



rcues
क्षेत्रीय नगर एवं पर्यावरण अध्ययन केन्द्र

ANNUAL REPORT

2005-2006

Regional Centre for Urban & Environmental Studies
(Estd. By Ministry of Urban Development, Govt. Of India)
Adj. Registrar's Office, University of Lucknow
Lucknow - 226007
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Website: www.rcueslko.org

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Preface

The Regional Centre for Urban & Environmental Studies, Lucknow was one among the five such training and research institutions established by the Ministry of Urban Development, Government of India in 1968. Our mission has been to develop the capacity of human resources engaged in managing urban affairs in the states of Uttar Pradesh, Madhya Pradesh, Bihar, Orissa, Jharkhand, Uttarakhand and Chhatisgarh falling under our working jurisdiction, besides providing policy input to the constituent states and other organisations.

The Urban India during the last more than three and half decades has experienced a tremendous change. The urban population has witnessed rapid increase, growing concentration of population in large cities, urban sprawl, deteriorating urban services, vocal and demanding community are the factors creating challenges before urban planners and managers.

The Regional Centre, Lucknow, despite occasional hick ups, is back on rails. We have gone far ahead. Our activities are diversified to a great extent and still we are expanding. We plan to develop it as 'centre of excellence'.

We are grateful to the Government of India in the Ministry of Urban Development and all the constituent states for extending the desired cooperation. I am thankful to all the experts, members of the faculty and other staff for accomplishing the objectives.

I am happy to place the Annual Administration Report for the year 2005-6.

Lucknow

(Nishith Rai)
DIRECTOR

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ABOUT US

Introduction

In pursuance of the recommendations of a committee, set up by the Government of India in early 1960's, five Regional Centres for Research and Training in Municipal Administration (RCRTMA) were established at Delhi, Mumbai, Kolkata, Hyderabad and Lucknow. Subsequently these were rechristened as Regional Centre for Urban and Environmental Studies (RCUES). Presently only four RCUESs, at Lucknow, Hyderabad, Delhi and Mumbai are working.

The Regional Centre for Urban and Environmental Studies, Lucknow came into being in the University of Lucknow in January 1968 supported by the Government of India in the present Ministry of Urban Development. In 2000, the Union Ministry entered into an MOU with the University of Lucknow and since then the RCUES, Lucknow is being run under the joint guidance, supervision and control of the Lucknow University and the Ministry of Urban Development.

Objectives

RCUES, Lucknow since its establishment has strived to play a positive role in the activities, which are organized under inter-related programmes of training, research, consultancy, teaching and dissemination of information relating to the urban sector.

The principal objectives are:

- To undertake training of personnel & elected representatives of State Government, Urban Local Bodies in the States and other agencies dealing with Urban affairs and also for personnel from other developing countries;
- To undertake orientation courses for directly recruited municipal officers in the field of municipal administration and related matters;
- To organize seminars, workshops, symposia, conference, study tours etc. on various facts of urban government and administration;

A new campus in the heart of town is being developed. A few residential houses have been built and a conference hall is lying semi-finished and the foundation of a Trainees Hostel is laid.

The RCUES, Lucknow is situated on the left bank of the river Gomti, which provides a picturesque view to the campus. It has a well equipped conference hall, meeting room, rooms for the faculty and the office. The Centre has a fully furnished Training Hostel-cum-Guest House for the officials and people's representatives participating in the different activities organized by it.

Infrastructure

- To undertake problem oriented research relating to various facts of municipal administration and related matters;
- To provide advisory and consultancy services to the Department of Urban Development and other related Department & Agencies in the participating States and Govt. of India on various issues relating to urban administration and urban planning and development and management of environmental and ecological aspects;
- To implement government schemes and projects given by the Departments or Urban Development and other related Departments & Agencies of the participating State and Govt. of India;
- To act as a clearing house of ideas and information on research environment and urban ecology;
- To collaborate with other agencies, institutions and organizations in such a manner as may be necessary for the promotion of the objectives of the Centre;
- To discharge any other functions that may be entrusted to the Centre by the Ministry of Urban Development, Government of India or the participating State Governments from time to time;
- To prepare, print and publish papers, periodicals and books in furtherance of the objectives of the Centre;
- To do all other things that incidental to or decisive for the attainment of furtherance of the aims and objectives of the Centre; and
- To do all the other things that are incidental to or decisive for management and control of the Centre.

Library

The RCUES, Lucknow has developed a library within its own campus. It has on its shelves about 5000 titles on almost all aspects dealing with urban development, management, environment, community development, urban health, slum improvement, water supply and sanitation etc. It also subscribes to a large number (more than three dozens) of leading national and international journals associated with the subject.

Publication

The RCUES regularly brings out a bi-annual bi-lingual journal titled URBAN PANORAMA besides a NEWSLETTER being published quarterly.

In addition, the papers presented at seminars organized, and the report of the research studies, undertaken by the RCUES are also published in book form.

Funding

The RCUES receives regular financial support in the form of non-plan grants-in-aid from the Government of India in the Ministry of Urban Development. The State Government of Uttar Pradesh, a major beneficiary, also gives regular non-plan grant. The other constituent states also extend a helping hand occasionally.

Jurisdiction

The RCUES, Lucknow is responsible for building and developing capacity, policy research input, consultancy in the States of Uttar Pradesh, Bihar, Madhya Pradesh, Orissa, Jharkhand, Chhatisgarh and Uttarakhand. The target group consists of the officials and people's representatives, community members etc. engaged in urban local bodies, development authorities, water institutions, housing boards, NGOs, CBOs etc. in the states falling under its jurisdiction.

Management

The functioning of the RCUES, Lucknow is guided by an MOU entered by the Union Ministry of Urban Development with the University of Lucknow. The rules governing the RCUES are in consistent with the rules and regulations of the Lucknow University and guidelines issued from time to time by the Ministry.

The RCUE, Lucknow is managed by a Governing Council constituted under the Chairmanship of the Vice-Chancellor of the University of Lucknow and the academic plan is guided by an Advisory Committee under the Chairmanship by the Principal Secretary/Secretary to the Government of U.P. in the Department of Urban Development. The Government of India in the Ministry of Urban Development, other constituent states and a few national research and training organizations are also represented on both the committees.

The Governing Council

The Governing Council during the year consisted of :

- | | |
|--|----------|
| 1. Prof. R.P. Singh
Vice Chancellor,
University of Lucknow | Chairman |
| 2. Sri Anil Baijal, IAS
Secretary,
Ministry of Urban Development,
Government of India,
or his nominee | Member |
| 3. Sri R. Ramani, IAS
Principal Secretary,
Department of Urban Development, Urban
Employment and Poverty Alleviation,
Government of U.P. | Member |

- | | |
|--|------------------|
| 4. Sri Satya Prakash, IAS
Principal Secretary,
Department of Urban Administration & Development,
Government of M.P. | Member |
| 5. Sri P.L. Punia, IAS (Retd.)
Government of U.P. | Special Invitee |
| 6. Principal Secretary,
Department of Housing & Urban Planning,
Government of U.P., Lucknow | Special Invitee |
| 7. Dr. Navneet Sehgal, IAS
Director,
Ministry of Panchayati Raj,
Government of India,
New Delhi. | Special Invitee |
| 8. Principal Secretary,
Department of Environment,
Government of U.P.
Lucknow | Special Invitee |
| 9. Principal Secretary,
Department of Panchayati Raj,
Government of U.P.,
Lucknow. | Special Invitee |
| 10. Dr. (Smt.) Urmila Bagga
Joint Director,
RCUES (on rotation) | Member |
| 11. Prof. Nishith Rai,
Director, RCUES | Member-Secretary |

The Advisory Committee

The Advisory Committee is responsible for deciding the training, research and other academic activities. It consisted of :

- | | |
|---|----------|
| 1. Sri R. Ramani, IAS
Principal Secretary,
Department of Urban Development, Employment
and Poverty Alleviation,
Government of U.P.
Lucknow | Chairman |
| 2. Sri S.K. Singh, IAS
Secretary,
Department of Urban Development,
Government of Bihar,
Patna. | Member |
| 3. Sri Satya Prakash, IAS
Principal Secretary,
Department of Urban Development
and Administration,
Government of Madhya Pradesh, Bhopal | Member |
| 4. Sri J.C. Vasudevan, IAS
Secretary-cum-Commissioner,
Department of Housing and Urban Development,
Government of Orissa,
Bhubaneswar. | Member |
| 5. Sri Ajay Singh, IAS
Secretary,
Department of Urban Development,
Government of Chhatisgarh,
Raipur. | Member |
| 6. Sri Amarendra Sinha, IAS
Secretary,
Department of Urban Development,
Government of Uttaranchal,
Dehradun | Member |
| 7. Sri R.K. SRivastava, IAS
Secretary,
Department of Urban Development,
Government of Jharkhand,
Ranchi | Member |

- | | |
|--|------------------|
| 8. Smt. Surjeet Kaur Sandhu,
Principal Secretary,
Department of Housing and Urban Planning,
Government of U.P.,
Lucknow. | Member |
| 9. Director, NIUA, New Delhi | Member |
| 10. Executive Director, HSMI, New Delhi | Member |
| 11. Director of Urban Local Bodies, U.P. | Member |
| 12. Prof. S.N. Singh,
Department of Public Administration,
Lucknow University. | Special Invitee |
| 13. Prof. Nishith Rai,
Director, RCUES | Convenor |
| 14. Dr. (Smt.) Urmila Bagga,
Joint Director, RCUES (by rotation) | Member-Secretary |

Faculty

The RCUES, Lucknow has a team of qualified and experienced regular faculty. In addition services of Consultants are also utilized. The present faculty and their achievements during the year are annexed.

Achievements

The RCUES, Lucknow has been regularly undertaking academic activities in various aspects of urban government, namely, urban planning and development, urban finances, urban services, management of urban poverty alleviation programmes and management of urban environment, etc., since its inception in the constituent states. It has, however, diversified its activities in the above fields recently. The academic achievements for the year are shown as under:

Academic Achievements at a Glance

I Specialised Training Programmes/Workshops

	Number of Programmes	Participants
a) Uttar Pradesh	21	781
b) Bihar	3	152
c) Orissa	5	150
d) Jharkhand	3	87
e) M.P.	4	148
	<hr/>	
Total	39	1318
	<hr/>	

II Sponsored Training Programmes/Workshops

a) SUDA, U.P.	2	40
b) Council for Science & Technology, U.P.	1	21
c) Govt. of U.P.	4	118
	<hr/>	
Total	7	179
	<hr/>	

III National Seminar: (Sponsored by Planning Commission, G.O.I.)

1	95
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IV Regional Workshop on JNNURM

1	148
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48	1813
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V Consultancy

- 1) Restructuring of Urban Administration in Jharkhand - sponsored by Govt. of Jharkhand.
- 2) U.P. Urban Development Policy, 2006 (Draft submitted)
- 3) City Development Plan of Rampur City
- 4) DPR for Infrastructure Development under UIDSSMT for Rampur City
- 5) DPR for Solid Waste Management (as Demonstration Project) in Rampur City

VI Publications

- 1) Urban Management
- Prof. Nishith Rai & Dr. Urmila Bagga
- 2) Bharat Mein Awasthapana Vikas: Pariprekshya aur Ranniti (Hindi)
- Dr. U.B. Singh
- 3) Uttarakhand in Statistics
- Dr. U.B. Singh

VII Research Studies

- 1) Comparison of Cantonment and Nagar Nigam: A Case Study of Lucknow
- Dr. Richa Varmani & Dr. Anjali Mishra
- 2) Preliminary Assessment & Situational Appraisal on CDP, GIS and Double Entry Accounting System
- Dr. Rajeev Narayan

VIII Miscellaneous

Formulation of TOR and related Documents for Preparation of CDP under JNNURM
- Dr. K. Sreeram & Dr. U. Bagga

ACADEMIC PERFORMANCE

NATIONAL SEMINAR ON MANAGING URBAN WASTE FOR HEALTHY ENVIRONMENT

A two-day National Seminar on Managing Urban Waste for Healthy Environment (sponsored by Planning Commission, Government of India) was organized on September 4 & 5, 2005. The Chief Guest of the Inaugural function was Sri R. Ramani, IAS, Principal Secretary, Urban Development and Poverty Alleviation, Government of U.P. The other dignitaries present in the inaugural session were Padmasri Dr. S. C. Rai, Mayor of Lucknow, Dr. Navneet Sehgal, Director, Government of India, Department of Panchayati Raj, Prof. R.P. Singh, Vice Chancellor of Lucknow University and Chairman Governing Council of RCUES. The Seminar was organized to commemorate the memory of Prof. R.B. Das, the Founder Director of the Centre. Prof. C.P. Barthwal, Head, Department of Public Administration, Prof. J. L. Seth, Prof. S.K. Singh and Prof. S.N. Singh and others paid their tributes to Prof. Das and described him as a dynamic personality and saint in all respects. Earlier, Dr. U.B. Singh, Joint Director in RCUES and Coordinator of the Seminar gave a brief biographical sketch of Dr. Das.



Prof. R.P. Singh Vice Chancellor, Lucknow University lighting the inaugural lamp
Dr. S.C. Rai, Sri R. Ramani, Dr. Navneet Sehgal and Prof. Nishith Rai look on

Prof. Nishith Rai, Director, RCUES welcomed the guests and talked about the seminar that would deal with how to manage solid waste. He also explained as how several states are endeavouring to grapple the problem of solid waste.

Dr. Navneet Sehgal dwelt on rise in population due to the migration and lack of urban planning as reasons for increase in solid waste. He narrated that it is necessary to follow indigenous system to manage urban waste so that the project could be viable.

Dr. S.C. Rai described the topic as the need of the hour in which both Centre and State Governments are concerned. He said that in 1980, the population of Lucknow was about 5 lakhs and now it is 21 lakhs. Job opportunities and facilities in terms of education, health and entertainment attract people to the cities. Nagar Nigam has only 3600 sweepers, whereas it should have 28 sweepers per 10,000 population. It is necessary that each household should separate bio-degradable wastes from non-degradable ones and awareness should be created for that. Incinerators are already in use for disposal of bio-medical wastes. Solid wastes would not only pollute the air but also the underground water. So we have to be careful in managing solid waste. Surat has managed its solid waste excellently. Indore, Lucknow and Jaipur have been awarded for being clean and green cities. Lucknow should keep up this trend.

Sri R. Ramani in his inaugural address said that though he had not met Prof. Das he is very much touched by the description by his colleagues and students, who are still motivated by his magnetic personality. Speaking on the topic, he said that "only urban development department or Nagar Nigam cannot solve the problem but people's participation is required. The National Urban Renewal Mission would soon be implemented in metropolitan cities for integrated development of the urban areas".

Prof. R.P. Singh described that solid waste management is a challenging task. He gave examples "that like nuclear fusion can be both useful and harmful, so is plastic. Plastic is only 2% in weight as compared to other wastes. So it can easily be managed. Plastic should be separated from other wastes and sent for recycling". He requested the Center to make a plant on solid waste in the University which would be funded by the University. (In response the RCUES has facilitated the setting up the collection & disposal plant under PPP).

Delegates and Participation

The Academics, Policy Makers, Environmentalists, Administrators, Practitioners, Researchers, NGOs, People's Representatives from across the country were invited to the Seminar. In all seven states i.e. Delhi, Madhya Pradesh, Bihar, Orissa, Uttaranchal, Maharashtra besides Uttar Pradesh were represented. The participants were drawn from the state governments in the department of urban development, government of India, water institutions, town & country planning organizations, pollution control boards, research institutions, universities, urban local bodies, civil society, NGOs etc. In all 95 delegates enriched the deliberations. The list of participants is appended as Annexure P-1.

Proceedings

In all 19 papers were presented by the delegates.

The valedictory address was delivered by Sri S.A.T. Rizvi, Chairman, Third State Finance Commission, U.P.

Policy Recommendations

1. A Solid Waste Management Cell to be established in the RCUES, Lucknow. The Cell should be made responsible for creating data bank, survey, help prepare projects for collection and disposal of waste in urban local bodies in U.P. A Manual should also be developed by the RCUES.
2. The State Government should formulate an Urban Waste Management Policy to deal with the increasing problems of waste in urban centres.
3. An 'Environment Cell' to be opened in municipalities having of population more than one lakh. A post of Environmental Engineer be created and a suitable person should be posted for taking care of the waste related environment problem. Any dead municipal cadre may be converted in environmental engineering cadre.
4. The school/college children be organized as Green Battalion and be associated with environment awareness campaign in cities.

5. The NGOs/RWAs and other CBOs be encouraged and associated with the door-to-door garbage collection.
 6. Sites/locations in master plan of cities be clearly identified for landfill.
 7. Community should be enlightened of the benefit of segregation, reduction and reuse of house-hold garbage.
 8. The decentralized disposal system in large cities be developed to eliminate collection from secondary place (municipal bins) and dispose off locally thus reducing transportation cost.
 9. The plastic waste may be used for other purposes including producing hydrocarbon, if possible.
 10. The rag-pickers be formally involved in the whole process.
 11. The public-private partnerships be encouraged. A part of the city may be experimented with NGO/RWA/DWCUA groups etc. and the experiences may be emulated gradually in other parts as well. The necessary amendments in municipal laws be made to facilitate private sector participation.
 12. The community should be motivated to bear the cost of waste management, hence, user charges be levied. If required, necessary amendments in enactments be made.
 13. The State/Central Pollution Control Boards should play an active role in getting the concerned rules implemented strictly. They should not be confined just to issue No Objection Certificate.
 14. A series of extensive training programmes for elected representatives and officials of urban local bodies be held for making them aware about the rules related to Environment Protection, Handling of Bio-medical Wastes and Municipal Wastes.
 15. The hospital waste should be segregated at the place of generation only and for the purpose para medical staff be trained and developed.
- The Seminar was coordinated by Dr. U. B. Singh, Joint Director.

REGIONAL WORKSHOP ON

JAWAHARLAL NEHRU NATIONAL URBAN RENEWAL MISSION

The Government of India has launched a series of ambitious schemes for developing infrastructure in all the cities and towns in the country. These reforms based planned development efforts are coherent strategy for developing our cities. These mission mode schemes are broadly divided into two parts. The main scheme entitled as Jawaharlal Nehru National Urban Renewal Mission (JNNURM) is applicable in 63 big selected cities. The JNNURM has two sub missions - Urban Infrastructure and Governance and Basic Services for the Urban Poor. The two other omnibus schemes formulated for the remaining cities/towns are Urban Infrastructure Development Scheme for Small & Medium Towns (UIDSSMT) and Integrated Housing & Slum Development Programme (IHSDP).



Hon'ble Minister for Urban Development, UP Sri Mohd. Azam Khan, delivering the inaugural address, sitting on the dias are. Dr. U.B. Singh, Prof. R.P. Singh, Vice Chancellor, Prof. Nishith Rai, Sri M. Rajamani, Joint Secretary(UD), Gol, Sri R.Ramani, Chief Secretary, Sri D.C. Mishra, Secretary, UD , UP and Mayor of Allahabad.

The Union Ministry of Urban Development is responsible for monitoring the sub-mission on Urban Infrastructure and Governance and the Urban Infrastructure Development Scheme for Small and Medium Towns

(UIDSSMT). Both these schemes are meant for infrastructure development in whole city.

The sub-mission on Basic Services to the Urban Poor and the omnibus scheme on Integrated Housing and Slum Development Programme (IHSDP) focus on urban poor only and are monitored by the Union Ministry of Housing & Urban Poverty Alleviation.

The Jawaharlal Nehru National Urban Renewal Mission (JNNURM) and the other two omnibus schemes were formally launched by the Hon'ble Prime Minister of India in the presence of a galaxy of Hon'ble Ministers and Secretaries in charge of urban development in the states and other officials on 3rd December 2005 at Viyan Bhawan, New Delhi.

The first Regional Workshop on Jawaharlal Nehru National Urban Renewal Mission (JNNURM) and the omnibus schemes, after launch, was organized by RCUES, Lucknow under the joint auspices of Department of Urban Development, GOUP at Lucknow. This one-day affair aimed to acquaint the participating state governments with the philosophy of this historic effort and also to have a first hand information of implementing strategy as conceived by the states.

Duration & Date

The day-long Regional Workshop on JNNURM (sub-mission I) and UIDSSMT was held on December 30, 2005 from 9.00 a.m. to 4.00 p.m. It was sponsored by the Ministry of Urban Development, Government of India and was organized by the RCUES, Lucknow in collaboration with the Government of U.P.

Venue

The Workshop was organized at Hotel Taj Residency, Lucknow.

Participation

The Workshop was designed for the states of Uttar Pradesh, Madhya Pradesh, Bihar and Uttaranchal.

The Secretaries, incharge of Urban Development and the Directors of Municipal Administration from these four northern states were invited. In addition, Mayors and Municipal Commissioners of the 16 cities selected under JNNURM in these states were also invited for the Workshop. The Secretaries/ incharge of Housing and Urban Planning, Planning, Health, Education, Environment, Managing Director of UPSRTC, Chief Town Planner, General Managers of Jal Sansthan and the senior government officers of U.P. were also invited.

The workshop was graced by a team of higher officials from the Government of India led by Sri M. Rajamani, Joint Secretary (UD). Sri Pankaj Jain, Joint Secretary (UE&PA) also attended the workshop. The state of Uttar Pradesh was represented by Sri D.C. Mishra, Secretary of Urban Development. The team from Bihar government was led by its Under Secretary, Dr. M.A. Izaji, while Sri U.K. Sadho, Joint Director in the Directorate of Municipal Administration headed a team consisting of Commissioners and Mayors from M.P. The state of Uttaranchal was represented by the elected municipal representatives headed by Smt. of Manorama Dabrial Sharma, Mayor of Dehradun and the President of All India Council of Mayors.

In all 148 officers and people's representatives enriched the deliberations. The complete list is furnished at Annexure P-II.

Faculty/Resource Persons

The details of Resource Persons from Government of India and the participating States are furnished at Appendix F-I.

Summary of Proceedings

Sri D.C. Mishra, Secretary, Urban Development, Government of U.P., while welcoming the delegates said that "it is a matter of pride for the Government of U.P. that the Ministry of Urban Development, Government of India, who, after having commenced a joint campaign with the JNNURM,

have organized the first regional workshop in Lucknow. On behalf of the Urban Development Ministry, Government of India, Urban Development Department of Government of U.P. and its Regional Centre, I wholeheartedly bow to the guests. In this joint venture, 63 cities of the country have been selected and in the remaining cities two projects named UIDSSMT and IHSDP will be commissioned".

Prof. R.P. Singh, V.C., Lucknow University felt privileged to visit number of cities abroad and observed that "none of these cities has the problems like transport, environment, slums, lack of basic amenities which are presently faced by cities in India. Deeply concerned with these problems we have organized this workshop for the first time. Now comes 'health': How are hospitals run in western countries and look after the patients? How they tackle a road accident, etc. I assure you that whatever responsibilities are given to us, will be fulfilled by us (RCUES) to the entire satisfaction of the authorities of this project".

Sri M. Rajamani, Joint Secretary, Urban Development, Government of India said "that the Government of India has chosen Lucknow to host the first regional workshop. Six more workshops are to follow. This workshop is basically to sensitize the states and urban local bodies about the flow of fund process and how the cities need to prepare the development plan what they should put in the memorandum of agreement, which will have the timelines for various reforms. In order to support the state governments we have approached agencies to adopt cities and states, and assist them. We have also sought technical assistance from the Asian Development Bank (ADB) who have promised to provide 2 million dollars' technical assistance. This is the biggest programme ever conceived and ever implemented at the national level for urban development. This is a golden opportunity for the states to take full advantage when we are there, standing like a rock to support you".

Sri R. Ramani, Chief Secretary, Government of U.P. said that "population is ever increasing, because of which there is a mad rush of rural population to urban areas. We are putting in our best efforts to control this like rural development in several ways, so that we can stop the rural population from racing towards cities. However, for the first time, attention has been paid to urban development in order to take care of the poor rural population trying to settle down in urban areas, like slum development, VAMBAY, etc, though these projects were very limited. However, in this

new project for upliftment of the poor, there is a sub-mission, called the Basic Services for the Urban Poor. It has also been decided that as long as this is not included in the development plans and DPRs no financial aid shall be made available. Two other projects named UIDSSMT and IHSDP, have been commissioned. I shall request the honorable Urban Development Minister to guide us so that we may not ignore the smaller cities".

Sri Md. Azam Khan, Hon'ble Minister for Parliamentary Affairs, Water Supply, Urban Development and Urban Employment & Poverty Alleviation, Government of U.P. inaugurated the workshop by lighting the customary lamp. In his inaugural speech the Hon'ble Chief Guest said that "invariably it so happens that even charity goes only to those hands which are charming. I have neither any objections nor any complaints. I would only like to say that politicians may come and go but the bureaucrats who are the backbone of the central and state governments happen to be there and they have to work with the fullest of vigor. Some of such bureaucrats are seated here who have seen how the people at district levels have been ill-treated in the days that have passed by. All tall promises made to them in relation to their betterment have remained only promises. We have seen this. I will request all of you to kindly forgive me for saying that just having a seminar in the Taj Hotel is not enough. The central government is the one that takes all the basic decisions and subsequent implementations are got done by states. Only big cities which are already big get more attention. If at all any smaller city say, Meerut, all of a sudden gets some importance obviously due to political reasons, it is not fair. Let us all in right earnest, with all our might work for the uplift of the rural folk, who are dangling between life and death for want of basic amenities which are till now denied to them".

Prof. Nishith Rai, Director, RCUES, Lucknow thanked all the invitees, guests of honour, other participants and assured the Hon'ble Minister for Urban Development, Chief Minister of U.P. Sri Mulayam Singh Yadav, the state government machinery and also the central government for mootng such an ambitious programme. He further said, "let us assure all the concerned that we shall do our utmost to shoulder all the responsibilities entrusted to us, and execute them to the fullest satisfaction of all the concerned."

Sri Rajamani, Joint Secretary, Ministry of Urban Development presented the detailed provisions of JNNURM and UIDSSMT.

This was followed by a presentation on CDP by Dr. Usha P. Raghupati, Acting Director of National Institute of Urban Affairs, New Delhi. Other presentations by Sri S.P. Singh, Special Secretary, Urban Development on the developmental plans and progress in U.P., Sri M.A. Izazi, Representative from Bihar and Sri U.K. Sadho, Representative from Madhya Pradesh and Sri Diwakar Tripathi, Director, SUDA followed.

Smt. Manorama Dabriyal Sharma, Mayor of Dehradun and President All India Council of Mayors said that "this is the foremost project wherein urban development agencies have been made responsible for development of cities. But, unfortunately, the city units are not financially strong to undertake such schemes single-handedly. Even the poor citizens are not in a position to contribute sufficiently. Hence, it is absolutely essential for the Government of India to consider these factors in favour of the state governments. The urban units need to be given proper training in this direction. Today our Nation, for that matter the entire world, is sitting on a heap of filth and garbage. We all are today affected by the fast rate of ever increasing population, depleting water tables, polluted environment, etc. Since we, as either mayors or in any other capacity directly connected with the people as their representatives, are responsible for solving the public problems. Invariably, it so happens that in spite of our sincere efforts to help the citizens, we are handicapped for want of guidance and assistance from the higher authorities. Governments may come and go but the bureaucracy being the same, is responsible for the betterment of the general public. So, by remaining impartial and fearless the bureaucrats should come forward to assist us. I therefore appeal to all those present here to co-operate and assist us in the execution of our responsibilities and duties" .

