Sri Naseem Siddiqui, Executive Officer, Sahasvan.	60.	Sri Yogendra Kumar, Junior Engineer, Beesalpur.
61.	Sri A.K. Srivastava, Executive Officer, Chidamau.	62.	Sri D.P. Shukla, Executive Officer, Farrukhabad.
63.	Sri V.N. Singh. Executive Officer. Ettawah.	64.	Sri K.N. Kanaujia. Executive Officer. Orai.
65.	Sri Mrutunjaya. Executive Engineer, Kannauj.	66.	Sri R.K. Gupta. Executive Officer. Shikohabad.
67.	Sri D.K. Jain, Asstt. Engieer, Pilibhit.	68.	Sri Rahat Ali. Executive Officer. Khurja.

**Annexure: LP-LII**

**Workshop on Launch of Citizens Report Card  
(September 25, 2006)  
List of Participants**

1.	Sri Ram Abhilash. Executive Officer. Jhansi.	2.	Sri J.P. Mishra. Executive Officer. Mirzapur.
3.	Sri Nandan Chakravarti. ASDM. Chitrakoot.	4.	Sri Anoop Kumar. D.C., Lucknow.
5.	Sri Lal Bahadur. SDM. Barabanki	6.	Sri Atmaram Sagar. SDM. Basti.
7.	Sri Jasvant Singh. Additional Commissioner, Gorakhpur.	8.	Sri Vijay Pratap. Additional Commissioner. Ajamgarh.
9.	Sri S.S. Ashutosh, Additional Commissioner, Varanasi.	10.	Sri Surendra Das, SDM, Hamirpur.
11.	Sri Dhananjay Shukla, SDM, Pratapgarh.	12.	Sri Anand Kumar, SDM, Chapal Kaushambi.
13.	Sri Jwahar Lal, D.C., Shrasvasti.	14.	Sri R.L. Prajapathi. D.D.C., Sidarh Nagar.
15.	Sri Devendra Pandey. DM, Jaunpur.	16.	Sri Vidyasagar Prasad. Faizabad.
17.	Sri Harikesh Chourasia. Hardoi.	18.	Sri G.K. Singh. ADM, Ambedker Nagar.
19.	Sri Krishan Lal Tiwari. Deputy Collectof. Fatehpur.	20.	Sri A.K. Nisad. Executive Officer. Lalitpur.
21.	Sri Arun Kumar. SDM, Kusi Nagar.	22.	Sri Alik Kumar. SDM, Sant Kabeer Nagar.
23.	Sri Narendra Kumar.	24.	Sri Vimal Chandra Srivastava.

	Additional Commissioner. Basti.		Additional Commissioner. (Lucknow Mandal, Lucknow.
25.	Ms. Usha Raman, Additional Commissioner. (Chitrakut Dham. ), Banda.	26.	Sri Ashok Kumar, Additional Commissioner. Devi Patan.
27.	Sri S.N. Srivastava, D.M., Banda.	28.	Sri A.K. Nishad, Executive Officer. Lalitpur.
29.	Sri Shyam Naresh, Executive Officer. Urai.	30.	Sri Rajendra Lal, Executive Officer. Banda.
31.	Sri Musheer Ahamed, Executive Officer. Banda.	32.	Sri A.K. Roy, Executive Officer. Rath.
33.	Sri Narendra Kumar Sharma, Administrative Officer. Mahoba.	34.	Sri Sheel Kumar Srivastava, Add. Engineer. Pratapgarh.
35.	Sri Keshav Prasad, Fathepur.	36.	Sri R.D. Bajpayee, Executive Officer. Raibareilly.
37.	Sri R.S. Patel, Junior Engineer, Sitapur.	38.	Sri A.A.M. Singh, Executive Officer, Lakhimpur.
39.	Sri Jagdish Roy, Executive Officer, Hardoi.	40.	Sri Arvind Rai, Executive Officer, Hardoi.
41.	Sri Surendra Pratap, Executive Officer, Laharpur.	42.	Sri Nihal Chandra, Executive Officer, Unnao.
43.	Sri Narendra Singh Tabatiya, Executive Officer, Gangaghat.	44.	Sri Rajeshwar Singh, Executive Officer, Faizabad.
45.	Sri Munendra Singh Rathor, Executive Officer, Barabanki.	46.	Sri Ram Shiromani Dwivedi, Junior Engineer, Gonda.
47.	Dr. R.P. Srivastava, Executive Officer, Balrampur.	48.	Sri V.P. Sagar, Executive Officer, Shahabad.
49.	Sri A.K. Srivastava, Executive Officer, Basti.	50.	Sri Rajeev Ranjan Singh, Executive Officer, Maharaj Ganj.
51.	Sri Bal, Executive Officer, Azamgarh.	52.	Ms. Kamala Sindey, Executive Officer, Mubarkpur.
53.	Dr. D.K. Roi, Executive Officer, Baliya.	54.	Sri Vidya Sagar Yadav, Executive Officer, Mau.
55.	Sri Veerendra Kumar, Executive Officer, Bhadoi.	56.	Sri V.P. Singh, Executive Officer, Sultanpur.
57.	Sri S.K. Mishra, Executive Officer, Ghazipur.	58.	Sri Vansh Raj Singh, Executive Officer, Jaunpur.
59.	Sri Dukhee Singh.	60.	Sri A. Ahamed.



	Executive Officer, Tanda.		Executive Officer, Kaushambi.
61.	Sri Rajeev Srivastava, Executive Officer, Mugalsarai.	62.	Sri Ali Hasan, Executive Officer, Bharatganj.
63.	Sri Lac Chandra Bhati, Executive Officer, Nanpara & Behraich.	64.	Sri Nagendra Singh, Executive Officer, Nagar Palila Parishad, Sonbhadra.
65.	Sri Harish Chandra, Executive Engineer, Jal Nigam.	66.	Sri Praveen Mathur, Assistant Engineer.
67.	Sri C.P. Trivedi, Nagar & Gram Niyojan Department, Lucknow.		

Annexure: LP-LIII

**JNNURM, IHSDP AND PREPARATION OF DETAILED PROJECT REPORTS (DPR)**  
(September 5-7, 2006)

1.	Sri Subhash Vir Singh Rajput, Project Officer, DUDA, Etah.	2.	Sri Lakshmi Kant Singh, Asstt. Project Officer, DUDA, Basti.
3.	Sri Jagdish Narain Misra, Project Officer, DUDA, Sitapur.	4.	Sri Arvind Kumar Kaushal, Asstt. Project Officer, DUDA, Rampur.
5.	Sri Praveen Kumar Das, Project Officer, DUDA, Gorakhpur.	6.	Sri Anil Kumar, Junior Engineer, DUDA, Mathura.
7.	Sri Madhukar Gupta, Asstt. Project Officer, DUDA, Barabanki.	8.	Sri Ramesh Kumar Kaushik, Project Officer, DUDA, Muzaffarnagar.
9.	Sri Ajay Shukla, Project Officer, DUDA, Hardoi.	10.	Sri Akhilesh Chandra Tiwari, Project Officer, DUDA, Mainpuri.
11.	Ms. Rajani Singh, Project Officer, DUDA, Bulandshahr.	12.	Sri V.K. Nigam, Asstt. Project Officer, DUDA, Unnao.
13.	Sri Suhail Akhtar, Junior Engineer, SUDA, Lucknow.	14.	Ms. Vijaya Tiwari, Project Officer, SUDA, Lucknow.
15.	Sri U.K. Singh, Asstt. Project Officer, DUDA,	16.	Sri Anand Kumar Upadhyay, Asstt. Project Officer, SUDA.

	Balrampur.		Lucknow.
17.	Sri D.S. Chhabra. Project Officer. SUDA. Lucknow.	18.	Sri Ram Shanker Soni. Asstt. Project Officer. DUDA. Hamirpur.
19.	Sri Sanjay Kumar Patharaya. Project Officer. DUDA. Aligarh.		

**List of Participants**

**Annexure: LP-LIV**

**ROLE OF URBAN LOCAL BODIES IN DISASTER MANAGEMENT  
(February 26-27, 2007)**

**List of Participants**

1.	Shri Abhaya Shankar Rai Executive Officer. Nagar Palika Parishad. Mallawan (Hardoi)	2.	Shri Virendra Kumar Srivastava Executive Officer. Nagar Palika Parishad. Bhadohi Sant Ravidas Nagar
3.	Shri Pradeep Narayan Dixit Executive Officer. Nagar Palika Parishad. Mohmadi (Khiri)	4.	Shri Bhairav Datt Bhatt Executive Officer. Nagar Palika Parishad. Mainpuri
5.	Shri Anuj Kaushik Executive Officer. Nagar Palika Parishad. Dhampur (Bijnaur)	6.	Shri Rajeew Ranjan Singh Executive Officer. Nagar Palika Parishad. Maharajganj
7.	Shri Jagdish Prashad Srivastava Executive Officer. Nagar Palika Parishad. Achanera (Agra)	8.	Shri Arun Kumar Rai Executive Officer. Nagar Palika Parishad. Rath (Hamirpur)
9.	Shri Chandrika Prashad Mishra Executive Officer. Nagar Palika Parishad. Shahjhanpur	10.	Shri Yogendra Kumar Jaohree Administrative Officer. Nagar Palika Parishad. Kalpi, Jallaon
11.	Shri Umesh Chandra Executive Officer. Nagar Palika Parishad. Bindni, Fatehpur	12.	Shri Faujdar Bharadwaj Executive Officer. Nagar Palika Parishad. Maudha, Hamirpur
13.	Shri Mritunjaya Executive Officer. Nagar Palika Parishad. Kannauj	14.	Shri Umesh Chandra Upadhyaya Assitant Engineer Nagar Palika Parishad. Devaria
15.	Shri Ramesh Chandra Umrao Junior Engineer (Jal). Chitrakootdham Mandal Jal Sansthan. Banda	16.	Shri Subhash Chandra Sharma Jalkal Engineer. Nagar Palika Prishad. Dhampur, Bijnaur
17.	Shri Brijesh Kumar Srivastav Junior Engineer (Jalkal). Jalkal Karyalay, Nagar Nigam. Gorakhpur	18.	Shri Yograj Singh Junior Engineer (Jal). Nagar Palika Prishad. Dhampur, Bijnaur

19.	Shri Vijay Bhadur Singh. Junior Engineer (Jal). Jal Sansthan, Allahabad	20.	Shri Rajesh Kumar Srivastava Junior Engineer (Jal). Jal Sansthan, Allahabad
21.	Shri Anup Kumar Singh Junior Engineer (Civil). Nagar Nigam, Varanasi	22.	Shri Rakesh Chandra Srivastava Junior Engineer. Jal Sansthan, Varanasi
23.	Shri Shashibushan Tiwari Junior Engineer, Nagar Nigam, Gorakhpur	24.	Shri Rajeev Kumar Rathi Junior Engineer (Civil). Nagar Nigam, Gaziabad
25.	Shri Rajpati Yadav Junior Engineer (Civil). Nagar Nigam, Agra	26.	Shri Shiv Prashad Tiwari Junior Engineer (Civil). Nagar Nigam, Lucknow
27.	Shri Saiyad Najmul Hasan Junior Engineer (Jal). Nagar Nigam, Gaziabad	28.	Shri Mahesh Kumar Jaiswal Junior Engineer, Sigra Nagar Nigam, Varanasi
29.	Shri Krishna Pal Singh Junior Engineer, Jal Sansthan, Banda	30.	Shri Ajeet kumar Singh Administrative Officer, Nagar Palika Parishad, Bulandshahar
31.	Shri Arvind Kumar Rai Assistant Mayor. Nagar Nigam, Jhansi	32.	Shri Shivraj Singh Administrative Officer. Nagar Palika Parishad. Sevchara, Bijnaur
33.	Shri Ashok kumar Yadav Junior Engineer. Nagar Palika Parishad, Azamgarh	34.	Shri Santosh Kumar Mishra Administrative Officer. Nagar Palika Parishad, Gaziabad
35.	Shri Rajendra Nath Gupta Executive Officer, Nagar Palika Parishad, Mauranipur	36.	Shri Vidya Sagar Yadav, Executive Officer. Nagar Palika Parishad, Mau

# **Lists of Guest Resource Persons**

# National Seminar on Management of Indian System of Medicine and Dynamics of Life Style (June 10-11, 2006)

## List of Resource Persons

1	Dr. Nitya Nand – Chief Guest Former Director Central Drug Research Institute, Lucknow B-62, Nirala Nagar, Lucknow Ph: 0522-2788587 9336177073 (M)	2	Dr. Rambhuj – Chief Guest of Valedictory Director Centre for Environment Education (NR) 19/323, Indira Nagar, Lucknow-226016 Ph: 0522-2716570, 2716628 9839014217 (M)
3	Dr. Ram Vinay Old Arjun Nagar New Delhi		Dr. Radha C/o J.P. Singh D-1261, Ashok Nagar, Sahadara, New Delhi
4	Prof. Prem Vati Tewari Former Professor Faculty of Ayurveda, BHU Hospital Shivala, Varanasi Ph: 0542-2310262 (R) 0542-2310230 2310186 (O)	5	Dr. Sayyada Khatoon Scientist Pharmacognosy & Enthropharmacology Div. NBRI, Lucknow Ph: 0522-2205831-35 (Ext.) 9450002322 (M)
6	Prof. S.K. Singh C-6, Sector-G, Aliganj Scheme, Lucknow Ph: 0522-2370653 9415518623 (M)	7	Dr. A.K.S. Rawat Scientist & Head Pharmacognosy & Ethnopharmacology Div. NBRI, Lucknow Ph: 0522-2207216 9415764994 (M)
8	Prof. Indu Sahai Professor of Anthropology Lucknow University, C-104 Nirala Nagar, Lucknow Ph: 0522-2789891 2740004	9	Dr. Aruna Devi Research Officer Central Research Institute (Ayurveda), Lucknow 474/6 Sitapur Road, Lucknow Ph: 0522-2369156
10	Dr. Swadesh Mehrotra NBRI, Lucknow 9335617515 (M)	11	Dr. Ramji Singh Research Officer Central Research Institute (Ayurveda), Lucknow 474/6 Sitapur Road, Lucknow Ph: 0522-2369156 9415890486 (M)
12	Mrs. Suman Jaju Counsellar	13	Dr. Vartika Rai Scientist