Sri Aniruddha Kumar, Director (UD), Government of India while wrapping up the discussion said that the four states which are present here, i.e., U.P., Bihar, M.P. and Uttaranchal badly need urban governance. So, we are starting our programme with Lucknow. He said that Urban Development Minister delivered a very inspiring and thought provoking speech which clearly shows that the Government of U.P. is highly committed to the campaign of JNNURM.

Vote of thanks was delivered by Sri S.P. Singh, Special Secretary, Urban Development, Government of U.P.

The workshop was coordinated by Dr. U.B. Singh, Joint Director.

BIHAR

1. **CHANGING ROLE OF URBAN LOCAL BODIES IN THE CONTEXT OF 74th CAA**

The Centre organized a one-day programme on the subject on 3rd April 2005 at Gopalganj. The objectives were: to acquaint the participants with the provisions of 74th CAA; and to discuss the roles and responsibilities of elected representatives in urban administration.

Participants

The participants of the training programme were officials and elected representatives of all the four Nagar Panchayats of Gopalganj District i.e. Gopalganj, Barauli, Mirganj and Kattaya. In all 55 persons participated in the training programme. List of participants is furnished at Annexure P-III.

Faculty

In the training programme only internal faculty was used. The details are shown at Appendix F-II.

Feedback

The participants at the end of the day felt more confident in handling the challenges of urban administration, as this was their first ever training they had received. The participants felt that such trainings should be made compulsory for those who are associated with urban administration especially elected representatives. All the participants suggested that they may be given training on other aspects of Urban Administration as well and more such programmes should be organized in the near future.

The programme was directed by Dr. Rajeev Narayan, Dy. Director.

2. CAPACITY DEVELOPMENT FOR URBAN GOVERNANCE

In view of the growing importance of capacity building in urban administration for effective local governance and the observed weaknesses of local governments, the Regional Centre organized this one day training programme for the elected representatives of Urban Local Bodies on May 14, 2005 in Patna.



Dr. Shakeel Ahmad, Secretary, UD, Bihar, delivering the inaugural address. Dr Anjuli Mishra, Sri S. K. Sinha, former CTP Bihar and Prof. Nishith Rai, Director RCUES, Lucknow look on.

Objectives

The objectives of the programme were: to sensitize the participants with the changed roles and responsibilities; to discuss the related issues of functional and financial devolution; to emphasise upon departmental integration in planning and implementation of urban development schemes; and to discuss various aspects of municipal administration; and to familiarize the participants with the measures to achieve good urban governance.

Participants

The elected representatives of Nagar Palika Parishads of Danapur, Khagaul, and Phulwari Sharif Nagar Panchayats, which are part of Urban Agglomeration of Patna were the participants of the training programme. Fifty five participants including municipal officials participated in the training programme. The details of participants is given at Annexure P-IV.

Fifty five participants including municipal officials participated in the training programme. The details of participants is given at Annexure P-IV.

Faculty

The faculty consisted of internal and external members. Among externals those invited included the experts/specialists in the field were officials and experts from Directorate of Local Bodies, HUDCO, Town Planning, Environment and Forestry etc. The list is furnished at Appendix F-III.

Inauguration

Dr. Shakeel Ahmad, IAS Commissioner and Secretary, Department of Urban Development, Government of Bihar was the Chief Guest. In his inaugural address he appreciated the role of RCUES in providing training to municipal officials and elected representatives in the State of Bihar. He said that the Constitution Seventy Fourth Amendment Act, 1992 provides for gradual devolution of development and decision making functions to the local bodies. This Amendment also provides for preparation of district and metropolitan development plans. The preparation of development plans, which integrate investments and their spatial implications need a participatory plan making process. There is a growing demand of barefoot professionals, to cater to the local needs and to act as a link between the local bodies and the people. In this regard RCUES is contributing much for strengthening the local bodies.

Prof. Nishith Rai, Director, RCUES welcomed the chief guest, municipal officers and the participants. He requested the state government to collaborate with the RCUES activities and to provide assistance in organizing the training programmes/seminars. He informed the participants of the various activities conducted by RCUES in seven states i.e. Uttar Pradesh, Madhya pradesh, Chhattisgarh, Bihar, Jharkhand, Orissa and Uttaranchal.

Dr. Anjuli Mishra, Course Director, discussed with the participants about the objectives and contents of the training programme.

Mr. S.K. Sinha, Consultant (RCUES) for Bihar and Jharkhand acquainted the participants with the needs and requirements of training in Bihar. He also discussed about the situation of urban administration in the state of Bihar after 74th CAA.

Valedictory Session

Mr. Mohd. Aftab Alam, Chairman, State Council of Chairpersons of Local Bodies, Bihar was the chief guest of the session. Participants presented their suggestions regarding the improvement in the procedure of urban management before the chairman. Chairman made his comments on the related issues. Prof. Nishith Rai, Director of RCUES assured that their suggestions would be put before the state government with his comments for necessary actions.

Feedback

This was the first exposure of the elected representatives. All the participants were very enthusiastic about the training. They responded very positively. They felt that more such courses on various aspects of urban development and management should be conducted.

The programme was directed by Dr. (Mrs.) Anjuli Mishra, Dy. Director.

3. CAPACITY DEVELOPMENT FOR URBAN GOVERNANCE

This second programme in the series was organized at Gaya on May 16, 2005,

Participants

The elected representatives of Nagar Nigam, Gaya were the participants of the training programme. Forty four participants including municipal officials participated in the training programme. A list of participants is given in Annexure P-V.

Faculty

The faculty consisted of internal and external members. The details of faculty is furnished at Appendix F-IV.

Inauguration

Mr. Rai Madan Kishore, District Development Commissioner, Gaya was the chief guest. In his inaugural address he said that the concept of local self government is based on the assumption that there are certain basic human needs having direct bearing on the lives of individuals and the

community as a whole. Such needs can be better fulfilled by a government to which the individuals and the local community have direct and easy access. Thus certain civic functions such as garbage collection, cleaning of streets, drainage, water supply, fire services and health services are of considerable importance for a healthy and comfortable civic life. These services are primary responsibility of urban local bodies. They can perform their duties only when they have full capacity to achieve their aims. RCUES, Lucknow is supporting them to build and upgrade their skills by giving training to the various level of functionaries of urban local bodies. He thanked RCUES for performing this ever needed purposeful work.

Mr. S.K. Sinha, Consultant for Bihar and Jharkhand made the participants aware about the needs and importance of training in the state of Bihar in the view of 74th CAA.

Dr. Anjuli Mishra, Dy. Director while welcoming the chief guest and participants deliberated on the purpose, objectives and contents of training programme in brief. She familiarized the participants with the activities of the RCUES.

Valedictory Session

At the valedictory session Mr. Tarkeshwar Prasad, District Planning Officer, Gaya was the chief guest. He addressed the participants and distributed certificates.

Feedback

All the participants were very responsive. They interacted with the speakers about the topic. They felt that the input given in the training programme was very useful and beneficial as it would improve their efficiency and working capacity.

The course was directed by Dr. (Mrs) Anjuli Mishra, Deputy Director.

JHARKHAND

1. WORKSHOP ON NATIONAL URBAN RENEWAL MISSION

The Regional Centre organized a one-day workshop on October 24, 2005 at Ranchi for the municipal officials of Jharkhand.

Objectives

The objectives of the workshop were: to sensitize the participants with a number of reforms in the urban sector initiated by the ministry of urban development to foster the development process at the state level; to discuss the various schemes/programmes implementing by the ministry under which financial and technical assistance is provided to the state governments; to discuss the strategy and components of National Urban Renewal Mission and its two submissions in details; and to discuss the scheme of UIDSSMT and IHSDP in their new structure.



Chief Guest Mr. R.S. Poddar (IAS), Director, ATI ,Jharkhand delivering the Inaugural Address, Mr. Jai Shanker Tewari, Spl. Secy., Urban Dev., Jharkhand, Dr. Anjuli Mishra (Course Director), Dy. Director, RCUES & Dr. Padma Iyer, Dy. Director, RCUES.

Participants

The high and middle level officials engaged in urban development were the participants in the workshop. Twenty nine participants including

municipal officials participated in the workshop. A list of the participants is given in Annexure P-VI.

Faculty

The faculty consisted of internal and external members. List of faculty is attached as Appendix F-V.

Inauguration

Mr. R.S. Poddar (IAS), Director, Administrative Training Institute, Ranchi was the Chief Guest in the Inaugural Session. In his inaugural address he said that the urban local bodies have the prime responsibility for providing infrastructure and services but they lack capacity for planning and management, decision making, financial resources, autonomy and authority to determine and collect adequate levels of service charges. The legal and administrative systems concerning urban planning, governance and management are archaic. Many of the urban legislations, instead of facilitating urban infrastructure development create hindrances and distortions in the development process. In this background, the scheme of National Urban Renewal Mission is a golden opportunity for cities to become self sustained. The Regional Centre is performing a thankful job by creating awareness amongst government officials and municipal officials along with guiding them to achieve good governance.



Chief Guest Mr. Jai Shanker Tewari, Spl. Secy. , Urban Dev., Jharkhand, Dr. Anjuli Mishra (Course Director), Dy. Director, RCUES, Dr. Padma Iyer, Dy. Director, RCUES with the participants.

Mr. Jai Shankar Tiwari, Special Secretary, Department of Urban Development, Government of Jharkhand was the Guest of Honour. He appreciated the approach to conduct such a needed workshop for overall urban development and capacity building. He further said that the "Ministry of Urban Development is playing a pro-active role in formulating policies and programmes. However, many a time, we have felt that because of lack of awareness and information about the programmes, progress in the field of urban development does not meet the desired level".

Feedback

It was a great pleasure for the participants to know about the new scheme of National Urban Renewal Mission which was yet to be launched. The participants were very enthusiastic and participatory. They requested the government officials to conduct municipal elections as soon as possible in their state as it is a necessary pre-condition to access central assistance.

The Workshop was co-ordinated by Dr. Anjuli Mishra, Dy. Director.

2. SOLID WASTE MANAGEMENT

A two-day programme on Solid Waste Management was conducted at the ATI, Ranchi on 25-26 October 2005.

Objectives

The basic objectives of the programme were: to make the participants aware of the various steps involved in solid waste management; to discuss importance of involvement of private sector and community groups in solid waste management process; to help participants to understand the entire process of the management of bio-medical waste; to discuss on the methods of recycling waste.

Participants

In all, 29 officers involved in urban development, attended the training programme. The list is shown at Annexure-P-VII.

Faculty

The course faculty comprised internal and guest. The details are given in Appendix F-VI.

Feedback

The suggestions made by the participants were solid waste should be divided into two groups-Residential, Industrial and segregating those wastes, that can be reused.

The course was directed by Dr.Anjuli Mishra, Deputy Director.

3. MANAGEMENT OF PROPERTY TAX

This two-day training course was conducted at Ranchi on 27th and 28th of October, 2005.

Objectives

The basic objectives of the programme were: to sensitize the participants on municipal finance, especially property tax, and its present trends; to discuss about the process of self assessment of property tax;to discuss about the reforms that have taken place in the various states on property tax; to discuss on the processes of tax assessment, tax penalty, tax extraction etc.; to suggest measures for strengthening the administration of property tax.

Participants

In all 29 officers from the municipal corporation attended the programme. The list is furnished at Annexure-P-VIII.

Faculty

Besides the faculty from the Centre, guest faculty included the municipal commissioner and the Director of urban local bodies. The list is given in Appendix F-VII.

The programme was concluded by Shri Jai Shanker Tiwari, Joint Secretary, Urban Development, Government of Jharkhand.

The course was directed by Dr.Anjuli Mishra, Deputy Director.

MADHYA PRADESH

1. MANAGING URBAN SERVICES THROUGH PPP

A two-day training programme on the subject was organised on June 14-15, 2005 at Bhopal.

Objectives

The objectives of the programme were: to review the status of urban services; to examine the need, importance and role of private sector in delivery of urban services; to sensitize the participants with the critical issues relating to capacity building of urban local bodies for good governance; and to highlight the role of private sector and community in mobilizing the revenues, project financing and in maintaining the urban services.



Prof. H.M. Mishra, Executive Director, REVPN, Academy of Administration and Management, Bhopal addressing the participants.

Participation

The programme was attended by 34 participants from various Nagarpalikas and Nagar Panchayats of Madhya Pradesh. Participants

included Chief Municipal Officers, Project Officers and Community Organizers. A list of participants is enclosed at Annexure P-IX.

Faculty

Besides the internal faculty, external experts were invited. The details are given at Appendix F-VIII.

Observations & Feedback

The participants suggested that duration of programmes should not be less than five days; Field visits to those cities which have demonstrated examples of successful public-private partnership should also be arranged so as to have face to face discussion with the concerned officials about the innovative projects carried out by them; Elected representatives should also be invited for the course; Programmes on other aspects of urban administration like Financial Management, Resource Mobilisation, Water Supply, Public Health, Environmental Conservations etc. should also be organized; Some programmes for Madhya Pradesh Officials should also be held at Lucknow. The programme was directed by Dr. Urmila Bagga, Joint Director.

2. PUBLIC-PRIVATE PARTNERSHIP IN MANAGING URBAN SERVICES

Another programme in the series was organised on June 16-17, 2005 at Bhopal.

Participation

The programme was attended by 38 participants from various Nagarpalikas and Nagar Panchayats of Madhya Pradesh. A list of participants is seen at Annexure P-IX.

Faculty

Besides the internal faculty, external experts were invited during the programme for their views and suggestions on the specific subjects. The list is furnished at Appendix F-IX.

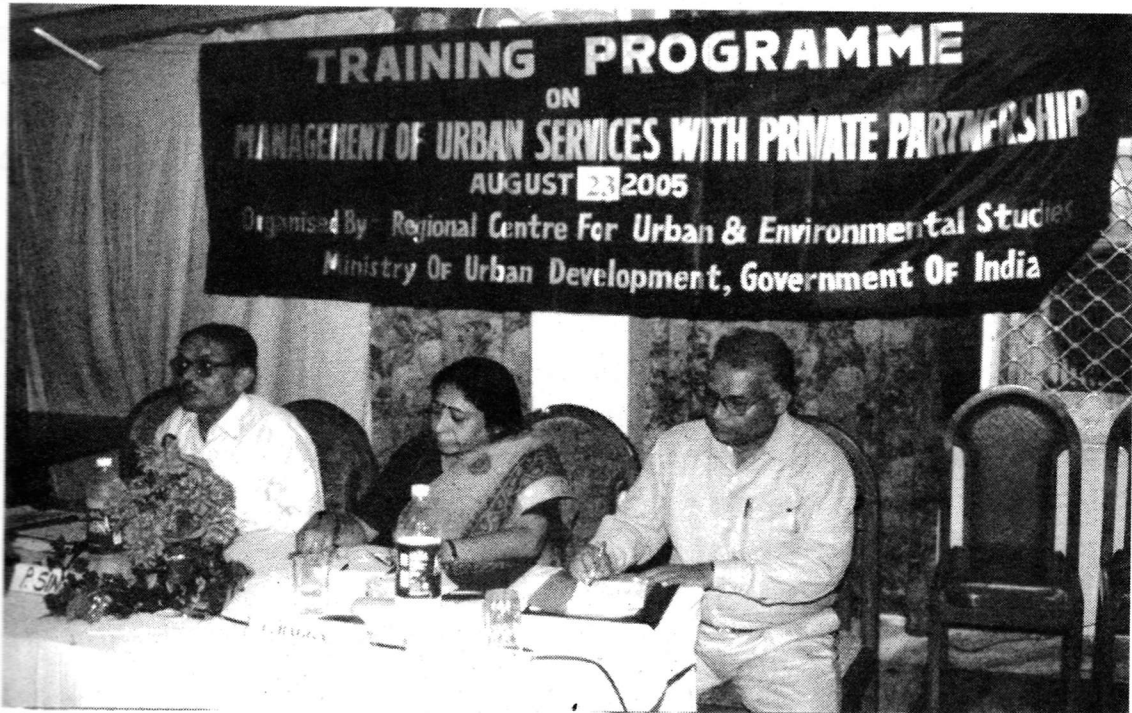
The programme was directed by Dr. Urmila Bagga, Joint Director.

3. MANAGING URBAN SERVICES WITH PRIVATE PARTNERSHIP

Another one-day programme on the subject was organised on August 23, 2005 at Chhatarpur, Madhya Pradesh.

Participation

In all, 32 Chief Municipal Officers from various nagar palika parishads, nagar panchayats and NGOs and media representatives actively participated in the programme. Annexure P-XI provides the list of participants.



Sri A.S. Dangi, Jt. Dir, Deptt. of Urban Administration and Management, Govt. of M.P., Dr. Smt. Urmila Bagga, Jt. Director, RCUES and Sri Subhash Agarwal, P.O., DUDA, Chhatarpur [M..P.] at the programme

Inauguration

The programme was inaugurated by Sri S.P. Singh, President of Chhatarpur Nagar Palika Parishad. While describing the efforts taken by Chhatarpur nagar palika in managing urban services etc. with community, he emphasized that the firm determination and consistent efforts at all levels especially at the higher level are the prerequisites for the successful public-private partnerships.

Faculty

External as well as internal faculty made their valuable contribution during the programme. The details of faculty are furnished at Appendix F-X.

Feedback and Suggestions

The participants suggested that clear provisions for public-private partnership should be incorporated into Municipal Acts; City governments should encourage community based organizations, resident associations, neighbourhood committees, NGOs etc. functioning in the city into partnership for the provision and management of services within the clearly defined role and objectives of each partner; Initially public-private partnership for provision of one service should be carried out in a particular sector/zone of the city. After achieving the desired results, the successful practice can be replicated in other areas of the city; The duration of training programme should be enhanced and two days should be devoted to preparation of viable and feasible detailed project reports; Minimum educational qualifications should be prescribed for contesting the election of municipal councilors so that they are able to understand properly the intricacies of city administration as well as mobilization of revenues for performing the duties and responsibilities assigned to municipal organizations; The entire functioning of municipal organizations should be computerized and the relevant soft-wares for taxation and accounting etc. should be made available to all urban local bodies in order to maintain uniformity.

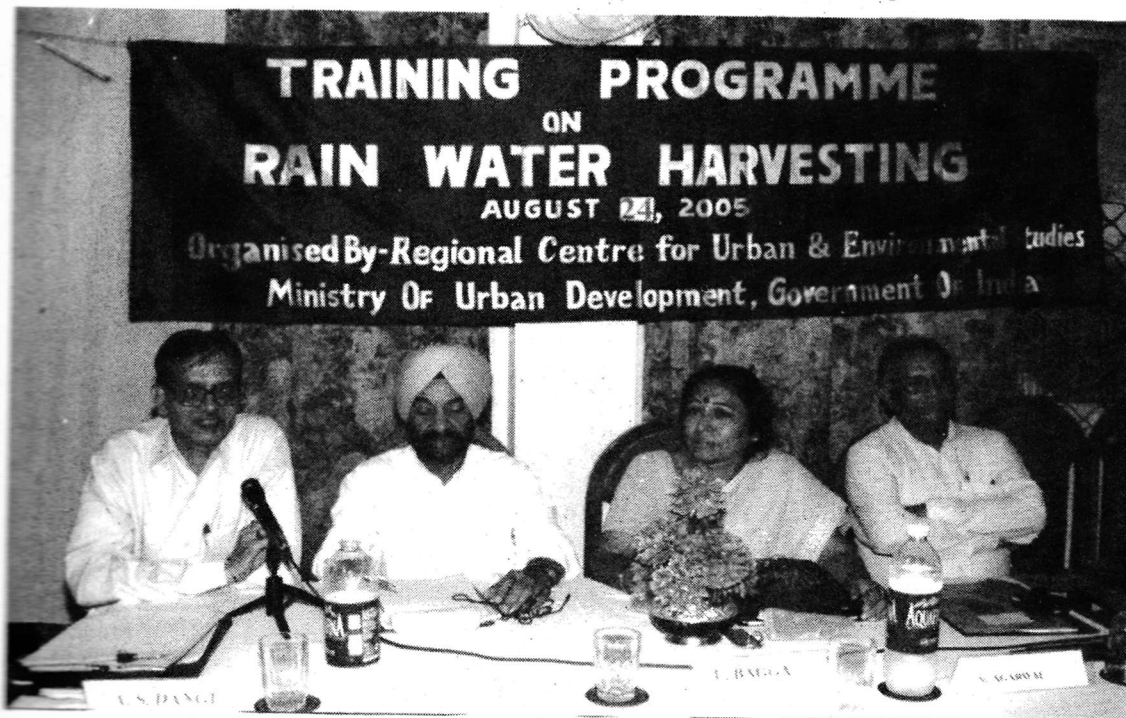
The programme was directed by Dr.(Mrs.) Urmila Bagga, Joint Director.

4. RAIN WATER HARVESTING

The Centre organized a one-day training programme on August 24, 2005 for the officials of urban local bodies of Madhya Pradesh at Chhatarpur.

Objectives

The major objectives of the programme were: to acquaint the participants with the grave situation arising out of depleting ground water level; to highlight the need and importance of water conservation and augmentation of the ground water resources; to discuss the various techniques of rain water harvesting; to emphasise upon the community and private sector participation in water conservation; and to familiarize the officials with the initiatives taken by other states/various agencies.



Sri A.S. Dangi, Jt. Director, DUDA, M. P., Sri S.P. Singh, Hon'ble Chairman, Nagar Palika Parishad, Chhatarpur (M..P.) Dr. Urmila Bagga and Sri Subhash Agarwal, P.O., DUDA, Chhatarpur (M. P.) at the inaugural session

Participation

The programmes was attended by an M.P., the Presidents, Vice-Presidents, municipal councilor, community organisers from various nagarpalika parishads and nagar panchayats of Chhatarpur and Sagar districts in Madhya Pradesh. Representatives of NGOs also participated in the programme. In all 50 participants attended the course. Annexure P- XII indicates the list of participants.

Inauguration

The programme was inaugurated by Sri Sardar Pyara Singh, President of Chhatarpur Nagar Palika Parishad. While addressing the audience, he

appropriate and timely measures for water conservation but all sections of the society would have to come forward and extend their co-operation and make consistent efforts in this direction before the situation gets out of control.

Faculty

Besides the internal faculty, external experts were also invited during the different sessions for their views and suggestions on the specific subjects. The list of faculty is furnished at Appendix F-XI.

Feedback and Suggestions

The participants suggested that the duration of the programme should not be less than three days. Other important suggestions were: existing ponds and other water bodies should not be allowed to be filled with soil and sold to land mafias; green belts and open lands in the urban areas should be maintained for natural recharging of rainwater; all drinking water and other ground water based programmes must have rain water harvesting as in-built component; a consultancy and coordination cell should be established at city level for providing technical support and guidance to the implementing organization as well as to the general public; since public participation is the most vital component for the successful implementation of RWH programmes, the community needs to be educated and informed about the various techniques of water conservation; NGOs, Mohalla Committees, Resident Welfare Associations, Ward Committees and CDS, Women groups etc. should be effectively involved in motivating public to check the misuse and wastage of water.

The programme was coordinated by Dr.(Mrs.) Urmila Bagga, Joint Director.

5. DISCIPLINARY ACTION

A two-day training programme on the subject was organized from 24-25 of October, 2005 at Lucknow.

Objectives

The objectives of the course were to discuss the basis of disciplinary inquiry, its procedures and the role of administration; making the participant aware of the punishments, procedure for imposition of punishments, inquiry, report and other related rules; and discuss the legal aspects of disciplinary actions.

Participants

In all 19 municipal officers from the various municipalities of Madhya Pradesh participated in the programme. The list of participants is appended at Annexure P-XIII.

Faculty

The internal and guest faculties of the programme were Prof.Nishith Rai, Director, RCUES, Dr.Urmila Bagga, Joint Director, RCUES, Sri D.C.Mishra, Secretary, Urban Development, Government of U.P., Sri A.K.Verma, Director(Retired), Pension Directorate, Sri S.S.Srivastava, Deputy Secretary (Retired), Government of U.P.



The valedictory address of the programme was delivered by Sri D.C.Mishra, Secretary, Department of Urban Development, Government of U.P.

The programme was directed by Dr.Urmila Bagga, Joint Director.

6. MANAGEMENT OF URBAN POVERTY ALLEVIATION PROGRAMMES

The Centre organized a short term training course for the Project Officers of Madhya Pradesh on November 9-11, 2005 at Lucknow.

Objectives

The major objectives of the programme were: to review the current situation relating to urban poverty and programmes implemented for poverty alleviation; to analyse the reasons for the poor impact of UPA programmes on poverty reduction and to suggest the remedial measures for the same; to sensitise the participants with the concept, components and other salient features of NURM & IHSDP.

Participants

Eleven Project Officers from various DUDA's of Madhya Pradesh actively participated in the programme. Annexure P-XIIV provides the list of participants.

Sri Sanjay Bhoosreddy, Secretary, Non-Conventional Energy Department, Government of Uttar Pradesh delivered the valedictory address on the final day of the programme.

Faculty

External as well as internal faculty made their valuable contribution to the programme. The list of faculty is shown at Appendix F-XII.



क्षेत्रीय नगर एवं पर्यावरण अध्ययन केंद्र लखनऊ विश्वविद्यालय, लखनऊ

प्रशिक्षण कार्यक्रम

"गरीबी उन्नीक्षण कार्यक्रमों का प्रबंधन"

नवम्बर 9-11, 2005



Sitting (Left to Right): Mrs. Jyotsna Gupta (Bhopal), Smt. U. Bagga (Jt. Dir./Course Director), Dr. Rajeev Narayan (Dy. Dir.), Mr. A. N. Mishra (Manger, Bank of India), Prof. Nishith Rai (Director RCUES), Mr. Sanjay Bhoosreddy (Secy. Non-Conventional Energy Govt. of U.P.), Dr. U. B. Singh (Jt. Dir.), Dr. Richa Varmani (Jt. Dir.), Dr. Anjali Mishra (Dy. Dir.), Mrs. Padma Iyer (Dy. Dir.), Mr. Sunil Kumar Singh (Vidisha)

Standing (Left to Right): Mr. B. B. Tiwari (Hoshangabad), Mr. R. S. Chaun, (Jabalpur), Mr. Abhay Mishra (Satana), Mr. S. Kumar (Ratlam), Mr. M. P. S. Bhadauriya (Bhind), Mr. R. K. Srivastava (Gwalior), Mr. P. K. Rai (Sivani), Mr. Rakesh Nigam (Shahdol), Mr. M. Ashraf (Muraina),

Feedback and Suggestions

The participants expressed their satisfaction with the overall conduct and achievement of the programme. Majority of the participants felt that it was a matter of great self-satisfaction for them to help the people who belong to the unprivileged and marginalised sections of society. It also gave them extreme happiness and satisfaction when even one of the beneficiaries

emerges successful after the needed help is provided to them under the UPA programmes.