	Cancer Aid Society. S.G.P.G.I., Lucknow Avadh Reancy Block No. 1 Chowk, Lucknow Ph: 0522-242710		Society of Ethnobotanists NBRI, Rana Pratap Marg, Lucknow, 9335922334 (M)
14	Dr. A.K. Singh Assistant Director RCUES, Lucknow 2/274, Sector-H, Jankipuram, Lucknow Ph: 0522-2740165 (O) 9335907598 (M)	15	Dr. R.K. Tiwari R.A. (Bot) CRI (Ay.), 174/6, Sitapur Road Lucknow, CCRAS, New Delhi-9335207490 (M)
16	Smt. Sultana Usmani Ex. Programme Officer Family Welfare Directorate C 142/C2, Sector-A, Mahanagar, Lucknow-06 Ph: 0522-2322784 9839607064 (M)	17	Dr. J.B. Ghosh Vice President Indian Epilepsy Association Vikas Deep, 22, Station Road Lucknow, Ph: 2638221 9415579812 (M)
18	Dr. Sanjay Pandey Project Incharge Pt. G.B. Pant Institute of Studies in Rural Development, Lucknow B-1571 Shivani Vihar, Kalyanpur, Lucknow Ph: 0522-2750821	19	Dr. K.K. Pandey Research Officer (Ay.) C.C. R.A.S., New Delhi CRI (Ay.), 474/6, Sitapur Road Lucknow, Ph: 2369156, 9415189313 (M)
20	Mr. Arun Kumar Khare Lucknow University, Lucknow 140/II. L.D.A. Tikaitrai Colony Mohan Road, Lucknow Ph: 2648041, 9415014388 (M)	21	Dr. O.P. Singh Associate Professor King's George Medical University, Lucknow R-117, Nehru Enclave, Gomti Nagar, Lucknow 9935638411, 9450097601
22	Dr. Ranjana Shukla Senior Lecturer Northern India Engineering College, Chinhat, Faizabad Road, Lucknow 19/47, Sector-19, Indira Nagar Lucknow, Ph: 2175507	23	Dr. Mohd. Rashid Kidwai Research Officer (Unani) Central Research Institute of Unani Medicine C-31, Sarvodaya Nagar, Indira Nagar, Lucknow Ph: 0522-2361720 9336050809 (M)
24	Mr. M.A. Faridi Central Research Institute of Unani Medicine, Lucknow Tehri Pulia, Kursi Road, Lucknow Ph: 0522-2361720	25	Dr. Nafees Khan Research Officer (Unani) CRIUM, Lucknow 163, Tehri Pulia, Lucknow 9450390478 (M)
26	Mr. A. Jabbar Central Research Institute of Unani Medicine, Lucknow Tehri Pulia, Kursi Road, Lucknow Ph: 0522-2361720 9450362631 (M)	27	Syed, Ahmad Rizwan SOTC WFT Channel Head Lucknow SOTC; Kuoni India 22, Janta Nagri, Lucknow 94150893566 (M). 2257774
28	Dr. Wahiduzzaman Research Officer (Unani) CRIUM, Lucknow 532 Kha/157, Mehdi Tola, Lucknow, Ph: 0522-2331782 9450362890 (M)	29	Mr. M.J. Warsi Office Supdt. Central Research Institute of Unani Medicine, Lucknow 163-164, Tehri Pulia, Kursi Road, Lucknow 9339095509 (M)
30	Dr. Rehan Zaheer SRF (Unani)	31	Mr. Zameer Ahmad Investigator



	CRIUM, Lucknow 163, Tehri Puliya, Lucknow 9451292186 (M)		Central Research Institute of Unani Medicine, Lucknow Ph: 0522-2361720
32	Dr. S.M. Hassan Research Office Incharge CRIUM, Lucknow Tehri Puliya, Lucknow 98388927213	33	Dr. Rehan Zaheer SRF CRIUM, Lucknow 163, Tehri Puliya, Lucknow 9451292186 (M)
34	Ms. Shachi Srivastava Research Officer Kumar's Cottage, 494/88 Sarai Hasanganj Near Daliganj, Lucknow Ph: 0522-2789526	35	Mr. Apurva Joshi M.A. (His.) M. Phill (Mis.) JRF Rohelkhand University C-237 Civil Lines, Rampur 9839226522 (M)
36	Mr. Niraj Kumar Singh Research Scholar Gurukul ICS 21/239, Indira Nagar, Lucknow 9450042477 (M)	37	Dr. Idris Ahmad, Ex. Director, C.R.I.U.M. Lucknow 163, Tehri Pulia, Kursi Road, Lucknow
38	Mohd. Arshad, Research Officer (Unani), C.R.I.U.M. Lucknow 163, Tehri Pulia, Kursi Road, Lucknow	39	Dr. Z.H. Siddiqui, Research Officer (Unani), C.R.I.U.M. Lucknow 163, Tehri Pulia, Kursi Road, Lucknow
40	Mr. Vibha Bajpai, Lucknow University, 4/223 Vivek Khand, Gomti Nagar, Lucknow.	41	Dr. Mohammad Aslam, Research Officer (Unani), C.R.I.U.M. Lucknow 163, Tehri Pulia, Kursi Road, Lucknow

**Annexure: LF-II**

**National Seminar on  
Care and Protection of Disadvantaged Children in Urban  
India  
November 17 & 18, 2006  
List of Resource Persons**

1.	Smt. Jayati Chandra, Principal Secretary, Department of Horticulture & Food Processing, Government of U.P., Lucknow.	2	Sri R. Ramani, IAS Director-General, Training, Government of U.P., Lucknow.
3	Sri Anil Kumar Sagar, Director, Directorate of Urban Local Bodies, Government of U.P., Lucknow.	4	Prof. R.P. Singh, Vice-Chancellor, Lucknow University, Lucknow.
5	Mr. Suresh Kumar, Environmental Scientist PACE, West Boring Canal Road, Patna.	6	Mr. Kelvin Symon, Programme Coordinator, CHILDLINE India Foundation, Kotta, Mubarakpur, New Delhi-03

7	Dr. R.V.P. Singh, 47, Old Arjun Nagar, New Delhi.	8	Prof. G.R. Krishnamurthy, Director, Transformational Institute for Managerial Excellence, Bypass Road, Ashok Nagar, Mangalore, Karnataka.
9	Mrs. Hymavati Devi, Hyma Publication, Ashok Nagar, Mangalore.	10	Dr. O.P. Shukla, Department of Economics, Armapur P.G. College, Armapur Estate, Kanpur.
11	Prof.A.N. Singh, Professor & Dean, Faculty of Social Work, M.G. Kashi Vidyapith, Varanasi.	12	Dr. S.P. Pandey, G.B. Pant Institute of Studies in Rural Development, Shivani Vihar, Kalyanpur, Lucknow.
13	Dr. M.M. Verma, Department of Social Work, Kashi Vidyapeeth, Varanasi (U.P.)	14	Sri Saroj Kumar Mohanty, Research Coordinator, Johns Hopkins Collaborative Projects, Scientific Convention Centre, 1, Sahmina Road. Lucknow.
15	Dr. U.P. Singh, Department of Anthropology, Lucknow University, Lucknow.		

**Annexure : LF: III**

## National Seminar on Role of Urban Local Government in Disaster Management (March 23-24, 2007)

### List of Resource Persons

1.	Sri R.K. Chaturvedi, Director (UD), Ministry of Urban Development, Government of India, New Delhi.	2	Prof. R.P. Singh, - Guest Vice Chancellor, Lucknow Univesity, Lucknow
3.	Sri S.P. Singh, - Guest Special Secretary, Department of Urban Development, Government of U.P., Lucknow	4.	Sri A.K. Verma, Principal Secretary (UD), Government of U.P., Lucknow.
5.	Sri G. Srinivasa Rao, Principal Investigator (Floods & Cyclone), Decision Support Centre, National Remote Sensing Agency, Balanagar, Hyderabad 040-23884533	6.	Prof.N.Ashok Kumar, RCUES, Osmania University, Hyderabad 040-27098494
7	Dr. S.N. Singh, ICRISAP, Pathanseruvu, Hydrabad. 09948218747	8	Prof. Vinayak Choudhary, Assam Administrative Staff College, Khanapara, Guwahati -22 9864076179

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9.	Sri Kamal Kishore Verma. Director, Electrical Disaster Management Society, Patna. 0612-2541255	10.	Sri Yogendra Tripathi, Director, K.N.Sahaya Institute of Environment & Urban Development, Patna 0612-2233868
11.	Ms. Vandana Chauhan, Project Coordinator, All India Disaster Mitigation Institute, Ahmedabad. 079-26583607 -26586234 (M) 9227249593 E-mail ID <a href="mailto:dmi@icenet.co.in">dmi@icenet.co.in</a>	12.	Sri Rajeev Kumar Shukla, Deputy Director of Programmes (Policy) All India Radio, New Delhi 011-23421035 -25272130 -9818586684 E-mail ID <a href="mailto:rkshukla@air.org.in">rkshukla@air.org.in</a>
13.	Sri Pawan Kumar, Asstt. Town & Country Planner, Town & Country Planning Organisation, I.P.Estate, New Delhi 9899363894 E-mail ID <a href="mailto:pawan612@gmail.com">pawan612@gmail.com</a>	14.	Dr.R.B.Singh, Reader, Deptt. of Geography, Delhi School of Economics, University of Delhi, Delhi, 011-27666783 -27553850 E-mail ID <a href="mailto:rbsgeo@hotmail.com">rbsgeo@hotmail.com</a>
15	Mrs. Rani Sahay, SRO, National Disaster Management Authority, Centaur Hotel, New Delhi. 011-25655024 -25273097	16	Mrs. Lipi Mukhopadhyaya, Associate Professor, Indian Institute of Public Administration, I.P. Estate, New Delhi. 9210686864 E-mail ID <a href="mailto:lipiipa@yahoo.com">lipiipa@yahoo.com</a>
17	Dr. Ram Boojh, - Guest Professional Officer, UNESCO, South Asia Office, B-5/29, Sabdarjung Enclave, New Delhi 011-26713000 (M) 9818059837 E-mail ID <a href="mailto:r.boojh@unesco.org">r.boojh@unesco.org</a>	18	Prof. Krushna Singh Padhy, Professor & Head, Deptt. of Political Science, Berhampur University, Berhampur (Orissa). 0680-2242172 -2222490
19	Prof. Ravindra Deshmukh, Dean, Mangalore Institute of Technology, Mangalore University, Mangalre	20	Sri Ajay Chourasia, Scientist, Central Building Research Institute, Roorkee. 01332-283410 279150 (M)9897209050 E-mail ID <a href="mailto:ajayapc@yahoo.com">ajayapc@yahoo.com</a>
21.	Dr.S.K.Singh, Scientist, Structural Engg.Div., Central Building Research Institute, Roorkee	22.	Dr. R.P. Singh, Professor, Department of Civil Engineering, IIT, Kanpur-208076 0512-2597745

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23.	Sri Smriti Shukla, Project Officer, UEVRP Collectorate, Kanpur. (M) 09335913710 E-mail ID <a href="mailto:s-smriti13@rediffmail.com">s-smriti13@rediffmail.com</a>	24.	Sri Apurva Joshi. Research Scholar, Deptt. of History, G.R.P.G.C., Rampur. (M)9451395747 E-mail ID <a href="mailto:joshiapurva@rediffmail.com">joshiapurva@rediffmail.com</a>
25.	Sri Achyut Kumar Yadav, Project Officer, Urban Earth quake Vulnerability Reduction Project, Collectorate, Bareilly 9897275256 989727437777 E-mail ID <a href="mailto:achyut-18jan2003@yahoo.com">achyut-18jan2003@yahoo.com</a>	26.	Dr.Roli Misra, Lecturer, Deptt. of Economics, D.B.S.College, Kanpur. 0522-2396559 9415010951 E-mail ID <a href="mailto:roli219@indiatimes.com">roli219@indiatimes.com</a>
27.	Dr.Ram Babu. Director, Directorate of Medical Health, Lucknow. 0522-2624322	28.	Dr. Vaibhav Khanna. Head, Deptt. Of Plastic Surgery, Vivekananda Polyclinic, Nirala Nagar, Lucknow. 0522-6533212, 2750651
29.	Sri Shivam Tiwari, Student, PG Diploma in Disaster Management, Social Work Department, Lucknow University, Lucknow. 9305399859 0535-2204807 9305399859	30.	Sri Sudhakar Shukla, Scientist, Remote Sensing Applications Centre, Jankipuram, Lucknow. 0522-2361453 9335918075 E-mail ID <a href="mailto:sudhakarshukla1@rediffmail.com">sudhakarshukla1@rediffmail.com</a>
31.	Dr.Nand Kishore More. Sr.Associate Professor, Deptt. of Environmental Sciences, BBA Central University, Lucknow. 9335922569 E-mail ID <a href="mailto:nkmore2000@yahoo.com">nkmore2000@yahoo.com</a>	32.	Sri Niraj Kumar Singh. Research Scholar, Deptt. of Ancient Indian History, University of Lucknow, Lucknow. 9450042477
33.	Sri Sandeep Kumar, Research Scholar, Department of Public Administration, Lucknow University, Lucknow 9236657178 E-mail ID <a href="mailto:sandip-mpalu@yahoo.com">sandip-mpalu@yahoo.com</a>	34.	Sri Rishikesh, Research Scholar, Department of Public Administration, Lucknow University, Lucknow 9450450432 E-mail ID <a href="mailto:rishi_8979@yahoo.com">rishi_8979@yahoo.com</a>
35.	Dr. Gopal K. Goel, Joint Director, Directorate of Medical & Health, Lucknow. 0522-3265005, -2626560, 9335905198	36.	Sri Bhanu Pratap Singh, I.G. Indian Police Service, Fire Service H.Q., IVth Floor, Indira Bhawan, Ashok Marg, Lucknow 0522-2287237, 2394399

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37.	Dr. Ratnesh Kumar Misra, Guest Faculty (Pol. Sc.), Lucknow University, Lucknow. 9335916368 E-mail ID rkm_political@yahoo.co.in	38.	Prof. S.S.A. Jafri, Professor, Giri Institute of Development Studies, Aliganj, Sector O, Lucknow. 9335806198 E-mail ID jafri_ssa@rediffmail.com

**Annexure: LF - IV**

**ORIENTATION WORKSHOP  
ON  
UIDSSMT & IHSDP  
June 16, 2006 (Jabalpur)**

**List of Resource Persons**

1.	Smt. Sushila Singh, Hon'ble Mayor, Nagar Nigam, Jabalpur.	2.	Sri J.P. Gupta, Divisional Dy. Director, Urban Administration & Development Department, Government of Madhya Pradesh, Jabalpur
3.	Sri A.S. Dangi, OSD, Urban Administration & Development Department, Government of Madhya Pradesh, Bhopal.		