Important suggestions put forth by the participants included:

Poor people are exploited by the middlemen. A proper mechanism needs to be evolved to check this practice; Training hours should be as per the trade requirements; Restriction of 300 hours of training in the chosen trade etc. under SJSRY needs to be amended accordingly; DUDA officers should have an upperhand in the selection of beneficiaries; Beneficiaries have to run from post to post to avail the loan facility under SJSRY as banks take unduly long time to process and finalise the loan applications. Banks, therefore, should be instructed strictly to follow the instructions as per RBI guidelines; The frequent transfer of P.O.s from one place to other place adversely impacts the smooth functioning of projects. This practice needs to be curtailed; CDS should be trained at DUDA level.

The course was directed by Dr.(Mrs.) Urmila Bagga, Joint Director.

7. URBAN POVERTY ALLEVIATION: PROBLEMS & PROSPECTS

This three-day programme was organized on December 21-23, 2005 at Lucknow.

Objectives

The objectives of the course were: to analyse the existing situation relating to urban poverty and the programmes implemented for its alleviation; to identify the major causes for the poor impact of UPA programmes and to suggest remedial measures for the same; and to familiarize the officials with the salient features of JNNURM & IHSDP.

Participants

The programme was attended by Project Officers from various DUDA's of Madhya Pradesh & Uttar Pradesh. Besides lecture-discussion sessions on various aspects of UPA, field visit to different project areas were also arranged. The list of participants is shown at Annexure P-XV.

Faculty

Besides the internal faculty, the guest faculty was drawn from SUDA, lead bank and NGOs. The details of faculty are furnished at Appendix F-XIII.

Feedback and Suggestions

The participants suggested that duration of such programme should not be less than a week; Field visits to other states should also be arranged; Successful implementation of UPA programmes demands highly committed officials/employees; Regular training of C.O.s/CDS should also be organized at district level.

The course was directed by Dr. Urmila Bagga, Joint Director.

ORISSA

1. URBAN POVERTY ALLEVIATION PROGRAMMES (TWO)

The Centre organized two training programmes on Swarn Jayanti Shahri Rozgar Yojana (SJSRY) from May 11 to 12, 2005 and May 13 to 14, 2005 respectively.

Objectives

The main objectives of the training programmes were to acquaint the participants with the importance of SJSRY and other UPA Programmes; to make the participants aware of the need and importance of community based organizations, Thrift and Credit Societies, DWCUA Groups; and to discuss the bottle necks in the implementation of the programme and suggest remedial measures.

Participants

The course was designed for the newly appointed Community Organizers under UPA programmes. 26 Community Organizers reported for the first training programme where as 28 Community Organizers participated in the second training programme. A complete list is furnished at Annexures P-XVI & P-XVII.

Faculty

The faculty for the courses comprised internal and guest. The details are furnished at Appendix F-XIV.

Feedback

The participants suggested that Community Organizers should be appointed on full time basis and not with additional charge; NHC should be free to amend the BPL list as and when required; there should be no political interference in the implementation of UPA programmes; banks should be asked to sanction loans to the beneficiaries faster and without creating hurdles; the marketing of the products produced by the beneficiaries, DUDA should extend a helping hand; for TC societies, limit of revolving fund should be increased; sufficient and timely release of SJSRY funds should be ensured; council should be bound to execute the development plans prepared by the NHC; training programmes should be organized at the DUDA level

of CBO functionaries; CBO's should be involved and made responsible for updating the data base.

Dr.Rajeev Narayan, Deputy Director directed both the programmes.

2. PROPERTY TAX ADMINISTRATION

A two-day training programme on the subject was organised on September 9&10, 2005 at Bhubaneshwar.

Objectives

The programme objectives included to : familiarize the participants with the scenario relating to municipal finances with special reference to property taxes; discuss the experiences of property tax reforms in various states; discuss the self assessment scheme of property tax; discuss the issues relating to valuation, assessment, imposition, and collection of property taxes; and identify the shortcomings and suggest remedial measures.

Participants

About 10 Chairpersons, Executive Officers and Tax officials from urban local bodies in the state participated in the programme. A complete list of participants is appended as Annexure P-XVIII.

Faculty

The course faculty comprised internal as well as external faculty. The details are furnished at Appendix F-XV.

Feedback

The observations as emerged include conduct of more training programmes on various aspects of urban development including the tax administration.

The programme was conducted by Dr.Rajeev Narayan, Deputy Director.

3. NATIONAL URBAN RENEWAL MISSION (NURM)

An orientation training of two days on this proposed initiative was held on September 11 & 12, 2005 at Bhubaneshwar.

Objectives

The objectives were to acquaint the participants with need and importance of NURM and to highlight the main provisions of both the submissions and omnibus schemes.

Participants

The participants included officers from urban local bodies and town and country planning directorate. In all 11 officers participated in the programme. The details are furnished at Annexure P-XIX.

Faculty

Course faculty comprised internal as well as guest. The details are given in Appendix F-XVI.

Feedback

The programme was appreciated by the participants and they suggested to orient all the officials as well as elected representatives. They were apprehensive of time scheduling and financial pattern, and suggested the advance release of fund for preparing perspective and development plans and also for under taking capacity building programme; some changes in financial pattern were also suggested.

The programme was conducted by Dr.Rajeev Narayan, Deputy Director.

4. PUBLIC-PRIVATE PARTNERSHIP IN MUNICIPAL SERVICES

A two-day training programme for sensitizing officials of urban local bodies of Orissa on scope of public private partnership in the provision of urban services was held on September 14-15, 2005 at Bhubaneswar.

Objectives

The programme objectives included to acquaint the officials with need and importance of initiating public-private partnership in the provision of municipal services and to discuss various good practices and initiatives.

Participants

About 14 officers drawn from different local bodies attended the programme. The details are furnished at Annexure-P-XX.

Faculty

The internal faculty was supplemented by guest ones. The details are furnished at Appendix F-XVII.

Feedback

The programme helped sensitized the municipal officials towards the urgent need of associating private sector for the provision and maintenance of urban services. They wanted more and more such exposures.

The course was directed by Dr.Rajeev Narayan, Deputy Director.

UTTAR PRADESH

1. WORKSHOP ON GREEN CITIES: PLAN FOR THE PLANET

On the occasion of **World Environment Day** the Regional Centre organized a workshop on the subject on 5th June, 2005 in collaboration with the Centre for Environment Education, North Zone, Lucknow. The workshop was attended by environmentalists, teachers, researchers, urban managers, policymakers and administrators. About 52 persons participated in the deliberations.

The main objective of the workshop was to create an awareness amongst the urban managers, policymakers and administrators about the various dimensions of urban environment and to have meaningful and fruitful discussions on the subject.

Prof.R.P.Singh, Chief Guest and Vice-Chancellor of Lucknow University in his inaugural address emphasized on keeping the cities clean, green and free from polythene. He also stressed on the need of turning 'wastes' to 'wealth'. Sri R.Ramani, Principal Secretary, Urban Development, Govt. of U.P. in his remarks expressed his deep concern for the efficient management of solid wastes. Sri T.N.Dhar, Honourary Secretary, IIPA, U.P.Branch focussed on the need of initiating IEC (Information, Education and Communication) in waste management. Dr.Navneet Sehgal, Secretary (IT), Govt. of U.P. highlighted the need of introducing e-governance for efficient management of urban wastes.

The workshop was coordinated by Dr.U.B.Singh, Joint Director.

2. PROPERTY TAX ADMINISTRATION

With a view to streamlining the administration of property tax, the Regional Centre for Urban and Environmental Studies organized this three-day training programme on June 7-9, 2005 at Lucknow.

Objectives

The main objectives of the programme were: to familiarize the participants with the scenario relating to municipal finances, with special

reference to property taxes; to discuss the experience of property tax reforms in various states; to discuss the self-assessment scheme of property tax as introduced in the municipal corporations of the State; to discuss the issues relating to various aspects like valuation and assessment, imposition, collection and recovery, etc., to suggest ways to strengthen the system of property tax administration.

Participants

The programme was attended by fourteen senior municipal officials, including Assistant Municipal Commissioners of Nagar Nigams and Executive Officers from Nagar Palika Parishads of the State of U.P. The list of participants is annexed at Annexure P-XXI.

Faculty

The Guest Faculty included senior officials from the State Government and financial experts and consultants. However, the Faculty of the RCUES also presented their views and delivered lectures on the relevant topics. The list of faculty is furnished at Appendix F-XVIII.

Feedback

The participants were generally satisfied with the course which had fulfilled its objectives to a great extent, according to them. They were of the opinion that the duration of such courses should be longer. They expressed their pleasure on the quality of the lecture-discussion sessions and the choice of speakers. They suggested that such courses should also include elected representatives from urban local bodies.

The course was directed by Dr. Richa Varmani, Joint Director.

3. WORKSHOP ON OUR RIVERS: LINKING LIVES AND LIVELIHOODS

On the occasion of **World Ocean Day** a day-long workshop on this subject was organised in collaboration with the Centre for Environment Education, North Zone, Lucknow, on June 8, 2005. Various experts, environmentalists, planners, administrators, researchers, officials and academicians participated in these deliberations. Fortunately, two researchers from the University of Michigan, U.S.A. also graced the

occasion. In all 35 persons participated in the workshop. The details are furnished of Annexure No. XXII.

The main objectives of this academic activity were to emphasize upon the conservation and preservation of surface water; to discuss the importance of rivers for human kind; to discuss the outcomes of interlinking of rivers in other parts of the world; to analyse its impact on flora and fauna; and to identify the probable problems and suggest the precautionary measures, before initiating such a project in the country.

The workshop was inaugurated by Prof.R.P.Singh, Vice Chancellor, Lucknow University. In his address the Chief Guest emphasized on conservation and effective management of water, especially surface water. Sri T.N.Dhar, Honourary Secretary, IIPA, U.P.Branch in his presidential remarks discussed the impact of linking Nile, Mississippi and Colorado rivers. It was unanimously recommended that linking of rivers should be need-based, nature-based, eco-based and environment friendly.

The workshop was coordinated by Dr.U.B.Singh, Joint Director.

4. BUILDING MUNICIPAL CAPACITY THROUGH RESOURCE MOBILIZATION

This course was organized for the municipal officials of Uttar Pradesh from June 16th to 18th, 2005.

Objectives

The main objectives of the training were: to familiarize the participants with the characteristics of municipal finance, especially after the 74th CAA; sources of tax and non-tax revenue, their administration and related problems; Property tax reforms; review of accounting practices and budgetary procedures double entry system of accounting; building fiscal capacity of urban local bodies, and issues before the IIIrd State Finance Commission of the Government of Uttar Pradesh.

Participants

The programme was attended by twelve senior officers, who included Assistant Municipal Commissioners of Nagar Nigams and Executive Officers of Nagar Palika Parishads, besides Accounts Officers of Nagar Nigams of U.P. The list of participants is annexed at Annexure P-XXIII.

Faculty

Besides the Internal Faculty of the RCUES, the eminent guest faculty consisted of Sri R. Ramani, IAS, Principal Secretary, Department of Urban Development and Urban Poverty Alleviation, Government of U.P., Sri S.A.T. Rizvi (IAS, Retd.), Chairman IIIrd State Finance Commission, Government of U.P., Sri T.N. Dhar (IAS, Retd.), Chairman, IInd State Finance Commission, Government of U.P., and Sri S.B. Verma, Chief Finance and Accounts Officer, NEDA, Government of U.P.. The details are on Appendix F-XIX.

Feedback

They were satisfied with the conduct of the course and felt that they had benefited immensely from it. They were of unanimous opinion that the duration of the programme should be increased to a week. They also suggested that similar training should be conducted for other officers of the urban local bodies in order that its purpose may be more effective. They desired training on computerization of accounts too.

Group Report

The participants presented a Group Report wherein they suggested the ways to overcome the problems relating to municipal finances. Some of the main recommendations were, as follows: Property tax should be made compulsory, and the right of hearing objections should be given to officials of the local body and district administration; Magisterial powers should be given to executive officers for the recovery of municipal taxes and dues and in the case of removal of encroachments; The Municipal Board and the elected representatives should be made responsible if proposals for augmenting municipal revenue are turned down by the Board, consequently resulting in losses to the urban local bodies; The services of employees belonging to non-centralised services should be made transferable within the division; The Municipal Manual, 1952 should be up-dated; The double entry

system of accounting should be introduced in urban local bodies and the concerned officials should be imparted training for the same; All the functions listed in the XIIth Schedule of the Constitution should be transferred to the urban local bodies; There should be a unified municipal act for all the categories of urban local bodies; The urban local bodies should be allowed to levy tax on installation of electricity and telephone poles, and payment of electrical dues on street lights should be borne by departments concerned with maintaining law and order.

The course was directed by Dr. Richa Varmani, Joint Director.

5. CAPACITY BUILDING FOR EFFICIENT FINANCIAL MANAGEMENT OF URBAN LOCAL BODIES

This training course was organized for the municipal officials of Uttar Pradesh from July 13th to 15th, 2005.

Objectives

The main objectives of the training programme were: To highlight the impact of 74th CAA on municipal finance; To acquaint the participants with the various issues of municipal taxation; To discuss the framing of rules and bye-laws for efficient financial management; To suggest ways to improve managerial resource mobilization capacities of urban local bodies; To familiarize the participants with the latest trends in municipal budgeting and accounting, especially double entry system; To discuss the importance of municipal audit and compliance of audit objections

Participants

The programme was attended by fourteen senior officers, including Executive Officers and Accountants of Nagar Nigams and Nagar Palika Parishads, Nagar Nigams of U.P. The list of participants is annexed at Annexure P - XXIV.

Faculty

Besides the internal faculty of the RCUES, the eminent guest faculty consisted of Smt. Shraddha Misra, Special Secretary, Department of Urban Development, Government of U.P.; Sri T.N. Dhar, (IAS, Retd.), Chairman, Ind State Finance Commission, Government of U.P.; Sri S.B. Verma, Chief

Finance and Accounts Officer, NEDA, Government of U.P.; and Sri K.N. Tandon, Retd. Deputy Director, Local Fund Audit Department, Government of U.P.. The details are given on Appendix F-XX.

Sri Anil Kumar (IAS), Vice Chairman, Kanpur Development Authority presided over the Validictory Function; while Smt. Shraddha Misra, Special Secretary, Department of Urban Development, Government of Uttar Pradesh was the Chief Guest on the closing day of the programme and the distributed the certificates to the participants.

Sri Anil Kumar motivated the officials to think 'out of the box' conventional means, which would thereby lead to strengthening the civic resources of the civic bodies, and to provide world-class amenities to their citizens.

Feedback

All the participants were satisfied with the conduct of the course and felt that they had benefited immensely from it. They were highly appreciative of the course contents and the training material. They were of the unanimous opinion that the duration of the programme should be increased to a week. They also suggested that similar training should be conducted for the elected representatives and other officers of the urban local bodies in order that it may be more purposeful and effective. They desired training on computerization of accounts too and suggested that there should be a separate training programme on double entry system of accounting and general aspects of municipal administration.

The course was directed by Dr. Richa Varmani, Joint Director.

6. E-GOVERNANCE AND INFORMATION TECHNOLOGY FOR URBAN LOCAL BODIES

Keeping the importance of E-Governance and IT in view, the Regional Centre organized this three-day training programme from July 27th to 29th, 2005 for municipal officials of U.P.

Objectives

The objectives and specific contents of the course were as follows: to acquaint the participants with basics of Computer; to discuss the scope and computer application in municipal offices; to discuss the application of

computer in Financial Management; to highlight the importance of computer application in GIS, MIS, FIS, E-Governance, etc.

Participants

The programme was attended by only four senior officers, who included an additional municipal commissioner, two assistant municipal commissioners and an assistant engineer from the urban local bodies and development authorities of U.P. The low level of participation was due to the transfers of almost three-fourths of the nominated officers, who had been posted out after the date of issuing of the nomination letter. The list of participants is enclosed at Annexure P-XXV.

Faculty

The guest faculty consisted of senior officers from the State Government, besides computer professionals, as well as the internal faculty of RCUES. The guest faculty included Sri A.K. Gupta, Chief Engineer, Directorate of Local Bodies, Government of U.P.; Sri R.K. Gupta, Senior Systems Manager, U.P. Development Systems Corporation (UPDESCO), Government of U.P.; Sri P.N. Ojha, Incharge of Computer Cell in Mirzapur Nagar Palika Parishad and Sri A.S. Chauhan, Consultant in HILTRON. The details are furnished on Appendix F-XXI.

Feedback and Suggestions

The participants were of the opinion that the course discussed the maximum topics, covering the various facets of E-Governance and IT in the short span of three days. The theoretical concept, principles and application of IT as a solution of good governance as well as the geographical information system (GIS) in Mirzapur Municipality were discussed to the overall satisfaction of the officers. They were of the view that the practical uses and methodology of computer applications in urban government should also be taught to them and that the course should be of at least one week's duration. They all felt that the same training should be conducted once again, so that the officers who had been transferred could also benefit from the same.

The course was directed by Dr. Richa Varmani, Joint Director.

7. FINANCE FOR NON-FINANCE EXECUTIVES

A training programme on the subject was organized on September 7-9, 2005.

Objectives

With a view to sensitising the non-finance executives of Nagar Panchayats of the State, on the various issues of financial administration and management, the Regional Centre for Urban and Environmental Studies (RCUES) organized the above mentioned training programme with the following specific objectives: to acquaint the non-finance executives with the need, importance and techniques of effective fiscal management and fiscal discipline; to stress upon the importance and preparation of realistic budget for fiscal management and control; to focus on the rules pertaining to accounting and auditing; to discuss the mobilization of financial resources in the context of 74th CAA.

Participants

The programme was attended by fourteen Executive Officers of Nagar Panchayats of the State of U.P. The list of participants is annexed at Annexure P-XXVI.

Faculty

The Guest Faculty included senior officials from the State Government and financial experts and consultants. However, the Faculty of the RCUES also presented their views and delivered lectures on the relevant topics. The guest faculty included Sri S.A.T. Rizvi (IAS Retd.), Chairman, IIIrd State Finance Commission, Government of U.P., Lucknow; Sri S.B. Verma, Chief Finance and Accounts Officer, Non-Conventional Energy Development Agency, Government of U.P.; Dr. B. C. Goel, Former Deputy Director in the Directorate of Local Bodies, Government of U.P.; Sri K.N. Tandon, Former Deputy Director, Local Fund Audit, Government of U.P. and Sri S.S. Srivastava, Financial Consultant.

Feedback and Suggestions

The participants were generally satisfied with the course which had fulfilled its objectives to a great extent, according to them. They were of the opinion that such courses should be of one week's duration. They expressed their overall satisfaction on the quality of the lecture-discussion sessions and

the choice of speakers. They suggested that such courses should also include elected representatives from urban local bodies.

They were of the opinion that the sessions should include the use of computers also, in case the training programme was extended to a week's duration. They benefited greatly from the interactions they had with the guest faculty and core faculty of the Centre, since they discussed their various problems pertaining to financial management. They were all of the opinion that more courses on related issues and general municipal administration should be organized in future.

The course was directed by Dr. Richa Varmani, Joint Director.

8. RAIN WATER HARVESTING

This two-day training programme for municipal officials and engineers of urban local bodies of Uttar Pradesh was organized at Lucknow on September 23 and 24, 2005.

Objectives

The main objectives of the training programme were as follows: to acquaint the participants with the grave situation arising out of the depleting ground water level; to highlight the need and importance of water conservation and augmentation of the ground water resources; to discuss the various techniques of rain water harvesting; to emphasise upon the community and private sector participation in water conservation; and to familiarize the officials with the initiatives taken by other states/various agencies

Participants

The programme was attended by fifteen senior officers belonging to various urban local bodies – both Nagar Palika Parishads and Nagar Panchayats of Uttar Pradesh. They consisted of Junior Engineers and Executive Officers. The list of participants is annexed at Annexure-P-XXVII.

Faculty

The eminent guest faculty included senior officials and scientists of the State Government as well as the internal faculty of the RCUES. The guest faculty included Sri R.S. Sinha, Senior Hydrologist of the Ground Water Department, Government of U.P. and Dr. P.K. Srivastava, Assistant Director of the Central Drug Research Institute, Lucknow, who discussed the technical aspects related to Rain Water Harvesting. The internal faculty consisted of Dr. Richa Varmani, Joint Director and Dr. Anjuli Mishra, Deputy Director who spoke on general aspects of the issue of rain water harvesting.

The Chief Guest at the Valedictory Session was Prof. R.S. Yadav, Pro-Vice Chancellor of Lucknow University, who distributed the certificates to the participants, besides stressing on the need and importance of rain water harvesting in our daily lives.



Feed Back

All the participants were very enthusiastic about having learnt the details and understanding the concept of water conservation and rainwater harvesting. Besides being satisfied to a great extent, they appreciated the contents of the course and were of the opinion that they had benefited immensely from the course. They felt that although they had been given the maximum input in a limited period of two days, they would have preferred if

the training programme was of a longer duration. They also suggested that site visits should be arranged in future, so that the practical aspects may be understood by greater detail. They all were of the view that all the engineers and officials of all the urban local bodies should be familiarized with the concept of water conservation, recharging of ground water, various techniques of roof-top harvesting and the role of the community and their participatory approach in solving the implementation problem of harnessing water to the maximum advantage of the residents in ever growing cities of today. They also felt rain water harvesting should be made mandatory by means of government policies and public awareness should be created.

The programme was directed by Dr. Richa Varmani, Joint Director.



9. COLLOQUIA ON NATIONAL URBAN RENEWAL MISSION (TWO)

The Centre organized two colloquia of one day each were organized on September 24 and 26, 2005, respectively.

Objectives

The main objectives of the Colloquia were: to highlight the background under which the NURM schemes are being launched; to bring forth the problem of concentration of population in larger urban areas and its

impact on the provision of services; to discuss the impacts of other development schemes being/having been implemented in urban areas; to identify the grey areas in urban administration, in terms of legal, financial, administrative, organizational, functional etc.; to make the officers aware about the main ingredients of National Urban Renewal Mission and other Omnibus Schemes.

Participants

The participants included Additional Municipal Commissioners, Deputy/Asstt. Municipal Commissioners of all the 12 Municipal Corporations and Executive Officers of Nagar Palika Parishads. In all 52 officers participated in first colloquium held on September 24, 2005 and 33 in second colloquium held on September 26, 2005. The list of participating officials is seen as Annexure P-XXVIII.

Observations and Feedback

The programmes were well received by the officials of urban local bodies. They were very enthusiastic about the intervention. The participants expressed following observations for the successful implementation of the Mission programmes. These include: the implementation of the Mission programmes should be done by the urban local bodies. The other parastatal can just assist and guide the city government; the officials of urban local bodies, development authorities, jal sansthans, housing board, SUDA/DUDA etc. should be given 3 day orientation training unfailingly, followed by periodical refresher courses; the people's representatives should also be thoroughly oriented to these newly launched schemes; the Central assistance in NURM should be increased from 50 per cent to 70 per cent; the share of State/ULB in NURM should be clarified. It should be earmarked separately for both and be reduced; the share of beneficiaries in second sub-mission should be reduced from 25 per cent to 10 per cent; the loan from financial institutions should be reduced from 30 to 15 per cent; the financing pattern thus should be as under: a) Sub-mission I - Centre: State: ULB: FIs as 70:10:5:15; b) Sub-mission II - Centre: State: ULB: Beneficiary as 70:15:5:10; the money earmarked for preparation of DPRs should be made available in advance either by the Centre or by the State Government; the funds allocated for capacity development should be released to training institute with the launch of scheme for proper and timely orientation; some fund should be made available for preparation of Perspective Plan and Development Plan as well; some preparatory time be allowed for preparing

the plans; the State Resource Centre should be included as member to the State Sanctioning Committee/Steering Committee/Monitoring Committee.

The programmes were coordinated by Dr. U.B. Singh, Joint Director with the active support of Dr. Rajeev Narayan, Deputy Director.

10. MANAGEMENT OF URBAN SERVICES

This two-day training programme (with special reference to water supply and sewerage services) was organised for engineers of Jal Sansthan and urban local bodies of U.P. on October 21-22, 2005.



Sitting (Left to Right): Mr. R.C. Kanaujia, Jal Sansthan Kanpur; Dr. U.B. Singh, Jt. Dir. RCUES; Mr. R.K. Gupta, System Mgr. UPDESCO; Mrs. U. Bagga, Jt. Dir. RCUES; Mr. Prashant Trivedi, I.A.S. (Secretary, Medical Education, U.P.); Prof. Nishith Rai, Director, RCUES; Dr. Richa Varmani, Jt. Dir. Course Dir.; Dr. Rajeev Narayan, Dy. Dir. RCUES; Mr. S. Verma, Nagar Palika Unnao; Mr. Ram Singh, Nagar Nigam Gorakhpur.

Standing (L to R): Mr. M.R. Abdi, Jal Sansthan Lucknow; Mr. S.K. Pandey, Jal Sansthan Lucknow; Mr. R.C. Gupta, Jal Sansthan Kanpur; Mr. O.P. Singh, Jal Sansthan Varanasi; Mr. P.C. Arya, Jal Sansthan Lucknow; Mr. G.P. Tiwari, Jal Sansthan Kanpur; Mr. Anar Singh, Nagar Palika Shamsabad Agra; Mr. C.L. Verma, Nagar Palika Raibareilly; Mr. A.R. Mishra, Jal Sansthan Allahabad.

Objectives

The main objectives of the training programme were: to familiarize the participants with the need and importance of adequate urban infrastructure and overall impact of urbanization and related factors on the management of urban services; to discuss the process of planning and implementation of urban services projects and analyze the critical areas; to emphasize upon the proper pricing policy and need of cost recovery; to highlight the need, role and importance of private sector and community participation in the provision of urban services.

Participants

The programme was attended by fourteen Junior Engineers, mostly from the Jal Sansthan and from Nagar Nigams and Nagar Palika Parishads of U.P. The list of participants is given in Annexure-P-XXIX.

Faculty

Both the internal faculty of the RCUES and guest faculty were involved in the lecture-discussion sessions of the programme. The guest faculty consisted of eminent specialists in the field viz. Sri R.K. Tripathi, General Manager of Lucknow Jal Sansthan, Sri U.S. Pande, Executive Engineer of the U.P. Jal Nigam and Sri R.K. Gupta, Senior Manager of the U.P. Development Systems Corporation (UPDESCO), Lucknow.

Feedback and Suggestions

The participating officers were of the opinion that they had all benefited from the lecture discussion sessions organised during the training. Although they were familiar with its contents, they felt that the training programme had provided them with a better insight into the various managerial aspects of water supply and sewerage systems as they learnt a lot about the latest concepts and issues relating to the various topics within the limited time framework. They felt that the course should be of 3-4 days' duration. They were of the opinion that field visits would also be beneficial as part of the training course. All of them appreciated the discussions relating to information and communication technology and rain water harvesting. They also expressed the desire that financial powers should be vested with the water works engineers working in Nagar Palika Parishads. They were unanimous in expressing their deep sense of satisfaction with the conduct of the course, and felt that more such training programmes should be organized in future also.