**ORIENTATION WORKSHOP ON  
UIDSSMT & IHSDP  
June 17, 2006 (Jabalpur)  
List of Resource Persons**

1.	Sri Sandeep Yadav, Municipal Commissioner, Nagar Nigam, Jabalpur	2.	Sri A.S. Dangi, OSD Urban Administration & Development Department, Government of Madhya Pradesh, Bhopal.
3.	Sri J.P. Gupta, Divisional Dy. Director, Urban Administration & Development Department, Government of Madhya Pradesh, Jabalpur		

## Annexure LF-VI

**Workshop on  
Good Urban Practices  
August 3, 2006 (at Bhopal)**

**List of Resource Persons**

1.	Shri P.U.Asnani, Member Supreme Court Committee on SWM	2.	Sri Satish Malik, Consultant and Advisor, RCUES
3.	Sri Rajiv Tingal, Consultant and Advisor, RCUES		



**Orientation Workshops on  
UIDSSMT & IHSDP  
February 21, 2007 (Khandwa, M.P.)**

**List of Resource Persons**

1.	Sri Nikunj Srivastava, District Magistrate, Khandwa	2.	Sri A.S. Dangi, OSD Urban Administration & Development Department, Government of Madhya Pradesh, Bhopal
3.	Sri Somnath Jharia, Municipal Commissioner, Nagar Nigam, Khandwa.	4.	Sri Vivek Singh, Dy. Collector/Project Officer, DUDA, Khandwa.

**Orientation Workshops on  
UIDSSMT & IHSDP  
February 22, 2007 (Khandwa, M.P.)**

**List of Resource Persons**

1.	Sri Veer Singh Hindon, Hon'ble Mayor, Nagar Palik Nigam, Khandwa.	2.	Sri A.S. Dangi, OSD Urban Administration & Development Department, Government of Madhya Pradesh, Bhopal
3.	Sri Somnath Jharia, Municipal Commissioner, Nagar Nigam, Khandwa.	4.	Sri Vivek Singh, Dy. Collector/Project Officer, DUDA, Khandwa.

**Orientation Workshop on  
JNNURM  
(February 24, 2008, Ujjain, M.P.)**

**List of Resource Persons**

1.	Smt. Soni Mehar, Hon'ble Mayor, Nagar Nigam, Ujjain.	2.	Sri A.S. Dangi, OSD Urban Administration & Development Department, Government of Madhya Pradesh, Bhopal
3.	Sri Rajesh Jain, Municipal Commissioner, Nagar Palika Nigam, Ujjain.		

**Training Programme on  
Mobilizing Financial Resources for Municipal Governance  
(April 24-28, 2006)**

**List of Resource Persons**

1.	Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of Uttar Pradesh, Lucknow.	2.	Sri T.N. Dhar, Chairman, Hnd State Finance Commission, Government of Uttar Pradesh, Lucknow.
3.	Prof. M.A. Usmani, Joint Director, Cooperative Management and Research Training, Indira Nagar, Lucknow.	4.	Sri S.B. Verma, Chief Finance and Accounts Officer, NEDA, Government of Uttar Pradesh, Lucknow.
5.	Sri K.N. Tandon, Retd. Dy. Director, State Audit and Accounts Services, Government of Uttar Pradesh, Lucknow.	6.	Sri R.K. Gupta, System Manager, UPDESCO, Uttar Pradesh, Lucknow
6.	Sri S. S. Srivastava, Financial Advisor, Lucknow.		

**Training Programme on  
Urban Planning and Project Management  
(May 16-20, 2006)**

**List of Resource Persons**

1.	Shri T.N. Dhar, IAS (Retd.) Ex. Chairman, Hind State Finance Commission and Hon. Secretary, Indian Institute of Public Administration, U.P. Regional Chapter, Lucknow	2.	Sri R.N. Tripathi, General Manger, Jal Sansthan, Lucknow
3.	Sri K.N. Trivedi, Joint Director (Retd.) State Planning Institute, Lucknow	4.	Sri R. Khanna, Ex. Engineer, Lucknow Development Authority, Lucknow
5.	Sri R. Hajela Joint Director, State Planning Institute, Lucknow	6.	Sri R.S. Sinha, Senior Hydrologist, State Ground Water Directorate, Govt. of U.P., Lucknow
7	Sri P.C. Katiyar, Joint Director (Retd.) StatePlanning Institute, Govt. of U.P., Lucknow	8	Sri V.V.L.N. Sarma Senior Planner, Town and Country Planning Department Govt. of U.P., Lucknow
9	Sri A.K. Gupta, Chief Engineer Directorate of Local Bodies, Govt. of U.P., Lucknow	10	Sri L.M.S. Bisht Deputy Director, State Planning Institute, Govt. of U.P., Lucknow
11	Sri Tariq Siddiqui Research Officer, State Planning Institute, Govt. of U.P., Lucknow	12	Representative from Cimcon Software (India) Pvt. Ltd., Ahmedabad

**Municipal Financial Management  
(May 25-26, 2006)**

**List of Resource Persons**

1.	Sri T.N.Dhar, Chairman, Hnd State Finance Commission, Uttar Pradesh.	2.	Sri B.C.Goel, Consultant, Hnd State Finance Commission, Uttar Pradesh
3.	Sri A.K.Gupta, Chief Engineer, Directorate of Local Bodies, Uttar Pradesh.	4.	Sri R.K.Gupta, Manager Systems, UPDESCO, Uttar Pradesh.
5.	Sri K.N.Tandon, Retd.Dy.Director, State Audit and Accounts Services, Uttar Pradesh	6.	Sri S.S.Srivastava, Financial Advisor, Lucknow.

**Training Programme on  
URBAN PLANNING AND PROJECT MANAGEMENT  
(June 26-30, 2006)  
Resource Persons**

1.	Sri Sanjay Bhoosreddy (IAS), Secretary, Non-Conventional Energy Development Agency, Government of Uttar Pradesh, Lucknow	2.	Sri T.N. Dhar, Chairman, Hnd State Finance Commission, Government of Uttar Pradesh, Lucknow
3.	Sri A.K. Gupta, Chief Engineer, Directorate of Local Bodies, Government of Uttar Pradesh, Lucknow.	4.	Sri Satish Malik, Consultant (SWM), RCUES, Lucknow.
5.	Sri V.V.L.N. Sarma, Town Planner, Town and Country Planning Organization, Government of Uttar Pradesh, Lucknow.	6.	Sri Ashok Jain, (Engg), Expert, Low Cost Housing, Lucknow
7.	Sri R.S. Sinha, Hydrologist, State Ground Water Board, Government of Uttar Pradesh, Lucknow.	8.	Sri R.K. Gupta, Manager Systems, UPDESCO, Government of Uttar Pradesh Lucknow

**PUBLIC PRIVATE PARTNERSHIP IN MUNICIPAL GOVERNANCE**  
(July 24-28, 2006)

**Resource Persons**

1.	Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of Uttar Pradesh, Lucknow	2.	Sri A. K. Gupta, Chief Engineer, Directorate of Local Bodies, Government of Uttar Pradesh, Lucknow.
3.	Prof. S.N. Singh, Department of Public Administration, Lucknow University, Lucknow.	4.	Dr. Ram Boojh, Director, Centre for Environment Education, Lucknow.
5.	Sri A. K. Singh, Project Officer, SUDA, Government of Uttar Pradesh, Lucknow University, Lucknow.	6.	Sri Gaurav Sinha, Research Fellow, Department of Public Administration, Lucknow University, Lucknow.

**Training Programme**  
on

**AREA BASED PROPERTY TAX SYSTEM: PRINCIPLES AND PRACTICES**  
(August 21-25, 2006)

1.	Sri Diwakar Tripathi, Director, SUDA, Government of Uttar Pradesh, Lucknow	2.	Sri A.K. Gupta, Chief Engineer, Local Bodies, Government of Uttar Pradesh, Lucknow.
3.	Sri U.V.S. Rathore, Expert, IIIrd State Finance Commission; Government of Uttar Pradesh, Lucknow.	4.	Sri P.N. Ojha, Expert, Computerization of Property Tax System, Mirzapur Nagar Palika Parishad, Mirzapur.
5.	Sri Alok Singh, Expert, GIS Technology Government of Uttar Pradesh, Kanpur	6.	Sri U.N. Tiwari, Additional Municipal Commissioner, Nagar Nigam, Kanpur.

**Training Programme On  
Good Urban Governance : Principles and Practices**

**(August 28-Sept.1,2006)**

**List of Resource Persons**

1.	Sri Rajeev Tingal, Director, Integrated Management Group, Lucknow.	2.	Sri Alok Singh, Member, Technosys Pvt. Limited, Lucknow.
3.	Sri R.S.Sinha, Senior Hydrologist, Ground Water Board, Govt. of Uttar Pradesh.	4	Sri R.K.Gupta, Manager Systems, UPDESCO, Govt. of Uttar Pradesh.

**Management of Urban Environment  
(September 12 to 16, 2006)**

**List of Resource Persons**

1.	Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of U.P., Lucknow.	2.	Sri T.N. Dhar, IAS (Retd.), Ex. Chairman, Hnd U.P. State Finance Commission and Hony- Secretary, IIPA, Regional Chapter (U.P.), Lucknow.
3.	Sri Abhiraj Singh, Director, Ministry of Environment & Forests, Lucknow.	4	Sri R.S. Sinha, Senior Hydrologist, U.P. State Ground water Department, Lucknow.
5.	Sri R.K. Hajela, Jt. Director, State Planning Institute, Lucknow.	6	Sri G.P. Sahi. U.P.H.S.D.P. Lucknow.
7.	Sri V.P. Sharma, Scientist, Industrial Toxicology Research Centre, Lucknow.	8.	Smt. Pratibha Mittal, Vice-President, Exonora, Lucknow.



**Annexure: LF-XVIII****MANAGEMENT OF LOW COST HOUSING SCHEMES  
(September 19-23, 2006)****List of Resource Persons**

1.	Sri A.K. Gupta, Chief Engineer, Directorate of Local Bodies, Government of Uttar Pradesh, Lucknow.	2.	Sri Durgesh Pant, Advisor (Retd.) Ministry of Rural Development, Government of India, Lucknow.
3.	Sri S.B. Verma, Chief Finance and Accounts Officer, Department of Education, Government of Uttar Pradesh, Kanpur.	4.	Sri R.K. Gupta, Manager Systems, UPDESCO, Government of Uttar Pradesh, Lucknow.
5.	Sri Thomas Antony, Appraisal Officer, HUCO, Government of Uttar Pradesh, Lucknow.	6.	Sri Vinod Dhawan, Senior Architect, Lucknow.

**Annexure:LF-XIX****Training Programme on  
Management of Solid Wastes  
(November 8-11, 2006)****List of Resource Persons**

1.	Sri Anil Kumar Sagar, Director, Urban Local Bodies, Govt. of U.P.	2.	Sri Abhiraj Singh, Director, Regional Branch, Ministry of Forest and Environment, Government of India.
3.	Dr.Ram Boojh, Director, Centre for Environment Education, Government of U.P.	4.	Sri Ajay Singh, Consultant, Solid Waste Management.
5.	Sri Mewa Lal, Chairman, Muskan Jyoti (NGO).	6.	Sri Gaurav Sinha, Expert, Solid Waste Management.

**Training Programme On  
Master Plan & Zoning Regulation  
(November 20-24, 2006)**

**List of Resource Persons**

1.	Sri J.S.Mishra (IAS), Principal Secretary, Department of Agriculture, Government of U.P.	2.	Sri N.R.Verma, Chief Town & Country Planner, Town & Country Planning Organisation, Government of U.P.
3.	Sri Sanjay Bhoosreddy (IAS), Director, NEDA, Govt. of U.P.	4.	Sri S.S.Dalal, Senior Town Planner, Town & Country Planning Organisation, Govt. of U.P.
5.	Sri V.V.L.N.Sarma, Town Planner, Town & Country Planning Organisation, Govt. of U.P.	6.	Sri C.P.Sharma, Chief Town Planner, Lucknow Development Authority, Lucknow.
7.	Sri A.K.Gupta, Chief Engineer, Directorate of Local Bodies, Lucknow.	8.	Sri R.S.Sinha, Senior Hydrologist, Ground Water Board, Govt. of U.P.

**Training Programme for  
Newly Appointed Executive Officers  
(November 27-December 6, 2006)**

**List of Guest Faculty**

1.	Sri Anil Kumar Sagar, Director, Local Bodies, Government of Uttar Pradesh, Lucknow.	2.	Sri S.P.Singh, Special Secretary, Department of Urban Development, Government of Uttar Pradesh, Lucknow.
3.	Sri S.A.T.Rizvi, Chairman, IIIrd State Finance Commission, Government of Uttar Pradesh, Lucknow	4.	Prof.J.L.Seth (Retd.), Deptt. of Public Administration, Lucknow University, Lucknow.
5.	Sri T.D.Daryana, Suptd.Engineer(Retd.) U.P.Jal Nigam, Lucknow.	6.	Dr.B.C.Goel, Consultant, IIIrd State Finance Commission, Government of Uttar Pradesh, Lucknow.
7.	Sri Yugal Kishore,	8.	Sri K.N.Srivastava,

	Dy. Director, Local Fund Audit, Government of U.P., Lucknow		IIIrd State Finance Commission, Government of Uttar Pradesh, Lucknow.
9.	Sri R.S.Sinha, Senior Hydrologist, Ground Water Department, Govt. of U.P., Lucknow.	10.	Sri A.K.Verma, Director, Pensions (Retd.), Govt. of U.P., Lucknow.
11.	Sri S.S.Srivastava, Finance Consultant & Expert, Government of U.P., Lucknow.	12.	Sri S.S.Dalal, Senior Town Planner, Town & Country Planning Deptt., Government of U.P., Lucknow.
13.	Sri R.K.Gupta, Systems Manager, U.P.Dev.System Corporation (UPDESICO), Govt. of U.P., Lucknow.	14.	Prof. M.A.Usmani, Institute of Co-operative and Corporate Management Research Institute, Lucknow
15.	Sri A.K.Gupta, Chief Engineer, Directorate of Local Bodies, Government of U.P., Lucknow.	16.	Sri Rajiv Tingal, Consultant, RCUES, Lucknow.

#### Annexure: LF-XXII

### Training Programme On Municipal Office Management (December 18-20, 2006)

#### List of Resource Persons

1.	Smt.Anita Srivastava, Additional Director, Directorate of Local Bodies, Govt. of Uttar Pradesh	2.	Sri S.K.Mishra, Chief Finance and Account Officer, Directorate of Local Bodies, Govt. of Uttar Pradesh
3.	Prof.M.A.Usmani, Professor, Institute of Cooperative and Corporate Management, Lucknow.	4.	Sri Mohd.Junaid, Dy.Director, Institute of Secretariat Training and Management, Govt. of Uttar Pradesh, Jawahar Bhawan, Lucknow.
5.	Sri O.P.Yadav, Inspector of Government Offices, Deptt. of Administrative Reforms, Government of Uttar Pradesh, Lucknow.	6.	Sri A.K.Verma, (Retd.)Director, Directorate of Pension, Govt. of U.P., Lucknow.
7.	Sri S.S.Srivastava, (Retd.)Dy.Secretary, Govt. of U.P., Lucknow.	8.	