The course was directed by Dr. Richa Varmani, Joint Director.

11. PLANNING AND IMPLEMENTATION OF LOW COST HOUSING PROJECTS

A two-day training programme on the subject was organised on October 26-27, 2005 for the engineers of urban local bodies of Uttar Pradesh.

Objectives

The specific objectives of the course were as follows: To discuss scope and importance of low cost housing; To highlight the low cost design, materials and construction techniques; To identify the shortcomings and suggest remedial methods.

Participants

There were fourteen engineers from urban local bodies, mainly municipal corporations and development authorities from U.P., who attended the course. The list of participants is shown at Annexure P-XXX.

Faculty

Besides the internal faculty, the eminent guest faculty consisted of Sri A.K. Gupta, Chief Engineer in the Directorate of Local Bodies, Government of U.P., Sri Thomas Antony, Assistant Chief of Housing and Urban Development Corporation (HUDCO), Sri S.B. Verma, Chief Finance and Accounts Officer, Non-Conventional Energy Development Agency (NEDA), Government of U.P. and Sri Vinod Dhaon, an eminent Architect. Prof. R.P. Singh, Vice-Chancellor, Lucknow University and **Chairman, Governing Council of RCUES**, Lucknow was the Chief Guest at the Valedictory Function and addressed the participants and distributed certificates to them.

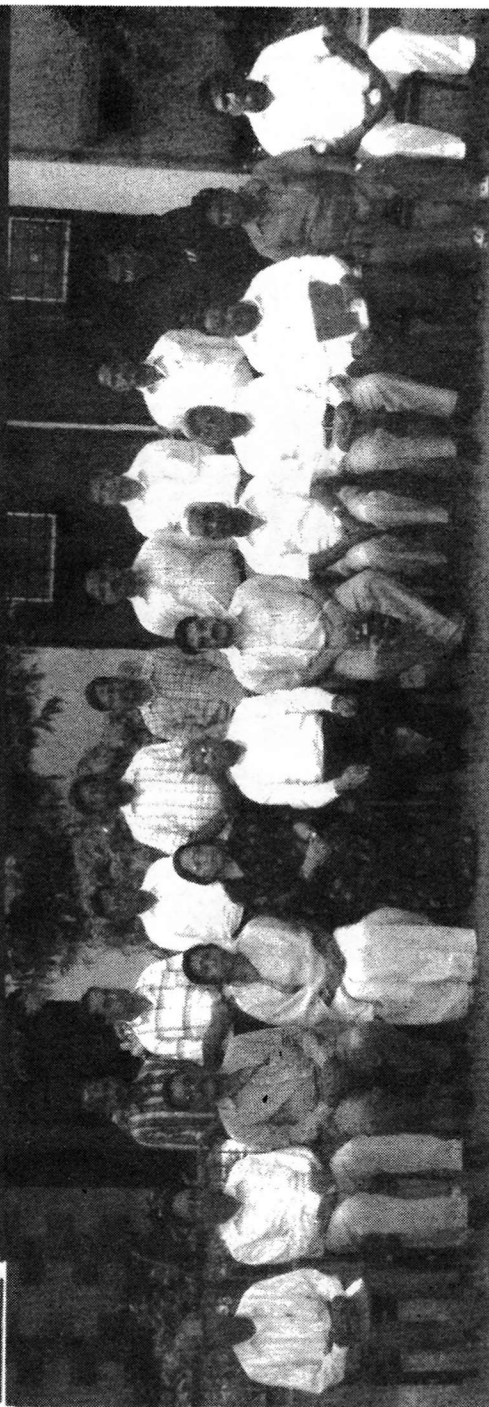


REGIONAL CENTRE FOR URBAN AND ENVIRONMENTAL STUDIES
LUCKNOW UNIVERSITY, LUCKNOW

TRAINING PROGRAMME ON

"Planning And Implementation Of Low Cost Housing Project"

October 26-27, 2005



Sitting (Left to Right): Mr. S. K. Arora (Moradabad), Mr. Ishrat Ali Khan (L. D. A., Lucknow), Dr. Rajeev Narayan (Dy. Dir. RCUES), Smt. U. Bagga (Jt. Dir. RCUES), Dr. Richa Varmani (Jt. Dir. RCUES/Course Director), Prof. R. P. Singh (Vice Chancellor Lucknow University/Chairman Governing Council), Prof. Nishith Rai (Director RCUES), Dr. K. Sreeram Consultant, Dr. U. B. Singh (Jt. Dir. RCUES), Mr. Suraj Pal (Aligarh), Mr. D. D. Sharma (Bareilly), Mr. Nagendra Kumar (Meerut).

Standing (Left to Right): Mr. Anil Shukla, Mr. Lalji Shukla, (L. D. A., Lucknow), Mr. D. S. Sinha (Lucknow), Mr. R. K. Tiwari (Lucknow), Mr. S. K. Singh (Lucknow), Mr. S. B. Tiwari (Gorakhpur), Mr. S. K. Pandey (Agra), Mr. Rajpati Yadav (Agra), Mr. K. K. Singhal (Meerut).

Feedback and Suggestions

The participating officers expressed their immense satisfaction with the conduct of the programme and its contents. They were of the view that this training covered almost all aspects of low cost building technology and alternative materials, as well as formulation, implementation and design of low-cost housing projects and their financial aspects, even in its short duration. They were impressed with all the speakers and expressed their

pleasure with the contents of the training material. They suggested that a field visit to the sites would have been beneficial, and hoped that more such courses should be organized in future.



Sri R.Ramani Chief Secretary, U P flanked by Prof. Nishith Rai, Director and Dr. U.B Singh, Joint Director, inaugurating the workshop

The programme was coordinated by Dr. Richa Varmani, Joint Director.

12. WORKSHOP ON JAWAHARLAL NEHRU NATIONAL URBAN RENEWAL MISSION

A day-long workshop on newly launched scheme on Jawaharlal Nehru National Urban Renewal Mission (JNNURM) was organized on December 10, 2005. This was the first such workshop after the formal launch of the scheme by the Prime Minister on 3rd December, 2005, though a number of such training programmes to orient officials on the scheme based on Draft Guidelines were organized in all the constituent states.

Objectives

The main objectives of the workshop were: to acquaint the decision makers about the official guidelines of the new scheme; to highlight the urban scenario in Uttar Pradesh and the impact of growing urbanization on

urban infrastructure and services; to discuss the trend of concentration of population in larger urban areas especially in the towns selected under the new scheme; to brainstorm all the concerned officials/decision makers; to identify the role of different government departments and agencies responsible for functions/services covered under the JNNURM; to chalk out a strategy for initiating the implementation process in the state; to identify the probable gray areas expected to crop in the implementation process; to provide a forum for brainstorming among all the players (concerned officials) involved in the decision making process; to identify the role of the State Government, Nodal Agency, Urban Local Bodies and the Parastatals for the successful implementation of the JNNURM.

Participants

Being the first exposure workshop after the formal launch of the scheme, the decision makers at the apex level from all the concerned government departments were invited. The Chief Secretary of the State himself took the initiative for holding such an exposure workshop and he made a point to grace the occasion for almost whole day. The invitees included Industrial Development Commissioner, Principal Secretaries of the Departments of Energy, PWD, Tourism, Housing and Urban Planning, Irrigation, Transport, Environment, Urban Development, Urban Employment and Poverty Alleviation, Non-conventional Energy, Social Welfare, Health and Education besides Directors of Urban Local Bodies and SUDA, Managing Director, Jal Nigam, Chief Town & Country Planner, Vice Chairmen and Secretaries of the Development Authorities and the Municipal Commissioners of the towns selected under the scheme, and the General Managers of the respective Jal Sansthan. Thus, the highest decision makers and chief executives of all the concerned departments and agencies were invited.

In all 44 officers including Secretaries, Special Secretaries, Joint Secretaries, Deputy/Under Secretaries, Directors, Municipal Commissioners, Engineers, Planners, General Managers and experts attended the Workshop and enriched the deliberations. The list of participants is furnished at Annexure P-XXXI.

Inauguration

This high level Workshop was inaugurated by Sri R. Ramani, Chief Secretary to the Government of Uttar Pradesh by lighting the customary lamp.

Earlier Prof. Nishith Rai, Director, RCUES welcomed the chief guest and other delegates. In his welcome address Prof. Rai introduced the subject for discussion. He said that this reform-linked scheme for developing urban infrastructure mandates the people's participation in the delivery and maintenance of basic urban services. He welcomed this new initiative of the Union Government for the city development.

Presentations and Proceedings

The whole proceedings were divided in three parts. Dr. U.B. Singh, Joint Director, RCUES discussed at length the needs and importance of launching the JNNURM. Elaborating the context he said that the increase in urban population during the last century had been tremendous. While total population of the country grew less than four times and increase in rural population was three folds, urban population recorded a growth of eleven times. Dr. Singh said that while there was only one town in 1901 with the population of 10 lakhs, the number rose to 5 in 1951 and 35 in 2001. Dr. Singh apprised that according to 2001 Census, 38 per cent of total urban population in the country is inhabited in these 35 metro cities, and 31 per cent is living in remaining 658 towns having population of one lakh and more, the balance 31 per cent of urban population is scattered in the remaining about 4500 towns spread over the country.

While presenting the scenario of U.P. he highlighted that about 57 per cent of urban population in the state is concentrated in 50 towns having a population of more than one lakh, whereas all the 52 urban centres with the same population account for about 62 per cent of total urban population. Dr. Singh quoting the figures said that urban growth rate during the last decade (1991-2001) in the State was 2.98 per cent which was more than the national growth of 2.75 per cent. The 12 Corporation towns in State combinedly share 37 per cent of urban population and more than 64 per cent of population concentrated in Class I towns. He said that the 7 towns selected under JNNURM pocket 27 per cent of total urban population and 48 per cent of Class I population. The urbanization in the country as well as in U.P., according to him is characterized of the State by the concentration of population in larger urban centres. This is stressing severely the urban infrastructure.

Discussing the conditions of municipalities Dr. Singh said that per capita expenditure (Rs. 273.29) of ULBs in U.P. is more than per capital

receipt (Rs. 263.53). The per capita expenditure in Municipal Corporations (Rs. 341.29) is more than their per capita receipt of Rs. 325.17. The ULBs in U.P. earn less than one fourth of their income from their own sources. Surprisingly, expenditure by ULBs on core services is found as Rs. 43.70 per capita only as against the same of Rs. 78.91 by Municipal Corporations. Thus, the ULBs are not able even to maintain the existing urban infrastructure.

Further Dr. Singh said that the governmental interventions have been sectoral. The urban development strategy has been swinging between slum/environment, improvement and without infrastructural development in cities and community development. The whole development strategy has been found failed miserably because of lacking coordination and convergence at the implementation level although focusing on improvement to development to empowerment.

The next presentation on the schemes was made by Sri S.P. Singh, Special Secretary to the U.P. Government in the Department of Urban Development. His presentation was comprehensive and a planned one. First of all he presented the demographic characteristics of urban India and their impact on urban infrastructure and services. In second part of his presentation he elaborated on the components, elements, mission strategies, financing pattern, urban reforms and other provisions of all the four schemes with special focus on JNNURM. In third part of his presentation Sri Singh detailed out the U.P. scenario related to urbanization, status of urban services, situational analysis of municipalities etc. In last part he presented the proposed institutional strategies for the successful implementation of JNNURM.

After the presentation, the house was opened for discussion. The main interventionists included Sri Rajan Shukla, Secretary, Finance, Sri A.K. Singh, Secretary, Irrigation, Sri Sanjay Bhoosreddy, Secretary, Non-Conventional Energy, Sri Diwakar Tripathi, Director, SUDA, Sri B.B. Singh, Vice-Chairman, LDA, Sri R.A. Khan, General Manager, Jal Sansthan, Allahabad, Sri N.R. Verma, Chief Town Planner, Sri D.C. Mishra, Secretary, Urban Development, Sri Bhuanesh Kumar, Special Secretary, Urban Development among others.

Recommendations

After a long discussion following points emerged as recommendations:

1. The **State Steering Committee** under the Chairmanship of Hon'ble Chief Minister should be reconstituted as per the need of the State.

Further, the Sanctioning and Monitoring Committee (under **UIDSSMT**) should be rechristened as **Coordination, Sanctioning and Monitoring Committee** (under the chairmanship of Principal Secretary, UD) should be empowered to cover all the schemes i.e. JNNURM, UIDSSMT and IHSDP. As such, the committee was reconstituted with widened coverage and power.

2. Since JNNURM covers activities pertaining to many departments there is a need for coordinating the efforts. Hence, a **Top Management Group** under the chairmanship of Chief Secretary should be constituted. The other members of the Group should be Principal Secretary of Urban Development, Urban Employment and Poverty Alleviation, Transport, Housing and Urban Planning, Environment and Director, State Resource Centre. The proposals/projects examined by the Group should only be placed before the Steering Committee.
3. An **Expert Group** under the Top Management Group should be created under the convenorship of Director, State Resource Centre. The other members may include the Member Secretary of the Top Management Group, Subject Experts from IIT, IIM, Universities, Community besides the core faculty of the RCUES. This expert group shall provide specialised inputs to the Top Management Group.
4. A **Committee at the District Level** under the Chairmanship of District Magistrate may be constituted. The other members may include representatives of ULB, Development Authority, Jal Nigam, Housing Board, Town & Country Planning, Energy, P.W.D. etc. The Committee shall give a final shape to CDPs and DPRs.
5. The Town and Country Planning Department should be entrusted the job of preparing the Perspective Plan. It may take the help of private experts and other departments.

6. The concerned ULBs should be empowered to develop CDP of the selected towns. The ULBs should prepare CDP with the help of State Resource Centre, other departments and private experts.
7. U.P. Jal Nigam, which has been identified as Technical Agency for preparing DPRs should prepare DPRs on priority basis as per CDP requirement. It may take help from other departments and private experts.
8. Directorate of Urban Local Bodies should be empowered and strengthened. The technocrats, planners and other experts should be attached thereto. The Director of Local Bodies should function as Nodal Agency. While acting as Nodal Agency, it should take the help of State Resource Centre, SUDA, Jal Nigam etc.
9. For integration in planning and implementing under JNNURM, there is a need to establish coordination between departments of Urban Development, Urban Employment and Poverty Alleviation, Housing and Urban Planning, Environment and Transport. Hence the post of '**Urban Development Commissioner**' should be raised and a senior official should be entrusted the job of maintaining coordination between all the concerned departments at the government decision making level.
10. There is an urgent need to expose the officials of various departments e.g. Urban Development, Urban Employment and Poverty Alleviation, Housing and Urban Planning, Environment, Transports etc. Hence a comprehensive '**Training and Capacity Development Plan**' should be developed by the State Resource Centre and the training programmes organised on priority basis accordingly. For the purpose, a special grant should be made available to the State Resource Centre at the earliest.
11. The State Resource Centre should organise intensive training programmes for the concerned officials on CDP and DPR on priority basis.

12. The State Government should constitute MPC and DPC and make them functional at the earliest, as per spirit of the supreme law of the land
13. Urban Local Bodies should be made the implementing agency. The other service providing agencies should assist them for successful implementation of the schemes.
14. The shares of State Government and ULBs should be allocated through State Budget. The State Government should make sufficient budget provision for the purpose.
15. The Municipal Corporation Act, 1959, Municipalities Act, 1916, Rent Control Act, Urban Planning and Development Act, Water Supply and Sewerage Act and other related laws should be suitably amended to bring gradually all the service providing agencies under the umbrella of ULB and also to associate/empower elected representatives with the city planning process.
16. Every efforts should be made to associate the community with the provision and maintenance of services.
17. Special emphasis should be laid on the provision of services and development of infrastructure in areas inhabited by urban poor.

Valediction

The programme ended with a valedictory address by the Chief Secretary. In his address he welcomed the outcome of fruitful discussions and assured special attention towards their implementation. Sri Ramani exhorted the officials to work for the upliftment of poor and the provision of infrastructural services in the city in a holistic manner with special focus on urban poor. He highlighted the importance and need of associating the community in asset creation and maintenance and asked the officials to involve community and people's representatives in all developmental works.

The vote of thanks was proposed by Sri D.C. Mishra, Secretary to U.P. Government in the Department of Urban Development.

The Workshop was coordinated by Dr. U.B. Singh, Joint Director.

13. ORIENTATION WORKSHOPS ON JNNURM, UIDSSMT & IHSDP (THREE)

In fulfillment of the desire of the state government of Uttar Pradesh, the Centre oriented the Executive Officers of all the towns with population more than 50,000 on the Jawaharlal Nehru National Urban Renewal Mission (JNNURM) and Urban Infrastructure Development for Small & Medium Towns (UIDSSMT) and Integrated Housing and Slum Development Programme (IHSDP). These three workshops of one day each were organised on January 18, 19 and 20, 2006.

Objectives

The main objectives of the workshops were: to acquaint the officials with the increasing urban population and stress on urban services; to discuss the urban development strategies since Independence and to identify the short comings in the government interventions; to highlight the main provisions of JNNURM, UIDSSMT and IHSDP; to emphasize on the need of developing small and medium towns; to discuss the importance, need and techniques for preparing CDP and DPRs; to identify the areas for PPP in the provision of urban services; to suggest the ways and means to get maximum and benefits from the Central Schemes.

Participants

The programmes were attended by Municipal Commissioners/ Additional Municipal Commissioners of all the Nagar Nigams and Executive Officers of all the Nagar Palika Parishads of having population of 50,000 or above. About 62 officers attended on 18th January, 62 on 19th January and 48 on 20th January 2006. In all 172 officers were oriented. The details are furnished at Annexure P-XXXII.

Faculty

The faculty for these programmes was drawn from the core faculty of the Centre. The representatives of State Government, SUDA and Directorate of Urban Local Bodies also enriched the deliberations.

All these workshops were coordinated by Dr. U.B. Singh, Joint Director in association with Dr. Rajeev Narayan, Deputy Director.

14. ORIENTATION WORKSHOP ON JNNURM

A day-long workshop was organized on January 21, 2006 to orient the members of the Executive Committee of Lucknow Nagar Nigam and its officials. In all 55 elected members, officers headed by Mayor Dr. S.C. Rai and acting Municipal Commissioner Sri Santosh Rai participated in the deliberations.

The presentation on JNNURM was made by Dr. U.B. Singh, Joint Director. In his presentations he dwelt in detail about the JNNURM strategy. Dr. Singh convinced the Executive Members which unanimously resolved to go for launching this new scheme in Lucknow.

The workshop was coordinated by Dr. U. B. Singh, Joint Director.

15. PLANNING FOR HEALTHY CITY

Keeping the importance of environmental issues in mind, a three-day training programme was organized on the subject, the first of its kind, from January 23-25, 2006 for the municipal officials of the State of Uttar Pradesh.

Objectives

The main objectives of the training programme were as follows: to sensitize the officials towards integrated health, sanitation and urban waste management in cities; to emphasize on the proper handling of bio-medical wastes; to discuss on the various aspects of urban environment management; to sensitize the participants regarding communicable diseases and AIDS.

Participants

The programme was attended by 20 senior officers, who included Assistant Municipal Commissioners of Nagar Nigams and Executive Officers of various Nagar Palika Parishads of U.P. The list of participants is annexed at Annexure -P-XXXIII.

Faculty

Besides the internal faculty of the RCUES, the eminent guest faculty consisted of Dr. Sulabha Swaroop, Assistant Project Director, SIFPSA, and Dr. M.M. Murtaza, Joint Director, Medical and Health Services, Government of Uttar Pradesh. The Panel Discussion was jointly presided by Sri S.A.T. Rizvi, Senior Bureaucratic and Chairman, IIIrd State Finance

Commission, Government of Uttar Pradesh and Sri S.P. Singh, Special Secretary of the Urban Development Department, Government of U.P.

Feedback and Suggestions

All the participants were extremely satisfied with the conduct of the course and were very enthusiastic about learning the various issues relating to general health of the citizens, especially the details of management of hospital waste and communicable diseases. They were of the opinion that the duration of the course should be increased to 5 or 6 days. They even suggested that study tours should be conducted to foreign countries and other states within the country to facilitate advanced information on the subject.

The course was directed by Dr. Richa Varmani, Joint Director and Dr. Anjali Mishra, Dy. Director was the Co-Course Director.

16. WORKSHOP ON JNNURM

A day-long workshop on JNNURM was organized on January 24, 2006 at Kanpur. The main objective was to orient the officials of Kanpur Nagar Nigam, NGOs, members of civil society, District Officials to the newly launched scheme on JNNURM.

About 70 participants enriched the deliberations. The workshop was inaugurated by Smt. Anita Bhatnagar Jain, Commissioner of Kanpur Division and was closed with the remarks of Sri R.N. Trivedi, IAS, Director-General, State Institute of Rural Development, Lucknow. The workshop was graced by the District Magistrate, the Municipal Commissioner and Sri S.P. Singh, Special Secretary, Urban Development Department, Government of U.P. and Prof. Nishith Rai, Director, RCUES among others.

The main presentation was made by Dr. U.B. Singh, Joint Director. He dwelt in length the objectives, strategy, steps, financing pattern reform agenda etc. under the scheme.

The workshop was coordinated by Dr. U.B. Singh, Joint Director.

17. TWO WORKSHOPS ON UIDSSMT & IHSDP

Two workshops of one-day each on Urban Infrastructure Development Scheme for Small & Medium Towns (UIDSSMT) and Integrated Housing & Slum Development Programme (IHSDP) were organized by the Centre on February 14 & 15, 2006.

Objectives

The main objectives of the Workshop were: to acquaint the District Officers with the need and importance of developing infrastructure in small and medium towns; to enlighten them with the salient features of UIDSSMT & IHSDP; to prepare the strategy for implementation of these schemes.

Participants

The District Magistrates of all the 53 districts covered under first phase for infrastructure development under UIDSSMT and IHSDP, Municipal Commissioners of 6 towns having municipal corporation and officials from other departments were nominated.

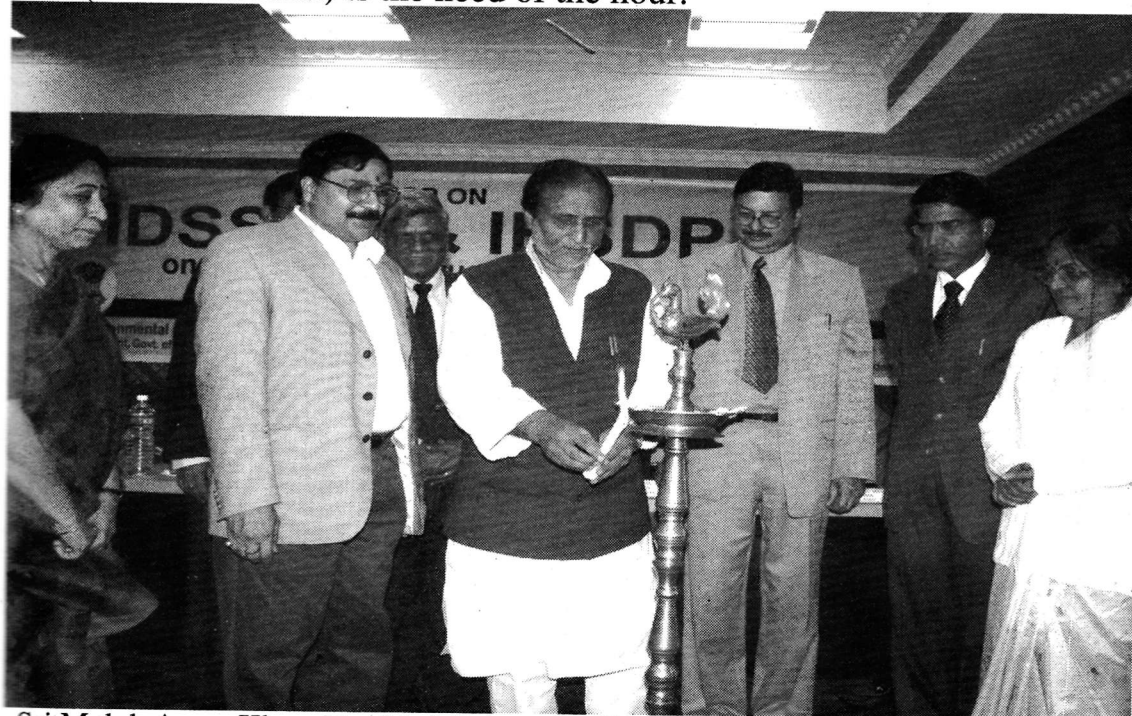
The participants included the District Magistrates, Municipal Commissioners, Additional Municipal Commissioners, Executive Officers, Planners, Engineers and other officials.

In all 51 officers attended the workshop on 14th February and 42 officers participated in the workshop held on February 15, 2006. Thus in all 30 District Magistrates, 12 ADMs / CDOs, 9 Municipal Commissioners / Additional Municipal Commissioners / Executive Officers and 27 district officers besides officers from other departments were exposed to both the schemes. The details are furnished at Annexure XXXIV.

Inauguration

The workshop was inaugurated by Sri Mohd. Azam Khan, Hon'ble Minister for Urban Development, Urban Employment & Poverty Alleviation and Parliamentary Affairs, Government of Uttar Pradesh. In his inaugural address the chief guest stressed on integrated development of rural and urban areas. He said the past experience has not been encouraging and satisfactory. The sectoral and area based programmes led to unwieldy development which failed to impact development in small and median towns. Now, the Government has launched programmes simultaneously for

all the towns but the development of urban areas will attract more migration from rural areas. Hence an integrated development strategy for the whole state (urban and rural) is the need of the hour.



Sri Mohd. Azam Khan, Hon'ble Minister for Urban Development, UP inaugurating the workshop. Dr. Urmila Bagga, Prof. Nishith Rai, Dr. U.B. Singh, Sri S.P.Singh, Sri A.K. Srivastava, Secretary, H&UP and Smt. Alka Srivastava, Director, ULB, UP look on

Sri R. Ramani, Chief Secretary to U.P. Government and guest of honour exhorted the officials for efficient and timely implementation of these schemes for getting more and more benefits of central assistance. He said money should not be a hindrance.

Sri D.C. Mishra, Secretary to U.P. Government in the Department of Urban Development welcomed all the recently launched schemes for infrastructure development. He said even though CDP is not a pre-requisite for DPRs under UIDSSMT and IHSDP, it is better to prepare the DPRs under broad canvas.

Sri A.K. Srivastava, Secretary, Housing and Urban Planning highlighted the reform actions regarding reservation of plots/houses to the tune of 15% in all the housing colonies, provision for rainwater harvesting etc. taken by the Government. He said that land may not be a problem.

JAWAHARLAL NEHRU NATIONAL URBAN RENEWAL MISSION

The Regional Centre has been designated by the Government of Uttar Pradesh as the **State Resource Centre** for the Jawaharlal Nehru National Urban Renewal Mission (JNNURM) which is the largest ever initiative taken by the Government of India in the urban sector.