**Annexure: LF-XXIII**

**Training Programme for  
Tax Assessment Officers, Tax Supdt. & Asstt. Tax Supdt.  
(January 16-20, 2007)  
List of Guest Faculty**

1.	Sri S.A. T. Rizvi, Chairman, IIIrd State Finance Commission, Government of Uttar Pradesh, Lucknow	2.	Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of Uttar Pradesh, Lucknow.
3.	Sri A.K. Verma, Director, Pensions (REtd.), Govt. of U.P., Lucknow.	4.	Sri S.S. Srivastava, Finance Consultant & Expert, Government of U.P., Lucknow.
5.	Prof. J.L. Seth (Retd.), Department of Public Administration, Lucknow University, Lucknow.	6.	Sri K.N. Srivastava, IIIrd State Finance Commission, Government of Uttar Pradesh, Lucknow.
7.	Sri R.K. Gupta, Systems Manager, U.P. Dev. System Corporation (UPDESCO), Government of U.P., Lucknow.		

**Annexure : LF-XXIV**

**Training Programme On  
Report Card System  
(Februáry 7-9, 2007)  
List of Resource Persons**

1.	Sri R.K.Chaturvedi, Director (UD), Ministry of Urban Development, Government of India, New Delhi.		Sri Subhash Chandra, Under Secretary, Ministry of Urban Development, Government of India, New Delhi.
3.	Padma Shree Dr.S.C.Rai, Ex-Mayor, Nagar Nigam, Lucknow.		Sri S.K.Mishra, Chief Finance and Accounts Officer, Directorate of Local Bodies, Lucknow.
5.	Sri Rajeev Tingal, Consultant, RCUES, Lucknow.		

**ORIENTATION TRAINING PROGRAMME FOR  
REVENUE AND TAX INSPECTORS  
(February 20-24, 2006)**

**List of Resource Faculty**

1.	Sri Anil Sagar (IAS), Director, ULBs, Government of U.P., Lucknow.	2.	Sri S.A.T. Rizvi, Chairman, IIIrd State Finance Commission, Government of U.P., Lucknow.
3.	Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of Uttar Pradesh, Lucknow.	4.	Prof. J.L. Seth (Retd.), Department of Public Administration, Lucknow University, Lucknow.
5.	Sri T.D. Dariyana, Superintending Engineer (Retd.), U.P. Jal Nigam, Lucknow.	6.	Sri S.S. Srivastava, Finance Consultant & Expert, Government of U.P., Lucknow.
7	Dr. B.C. Goel, Former Dy. Director, Directorate of Local Bodies, Government of U.P., Lucknow.	8	Sri S.S. Dalal, Senior Planner, Town & Country Planning Department, Government of U.P., Lucknow.
9	Sri Yugal Kisore, Dy. Director, Local Fund Audit, Government of U.P., Lucknow.	10	Sri K.N. Srivastava, IIIrd State Finance Commission, Government of Uttar Pradesh, Lucknow
11	Sri R.S. Sinha, Senior Hydrologist, State Ground Water Board, Lucknow.	12	Sri A.K. Verma, Former Director of Pensions, Government of U.P., Lucknow.
13	Sri R.K. Gupta, Systems Manager, U.P. Development Systems Corporation (UPDESCO), Government of U.P., Lucknow.	14	Prof.M.A.Usmani, Professor, Institute of Cooperative and Corporate Management, Lucknow
15	Sri Rajiva Tingal, Consultant, RCUES, Lucknow.		

**Training Programme for  
Newly Appointed Executive Officers of U.P.  
(March 8-March 17, 2007)**

**List of Guest Faculty**

1.	Sri Amal Kumar Verma, Principal Secretary, Department of Urban Development, Government of U.P., Lucknow	2.	Sri Anil Sagar (IAS), Director, ULBs, Government of U.P., Lucknow.
3.	Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of Uttar Pradesh, Lucknow	4.	Prof. J.L. Seth (Retd.), Department of Public Administration, Lucknow University, Lucknow.
5.	Prof. S.N. Singh, Prof. Emeritus, Department of Public Administration, Lucknow University, Lucknow.	6.	Prof. M.A. Usmani, Professor, Institute of Cooperative and Corporate Management, Lucknow
7	Sri A.K. Verma, Former Director of Pensions, Government of U.P., Lucknow	8	Sri S.S. Srivastava, Finance Consultant & Expert, Government of U.P., Lucknow
9	Sri R.K. Gupta, Systems Manager, U.P. Development Systems Corporation (UPDESCO), Government of U.P., Lucknow.	10	Dr. P.K. Srivastava, Asstt. Director, Central Drug Research Institute, Lucknow.
11	Sri K.N. Srivastava, IIIrd State Finance Commission, Government of Uttar Pradesh, Lucknow	12	Sri R.N. Pal, Add. Municipal Commissioner, Nagar Nigam, Lucknow.
13	Dr. B.C. Goel, Former Dy. Director, Directorate of Local Bodies, Government of U.P., Lucknow.	14	Sri T.D. Dariyana, Superintending, Engineer (Retd.), U.P. Jal Nigam, Lucknow.
15	Sri S.S. Dalal, Senior Planner, Town & Country Planning Department Government of U.P., Lucknow		



**ORIENTATION WORKSHOP ON  
URBAN INFRASTRUCTURE DEVELOPMENT SCHEME FOR SMALL AND  
MEDIUM TOWNS (UIDSSMT)**

(May 12, 2006)

**List of Resource Persons**

1.	Sri A.K. Mehta, Director, Ministry of Urban Development, Government of India, Newdelhi.	2.	Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of U.P., Lucknow.
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**Workshop on  
World Environment Day  
DRY LAND & DESERTIFICATION  
(June 5, 2006)**

**List of Resource Persons**

1.	Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of U.P., Lucknow.	2.	Dr. Rambhoojh, Scientist I/C, CEE, Lucknow.
3.	Dr. Padma Venkar, IIT, Kanpur.	4.	Dr. Adity Pundir, Director, Credins Home, Delhi.
5.	Dr. N.K. S. More, Department of Environmental Sciences, B.R. Ambedkar Central University, Lucknow.	6.	Dr. R.D. Singh, Former Director, Horticulture, Lucknow.

**INCEPTION WORKSHOP**  
**on**  
**GOI-UNDP'S New Country Programme: Capacity Building for Decentralized Urban Governance**  
**(23 December, 2006)**

**List of Resource Persons**

1.	Sri Alok Singh, Consultant	2.	Sri Rajiv Tingal, Consultant
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**Orientation Workshop for**  
**Newly Elected Hon'ble Mayors of Uttar Pradesh**  
**(December 28-29, 2006)**

**List of Resource Persons**

1.	Dr.Padmashree S.C.Rai, Former Mayor, Lucknow.	2.	Sri S.A.T.Rizvi, Chairman, Hlrd State Finance Commission, Uttar Pradesh, Lucknow.
3.	Sri R.K.Mittal, Divisional Commissioner, Lucknow.	4.	Sri Amal Kumar Verma, Principal Secretary, Deptt. of Urban Development, Government of U.P., Lucknow.
5.	Sri S.P.Singh, Special Secretary, Deptt. of Urban Development, Government of U.P., Lucknow.	6.	Sri Arvind Narayan Mishra, Special Secretary, Deptt. of Planning, Government of U.P., Lucknow.

**Orientation Workshop for  
Newly Elected Chairpersons of Class I ULBs  
(January 5-6, 2007)**

**List of Resource Persons**

1.	Sri Amal Kumar Verma, Principal Secretary, Deptt. of Urban Development, Govt. of U.P., Lucknow.	2.	Sri R.K.Mittal, Divisional Commissioner, Lucknow.
3.	Sri Anil Kumar Sagar, Director, Directorate of Local Bodies, Govt. of U.P., Lucknow.	4.	Sri S.P.Singh, Special Secretary, Deptt. of Urban Development, Govt. of U.P., Lucknow

**Workshop on  
Presentation of Public-Private-Partnership Manual  
(March 21, 2007)**

**List of Resource Persons**

1.	Sri Anil Kumar Sagar, Director, Local Bodies, Government of Uttar Pradesh, Lucknow	2.	Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of Uttar Pradesh, Lucknow.
3.	Sri Chetan Sharma, Consultant, RCUES, Lucknow.	4.	

**Workshop on  
JNNURM, UIDSSMT & IHSDP,  
RANCHI  
(June 12, 2006)**

**List of Resource Persons**

1.	Sri Satish Mallik, (Tetrattech) Consultant, RCUES, Lucknow.	2.	Sri R.S.verma, Administrator, Municipal Corporation, Ranchi.
3.	Sri Gajanand Ram, Asstt.Town Planner, Deptt. of Urban Development, Government of Jharkhand, Ranchi.	4.	

**Training Workshop for  
Women Councillors of Bihar**

**List of Resource Persons**

1.	Sri S.K. Sinha, Chief Town Planner (Retd.), Government of Bihar, Patna.	2.	Sri S.C. Srivastava, Chief Engineer (Retd.), Jal Parishad, Patna.
3.	Sri S. Chaturvedi, Dy. Director, BUDA, Patna.	4.	Sri Deepak Kumar, Project Officer, Government of India, UNDP Disaster Management Programme, Patna.

**Orientation programme  
for  
Special Officers of Jharkhand  
(September 1-15, 2006, Sept.16-30, 2006 and October 3-17, 2006)**

**LIST OF RESOURCE PERSONS**

1	Sri S.P. Singh, Special Secretary, Urban Development, Government of U.P.	2	Prof. J.L. Seth, Mahanagar Extention, Lucknow
3	Prof. M. A. Usmani, Institute of Training and Research in Cooperative and Corporate Management, Lucknow	4	Prof. S.N. Singh, Department of Public Administration, Lucknow University, Lucknow
5	Prof. S.K. Singh, Department of Public Administration, Lucknow University, Lucknow	6	Sri S.S. Dalal, Sr. Planner, Town & Country's Planning Department, Government of U.P. Lucknow
7	Dr. P.K. Srivastava, Scientist, Eco-Auditing Group, National Botanical Research Institute, Lucknow	8	Sri T.N. Dhar, Chairman, Second State Finance Commission, Uttar Pradesh.
9	Sri A. K. Verma, Director of Pensions/Practicing Advocate, Lucknow	10	Sri Anil Kumar Sagar, Director of Urban Local Bodies, Government of U.P.
11	Sri Yugal Kishore, Dy. Director, Local Fund Audit, Government of U.P.	12	Sri S.B. Verma, Chief Finance & Accounts Officer, Education Department, Kanpur
13	Sri R.K. Gupta, Manager Systems, U.P. Development Systems Corporation, Lucknow.	14	Dr. Abhiraj Singh, Regional Director, Ministry of Environment & Forest, Government of India, Northern Region, Lucknow
15	Sri S.S. Srivastava, Retd. Dy. Secretary, Department of Finance, Government of U.P., Lucknow	16	Sri S. Malik, Director-India Operations, Tetra Tech, New Delhi
17	Dr. Pradeep K. Srivastava, Sr. Scientist (Asstt. Director), Central Drug Research Institute, Lucknow.	18	Sri S.K. Singh, Chief Environmental Engineer, U.P. State Pollution Control Board, Lucknow
19	Sri T.D. Dariyana, Superintendent Engineer (Retd.),	20	Dr. Ram Boojh, Regional Director,

	U.P. Jal Nigam, Lucknow.		Centre for Environment Education, North Region, Lucknow
21	Smt. Jayati Chandra, Principal Secretary, Horticulture & Food Processing, Former Chairperson, Commission for Scavengers Rehabilitation, Government of India	22	Sri S. Bhhosreddy, Secretary & Director, Con-Conventional Energy Development Agency, Government of U.P., Lucknow
23	Sri R.S. Sinha, Sr. Hydrologist, U.P. State Ground Water Board, Lucknow.	24	Sri A.K. Gupta, Chief Engineer & Chief Architect (Lucknow Municipal Corporation), Directorate of Local Bodies, Government of U.P.
25	Sri Diwakar Tripathi, Director, State Urban Development Agency, Government of U.P., Lucknow	26	Dr. S.C. Rai, Former Mayor, Lucknow
27	Sri S.H.M. Rizvi, Former Joint Director of Urban Local Bodies, Government of U.P., Lucknow	28	Sri R.K. Chaturvedi, Director (UD), Ministry of Urban Development, Government of India, New Delhi.
29	Sri B.B. Uppal, Advisor, CPHE, Ministry of Urban Development, Government of India, New Delhi	30	Sri V.V.L.N. Sarma, Coordinator, Town & Country Planning Department, Government of U.P., Lucknow
31	Prof. G.P. Lal, Vice Chairman, World Federation of Engineering Organization, Patna	32	Sri P.N. Ojha, Nagar Palika, Mirzapur
33	Sri Mewalal, Muskan Jyoti Samiti, Lucknow.	34	Sri R.K. Mittar, Commissioner, Lucknow Division, Lucknow
35	Smt. Anita Srivastava, Additional Director of Urban Local Bodies, Government of U.P., Lucknow.	36	Sri S.N. Upadhyaya, Director, Project Formulation & Appraisal Div., State Planning Institute, Government of U.P., Lucknow
37	Sri S. Seth, Chartered Accountant, C/o IMG, Lucknow.	38	Sri U. Mishra, Sr. Auditor, Local Fund Audit, Government of U.P., Lucknow.
39	Sri T. Antony, Appraisal Officer, HUDCO, Lucknow.		



**Three Workshops on Launch of Citizens Report Card  
(September 23, 24, & 25, 2006)**

**Recourse Person**

- ❖ Sri Rajeev Tingle,  
Consultant and Advisor,  
RCUES.

**JNNURM, IHSDP AND PREPARATION OF DETAILED PROJECT REPORTS (DPR)  
(September 5-7, 2006)**

**List of Resource Persons**

1.	Sri Diwakar Tripathi, Director, SUDA, Lucknow.	2.	Sri S.L. Nagdev, Consultant, Awas Bandhu, Lucknow.
3.	Sri A.K. Gupta, Chief Engineer, Directorate of Urban Local Bodies, Lucknow.	4.	

**ROLE OF URBAN LOCAL BODIES IN DISASTER MANAGEMENT  
February 26 & 27, 2007**

**Resource Persons**

1.	Dr. S.C. Rai, Former Mayor, Nagar Nigam, Lucknow.	2.	Dr. Dhruv Sen Singh, Reader, Department of Geology, Lucknow University, Lucknow
3.	Dr. Ritu Jain, Lecturer, Department of Geography, Lucknow University, Lucknow.	4.	