The two Sub-Missions envisaged under the JNNURM focus on 'Urban Infrastructure and Governance' and 'Basic Services for the Urban Poor' respectively. The Mission with a budgetary provision for Rs. 50,000 crore for a period of seven years, shall provide grant assistance to the cities for carrying out the specified activities.

The Regional Centre, Lucknow as 'State Resource Centre' has been entrusted with wide ranging responsibilities in connection with JNNURM. The Centre organized various sensitization workshops etc. for various stakeholders at various levels.

Since formulation of City Development Plan (CDP) was the foremost prerequisite for accessing funds under Mission, the Centre facilitated and monitored the preparation of CDP for all seven cities of U.P. viz. Lucknow, Kanpur, Allahabad, Agra, Varanasi, Meerut and Mathura identified under Mission. The procurement of suitable and expert consultant for each city was the important step in this direction. After preparing TOR and related documents, letter of invitation was sent to 29 consultancy organisations empanelled by the MOUD, GOI for preparation of CDP for the identified cities along with TOR and relevant documents.

A Pre-bid meeting was thereafter organized in response to the queries/classifications sought by the consultants. Minor modifications were carried out in TOR after deliberations and consensus of representatives of the consultancy firms that participated in the Pre-bid Meeting. Minutes of the Pre-bid Meeting were sent to all the empanelled consultancy organizations.

The proposals submitted by consultancy firms were scrutinized and evaluated by the Sub-Committee constituted for the purposes in accordance with the parameters defined in TOR. The processed documents thus prepared, were placed before Evaluation Committee constituted under the

with the parameters defined in TOR. The processed documents thus prepared, were placed before Evaluation Committee constituted under the Chairmanship of Secretary, Department of Urban Development, Govt. of U.P. on the matter. Evaluation Committee after carefully deliberating on the proposals of the shortlisted technically qualified consultancy firms, awarded the consultancy assignments to the lowest financial bidder for preparation of CDP.

In addition, comprehensive formats were also developed for collection of basic data relating to the admissible components under JNNURM and were sent to the concerned departments/agencies which were essentially required for preparation of CDPs under JNNURM.

All the above mentioned activities were jointly performed by Dr. Urmila Bagga, Joint Director and Dr. K. Sreeram, Consultant in the Centre.

2. Plantation Programme

The Government of Uttar Pradesh has initiated the planting of saplings in every premise with a view to make urban areas green. As such the RCUES organized a Plantation Programme on July 29, 2005 at its



Chief Guest Sri Shivpal Singh Yadav, Hon'able Minister, for PWD, Ground & Mining, Agricultur, Foreign Trade, UP, Planting a Sapling, Prof. R.P. Singh, Vice Chancellor, Prof. Nishith Rai, Director, RCUES & others Look on.

Government of U.P. was the Chief Guest. In his address the hon'ble Minister advised everyone to plant at least five trees, especially the fast growing woody and shadowy ones. Sri R.Ramani, Chief Secretary and the Guest of Honour emphasized on conserving and protecting forests, animals and water for healthy environment. Prof. R.P. Singh, Vice-Chancellor of Lucknow University suggested to plant fruit-giving trees. The occasion was graced amongst others by Dr. Navneet Sehgal, Director, Ministry of Panchayati Raj, Government of India, Sri D.C. Mishra, Secretary, Urban Development, Sri R.N. Tripathi, District Magistrate, Lucknow, Smt. Alka Srivastava, Director of Local Bodies, Sri V.K. Patnaik, Princial Chief Conservator of Forest, Prof. R.S. Yadav, Pro-Vice Chancellor, Lucknow University, besides a number of other government officers, students of many schools, members of civil society etc. In his welcome address Prof. Nishith Rai, Director of the Centre dwelt on the importance of protecting urban environment and the role of RCUES in this regard. Dr. U.B. Singh, Joint Director proposed the vote of thanks. Dr. Anjuli, Deputy Director conducted the proceedings.

SPONSORED PROGRAMMES

1. TRAINING PROGRAMME ON BSUP AND IHSDP (TWO)

Nevertheless, it is also imperative that those who would implement the mission have not only knowledge about the mission but also develop adequate skills and attitudes to implement it with commitment. This was the basic objective of the two three day training programmes entitled "NURM and Scheme under the Ministry of Urban Employment and Poverty Alleviation (IHSDP)" were conducted by the Regional Centre. The programmes were sponsored by the State Urban Development Agency (SUDA), Uttar Pradesh for the Project Officers and Assistant Project Officers and technical staff of sponsoring organization. The programmes were organized on November 28-30, 2005 and December 1-3, 2005.

Participants

In all 22 participants (11 Project Officers, 2 Assistant Project Officers and 9 Officers from the technical wing) participated in the programme. Details are furnished at Annexure P-XXXVI.

Faculty

The faculty used in both the programmes is shown at Appendix F-XXII.

Inauguration and Valediction

The first programme was inaugurated by Prof. R.P. Singh, the Vice Chancellor of Lucknow University, while Sri S.P. Singh, Special Secretary, Urban Development concluded the programme.

The second programme was inaugurated by Prof. Nishith Rai, Director, RCUES, while Sri Diwakar Tripathi, Director, SUDA gave the valedictory address and distributed the certificates to the participants.

Feedback

Ninety five percent of the participants of both the programmes adjudged them as fulfilling their expectations. The remaining five per cent believed that some input should be given on Detailed Project Report too. It was thus decided by the Director, SUDA that a 3 day programme should be conducted for the same target group on Detailed Project Report.

Both the programmes were coordinated by Dr. Padma Iyer, Deputy Director.

2. ENTREPRENEURSHIP DEVELOPMENT PROGRAMME - (EDP) FOR WOMEN

A six-week Entrepreneurship Development Programme (EDP) for women was organized from 28-1-2006 to 9-3-2006. This programme was sponsored by Council of Science & Technology, U.P.

Objectives

The training programme could help the participants to identify their strengths and weaknesses as women entrepreneurs; identify and select their projects; help them prepare their business plan; help them to upgrade their technical skills; aid them to learn to manage their units; learn about the legal aspects of an industry of the polytechnic.

Participants

In all 30 women aspirants participated in the interview of which 26 were selected. Their list is enclosed in Annexure - P-XXXVII.

Valedictory

The programme concluded on 22-3-2006 and the Chief Guest of the programme was Sri Rajendra Chaudhary, State Minister and Vice President, Council of Science and Technology, who also gave away certificates.

In his valedictory address, Sri Rajendra Chaudhary said that fashion should bring grace to women and should not lead to gender inequality. The programme, earlier, was introduced by Dr. Padma Iyer, Coordinator of the programme and Prof. Nishith Rai, Director of RCUES proposed the vote of thanks. The Vice-Chancellor, Lucknow University Prof. R.P. Singh stated that he has previewed EDPs for the students of Lucknow University and would be taking the help of the centre. Other dignitaries on the valedictory session were Sri A.K. Saxena, Joint Director, CST, Smt. Dayashree Kaul and K. Geeta Chaturvedi, both lecturers in Government Mahila Polytechnic, where the EDP was conducted and Dr. U.B. Singh and Dr. Mrs. Anjali Mishra, both faculty members of the Centre. The details are provided on Appendix F-XXIII.

The programme was coordinated by Dr. Padma Iyer, Deputy Director.

3. TWO WORKSHOPS ON SOLID WASTE MANAGEMENT

The Regional Centre organized two workshops on this important issue on February 7 and 9, 2006 at Lucknow.

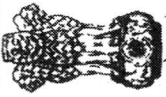
Objectives

The specific objectives of these workshops were to familiarize the participants with the concept and principles of solid waste management and its environmental impact on land; methods of its disposal; to discuss the waste management options and best practices as well as the issues relating to preparation of DPRs in SWM.

Participants

The participants of the first Workshop were Municipal Commissioners, Additional Municipal Commissioners, Additional Municipal Commissioners, Nagar Swasthya Adhikaris and Engineers from Nagar Nigams, government officials from the Department of Urban Development and representatives of NGOs working in urban development and solid waste management. In all, there were about 40 participants in the Workshop. A complete list is appended as Annexure P-XXXVIII.

The participants of the second workshop were Executive Officer from the department of Urban Development, and local bodies and representatives of NGOs working in solid waste management. There were about 30 participants in all. The details are furnished at Annexure P-XXXVII.



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**REGIONAL CENTRE
FOR
URBAN AND ENVIRONMENTAL STUDIES,LUCKNOW**

Training Programme


"Workshop on Solid Waste Magement & Report Card System" Feb.,07-08,2006

Sitting Ist (Left to Right): Dr.H.S.Saharia(Ghaziabad),Mr. K.K.Tyagi(Merrut),Mr. Vipin Kr. Dwivedi(Aligarh),Prof.Nishith Rai (Director RCUES),Shri S.P.Singh(Spl.Secy. Urban Dev., Govt. of U.P.), Mr.R.B.Singh(Varanasi),Mr.S.K.Yadav(Ghaziabad), Mr. D.K.Singh(Moradabad),Mr.R.N.Pal(Lucknow),Dr.U.B.Singh(Jt.Dir.).

Sitting IInd (Left to Right): Mr.U.N.Tiwari(Kanpur),Mr.P.S.Chauhan(Merrut),Mr.P.P.Chaturvedi(Rampur),Mr.L.N.Singh(Aligarh), Mr.DeviSingh(Merrut),Mr.Suresh Chand(Agra),R.K.Verma(Allahabad),Mr.Harish Chandra(Bareilly),Mr.Anand Prakash (Environmental Engr),Mr.S.S.Bhargawa(ALPS,Lucknow).

Standing Ist Row (Left to Right):Dr.Richa Varmani(Jt.Dir.),Dr.Aruni Mishra,(Dy. Director),Dr.Urmila Bagga(Jt.Dir.), Dr. Rajeev Narayan(Dy.Dr./Course Director),Dr.Alka Singh(R.A.).

Standing IInd Row (Left to Right):Vinay Katiyar,Mr.Sanjay Katiyar(Kanpur),Ms.Vandana Tripathi,(SAS Lucknow), Mr.G.N.Shukla(Allahabad),Dr.F.Siddiqui(Aligarh),Mr.Sanjay Singh(SAS,Lucknow),Er.GyanP.Mishra(Ghaziabad),Mr.Rajiv Bhargawa(Jhansi), Mr.S.K.Agrawal(Gorakhpur), Mr.Hari Ram(Kanpur),Mr.Dr.B.S.Balyan(Merrut), Dr.H.P.Khare(Gorakhpur),Dr.U.S.Lal(Varanasi), Mr.Q.Raza, Mr.S.K.Jain(Lucknow),Dr.B.P.Bhatnagar,Mr.L.K.Bhargawa(Ghaziabad),Mr.K.K.Bhargawa(ALPS,Ghaziabad),



Faculty

The external faculty consisted of Shri S.P. Singh, Special Secretary, Urban Development, U.P.; Smt. Alka Srivastava, Director, Local Bodies; Shri Kedar Nath, Additional Director, Local Bodies, and Shri Anand Prakash, Environmental Engineer.

Shri S.P. Singh, Special Secretary, Urban Development, U.P. acquainted the participants with the commitment of the government towards solid waste management. Dr. U.B. Singh, Joint Director also delivered lectures.

The Workshops were coordinated by Dy. Rajeev Narayan, Deputy Director.

4. WORKSHOPS ON REPORT CARD SYSTEM (TWO)

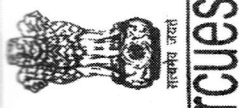
The Centre organized two workshops of one-day each on February 8 and 10, 2006 to familiarize the Municipal Officers with the report card system.

Objectives

The objectives of the programmes were to familiarize the participants with the concept of report card system; to discuss the need and importance as well as the planning strategy, process and method of the report card system. The questionnaire prepared for the report card system was also discussed.

Participants

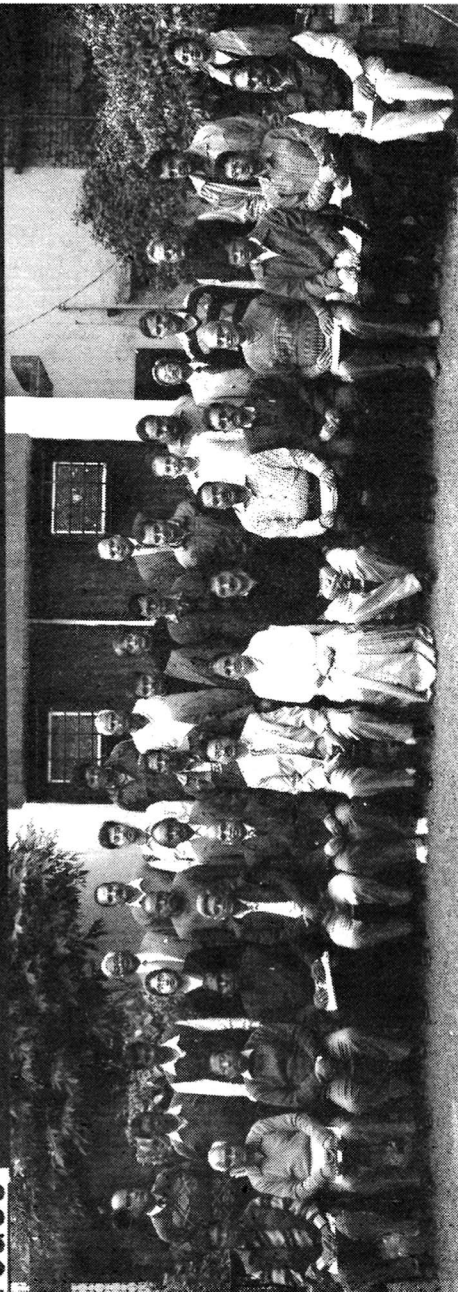
The participants of the workshops were Executive Officers of Class-I towns, government officials from Department of Urban Development and representatives of NGOs working in urban development and solid waste management. In all there were 28 participants. The details are given on Annexure P-XXXIX.



REGIONAL CENTRE FOR

URBAN AND ENVIRONMENTAL STUDIES, LUCKNOW Training Programme

"Workshop on Solid Waste Management & Report Card System" Feb., 09-10, 2006



Sitting Row (Left to Right): Mr. A.N. Singh, Mr. G.P. Singh, Mr. A.K. Sinha, Mr. Manoj Kumar Srivastava, Dr. U.B. Singh (Jt. Dir.), Mr. Kedarnath (Addl. Dir., Local Bodies), Shri S.P. Singh (Spl. Secy. Urban Dev., Govt. of U.P.), Mrs. Alka Srivastava (Director Local Bodies), Prof. Nishith Rai (Director RCUES), Dr. D.K. Rai, Dr. Rajeev Narayan (Dy. Dir./Course Director), Mr. Vanshraj Singh, Mr. Arvind Rai, Mr. Vinendra Shukla, Mr. Nand Lal.

Standing 1st Row (Left to Right): Mr. A.K. Bhardwaj, Mr. G.L. Lal, Mr. Ajit Kumar Singh, Ms. Vandana Tripathi, Mr. Vijay Kumar Singh, Mr. Avinash Chandra Srivastava, Mr. Keshaw Prakash, Mr. Sumit Kumar, Mr. Ramakant Dixit, Mr. Rajiv Kumar Bafliyan, Mr. Junaid Ansari, Mr. S.K. Singh, Mr. L.K. Bhargava, Mr. Vidya Sagar Yadav, Mr. R.D. Bajpai, Mr. V.K. Sharma, Dr. Alka Singh (R.A.).

Standing 2nd Row (Left to Right): Mr. S.S. Bhargava, Mr. Vinay Katiyar, Mr. Sanjay Singh, Mr. Shesh Nath Rai, Mr. Sahab Singh, Mr. K.K. Bhargava, Mr. Q. Raza, Mr. S.K. Jain (Lucknow), Dr. B.P. Bhatnagar, Mr. Anand Prakash.

Faculty

Shri S.P. Singh, Special Secretary, Urban Development, U.P. urged the officials to change their mind set, in order to improve their working and to encourage citizen's participation. Dr. U.B. Singh, Joint Director also delivered lectures.

Both the programmes were coordinated by Dr. Rajeev Narayan, Deputy Director.

**RESEARCH STUDIES/
CONSULTANCY**

Comparison of Cantonment Board and Nagar Nigam: A Case Study of Lucknow

Municipal Corporations and Cantonment Boards are different forms of local bodies which render civic services to the residents of their respective areas. Yet the level of service offered by both these organizations shows wide disparities.

A research study to compare and contrast the functioning of these two types of organisations with special reference to the Lucknow Cantonment Board and Lucknow Municipal Corporation was carried out by the Regional Centre for Urban and Environmental Studies, Lucknow.

The broad objectives of the study were to compare the composition and administrative set-up, including the powers and duties of the various functionaries, their various obligatory and discretionary functions in the light of their respective Acts, various issues of financial management, their resource management and financial performance. The civic and social welfare services and those relating to public safety and other important aspects, the regulatory and control mechanism, as well as the system of penalty and appeals are also examined in the present study.

A comparison of the working of the Lucknow Municipal Corporation and Lucknow Cantonment Board brings out the broad differences as well as similarities in the working of these two different forms of urban local bodies which perform similar functions.

According to the Seventh Schedule of the Constitution of India, Parliament is the competent legislature to make laws in respect of Cantonment Boards, and they are a subject of the Union List. On the other hand, the subject of local self government and thus Municipal Corporations falls under the State List.

An examination of the administration of the Lucknow Cantonment Board in general reveals four major constituents, namely, the Government of India, the General Officer Commanding-in-Chief of the Command, the local military authorities of the Cantonment Board and the elected representatives of the residents. The executive authority at the Cantonment Board level is the Chief Executive Officer under the control of the Ministry of Defence.

However, the Lucknow Municipal Corporation has a truly democratic set-up with a large number of elected C/I headed by the Mayor and the Municipal Commissioner, along with other officers.

The Cantonments Act, like any other Municipal Act, has provisions conferring the Lucknow Cantonment Board with the powers of taxation, control, powers in the interest of public safety, provisions relating to sanitation, prevention of disease, providing water supply, drainage and lighting, running hospitals and dispensaries, educational institutions etc. The performance of these activities is generally of a higher order considering the smaller population the Cantonment Board has to cater to, and its disciplined style of functioning.

However, in the case of Lucknow Municipal Corporation, with the inclusion of additional municipal functions in the Twelfth Schedule of the Constitution of India, the demands on municipal finance have increased and at the same time there is a need for upgrading the existing level of services. There is also a need to recognize the importance of financial and accounting reforms as parts of good governance. A beginning has been made in this direction as Lucknow is one of the cities that has been selected under the Jawaharlal Nehru National Urban Renewal Mission recently launched by the Government of India. Necessary policy and administrative decisions have to be taken by the Lucknow Municipal Corporation to strengthen its resource base in order to enhance its existing capacity. It has been recommended that a clue can be taken from the Lucknow Cantonment Board, which has a larger proportion of its revenue income from non-tax sources as compared to the tax sources, to the extent that it is a financially viable institution.

The study was conducted jointly by Dr. Richa Varmani, Joint Director and Dr. Anjuli Mishra, Deputy Director.

CONSULTANCY

1. Draft Urban Policy for the State of Uttar Pradesh

There is an unprecedented shift of human settlements to the cities in the developing countries and the same phenomenon is being witnessed in India. In fact, India is witnessing a rapid pace of urbanization and is recognized as one of the fastest growing urbanizing countries in the world. The increasing pace of urbanization creates a constant pressure on providers of essential urban services. Thus the urban government institutions have to strengthen their organizations, resources and capacities to deliver essential civic services like roads, sanitation, drinking water, waste disposal, sewerage and drainage facilities, street lighting, recreational areas etc. All these problems need to be tackled in a holistic manner and require the formulation of a comprehensive state level policy, with a vision of a progressive, dynamic and inclusive civic society.

It is proposed that the urban policy may be initially implemented in the following areas in order to tackle the vicious cycle of ever increasing population, poverty, pollution of the environment and paucity of municipal resources:

1. Expansion of services;
2. Eradication of poverty;
3. Environmental upgradation;
4. Enforcement of rules
5. Empowerment of community
6. Equity and Equality
7. Enlargement of Financial Resource Base
8. E-Governance and
9. Capacity Building

The Policy in English was drafted jointly by Dr. Richa Varmani, Joint Director and Dr. Anjuli Mishra Deputy Director with inputs from all, other faculty members.

A Draft Policy in Hindi was prepared by Dr. U.B. Singh Joint Director. It was presented before the officials of Urban Development.

2. Restructuring Urban Management in Jharkhand

The newly created state of Jharkhand approached the RCUES, Lucknow to guide the state government in developing institutional framework for urban management. Jharkhand was carved out of Bihar in 2000 and thus inherited the urban institutional structure of the parent state. All the urban enactments of Bihar were adopted, which were felt not suitable to accomplish the development objectives of the new state. The Regional Centre happily offered its consultancy services.

After a thorough study of laws and the extensive discussions with official at different levels, the three tier institutional framework was proposed-Headquarter (government) level, Regional level, and City level. At the apex, Department of Urban Development is the policy maker. There will be a Directorate of Municipal Administration to serve as a bridge between state government and the urban local bodies. The State Urban Development Agency is created to provide technical input to urban local bodies in implementing the urban poverty alleviation and slum development programmes. The Town & Country Planning Organisation is made responsible for planned development of urban areas. The Directorate of Municipal Administration and Town & Country Planning Organisation will have their regional offices as well, whereas State Urban Development Agency will have District Urban Development Agency in every district. The municipality will have many units therein.

Besides proposing institutional structure and personnel requirement, the municipality-wise personnelization has also been suggested. The qualifications, pay structure, codification, and promotional avenue have also been framed. The roles and responsibilities and work – norms for field level functionaries have also been suggested.

The Government of Jharkhand has accepted the report and is in the process of implementation.

This consultancy service was provided by Dr. U.B.Singh, Joint Director.

FACULTY NEWS

Dr. Urmila Bagga, Joint Director

A) Publications

- 'Managing Cities through E-governance; Nagarlok, January-March 2005
- 'Urban Services and e-governance; Urban Panorama, Jan-June 2006, Vol. V, No.I

B) Awarded Ph.D. on the "Role of State Finance Commission with reference to Urban Local Bodies in Uttar Pradesh after 74th Constitution Amendment" by Agra University.

C) i) Attended and participated in 'Management of Training' sponsored by Personnel and Training Department, Government of India and organized by State Institute of Rural Development, BKT, Lucknow from August 25-29, 2005

ii) Submitted Project Report on Mobilization of Revenues from property tax and proposal for training design of E.O.s of ULBs.

D) Working as Coordinator for JNNURM

E) Seminars/Workshops etc.

- National Seminar on "Public-Private Partnership in Urban Services" held on March 5-6, 2005 at Lucknow
Paper presented: 'Public-Private Partnership in Urban Water and Sanitation Sector'
- Colloquium on Urban Sector Reforms and Vision in U.P. held on June 28, 2005 at Lucknow
Paper Presented: 'Framework for Urban Policy (Vision and Mission) of Department of Urban Development, Government of U.P.'
- State Level Conference on 'Conservation of Water and Community Participation' organized by the U.P. Ground Water Department and NBRI on June 10, 2005

- 'Our Rivers: Linking Lives and Livelihoods' held on June 28, 2005 at Lucknow.
- National Seminar on 'India's Development Concerns', held on March 19-20, 2005 held at Lucknow.
- National Seminar on "Managing Urban Waste for Healthy Environment: on September 4&5, 2005 at Lucknow.
- Seminar on National Housing and Habitat Policy, 2005 on the occasion of World Habitat Day jointly organized by U.P. HDB & ITP, Lucknow and held on October 3, 2005
- Workshop on 'Community Driven National Resource Management for Bio-Diversity Conservation in Dudhwa National Park' organised by CEE & RCUES on November 23, 2005
- Various Regional/orientation Workshops on JNNURM, UIDSSMT & IHSDP

Dr. Richa Varmani, Joint Director

I - Research Studies Undertaken

- Draft Urban Policy Document for U.P.
- Research Study on Comparison of Cantonment Board and Nagar Nigam: A Case Study of Lucknow

II - Seminars/Workshops Attended

1. Green Cities: Plan for the Planet on June 5, 2005 at Lucknow - Academic Intervention
2. Our Rivers: Linking Lives and Livelihood on June 28, 2005 at Lucknow
3. Colloquium on Urban Sector Reforms and Vision in U.P. on June 28, 2005 at Lucknow, Presented synopsis of the Comparative study of Lucknow Nagar Nigam and Cantonment Board.
4. National Seminar on "Managing Urban Waste for Healthy Environment" on Sept. 4-5, 2005 at Lucknow, Paper presented on "Importance of Community Participation in Managing Urban Environment Experiences of China and Sri Lanka".
5. Workshop on 'Community Driven Natural Resource Management for Bio-Diversity Conservation in Dudhwa National Park' on Nov. 22, 2005 at Lucknow.
6. Regional Workshop on Jawaharlal Nehru National Urban Renewal Mission on Dec. 30, 2005 at Lucknow
7. Orientation Workshop on JNNURM, UIDSSMT & IHSDP on Jan. 18-19, 2006 at Lucknow
8. Partner City Conclave on 'Redefining Municipal Finance' under European Union Project, organized by ICAI on Jan. 20, 2006 at New Delhi, Paper presented on "Salient Features of JNNURM"

III Books Published

Urban Governance in India: Challenges and Prospects (in Press)

IV Papers/Articles Published

- "Good Governance in Urban Institutions: A Case Study of Guangzhou Municipality in China", Urban Panorama (Vol. 2, No. 2, 1-2, 2003)
- 'New Opportunities for the Public Sector: Jawaharlal Nehru National Urban Renewal Mission' published, 'Dynamics of Public Administration', Vol. 17
- Local Self Government in India: Financial Administration and Resource Mobilisation

V Any other Academic and/or Administrative Functions Performed

- Member of Committee for Preparation of Mission-Vision of URIF Project.
- Incharge of Uttar Pradesh for training and academic inputs.
- Incharge of Financial Management Cell.

Dr. Anjuli Mishra, Dy. Director

1. Research Studies Undertaken

- Draft urban Policy Document for U.P.
- Comparison of Nagar Nigam and Cantonment Board : A Case Study of Lucknow.
- Compilation, preparation and analysis of data base relating to Bihar and Jharkhand.

2. Book Published

- Sustainable Urban Management (ed.) – in press

3. Papers/Articles Published

- Paper on “Sustainable Urban Management”, Urban Panaorama, Vol. 2 – in press

4. Seminars/Workshops Attended

S.No.	Topic/Organisation	Date	Venue	Paper Presented
1	World Environment Day	June 5, 2005	Lucknow	-
2	Colloquium on Urban Sector Reforms and Vision in U.P.	June 28, 2005	Lucknow	Presented synopsis of the comparative study of Lucknow Nagar Nigam & Cantonment Board
3	National Seminar on Managing Urban Waste for Healthy Environment/RCUES, Lucknow	Sept. 4-5, 2005	Lucknow	Achieving Sustainability in Solid Waste Management
4	Strategic Workshop on Poverty of Slum Dwellers/Oxfam (India)	Sept. 8, 5002	Lucknow	-
5	Community Driven	Nov. 22,	Lucknow	-

	Natural Resource Management for Biodiversity Conservation in Dudhwa National Park/Centre for Environmental Education, Northern Regional Cell	2005		
6	29 th Indian Social Science congress on "Facing the Realities"/ Deptt. of Psychology, Lucknow University, Lucknow	Dec. 26-28, 2005	Lucknow	-
7	Regional Workshop on JNNURM/RCUES, Lucknow	Dec. 30, 2005	Lucknow	-
8	Orientation Workshops on JNNURM, UIDSSMT and IHSDP/RCUES, Lucknow	January 18, 19 & 20, 2006	Lucknow	-

5. Any other Academic and or Administrative Functions Performed

- Editor, Quarterly Newsletter of RCUES.
- Converner of the Committee to do SWOT Analysis for URIF Project.
- Prepared proposal for the training of Women Councilors in Bihar.
- Incharge of Bihar and Jharkhand for training and academic input.
- Library Incharge, RCUES.

Dr. Rajeev Narayan, Dy. Director

1. Books Published

- Capacity Development for Urban Governance, (ed), Regional Centre for Urban & Environmental Studies, Lucknow, 2004.
- Human Resource Development in Urban Administration, 2006, Serial Publication, New Delhi.

2. Papers/ Articles Published:

- “Municipal Personnel Administration: Problems & Remedies” in C.P. Barthwal (ed.)”Public Administration in India: Retrospect and Prospects”, Ashish Publishers, New Delhi, 1993.
- “Urban Poverty and Governmental Interventions: Neglected Dimensions”, in U.B. Singh(ed), Urban Administration in India (Retrospect & Prospect), Serials Publications, New Delhi, 2004.
- “Good Urban Governance and Urban Poor: A Case Study of Dehradun Nagar Nigam”, Urban Panorama, Vol: IV, Nos: 1-2, Jan- Dec, 2005.
- Good Urban Governance: Report Card System, Indian Journal of Development Research & Social Action (**An International Journal**), Vol.-2, No.-1, Jan-June, 2006.

❖ Background Papers:

1. Report Card System: Need and Importance.
2. Public Private Partnership: Need and Importance.
3. Public Private Partnership: A Road To good Governance.
4. Good Urban Governance: Need & Importance
5. Solid Waste Management & Environment
6. Role of Community in improving Environment
7. Management of Urban Solid Waste
8. Public Private Partnership in Urban Infrastructure

9. Solid Waste Management: International Experiences

10. Urban Environment & Role of Intelligent, Green and Energy Efficient Buildings.

3. Seminars/ Workshops/ Training Attended

- National Seminar on Public Private Partnership in Urban Services/ RCUES Lucknow, 5-6 March 2005 Lucknow, Public- Private Partnership: A road towards Good Governance.
- Workshop on Modern Amendments in Town & Country Planning Act, Etc. (Disaster Management)/ BMTPC ,GOI & Govt Of UP, 15 July 2005 Lucknow.
- National Seminar on Urban Poverty Alleviation/ RCUES, Hyderabad 25-26-July 2005, Hyderabad Good Urban Governance and Urban Poor: A Case Study Of Dehradun Nagar Nigam.
- Participated in the National Seminar on National Urban Renewal Mission, 2nd & 3rd Sept. 05, Yashda, Pune, NURM and Role of RCUES.
- Regional Workshop on JNNURM , 30th Dec. 05, Lucknow.
- IInd International Conference on “Intelligent Green & Energy Efficient Buildings and Technologies & Product Expo” 28th to 30th March 06, Beijing, China.
- Training on Strengthening Urban Management: India, organized jointly by Administrative Staff Collage of India, Hyderabad & World Bank Institute, 22nd to 26th Jan 07, Hyderabad.

4. Any other Academic and or Administrative Functions Performed

1. Member Secretary of the Advisory Committee for 2005-2006.
2. Project Coordinator for GOI-UNDP assisted Project of “Capacity Building for Urban Governance in U.P and Uttaranchal”
3. Executive producer of a Film on “Capacity Building of ULBs in Uttar Pradesh & Uttaranchal.
4. Member of the Expert Management Group for Implementing Double Entry Accounting System in U.P.
5. Working as Dy. Director –Cum- OSD (Administration) and attached to the Director.

6. Editor, RCUES Newsletter, Vol. I, No.2, July 2005 RCUES, Lucknow.
7. Editor, Urban Panorama, Vol. III, No.1&2, 2004 RCUES, Lucknow.
8. Editor, Urban Panorama, Vol. IV, No.1&2, 2005 RCUES, Lucknow.

Coordinating & Monitoring the Following Activities:

- Coordinating & Monitoring the work of Solid Waste Management being undertaken by the Centre. As Coordinator initiated and monitored the work of preparation of DPRs for 5 JNNURM Towns and 15 UIDSSMT Towns.
- Coordinating & Monitoring the work of Implementation of Double Entry Accounting System in ULB's of U.P.
- Coordinating & Monitoring the work of implementation of GIS for Property Tax Reforms being implemented in 18 Towns of U.P.
- Coordinating & Monitoring the work of Modernization of Slaughter Houses in Towns of U.P.
- Coordinating and Monitoring the work of computerization being done by the centre in 18 Urban Local Bodies and 6 Jal Sansthan in U.P. under URIF scheme.
- Appointed as Project C/n for GOI-UNDP's New Country Programme on Capacity Development for Decentralized Urban Governance being implemented in four towns of U.P.
- Appointed Project C/n for Rampur Zone –II Sewage & Waste Water Treatment Plant project.
- Appointed Project C/n for Preparation of DPRs for towns of M.P., for Solid Waste Management, Water Supply, Sewage & Drainage.
- Appointed Project C/n for the Capacity Development for Urban Governance under URIF Project.

**HUMAN RESOURCE
&
FISCAL PERFORMANCE**

Staff Borne on Govt. of India Grant

Sl. No.	Particulars of Post	Total No. of Posts	Scale of Pay
01	Director	01	22,400-24,500
02	Additional Director	01	16,400-22,400
03	Joint Director	02	12,000-18,300
04	Deputy Director	03	10,000-15,200
05	Assistant Director	04	(8,000-13,500)
06	Administrative Officer	01	8,000-13,500
07	Management Officer	01	8,000-13,500
08	Publication Officer	01	8,000-13,500
09	Assistant Librarian	01	8,000-13,500)
10	Assistant Accounts Officer	01	6,500-10,500
11	Hostel Manager	01	6,500-10,500
12	Personal Secretary	01	6,500-10,500
13	Senior Assistant	01	4,500-7,000
14	Accountant	02	4,500-7,000
15	Stenographer	01	4,500-7,000
16	Junior Assistant	01	4,000-6,000

17	Bi-lingual Typist	01	4,000-6,000
18	Store Keeper	01	4,000-6,000
19	Electrician	01	4,000-6000
20	Janitor	02	2,750-4,400
21	Carpenter	01	2,750-4,400
22	Driver	01	3,050-4,590
23	Care Taker	-	3,050- 4,590
24	Peon	05	2,550-3,200
25	Daily Wage Peon (scale granted w.e.f.1/1/2005)	04	2,550-3,200

Staff Borne on U.P. Government Grant

Sl. No.	Particulars of Post	Total No. of Posts	Scale of Pay
01	Research Officer	1	8550-14,600
02	Technical Assistant	1	4500-7000
03	Office Assistant	1	4500-7000
04	Care Taker	1	3050-4590
05	Hostel Bearer	4	2550-3200
06	Driver	2	3050-4590
07	Cook	1	2610-3540
08	Mashalchi	1	2550-3200
09	Chowkidar	2	2550-3200
10	Mali	1	2550-3200
11	Sweeper/ Chowkidar	1	2550-3200
12	Sweeper	2	2550-3200

BALANCE SHEET OF U.P. GOVT. GRANT
THE YEAR 2005-06

Receipt and Payment Account for the year ending 31st march, 2006

To Grant in aid received G.O. No. 1106/9-8-05-3 आर.सी./04 date 28-04-2005	11,00,000	By Establishment	14,11,453.00
Amount of Deficit	3,11,453.00		
Total	14,11,453.00		14,11,453.00

Note – An amount of Rs. 450915/- has been sanctioned vide G.O. No. 1403/नौ – 5-2006-3 आर.सी./04 date 31-03-2006 to meet out the deficit and pending establishment bills. The said amount is lying in the PLA account of the Centre. After receipt of the above mentioned grant the amount will be utilized accordingly.

RECEIPT	AMOUNT	PAYMENT	AMOUNT
To <u>Opening Balance</u> (As on 1.4.05)			
with IOB S/B a/c.No.18342	0.18	By Establishment	5434316.00
with IOB S/B a/c.No.1220	5000.00	By Training Programme,Seminar, Workshop Conference, TA etc.	2072983.00
Advances for expenses	<u>64987.40</u>		
To <u>Grant in Aid Received</u>			
G.O.No.N-11024/3/2005-UCDdated 21.6.05	1730000.00	By Field Cost and Research	35316.00
G.O.No.N-11024/3/2005-UCDdated 1.9.05	1800000.00	By Publication of Journal,News Letter & Report	109320.00
G.O.No.N-11024/3/2005-UCDdated 6.2.05	1800000.00		
G.O.No.N-11024/3/2005-UCDdated 13.3.06	<u>1700000.00</u>		
To Loan & Misc.Report		By Upkeep of Hostel & Office Building	266750.00
To Bank Over Draft		By Furniture & Equipment	519530.00
		By Office Exp. & Misc.Contingency	194600.00
		By Printing & Stationery	150165.00
		By Books, Journal & Periodicals	27959.00
		By Petrol & Maintenance of Official Vehicle	96949.00
		By Telephone Expenses	83467.00
		By <u>Closing Balance</u> (As on 31.3.06)	5000.00
		With IOB S/B A/c.No.1220	<u>5000.00</u>
	Total	Total :	8996355.00

Auditor Report

“As per separate report attached”

For SATISH ARORA & CO.
CHARTERED ACCOUNTANTS

(S.K.ARORA)
Partner

**BALANCE SHEET OF U.P. GOVT. GRANT
THE YEAR 2005-06**

1.	Name of the Institute	Regional Centre for Urban and Environmental Studies, Lucknow University, Lucknow		
2.	No. & Date of G.O. Sanctioning the grant, amount Sanctioned by the Govt.	i) G.O.No.1106/9-8-05-03Rc/04 dated 28.04.2005	G.Total	<u>1100000.00</u> <u>1100000.00</u>
3.	Total amount spent by the Management	Rs.1411453.00		
4.	Kind of grant Recurring or nonrecurring	Recurring		
5.	Purpose of grant	Salary and allowances		
6.	Unspent balance, if any with reasons	Nil		
7.	Deficit Met(Loan from other A/CS)	Rs.311453.00		

Certified that the grant in aid.....received as mentioned above has been utilized for the purpose for which it had been Sanctioned. As per information furnished to us an amount of Rs.450915/- has been sanctioned vide G.O.No.1403/-9-05-2006-3Rc/04 date 31-0302006 to meet out the deficit and pending establishment bills. The said amount is lying in the PLA account of the Centre. After receipt of the above mentioned grant the amount will be utilized accordingly.

Yours faithfully,
For SATISH ARORA & CO.
CHARTERED ACCOUNTANTS

(S.K.ARORA)
Partner

DETAILS OF PARTICIPANTS

National Seminar

Managing Urban Waste for Healthy Environment

(September 4 & 5, 2005)

Uttar Pradesh

1. Sri V.P. Srivastava, Project Engineer, U.P. Jal Nigam, Lucknow.
2. Prof. H.L. Yadav, Department of Geography, Lucknow University, Lucknow.
3. Sri P.S. Chauhan, Additional Municipal Commissioner, Municipal Corporation, Meerut.
4. Sri M.A. Siddique, Chief Food & Sanitary Inspector, Municipal Corporation, Kanpur.
5. Sri Mewa Lal, Muskan Jyoti, Lucknow.
6. Ms. Monika Singh, Lecturer in Geography, University of Lucknow, Lucknow.
7. Ms. Pryanka Chaudhary, Lecturer in Geography, Lucknow University, Lucknow.
8. Sri Shreeniwas Tiwari, Executive Councillor, Chhota Barha, Lucknow.
9. Ms. Barkha Tandan, Guest Faculty, Geography Department, Lucknow University, Lucknow.
10. Dr. Alka Singh, Department of Public Administration, Lucknow University, Lucknow.
11. Dr. K.K. Singh, Coordinator, Care India, Lucknow.
12. Prof. J. L. Seth, Mahanagar, Lucknow.
13. Sri R.K. Jaiswal, Environmentalist, Agra.
14. Dr. A.N. Singh, Department of Social Work, Lucknow University, Lucknow.
15. Dr. A.D.S. Vaishnav, Reader in oriental, Lucknow University, Lucknow.
16. Sri R.N. Pal, Additional Municipal Commissioner, Municipal Corporation, Gorakhpur.
17. Dr. Mahendra Agnihotri, Department of Physics, Lucknow University, Lucknow.

66. Sri Arvind Singh, Municipal Commissioner, Municipal Corporation, Kanpur.
67. Sri Pawan Upadhyay, Sub Editor, Utkarsha, Lucknow.
68. Dr. madhu Chaturvedi, Journalist, Lucknow.
69. Dr. Neeraj Jain, Department of Physical Education, Lucknow University, Lucknow.
70. Dr. Kumar Prathvi, Aaj Tak, News, Lucknow.
71. Dr. S.C. Rai, Mayor, Lucknow
72. Smt. Anupama Srivastava, Coordinator, Tourism, Lucknow.
73. Prof. C.P. Barthwal, Dean, Faculty of Arts, Lucknow University, Lucknow.
74. Sri G.D. Chunahe, Chairman, NPP, Mirzapur.
75. Prof. B.N. Singh, Lucknow University, Lucknow.
76. Sri A.K. Rai, Idial Welfare Society, Lucknow.
77. Smt. Shanti Rai, AGIDC, Lucknow.
78. Sri S.K. Singh, Chief Environmental Engineer, U.P. Pollution Control Board, Lucknow.
79. Sri P. Trivedi, Security, Lucknow.
80. Sri B.K. Dwivedi, Jansatta, Lucknow.

Delhi

81. Dr. Navneet Sehgal, Director (Panchayat), Ministry of Panchayati Raj, Government of India, New Delhi. Sri B.K. Dwivedi, Jansatta, Lucknow.

Uttarakhand

82. Sri D.N. Bhatt, Chairman, Nagar Palika Parishad, Nainital.

Bihar

83. Sri S.K. Sinha, Chief Town Planner (Former), Government of Bihar, Patna.
84. Dr. Yogendra Tripathi, Director, KNS Institute of Environment & Urban Development, Patna.

Madhya Pradesh

85. Sri A.S. Dangi, Directorate of Municipal Administration, Government of M.P., Bhopal.
86. Prof. H.M. Misra, Centre for Good Governance, Bhopal.

Orissa

87. Sri S.B. Misra, Member Secretary, SUDA, Bhubaneswar.

Maharashtra

88. Sri Vinay Katiyar, Director, Vaibhav Energy Technology, Nagpur.

RCUES

89. Prof. Nishith Rai, Director
90. Smt. Urmila Bagga, Joint Director
91. Dr. (Smt.) Richa Varmani, Joint Director
92. Dr. Rajeev Narayan, Dy. Director
93. Dr. Anjuli Misra, Dy. Director
94. Dr. padma Iyer, Dy. Director
95. Dr. U.B. Singh, Joint Director & Coordinator

Annexure P-II

Regional Workshop on JNNURM

(30th December 2005)

New Delhi

1. Mr. M. Rajamani, Joint Secretary, (UD) Ministry of Urban Development, Govt. of India, New Delhi
2. Mr. Aniruddha Kumar, Director, (UD) Ministry of Urban Development, Govt. of India, New Delhi
3. Mr. A.K. Mehta, Director, (UD) Ministry of Urban Development, Govt. of India, New Delhi
4. Mr. R.K. Chaturvedi, Director, (UD) Ministry of Urban Development, Govt. of India, New Delhi

5. Mr. B.B. Uppal, Deputy Advisor (PHE), Ministry of Urban Dev., Govt. of India, New Delhi
6. Smt. Usha P. Raghupati, Director, NIUA New Delhi
7. Mr. S.Thakur, NIUA New Delhi
8. Sri Jiten Hindocha, AVP IL & FS, New Delhi.
9. Sri M. Jayachandran, SO (UPA-II), Government of India
10. Sri Digbijoy Bhowmick, UNV, Government of India
11. Sri Teethal Parmar, UNV, Government of India
12. Sri Dilip Kumar, TCPO, Govt. of India
13. Sri M.L. Chotani TCPO, Govt. of India New Delhi.
14. Sri V.K. Srivastava, Information Officer, Ministry of Urban Development, New Delhi.

Bihar

15. Sri U. Pandey, Chief Executive Officer, Nagar Nigam, Gaya, Bihar
16. Dr. Mansoor Ahmad Ijazi Under Secretary, Deptt. of Urban Development, Govt. of Bihar

Madhya Pradesh

17. Shri Ashul Khare, Chief Engineer, Bhopal Municipal Corporation, Bhopal
18. Dr. Uma Shashi Sharma, Mayor, Indore Municipal Corporation, Indore.
19. Shri P. Narahari, Municipal Commissioner, Municipal Corporation, Indore.
20. Shri H. Mehta, Municipal Corporation, Jabalpur.
21. Shri Manish Singh, Municipal Commissioner, Municipal Corporation, Bhopal, Madhya Pradesh
22. Sri U.K. Sadho, Joint Director, Urban Administration, Deptt. of Urban Development, Govt. of M.P., Bhopal

Uttarakhand

23. Smt. Manorama Sharma Dabriyal, Mayor, Nagar Nigam, Dehradun

24. Smt. Saritha Arya, Chairperson, Nainital Municipal Council, Nainital,
Uttaranchal.

25. Dr. Sushma Sha, Deputy Vice Chairperson, Nainital.

26. Sri Anil Seth, Secretary, AICM

Uttar Pradesh

27. Ms. Surjeet Kaur Sandhu Principal Secretary Dept. Housing and
Urban
Planning, Govt. of U.P.

28. Miss Nita Chaudhary Principal Secretary Dept. of Health Govt. of U.P.,
Lucknow

29. Sri S. Chandra, Secretary, PWD Department, Government of U.P.,
Lucknow.

30. Dr. Lalit Varma, Commissioner, Allahabad.

31. Sri D.C. Mishra, Secretary, Department of Urban Dev. Govt. of U.P.

32. Sri Diwakar Tripathi, Director, SUDA, Govt. of U.P.

33. Shri Bhuvanesh Kumar Special Secretary Dept. of Urban
Development Govt. of U.P. Lucknow

34. Sri S.P. Singh, Special Secretary, Department of Urban Dev. Govt. of U.P.

35. Sri Anuwarul Haque, Special Secretary, Department of Environment,
Government of U.P., Lucknow.

36. Shri Shayam Lal Tiwari Special Secretary Dept. of Urban
Development Govt. of U.P., Lucknow

37. Shri Shayam Lal Tiwari Special Secretary Dept. of Urban
Development Govt. of U.P., Lucknow

38. Sri K. K. Agarwal, Managing Director, U.P. Jal Nigam, Govt. of U.P.

39. Sri Gaya Prasad, Municipal Commissioner, Allahabad

40. Sri V.P.Das. Programme Coordinator, Mathura Vrindawan Development Authority, Mathura
41. Sri Rajendra Prasad, Municipal Commissioner, Meerut
42. Sri Arvind Singh, Municipal Commissioner, Kanpur
43. Sri Satish Chandra Sharma, Project Officer, SUDA, Lucknow
44. Sri Anup Bajpai, Project Officer, DUDA Kanpur
45. Sri G.P.N. Singh, Project Officer, DUDA, Varanasi
46. Sri S.D. Rai, Project Officer, DUDA, Allahabad
47. Sri R.K. Kardam, Project Officer, DUDA, Agra
48. Sri Pankaj Srivastava, Project Officer, DUDA, Meerut
49. Smt. Anju Singh, Project Officer, DUDA, Mathura
50. Shri K. Pandey General Manager Jal Santhan, Lucknow
51. Shri U.C. Tiwari General Manager (Acting), Jal Santhan Kanpur
52. Shri A.K. Dubey General Manager Jal Santhan, Agra
53. Shri Rashid Ahmed Khan General Manager Jal Santhan Allahabad
54. Shri D.K. Sharma General Manager Jal Santhan Varanasi
55. Sri Vivek Mehra, Superintending Engineer Mathura Development Authority Mathura
56. Shri V.K. Yadav, Secretary, Lucknow Development Authority Lucknow
57. Shri N.R. Verma Chief Town and Country Planner Govt. of U.P
7, Bandariya Bagh, Lucknow
58. Sri R.K. Mishra Chief Engineer Ganga Cell, Jal Nigam Lucknow
59. Sri Anil Kumar Sharma, Mayor, Nagar Nigam, Kanpur.
60. Dr. K.P. Srivastav Mayor, Nagar Nigam, Allahabad
61. Sri Santosh Kumar, Incharge, Municipal Commissioner, Nagar Nigam,
Lucknow.
62. Sri Shyam Singh Yadav, Municipal Commissioner, Nagar Nigam, Agra

63. Shri D.P. Shukla Executive Officer, Water Works Compound,
Krishna Nagar, Mathura, Uttar Pradesh
64. Ms. Ketaki Mukherjee, Associate Planner, TCPD, Varanasi.
65. Sri Vandana Tikku, Associate Planner (TCPD), Kanpur
66. Sri V.V.L.N. Sarma, Associate Planner (TCPD), Kanpur
67. Ms. Padmaja Nair, CSO Network, Lucknow
68. Shri Sandeep Khare, Vigyan Foundation, Lucknow.
69. Sanjay Vijayvargiya, CSO Network
70. Shri Ranjit Ambasth, Oxfam (India), Lucknow
71. Ms. Jyothi Awasthi, Action AID, Lucknow.
72. Sri S.P.S. Raghav, C.E., GDA, Ghaziabad.
73. Sri R.R. Sharma, Sr. Manager, UPDESCO, Lucknow
74. Sri V.P. Agrawal, Joint Director, C/o Sri V. Venkatachalam,
Pr. Secretary Planning Department, Government of U.P., Lucknow.
75. Sri D.R. Yadav, Chief Engineer, ADA, Agra.
76. Sri S.K. Zaman, Chief Town Planner, GDA, Ghaziabad.
77. Sri R.B. Singh, Municipal Corporation, Varanasi
78. Sri R.P. Shukla, Chief Engineer, Allahabad Development Authority, Allahabad.
79. Sri S.K. Banerjee, Regional Manager, Lucknow Mahanagar Parivahan
Sewa, UPSRTC, M.G. Marg, Lucknow.
80. Sri Y.R. Mishra, Joint Secretary, Department of Tourism, Lucknow.
81. Sri V.S. Vezue, Engineer in Charge, PWD, Lucknow
82. Sri S.C. Verma, Executive Engineer, Nagar Nigam, Varanasi.
83. Sri Bhupendra Singh, Secretary, KDA, Kanpur
84. Sri G.S. Goyal, CTP, Kanpur Development Authority, Kanpur.
85. Sri A.K. Singh, Executive Engineer, KDA, Kanpur.
86. Sri Rajnikant Pandey, Review Officer, Urban Development

87. Department, Lucknow. Sri D.C. Sharma, Asstt. Engineer, DUDA, Ghaziabad.
88. Sri S.C. Sharma, Junior Engineer, DUDA, Ghaziabad.
89. Sri Sushil Kumar, Mayor, Meerut
90. Sri Ashok Kumar, Project Manager, Jal Nigam, Lucknow.
91. Sri K.K. Saxena, Asstt. Engineer, Jal Nigam, Lucknow.
92. Sri V.B. Singh, Asstt. Engineer, Ghaziabad.
93. Sri V.K. Seth, AM (EDP), Jal Nigam, Lucknow.
94. Sri Mevalal, Muskan Jyoti, Lucknow.
95. Sri S.J. Choudhari, Under Secretary, Department of Housing,
Government of U.P., Lucknow.
96. Sri D.N. Yadav, P.E., Jal Nigam, Lucknow
97. Sri Rajiva Tingal, Director, IMG, Lucknow.
98. Sri Satish Pandey, Information Officer, Department of Housing,
Government of U.P., Lucknow.
99. Sri K.P. Singh, DD News
100. Sri Rajiv Sharm DD News
101. Sri B.T. Shukla, DD News
102. Rishi Om, DD News.
103. Sri Gopi Rai, Swatantra Bharat
104. Sri B.O. Gaur, Dainik Jagaran
105. Sri Onkar Nath, M.D., U.P.L.C.
106. Sri Surendra Yadav, PSO to Chief Secretary, Government of U.P., Lucknow.
107. Dr. L.M. Joshi, Joint Director, SIRD, Lucknow
108. Sri Ajay Mohan, Jansatta Express
109. Dr. Sarika Shukla, Allahabad.
110. Sri Rohit Kumar Singh, The Pioneer
111. Sri Manoj Kumar Gupta, Rashtriya Swaroop

112. Er. K.P. Singh, U.P. Jal Nigam, Lucknow.
113. Er. O.P. Gupta, U.P. Jal Nigam, Lucknow.
114. Sri D.S. Shukla, U.P. Jal Nigam
115. Sri Raman Kumar, U.P. Jal Nigam
116. Sri V.P. Misra, U.P. Jal Nigam
117. Sri Deva Joshi, Prati Din.
118. Sri R.K. Shah, U.P. Jal Nigam
119. Sri V.K. Verma, U.P. Jal Nigam, Lucknow.
120. Sri Rakesh Nigam, Enadu Television, Lucknow.
121. Sri P. Banerjee, Information Directorate, Lucknow
122. Sri S. Lal, Information Directorate, Lucknow
123. Sri Kishor, Information Directorate, Lucknow.
124. Sri Vinod Dhaon, Architect, Lucknow
125. Sri Shekhar Pandey, Pratidin
126. Sri Sudhir Mishra, Hindustan
127. Sri Iftida Bhatti, Jan Satta Ms. Devrupa Paul, IPE
128. Sri Saurabh Srivastava, Punjab Kesari
129. Sri Ram Dev Singh, Special Secretary, Urban Development, Lucknow
130. Sri Rakesh Mohan Chaturvedi, the Times of India, Lucknow
Correspondent.
131. Sri R.P.S. Lukumar, RED, Lucknow
132. Sri Abhishek Ratan, Swatantra Bharat
133. Sri K.K. Gupta, SUDA, Lucknow.
134. Prof. H.L. Yadav, Prof. Incharge, Geography Department,
University of Lucknow.
135. Sri S.K. Sharma, U.P. Jal Nigam, Lucknow.
136. Sri S.P. Shukla, C&DS, U.P. Jal Nigam

137. Sri Umesh Sinha, M.D., UPSRTC, Lucknow
138. Sri S.P. Singh, Daily United Bharat
139. Sri Anil Tripathi, Dainik Savera
140. Sri Shiv Shankar Tripathi, Dainik Urja Times
141. Sri Z.A. Azami, Lucknow.
142. Prof. Nishith Rai, Director, RCUES
143. Smt. Urmila Bagga, Joint Director, RCUES
144. Dr. Richa Varmani, Joint Director, RCUES
145. Dr. Anjuli, Dy. Director, RCUES
146. Dr. Rajeev Narayan, Dy. Director, RCUES
147. Dr. Padma Iyer, Dy. Director, RCUES
148. Dr. U.B. Singh, Joint Director& Coordinator

BIHAR

Annexure P-III

1. Role of Local Bodies after 74th Amendment (April 3, 2005)

1. Sri Chandra Bhushan Singh, Chairman, Nagar Panchayat, Gopalganj.
2. Sri Vidya Shankar Ram, Ward Councillor, Nagar Panchayat, Gopalganj.
3. Sri Pramod Sharma, Ward Councillor, Nagar Panchayat, Gopalganj
4. Sri Rajesh Prasad, Ward Councillor, Nagar Panchayat, Meerganj.
5. Sri Mohan Ji, Ward Councillor, Nagar Panchayat, Meerganj.
6. Sri Umashankar Dube, Ward Councillor, Nagar Panchayat, Gopalganj.
7. Ms. Mamta Prasad, Ward No.6, Gopalganj.
8. Ms.Sita Devi, Ward No.11, Gopalganj.
9. Ms.Meena Devi, Ward No.9, Gopalganj.
10. Ms.Shanti Devi, Ward No.9, Gopalganj.
11. Ms.Devki Devi, Ward No.20, Gopalganj
12. Ms.Meera Devi, Ward No.16, Gopalganj.
13. Sriram Pathak, Ward No.8, Gopalganj.
14. Sri M.Sohrab, Ward No.14, Gopalganj.
15. Sri Ramadhar Prasad, Vice Chairman, Ward No.14, Nagar Panchayat, Gopalganj.
16. Sri Harendra Rai, Ward Councillor, Nagar Panchayat, Gopalganj.
17. Ms.Indrawati Devi, Ward Councillor, Nagar Panchayat, Gopalganj
18. Sri Akhilanand Mishra, Reporter, Dainik Aaj.
19. Sri Sanjay Kumar Singh, Ward No.4, Gopalganj.
20. Sri Amresh Rai, Ward Councillor, Nagar Panchayat, Kateiya.
21. Sri R.Prasad, Sabhapati-cum-Councillor, Nagar Panchayat, Barauli.
22. Ms.Sheela Ansari, Ward Councillor, Nagar Panchayat, Barauli.

23. Sri Tribhuj Prasad, Ward No.9, Nagar Panchayat, Barauli.
24. Sri Jitendra Prasad, Ward Councillor, Nagar Panchayat, Barauli.
25. Sri Om Prakash Gupta, Ward Councillor, Nagar Panchayat, Barauli.
26. Sri M.Firoz, Ward Councillor, Nagar Panchayat, Barauli.
27. Sri Umakant Singh, Ward No.2, Nagar Panchayat, Barauli.
28. Ms.Lalmuni Devi, Ward Councillor, Nagar Panchayat, Barauli.
29. Ms.Hasibunnesha, Ward No.11, Nagar Panchayat, Barauli.
30. Ms.S.Khatun, Ward No.15, Nagar Panchayat, Barauli, Fatehpur.
31. Sri Shambhu Prasad Sah, Ward No.5, Nagar Panchayat, Gopalganj.
32. Sri Tahir Hussain, Ward No.15, Nagar Panchayat, Gopalganj.
33. Sri Jai Hind, Ward No.16, Nagar Panchayat, Gopalganj.
34. Sri Rajeev Ranjan, Ward No.20, Nagar Panchayat, Gopalganj.
35. Sri Kamal Kumar Singh, General Secretary, N.U.J.(I), Gopalganj.
36. Sri Vikas Kumar Singh, Reporter, Prabhat Khabar, Gopalganj.
37. Sri Laxman Chowdhury, Ward Councillor, Nagar Panchayat, Meerganj.
38. Sri Sujeet Kumar Singh, Ward Councillor, Nagar Panchayat, Gopalganj.
39. Sri M.Salauddin, Ward No.15, Nagar Panchayat, Gopalganj.
40. Sri M.Manuddin, Ward No.14, Nagar Panchayat, Gopalganj.
41. Ms.Shahjadi Khatun, Ward No.15, Nagar Panchayat, Gopalganj.
42. Ms.Nagma Praveen, Ward No.15, Nagar Panchayat, Gopalganj.
43. Sri Satendra Kumar, Ward No.11, Nagar Panchayat, Gopalganj.
44. Ms.Prabhawati Devi, Ward No.7, Nagar Panchayat, Gopalganj.
45. Sri Parshuram Srivastava, Ward No.16, Nagar Panchayat, Gopalganj.
46. Sri Nigam Tewari, Ward No.12, Nagar Panchayat, Gopalganj.
47. Sri Bhubneshwar Prasad, Ward No.6, Nagar Panchayat, Gopalganj.
48. Sri Suresh Chaurasia, Ward No.1, Nagar Panchayat, Gopalganj.
49. Sri Shambhu Yadav, Ward No.10, Nagar Panchayat, Barauli.

50. Sri Asaj Baitha, Ward Councillor, Nagar Panchayat, Barauli.
51. Sri Jai Prakash, Reporter, Sahara Samay.
52. Sri Ashim Upadhyay, Reporter, Aaj Press.
53. Sri S.K. Singh, Hony. Consultan, RCUES, Lucknow.
54. Sri Abhishek Ranjan, Report, Sacchi Khabren.
55. Sri Rustam Ali, Ward Councillor, Nagar Panchayat, Gopalganj.
56. Sri Umashankar Singh, Ward Councillor, Nagar Panchayat, Gopalganj

Annexure P-IV

2. CAPACITY DEVELOPMENT FOR URBAN GOVERNANCE (May 14, 2005)

1. Er. Deepak Kumar Baxi, Executive President, Nirman(NGO), Patna.
2. Sri Ram Shankar Choudhary, Retired Chief Town Planner, Bihar.
3. Dr. Sugandh Chaturvedi, Deputy Director, Urban Development Department, Patna.
4. Sri Yogendra Tripathi, Director, K.N. Sahaya Institute of Environmental of Urban Development, Patna.
5. Dr. Mehta Nagendra Singh, Chairman, Harit Vasundhara Foundation, Patna.
6. Sri Shailesh Ranjan, Project Manager, Kumar Survey Associate, Yasodanagar, Kanpur.
7. Ms. Rabiya Khatoon, Ward Commissioner, Nagar Panchayat, Phulwarisharif, Patna.
8. Sri Mohd. Nayeem, Ward Commissioner, Nagar Panchayat, Phulwarisharif, Patna
9. Sri Mohd. Kaushar Khan, Ward Commissioner, Nagar Panchayat, Phulwarisharif, Patna

10. Sri Mohd.Abtan Alam, Ward Commissioner, Nagar Panchayat, Phulwarisharif, Patna.
11. Ms.Malika Tarannum, Ward Commissioner, Nagar Panchayat, Phulwarisharif, Patna
12. Sri Kamal Kumar Vasudev, Executive Officer, Nagar Panchayat, Phulwarisharif, Patna,
13. Sri Jameel Alam, Clerk-cum-Accountant, Nagar Panchayat, Phulwarisharif, Patna
14. Ms.Faileshvari Devi, Ward Commissioner, Nagar Panchayat, Phulwarisharif, Patna.
15. Smt.Hasbun Khatun, Ward Commissioner, Nagar Panchayat, Phulwarisharif, Patna
16. Sri Khusnud Hasmi, Ward Commissioner, Nagar Panchayat, Phulwarisharif, Patna
17. Sri Raju Rajak, Ward Commissioner, Nagar Panchayat, Phulwarisharif, Patna.
18. Sri Ajay Kumar Rajak, Ward Commissioner, Nagar Panchayat, Phulwarisharif, Patna
19. Sri Raj Kishore Yadav, Chairman, Nagar Parishad, Danapure.
20. Sri Ajay Kumar, Accountant, Nagar Parishad, Danapure.
21. Smt.Shakuntala Devi, Ward Commissioner, Nagar Parishad, Danapure.
22. Sri Dinesh Ray, Ward Commissioner, Nagar Parishad, Danapure.
23. Sri Kedar Singh, Ward Commissioner, Nagar Parishad, Danapure.
24. Sri Arjun Paswan, Ward Commissioner, Nagar Parishad, Dinapur.
25. Sri Rakesh Kumar, Member of Nagar Parishad, Dinapur.
26. Sri Yogendra Ray, Ward Commissioner, Pantpur, Patna.
27. Sri Uma Shankar Prasad, Cashier, Nagar Parishad, Danapur.
28. Sri Sheo Nandan Prasad, Chairman, Nagar Parishad, Khagaul.

29. Sri Pradeep Kumar, Secretary, Jankalyan Samithi, Badibadalpura.
30. Sri Kamala Prasad, Executive Officer, Khagaul Nagar Parishad, Patna.
31. Sri Raj Kishor Prasad, Executive Officer, Khagaul Nagar Parishad, Patna.
32. Sri Devendra Kumar, Ward Commissioner, Nagar Parishad, Khagaul.
33. Sri Arvind Kumar, Ward Commissioner, Nagar Parishad, Khagaul, Patna.
34. Smt.Meena Devi, Ward Commissioner, Nagar Parishad, Khagaul, Patna.
35. Ms.Anjum Ara, Ward Commissioner, Nagar Panchayat, Phulwarisharif, Patna
36. Smt.Usha Devi, Ward Commissioner, Nagar Parishad, Khagaul, Patna.
37. Ms.Nasima Bano, Ward Commissioner, Nagar Parishad, Khagaul, Patna.
38. Ms.Sandhya Devi, Ward Commissioner, Nagar Panchayat, Masodi, Patna.
39. Sri Jitendra Kumar Singh, Ward Commissioner, Nagar Panchayat, Masodi, Patna.
40. Sri Sanjay Prasad, Vice-Chairman, Nagar Panchayat, Masodi, Patna.
41. Sri Shyam Nandan Singh, Pradhan, Nagar Panchayat, Masodi, Patna.
42. Sri Pannalal Singh, Ward Commissioner, Nagar Panchayat, Masodi, Patna.
43. Sri Shail Sinha, Chairman, Nagar Panchayat, Masodi, Patna.
44. Sri Madan Prasad, Ward Commissioner, Nagar Parishad, Khagaul, Patna.
45. Dr.Gagan Dev Chandhari, Lecturer, Patna Inter College, Patna.
46. Mr.S.P.Tripathi, Adv.Photographer, Local News Paper, Patna.
47. Sri Chhote Malik, Ward Commissioner, Nagar Panchayat, Phulwarisharif, Patna
48. Sri Vijay Kumar, Member, Nagar Nigam, Patna.
49. Sri Pradeep Kumar Singh, Social Worker, Patna.
50. Sri Sheo Kumar Singh, Social Worker, Patna.
51. Sri Avinash Kumar, Patna.
52. Sri Dinesh Lal, Patna.
53. Sri Nageshwar, Chairman, Nagar Panchayat, Phulwarisharif, Patna.

54. Sri Onkar Nath Mishra, Member, Nagar Panchayat, Phulwarisharif, Patna.

Annexure P-V

3. Capacity Development for Urban Governance

(May 16, 2005)

1. Sri Brij Bhushan, Corporator, Nagar Nigam, Gaya.
2. Ms.Divya, Coordinator, NIRMAN(NGO), Patna.
3. Ms.Kirti Saurabh, Member, NIRMAN(NGO), Patna.
4. Sri Tarkeshwar Prasad, Dist.Planning Officer, Gaya.
5. Sri Uddhav Pandey, Chief Executive Officer, Nagar Nigam, Gaya.
6. Sri Ashok Kumar Singh, Executive Engineer, Nagar Nigam, Gaya.
7. Dr.Brij Nandan Prasad, Health Officer, Nagar Nigam, Gaya.
8. Sri Rama Raman Prasad Singh, Executive Engineer, Nagar Nigam, Gaya.
9. Sri Pankaj Kumar, Asstt. Engg., Regional Development Authority, Gaya.
10. Sri Subodh Kumar Singh, Junior Engg., Regional Dev. Authority, Gaya.
11. Sri Mahendra Prasad, Assistant, Duda Officer, Gaya.
12. Sri Shiv Prasad, Dist.Coordinator, Gaya.
13. Sri Rakesh Kumar, Observer-cum-Asstt.Engg., Nagar Nigam, Gaya.
14. Sri Indra Dev Vidhrohi, Chairman, Water Board, Gaya.
15. Sri Anil Sharma, Ward Corporator, Nagar Nigam, Gaya
16. Ms.Tabbassum Khanam, Ward Corporator, Nagar Nigam, Gaya.
17. Sri Sudesh Sharma, Ward Corporator, Nagar Nigam, Gaya.
18. Ms.Nazrat Jahan, Ward Corporator, Nagar Nigam, Gaya.
19. Sri Mukesh Ranjan, Corporator, Nagar Nigam, Gaya.
20. Ms.Shazla, Ward Councillor, Nagar Nigam, Gaya.
21. Sri Anil Kumar, Ward Corporator, Nagar Nigam, Gaya.
22. Sri Vishwanath Singh, Ward Corporator, Nagar Nigam, Gaya.

23. Ms.Jasim Khan, Councillor, Nagar Nigam, Gaya.
24. Ms.Zainab Khatoon, Corporator, Nagar Nigam, Gaya.
25. Ms.Renuka Palit, Corporator, Nagar Nigam, Gaya
26. Ms.Asha Devi, Corporator, Nagar Nigam, Gaya.
27. Ms.Renu Kumari Chaurasia, Ward Corporator, Nagar Nigam, Gaya.
28. Ms.Shanti Devi, Ward Corporator, Nagar Nigam, Gaya
29. Sri Sanjay Singh, Ward Corporator, Nagar Nigam, Gaya.
30. Sri Vinod Kumar Mandal, Ward Corporator, Nagar Nigam, Gaya.
31. Ms.Asha Devi, Ward Corporator, Ward No.26, Nagar Nigam,Gaya.
32. Sri Vikramaditya Singh Kushwaha, Ward Corporator, Nagar Nigam, Gaya.
33. Ms.Anita Sinha, Ward Commissioner, Nagar Nigam, Gaya.
34. Ms.Lacho Devi, Corporator, Nagar Nigam, Gaya
35. Sri Asad Parvej, Ward Corporator, Nagar Nigam, Gaya.
36. Sri Om Prakash Singh, Corporator, Nagar Nigam, Gaya.
37. Sri Sanjay Kumar, Ward Corporator, Nagar Nigam, Gaya.
38. Mohd.Salauddin, Ward Corporator, Nagar Nigam, Gaya.
39. Sri Ajay Sharma, Ward Corporator, Nagar Nigam, Gaya.
40. Smt.Sunita Devi, Ward Corporator, Nagar Nigam, Gaya.
41. Sri Surendra Kumar, Dainik Jagran, News Paper, Gaya.
42. Sri Atul Kumar Vinayak, Secretary, Communist Party,of India, Gaya.
43. Sri Shahvaz Ahmad Khan, Ward Corporator, Gaya.
44. Sri Damodar Goswami, Assistant, Nagar Nigam, Gaya.
45. Sri Ashok Kumar, Coordinator, Nagar Nigam, Gaya.
46. Sri Shyam Bhandari, Photographer, Dainik Jagran, News Paper,Gaya

JHARKHAND

Annexure P-VI

1. Workshop on National Urban Renewal Mission

(October 24, 2005)

1. Sri Kaushlesh Kumar Yadav, Junior Engineer, Nagar Palika, Girideeh.
2. Sri Anjani Kumar Mishra, Special Officer, Nagar Palika, Giridih.
3. Sri Anand Mohan Thakur, Special Officer, Nagar Palika, Ghakradhar Pur.
4. Sri Kameshwar Prasad, Special Officer, Nagar Palika, Khunti.
5. Sri Chittaranjan Kumar, Special Officer, Nagar Palika, Gumla.
6. Sri Vinay Kumar, Junior Engineer, Nagar Palika, Dumka.
7. Mr. Mukesh Kumar Verma, Dy. Administrator, Nagar Nigam, Ranchi.
8. Sri Dinesh Prasad, Special Officer, Nagar Palika, Adityapur.
9. Mr. Sushil Kumar Pathak, Chief Assistant, Nagar Palika, Chas.
10. Sri Parmeshwar Bhagat, Special Officer, Nagar Palika, Lohardanga.
11. Sri Digeshwar Tiwari, Special Officer, Nagar Palika, Chatra.
12. Sri Ramesh Kumar Prasad, Sanitary Inspector, Nagar Palika, Dhanbad.
13. Sri Nand Kishor Thakur, Special Officer, Nagar Palika, Latehar.
14. Dr. Rekha Rani Singh, Health Officer, Nagar Nigam, Ranchi.
15. Sri Vijay Kumar, Assistant Engineer, Nagar Palika, Jamshedpur.
16. Sri Makar Choudhary, Assistant Engineer, Rural Development, Special Division, Sindegi.
17. Sri Binay Kumar Singh, Junior Engineer, Municipality, Medeninagar (Daltonganj).
18. Sri Ram Krishna Ram, Assistant Engineer, Gramin Vikas Bishesh Pramandal, Ranchi.
19. Sri Nathuni Ram, I. Assistant, Notified Area Committee, Hussainabad.
20. Sri Sunil Kumar Sinha, Assistant Engineer, Works Sub Division, R.E.O., Sindega.

21. Sri B.Maheswari, Special Officer, Jugsalai Municipality, Jugsalai, Jamshedpur.
22. Sri Navin Kumar, Special Officer, Municipality, Seraikella,
Dist.Seraikella-Kharsawan.
23. Sri Krishna Prasad, Special Officer, Municipality, Garhwa, Jharkhand.
24. Sri Durganand, Town Planner, R.R.D.A., Ranchi.
25. Sri Vijay Kumar, Assistant Engineer, Notified Area, Jamshedpur.
26. Sri Ganesh Kumar, Special Officer, Mango Notified Area Committee, Jamshedpur.
27. Sri S.Choudhury, Anant Vikas Srott(NGO), Ranchi.
28. Sri Rajeev K.Sinha, Chief Project Co-ordinator, Anant Vikas
Srott(NGO), Doranda, Ranchi.

Annexure P-VII

2. Solid Waste Management (October 25-26, 2006)

1. Sri Kaushlendra Kumar Yadav, Junior Engineer, Nagar Palika, Girideeh
2. Sri Anjni Kumar Mishra, Special Officer Nagar Palika, Girideeh
3. Shankar Yadav, Speical Officer Nagar Palika, Jhumri Talayia
4. Sri Aanand Mohan Thakur, Special Officer Nagar Palika, Chakradharpur
5. Sri Kamleshwar Prasad, Speical Officer, Nagar Palika, Khunti
6. Sri Chitranjan Kumar, Speical Officer, Nagar Palika, Gumla
7. Sri Vinay Kumar, Junior Engineer, Nagar Palika, Dumka
8. Sri Mukesh Kumar Verma, Deputy Administrator, Nagar Nigam, Ranchi.
9. Sri Dinesh Prasad, Speical Officer, Nagar Palika, Adityapur
10. Sri Sushil Kumar Pathak, Chief Assistant, Nagar Palika, Chas
11. Sri Parmeshwar Bhagat, Speical Officer, Nagar Palika, Lohardanga
12. Sri Digeshwar Tiwari, Speical Officer, Nagar Palika, Chatra
13. Sri Ramesh Kumar Prasad, Sanitary Inspector, Nagar Palika, Dhanbad

14. Sri Nand Kishore Thakur, Speical Officer, Nagar Palika, Latehar
15. Dr. Rekha Rani Singh, Health Officer, Nagar Nigam, Ranchi
16. Sri Vijay Kumar, Assistant Engineer, Nagar Palika, Jamshedpur
17. Sri Makar Chaudhari, Assistant Engineer, Grameen, Simdega
18. Sri Vinay Kumar Singh, Junior Engineer, Nagar Palika, Modinagar
19. Sri Ramkrishna Ram, Assistant Engineer, Ranchi
20. Sri Nathuni Ram, Assistant Engineer, Notified Area Committee, Husainabad
21. Sri Sunil Kumar Sinha, Assistant Engineer, Nagar Palika, Simdega
22. Sri B. Maheshwari, Speical Officer, Nagar Palika, Jugaslaya
23. Sri Naveen Kumar, Speical Officer, Nagar Palika, Saraikela
24. Sri Krishna Prasad, Speical Officer, Nagar Palika, Gadhwā
25. Sri Durganand Minj, Town Planning, Ranchi Regional Development Authority, Ranchi
26. Sri Vijay Kumar, Assistant Engineer, Notified Area Committee, Jamshedpur
27. Sri Ganesh Kumar, Speical Officer, Mango Notified Area Committee, Jamshedpur
28. Sri S. Chaudhari, Non-Conventional Energy, Ranchi
29. Sri Rajeev Kumar Singh, Chief Project Co-ordinator, Non-Conventional Energy, Ranchi.

Annexure P -VIII

3. Property Tax Administration (October 27-28, 2005)

1. Sri Kaushlendra Kumar Yadav, Junior Engineer, Nagar Palika, Girideeh
2. Sri Anjni Kumar Mishra, Special Officer, Nagar Palika, Girideeh
3. Sri Shankar Yadav, Speical Officer, Nagar Palika, Jhumri Talayia
4. Sri Aanand Mohan Thakur, Special Officer, Nagar Palika, Chakradharpur
5. Sri Kamleshwar Prasad, Speical Officer, Nagar Palika, Khunti

6. Sri Chitranjan Kumar, Speical Officer, Nagar Palika, Gumla
7. Sri Vinay Kumar, Junior Engineer, Nagar Palika, Dumka
8. Sri Mukesh Kumar Verma, Deputy Administrator, Nagar Nigam, Ranchi
9. Sri Dinesh Prasad, Speical Officer, Nagar Palika, Adityapur
10. Sri Sushil Kumar Pathak, Chief Assistant, Nagar Palika, Chas
11. Sri Parmeshwar Bhagat, Speical Officer, Nagar Palika, Lohardanga
12. Sri Digeshwar Tiwari, Speical Officer, Nagar Palika, Chatra
13. Sri Ramesh Kumar Prasad, Sanitary Inspector, Nagar Palika, Dhanbad
14. Sri Nand Kishore Thakur, Speical Officer, Nagar Palika, Latehar
15. Dr. Rekha Rani Singh, Health Officer, Nagar Nigam, Ranchi
16. Sri Vijay Kumar, Assistant Engineer, Nagar Palika, Jamshedpur
17. Sri Makar Chaudhari, Assistant Engineer, Grameen, Simdega
18. Sri Vinay Kumar Singh, Junior Engineer, Nagar Palika, Modinagar
19. Sri Ramkrishna Ram, Assistant Engineer, Grameen, Ranchi
20. Sri Nathuni Ram, Assistant Engineer, Notified Area Committee, Husainabad
21. Sri Sunil Kumar Sinha, Assistant Engineer, Nagar Palika, Simdega
22. Sri B. Maheshwari, Speical Officer, Nagar Palika, Jugaslaya
23. Sri Naveen Kumar, Speical Officer, Nagar Palika, Saraikela
24. Sri Krishna Prasad, Speical Officer, Nagar Palika, Gadhwa
25. Sri Durganand Minj, Town Planning, Ranchi Regional Development Authority, Ranchi
26. Sri Vijay Kumar, Assistant Engineer, Notified Area Committee, Jamshedpur
27. Sri Ganesh Kumar, Speical Officer, Mango Notified Area Committee, Jamshedpur
28. Sri S. Chaudhari, Non-Conventional Energy, Ranchi
29. Sri Rajeev Kumar Singh, Chief Project Co-ordinator, Non-Conventional Energy, Ranchi

MADHYA PRADESH

Annexure P-IX

1. Managing Urban Services

(June 14-15, 2005)

1. Sri A.S.Dangi, O.S.D., Urban Administration & Development Department, Government of M.P., Bhopal.
2. Prof.H.M.Misra, M.P.Academy Administration & Management, Bhopal.
3. Sri S.Dubey, Dy.Director, Bhopal.
4. Mrs.J.Gupta, DUDA, Bhopal.
5. Sri K.S.Bhadhouria, Chief Municipal Officer, Nagar Panchayat, Sonkutch.
6. Sri S.N.Misra, Chief Municipal Officer, Nagar Panchayat, Rahatgarh.
7. Sri R.N.Namdev, Chief Municipal Officer, Nagar Panchayat, Sultanpur.
8. Sri R.S.Sharma, Chief Municipal Officer, Nagar Panchayat, Ganj Basoda.
9. Sri Vishwajeet Kushwaha, Chief Municipal Officer, Nagar Panchayat, Chhatarpur.
10. Sri Arun Pateria, Chief Municipal Officer, Nagar Panchayat, Khajuraho.
11. Sri R.C.Jain, Chief Municipal Officer, Nagar Panchayat, Rajgarh.
12. Sri S.N.Misra, Chief Municipal Officer, Nagar Palika, Shujalpur.
13. Sri V.P.Dixit, Chief Municipal Officer, Nagar Palika, Raisen.
14. Sri K.S.Gehlot, Chief Municipal Officer, Nagar Palika Parishad, Jowara.
15. Sri U.S.Tiwari, Chief Municipal Officer, Nagar Palika, Udaipura.
16. Smt.J.Gunjan, P.O., DUDA, Bhopal.
17. Smt.Nutan Mudgal, Supervisor, DUDA, Bhopal.
18. Sri Jagdish Solanki, C.O., DUDA, Bhopal.
19. Sri M.M.Pathak, C.O., DUDA, Bhopal.
20. Smt.S.Koche, C.O., DUDA, Bhopal.

21. Smt.Rajni Sharma, C.O., DUDA, Bhopal.
22. Sri D.R.Srivastava, C.O., DUDA, Bhopal.
23. Sri A.S.Chauhan, C.O., DUDA, Bhopal.
24. Smt.P.Gupta, Supervisor, DUDA, Bhopal.
25. Smt.Anita Kamathe, C.O., DUDA, Bhopal.
26. Sri A.K.Shukla, C.M.O., Nagar Palika, Panna.
27. Smt.S.Jyoti Meshram, C.O., DUDA, Bhopal.
28. Sri S.K.Singh, C.M.O., Nagar Palika, Damoh.
29. Sri Sanjay Dubey, Reporter, Agniban, Bhopal.
30. Sri R.L.Rajak, Urban Administration and Development, Bhopal.
31. Sri Anand Dube, Reporter, Nai Dunia, Bhopal.
32. Sri S.K.Jain, ElCO, Bhopal.
33. Sri S.K.Dubey, Divisional Dy.Director, Bhopal.
34. Sri M.Prakash, Reporter, Sandhya Prakash, Bhopal.

Appendix P-X

2. Public-Private Partnership in Urban Services (June 16-17, 2005)

1. Sri A.S.Dangi, O.S.D., Urban Administration & Development Department, Government of M.P., Bhopal.
2. Prof.H.M.Misra, M.P.Academy Administration & Management, Bhopal.
3. Sri S.K.Dubey, Divisional Dy.Director, Bhopal.
4. Sri U.S.Chaturvedi, Chief Municipal Officer, Nagar Palika Parishad, Itarsi.
5. Sri Himanshu Bhatt, Chief Municipal Officer, Nagar Panchayat, Bairasia.
6. Sri B.K.Dixit, C.M.O., Nagar Panchayat, Maksi.
7. Sri G.P.Yadav, C.M.O., Nagar Panchayat, Pipliya Mandi.
8. Sri R.K.Jain, C.M.O., Nagar Palika, Barwani.

9. Sri D.P.Rusia, C.M.O., Nagar Panchayat, Obaidullganj.
10. Sri K.B.Srivastava, C.M.O., Nagar Panchayat, Dindori.
11. Sri Suresh Rewal, C.M.O., Nagar Palika, Hoshangabad.
12. Sri O.P.Jha, Project Officer, DUDA, Tikamgarh.
13. Sri S.K.Singh, Project Officer, DUDA, Vidisha.
14. Sri T.N.Raje, P.O., DUDA, Dhar.
15. Sri Promod Pathak, A.P.O., DUDA, Panna.
16. Sri G.K.Meshram, C.M.O., Nagarpalika, Balaghat.
17. Sri Sudhir Singh, C.M.O., Nagar Palika, Damoh.
18. Sri Gyanendra Yadav, C.M.O., Nagar Palika, Siwani.
19. Sri Abhay Misra, P.O., DUDA, Satna.
20. Sri S.K.Jain, P.O., DUDA, Dewas.
21. Smt.Swati, DUDA, Bhopal.
22. Smt.Nutan, DUDA, Bhopal.
23. Smt.S.Sharma, C.O., DUDA, Bhopal.
24. Sri R.N.Sharma, P.O., DUDA, Shivpuri.
25. Sri Jagdish, C.O., DUDA, Bhopal.
26. Smt.Sharda, C.O., DUDA, Harda.
27. Smt.Archana Kalraiya, C.O., DUDA, Bhopal.
28. Sri P.K.Vimal, C.O., DUDA, Bhopal.
29. Smt. Khare, C.O., DUDA, Bhopal.
30. Sri H.N.Singh, DUDA, Bhopal.
31. Sri M.M.Pathak, DUDA, Bhopal.
32. Sri Pawan Namdev, C.O., DUDA, Bhopal.
33. Smt.Anjuli, C.O., DUDA, Bhopal.
34. Sri D.R.Srivastava, C.O., DUDA, Bhopal.
35. Sri K.Solanki, C.O., DUDA, Shivpuri.

36. Smt.Jyothsna, P.O., DUDA, Bhopal.
37. Sri P.Verma, Reporter, Bhaskar, Bhopal.
38. Sri K.Raghavan, Reporter, Sandhya Prakash, Bhopal.

Annexue P-XI

3. Management of Urban Services with Private Partnership (August 23, 2005)

1. Sri Arun Kumar Patraiya, Chief Municipal Officer, Nagar Panchayat, Khajuraho, Chaterpur.
2. Sri Ram Gulam Dwivedi, Chief Municipal Officer, Nagar Panchayat, Bankswaha.
3. Sri Bihari Singh Rajput, Chief Municipal Officer, Nagar Panchayat, Rahatgarh, Sagar.
4. Sri Vishnu Datt Mishra, Chief Municipal Officer, Nagar Panchayat, Gari Malhara, Chaterpur.
5. Sri Jagmohan Sharma, Chief Municipal Officer, Nagar Panchayat, Shahgarh, Sagar.
6. Sri Nirankar Pathak, Chief Municipal Officer, Nagar Panchayat, Harpalpur, Chaterpur.
7. Sri S.S.Tewari, Chief Municipal Officer, Nagar Palika Parishad, Distt.Chaterpur.
8. Sri Lakhan Lal Chaurasia, Chief Municipal Officer, Nagar Panchayat, Bara Malhara, Chaterpur.
9. Sri Nisar Mohammad, Chief Municipal Officer, Nagar Panchayat, Banda, Sagar.
10. Sri Shashi Bhushan Mishra, Chief Municipal Officer, Nagar Panchayat, Bihawar, Chaterpur.

11. Sri Shiv Karan Sansiya, Chief Municipal Officer, Nagar Panchayat, Chandla, Chaterpur.
12. Sri Imtiyaz Hussain, Chief Municipal Officer, Nagar Panchayat, Dhuwara, Chaterpur.
13. Sri B.B.Sahu, Chief Municipal Officer, Nagar Panchayat, Naugaon, Chaterpur.
14. Sri Sanjesh Kumar Nayak, Chief Municipal Officer, Nagar Panchayat, Maharajpur, Chaterpur.
15. Sri Sanjay Kumar Singh, Revenue Inspector & Chief Municipal Officer, Nagar Panchayat, Rajnagar, Chaterpur.
16. Sri Arun Shukla, Chief Municipal Officer, Nagar Panchayat, Baragarh, Chaterpur.
17. Sri Harisharan Richaria, Chief Municipal Officer, Nagar Panchayat, Rahli, Chaterpur.
18. Sri Lalji Prasad Namdev, Chief Municipal Officer, Nagar Panchayat, Shahpur, Sagar.
19. Sri Ashok Dixit, Project Officer, Nagar Palika Parishad, Chaterpur
20. Dr.Harikrishna Pandey, Project Officer, DUDA, Sagar (M.P.)
21. Sri G.L.Patel, Project Officer, DUDA, Sagar(M.P.).
22. Sri Balendu Shukla, Gen.Secretary, Environment Protection Union, Chaterpur.
23. Sri Deependra Kumar Pandey, Member, Environment Protection Union, Chaterpur.
24. Sri Shailendra Verma, Member, Environment Protection Union, Chaterpur.
25. Sri Ashish Tewari, Sub-Engineer, Nagar Palika Parishad, Panna.
26. Sri Dharendra Vishwakarma, T.V.Channel, Near State Bank, Mohalla Beniganj, Chaterpur.
27. Sri L.L.Pathak, Chief Municipal Officer, Satai.

28. Sri Ajay Awasthi, President, Global Vipage, Khajuraho.
29. Sri R.S.Awasthi, Nagar Panchayat, Lauri.
30. Sri G.P.Dixit, Nagar Panchayat, Lauri.
31. Sri L.L.Tewari, Nagar Panchayat, Shahgarh.
32. Sri Babu Lal Shukla, Nagar Panchayat, Satai.

Annexure P-XII

4. Rain Water Harvesting (August 24, 2005)

1. Sri Prakash Pandey, Member of Parliament, Nagar Panchayat, Khajuraho.
2. Sri Ram Milan Anuragi, Chairman, Nagar Panchayat, Barigarh.
3. Sri Hargovind Ahirwar, Chairman, Nagar Panchayat, Gari Malhara.
4. Sri Manik Chandra Ahirwar, Chairman, Nagar Panchayat, Maharajpur.
5. Smt. Savitri Rai, Chairman, Nagar Panchayat, Lauri, Distt.Chatarpur.
6. Sri Harishankar Prajapati, Chairman, Nagar Panchayat, Bakswaha, Distt.Chaterpur.
7. Sri Anjul Saxena, Chairman, Nagar Palika Parishad, Naugaun, Distt.Chaterpur.
8. Ms.Kesharbai Pandey, Chairman, Nagar Panchayat, Khajuraho.
9. Sri Chote Lal Vishwakarma, Chairman, Nagar Panchayat, Vijawar.
10. Sri Malkhan Faujdar, Chairman, Nagar Panchayat, Dhuwara.
11. Sri Virendra Kumar Chourasia, Vice Chairman, Nagar Panchayat, Gari Malhara, Chaterpur.
12. Sri Hariram Chourasia, Vice Chairman, Nagar Panchayat, Marajpur.
13. Sri Krishna Datt Dixit, Vice Chairman, Nagar Panchayat, Chandla.
14. Sri Manish Bajpei, Vice Chairman, Nagar Panchayat, Bijawar.

15. Sri Ravishankar Khare, Vice Chairman, Nagar Panchayat, Bakswaha, Chaterpur.
16. Sri Sunil Mishra, Chairman, Nagar Panchayat, Bara Malhara, Chaterpur.
17. Sri Vishal Rai, Vice Chairman, Nagar Panchayat, Harpalpur.
18. Sri Shashibhushan Awasthi, Vice Chairman, Nagar Panchayat, Khajuraho, Chaterpur.
19. Sri Bhawanideen Patel, Vice Chairman, Nagar Panchayat, Lauri.
20. Sri Birendra Singh Bundela, Vice Chairman, Nagar Panchayat, Bara Malhara.
21. Smt. Anwari Khatun, Chairman, B.M.P., Chaterpur.
22. Smt. Anita Verma, Chairman, Nagar Panchayat, Harpalpur.
23. Sri Mathura Kushwaha, Vice Chairman, Nagar Panchayat, Satai.
24. Sri Lalji Singh, Vice Chairman, Nagar Panchayat, Barigarh.
25. Sri Ram Gupta, Vice Chairman, Nagar Palika, Chaterpur.
26. Sri B.L. Gupta, Nagar Panchayat, Lauri, Chaterpur.
27. Sri Ajay Awasthi, Chairman, Global Village, Khajuraho, Chaterpur.
28. Sri Bharat Singh Ghosh, Sub-Engineer, Nagar Panchayat, Chandla.
29. Sri Rakesh Chourasia, Councillor, Nagar Panchayat, Bijawar.
30. Smt. Seema Kaushal, Community Organiser, Nagar Panchayat, Garimalhara, Chaterpur.
31. Smt. Arti Rawat, Community Organiser, Nagar Palika Parishad
32. Smt. Tara Gupta, Community Organiser, Nagar Panchayat, Maharajpur, Chaterpur.
33. Smt. Sushmita Saxena, Community Organiser, Nagar Panchayat, Bara Malhara.
34. Smt. Kalpana Srivastava, Community Organiser, Nagar Palik Nigam, Sagar.
35. Km. Hemlata Choubey, Community Organiser, Nagar Palik Nigam, Garakota.
36. Km. Anisha Kureishi, Community Organiser, Nagar Palik Nigam, Devri.

37. Sri G.P.Dixit, Assistant, Nagar Panchayat, Lauri, Dist.Chaterpur.
38. Sri Balendu Shukla, Paryavaran Sarankshan Sangh, Chaterpur.
39. Sri Ajay Tikraya, Paryavaran Sarankshan Sangh, Chaterpur.
40. Sri Abhay Tikraya, Paryavaran Sarankshan Sangh, Chaterpur.
41. Sri Babu Lal Shukla, Paryavaran Sarankshan Sangh, Chaterpur
42. Sri Dheerendra Vishwakarma, Paryavaran Sarankshan Sangh, Chaterpur
43. Smt.Rani, Community Organiser, Nagar Panchayat, Gari Malhara.
44. Sri Anuj Saxena, Press Reporter, Nai Duniya, Chaterpur.
45. Sri Kaushal, Press Reporter, Chaterpur Bhasker, Chaterpur.
46. Sri Rohit Kumar, Press Reporter, Nav Bharat, Chaterpur.
47. Sri Kamal Srivastava, Dainik Bhaskar, Chaterpur.
48. Sri Amrendra Sinha, Dainik Krishna Kranti, Chaterpur.
49. Sri Suraj Kishore, Dainik Krishna Kranti, Chaterpur.
50. Sri Deepak Chaurasia, Dainik Bhaskar, Chaterpur.

Annexure P-XIII

5. Disciplinary Action

(October 24-25, 2005)

1. Dr.Madhu Saxena, Chief Municipal Officer, Nagar Palika, Badnagar, Distt.Ujjain.
2. Sri Sandeep Srivastava, Chief Municipal Officer, Nagar Palika Parishad, Betul.
3. Sri Ravi Bhatt, Chief Municipal Officer, Nagar Palika, Khilchipur, Rajgarh.
4. Sri K.S.Bhadoria, Chief Municipal Officer, Nagar Panchayat, Sonkach, Dewas.
5. Sri Saurabh Gaur, Revenue Inspector, Nagar Palika Parishad, Shivpuri.
6. Sri G.P.Yadav, Chief Municipal Officer, Nagar Panchayat, Pipliyamedi, Mandsaur.

7. Sri Ram Kumar Kartikeya, Chief Municipal Officer, Nagar Palika Parishad, Guna.
8. Sri Kanti Chandar Kaloya, Chief Municipal Officer, Nagar Palika Parishad, Malhargarh, Mandsaur.
9. Sri Vishnu Prasad Dixit, Chief Municipal Officer, Nagar Panchayat, Maheshwar, Khargaun.
10. Sri Kailash Bihari Srivastava, Chief Municipal Officer, Nagar Palika Parishad, Raisen, Raisen.
11. Sri Madan Kumar Chourasia, Chief Municipal Officer, Nagar Palika Parishad, Chindwara.
12. Sri Adhar Singh Kumhar, Chief Municipal Officer, Nagar Panchayat, Depalpur, Indore.
13. Sri C.K.Meshram, Chief Municipal Officer, Nagar Palika Parishad, Balaghat.
14. Sri R.C.Jain, Chief Municipal Officer, Nagar Panchayat, Vyavara, Rajgarh.
15. Sri Vijay Bahadur Singh, Chief Municipal Officer/Project Officer, DUDA, Rajgarh.
16. Sri Subhash Chand Gupta, Chief Municipal Officer, Nagar Palika Parishad, Panagar, Jabalpur.
17. Sri Uma Shankar Tewari, Chief Municipal Officer, Nagar Panchayat, Udaipur, Distt.Raisen.
18. Sri Shree Krishna Sharma, Chief Municipal Officer, Nagar Palika, Pipariya Distt.Hosangabad.
19. Sri Arvind Kapoor, Chief Municipal Officer, Nagar Palika Parishad, Gadarwara, Distt.Narsinghpur.

Annexure P-XIV

6. Management of Urban Poverty Alleviation Programmes

(November 9-11, 2005)

1. Smt.Jyotsna Gupta, Project Officer, DUDA, Bhopal.
2. Sri Sunil Kumar Singh, Project Officer, DUDA, Vidisha
3. Sri Pawan Kumar Rai, Project Officer, DUDA, Sivani.
4. Sri B.B.Tewari, Project Officer, DUDA, Hosangabad.
5. Sri Mahendra Pal Singh, Project Officer, DUDA, Bhind.
6. Sri Rakesh Nigam, Project Officer, DUDA, Shahdol.
7. Sri S.Kumar, Project Officer, DUDA, Ratlam.
8. Sri R.K.Srivastava, Project Officer, DUDA, Gwalior.
9. Sri Ratnakar Singh Chauhan, Project Officer, DUDA, Jabalpur.
10. Sri Abhay Kumar Mishra, Project Officer, DUDA, Satna.
11. Sri M.Ashraf, Project Officer, DUDA, Mureina.

Annexure P-XV

7. Urban Poverty Alleviation : Problems & Prospects

(December 21-23, 2005)

1. Sri B.K.Singh, Project Officer, DUDA, Shivpuri, Madhya Pradesh.
2. Sri R.Peernayak, Project Officer, DUDA, Guna, Madhya Pradesh.
3. Sri D.S.Chauhan, Project Officer, DUDA, Ashoknagar, Madhya Pradesh.
4. Sri Ram Niwas Sharma, Project Officer, DUDA, Datiya, Madhya Pradesh.
5. Sri S.B.Singh, Project Officer, DUDA, Indore, Madhya Pradesh.
6. Smt.Neeraja Raje Bhatt, Project Manager, DUDA, Dhar, Madhya Pradesh.
7. Sri R.K.Jain, Project Officer, DUDA, Badwani, Madhya Pradesh.
8. Sri R.S.Mandloi, Project Officer, DUDA, Jhabua, Madhya Pradesh.
9. Sri S.K.Sinha, Project Officer, DUDA, Khargaun, Madhya Pradesh.

10. Sri S.N.Jharia, Project Officer, DUDA, Jheela, Madhya Pradesh.
11. Sri Manoj Pathak, Project Officer, DUDA, Ujjain, Madhya Pradesh.
12. Sri S.K.Jain, Project Officer, DUDA, Dewal, Madhya Pradesh.
13. Sri Netram Salom, Project Officer, DUDA, Shajapur, Madhya Pradesh.
14. Sri Himanshu Bhatt, Project Officer, DUDA, Shihore, Madhya Pradesh.
15. Sri P.C.Dube, Project Officer, DUDA, Raisen, Madhya Pradesh.
16. Sri Rajmani Pandey, Project Officer, DUDA, Harda, Madhya Pradesh.
17. Sri Tohan Kumar, Project Officer, DUDA, Baitul, Madhya Pradesh.
18. Sri Vijay Bahadur Singh Chauhan, Project Officer, DUDA, Byavara, Rajgarh, Madhya Pradesh.
19. Sri Sudhakar Singh, Project Officer, DUDA, Sagar, Madhya Pradesh.
20. Sri R.K.Mishra, Project Officer, DUDA, Damoh, Madhya Pradesh.
21. Sri H.K.Pathak, Project Officer, DUDA, Panna, Madhya Pradesh.
22. Sri Subhash Agrawal, Project Officer, DUDA, Chhaterpur, Madhya Pradesh.
23. Sri Pradeep Jain, Project Officer, DUDA, Tikamgarh, Madhya Pradesh.
24. Smt.Shanti Pandey, Project Officer, DUDA, Rewa, Madhya Pradesh.
25. Sri Shailendra Singh, Project Officer, DUDA, Seedhi, Madhya Pradesh.
26. Sri Rakesh Nigam, Project Officer, DUDA, Sahdol, Madhya Pradesh.
27. Sri T.S.Kumare, Project Officer, DUDA, Umaria, Madhya Pradesh.
28. Sri Dinesh Tripathi, Project Officer, DUDA, Narsinghpur, Madhya Pradesh.
29. Sri S.C.Sahu, Project Officer, DUDA, Mandla, Madhya Pradesh.
30. Sri A.S.Kanwar, Project Officer, DUDA, Dindori, Madhya Pradesh.
31. Sri V.K.Poddar, Project Officer, DUDA, Balaghat, Madhya Pradesh.

ORISSA

Annexure P-XVI

1. (i) Urban Poverty Alleviation Programmes (Two)

(11-12 May, 2005)

1. Sri Sudarsan Pradhan, T.C/I/C.
2. Sri Rabinarayan Mohanty, C.O.I/C.
3. Sri Sanjay Kumar Chatterjee, C.O.I/C
4. Sri Nityananda Biswal, C.O.I/C.
5. Sri Niranjan Das, Jr.Asst.I/C.
6. Sri Sajoj Kumar Sahoo, C.O.I/C.
7. Sri Narottam Nath, C.O.I/C.
8. Sri Sanjay Kumar, C.O.I/C.
9. Sri Abhaya Kumar Das, C.O.I/C.
10. Sri Bhuleana Nanda Sahoo, C.O.I/C.
11. Sri Surendra Prasad Mohanty, C.O.
12. Sri Siba Sankar Pradhan, C.O.I/C.
13. Sri Bibekananda Mohapatra, C.O.I/C,
14. Sri Gopinath Dalai, C.O.I/C.
15. Sri Kashinath Gouda, C.O. I/C.
16. Sri J.K.Rao, C.O:I/C
17. Sri S.Mohanty, C.O.I/C.
18. Sri Anil Kumar, Accountant.
19. Sri Surendra Nath, C.O.I/C.
20. Sri N.K.Mishra, C.O.Incharge.
21. Sri Aruna Kumar, C.O.I/C.
22. Sri Sankarsana, C.O.

23. Sri P.K.Das, C.O.
24. Sri D.K.Singh, C.O.I/C
25. Sri Santosh, C.O.I/C.
26. Sri Laxman Chandra, C.O.I/C.
27. Sri A.Kumar, Project Manager,SUDA.
28. Sri Sashibhusan Mishra, Ex.Member Secretary, SUDA
29. Sri Manjubala, Edu.Officer, SUDA.

Annexure P-XVII

(ii) (13-14 MAY, 2005)

1. Sri Kumuda Chandra Bisoyi, Sr.Asst. & I/C C.O.
2. Sri Gokul Chandra Mohpatro, C.O.I/C.
3. Sri Loknath Patra, C.O.I/C.
4. Sri Satrughna Naik, C.O.I/C.
5. Sri Narayan Meher, C.O.I/C.
6. Sri Saroj Kumar Purohit, C.O.I/C.
7. Sri Gajendra Guru, C.O.I/C.
8. Sri Suren Bishoyi, C.O.I/C.
9. Sri Pradeep Kumar Nanda, C.O.I/C.
10. Prasanna Kumar Mohanty, C.O.I/C.
11. Sri Bhajan Kumar Sen, C.O.I/C
12. Sri Athar Khan, C.O.I/C.
13. Sri Sanjib Pradhan, C.O.I/C.
14. Sri Susen Kumar Purohit C.O.I/C.
15. Sri Ramesh Chandra Sahu, C.O.I/C
16. Sri Prakash Chandra Sahoo, C.O.I/C.
17. Sri A.Kumar, Project Manager,SUDA

18. Sri J.Behara, M.S.,SUDA.
19. Sri G.S.Pathak, Jr.Asst.,I/C Computer.
20. Sri Purna Chandra Panda, C.O.
21. Sri Sashibhusan Mishra, Ex.Member Secy.
22. Sri H.B.Mahananda, C.O.I/C.
23. Sri H.S.Thakur, C.O.I/C.
24. Sri Pramoda Kumar Adhikary, O.M.(T.C.).
25. Sri Manjubeela, Educationalist,SUDA.
26. Sri K.S.Panda, Jr.Asstt.
27. Sri V.Prasad Rao, Jr.Asstt.
28. Sri Jaganath Behra, P.D.,SUDA.
29. Sri R.B.Nayak, DMA, Govt. of Orissa.

Annexure P-XVIII

2. Property Tax Administration

(9-10, September 2005)

1. Sri P.K. Hota, Sub-Collector & Administrator, Kendrapara Municipality, Kendrapara.
2. Sri B. Patri, Executiver Officer, Kendrapara Municipality, Kendrapara.
3. Sri B.B. Mishra, Valuation Officer, Housing and Urban Development Department, Bhubaneswar.
4. Sri D. Nayak, Tahasildar & Executive Officer, Bhadrak
5. Sri A.K. Sahu, Sr. Assistant, Valuation Organisation
6. Sri B.K. Tripathy, Sr. Assistant, Valuation Organisation
7. Sri R. C. Das
8. Sri U.K. Cun
9. Sri Ashok Kumar Kanungo, Executive Officer, Municipality, Khurda.

Annexure P-XIX

3. Orientation Training on NURM (September 11-12, 2005)

1. Sri Pravakar Khuntia, Executive Officer, Tharsuguda Municipality, Puri
2. Sri P.K. Patnaik, Executive Officer, Konark Development Authority, Puri
3. Sri Surendra Bahera. Associate Town Planner, Directorate of Town Planning, Bhubaneswar
4. Sri L.P. Patnaik, Planning Member, Berhampur Development Authority, Berhampur.
5. Sri R.K. Dalai, Executive Officer, Kesingo Municipality, Kalamandi
6. Ms. Manu Suscain, SUDA, Bhubaneswar.
7. Sri Sumanta Kumar Executive Officer, Banpada Municipality, Banpada
8. Sri Kirson Bihari Nayak, Asstt. Engineer, Directorate of Town Planning, Bhubaneswar.
9. Sri Pradip Kumar mohanty, Executive Officer, Burla
10. Sri Bisnu Prasad Rakshit, Chairman, NAC, Sambalpur.
11. Sri Bijay Kumar Bhayan, Asstt. Town Planning, T.P. Unit, Bhubaneswar.

Annexure P-XX

4. Public-Private Partnership in Municipal Services (September 14-15, 2005)

1. Ms. N. Rama Gouri, Chairperson, Rayagada Municipality, Rayagada
2. Sri Somnath Salino, Executive Officer, Jeypore Municipality Jeypore.
3. Sri Raj Kishore Das, Executive Officer, Rayagada Municipality, Rayagada
4. Sri Antaryami Nath, Executive Officer, Jeypore Municipality, Jaypore.

5. Sri J.K. Chairman, Rayzola
6. Sri S.H. Kaushik, Chairman, Rayzola
7. Smt. Jaambaobati Dailai, Chairperson, Bargaroh Municipality,
8. Dr. Prasanna Kumar Pattaseona, Executive Officer, NAC, Pipli
9. Sri B.N. Panda, Executive Officer, NAC, Jarleswar
10. Sri B.S. Thakur, Executive officer,
11. Sri B.B. Behera, H.A.
12. Sri L. Rama Rao, Accountant, Rayagada Municipality, Rayagada.
13. Sri S. Bhatt, Councillor, N.A.C. Pipli
14. Sri Nir Chairperson,

UTTAR PRADESH

Annxure P-XXI

1. Property Tax Administration (June 7-9, 2005)

1. Sri Satish Chandra Mishra, Assistant Municipal Commissioner, Nagar Nigam, Varanasi
2. Sri Shiv Kumar Pandey, Assistant Municipal Commissioner, Nagar Nigam, Kanpur
3. Sri Anil Kumar, Assistant Municipal Commissioner, Nagar Nigam, Aligarh
4. Sri S.K. Singh, Executive Officer, Nagar Palika Parishad, Lakhimpur-Kheri
5. Sri Virendra Pratap Singh, Executive Officer, Nagar Palika Parishad, Sultanpur
6. Sri K.N. Kanujia, Executive Officer, Nagar Palika Parishad, Orai
7. Sri B.D. Bhat, Executive Officer, Nagar Palika Parishad, Mainpuri
8. Sri Durga Prasad Singh, Executive Officer, Nagar Palika Parishad, Mirzapur
9. Sri Rajeshwar Singh, Executive Officer, Nagar Palika Parishad, Mughalsarai
10. Sri Vansh Raj Singh, Executive Officer, Nagar Palika Parishad, Jaunpur
11. Sri Sumit Kumar, Executive Officer, Nagar Palika Parishad, Townhall, Shahjahanpur
12. Sri Raj Kumar Gupta, Executive Officer, Nagar Palika Parishad, Bela, Pratapgarh
13. Sri Satyendra Kumar Tiwari, Executive Officer, Nagar Palika Parishad, Gaziabag
14. Sri R.R. Shukla, Section Officer/Secretary, Nagar Nigam, Kanpur.

Annexure P-XXII

2. Workshop on Our Rivers: Linking Lives and Livelihoods (June 8, 2005)

1. Dr. H.S. Yaduvanshi, Joint Director-cum-Chief Appraisal, Directorate of Environment, Government of U.P., Lucknow
2. Sri Rupesh Jaiswal Consultant (UCD Project) Based at Agra
3. Prof. (Mrs.) Akhileshwari Nath, Head, Deptt. of Zoology Patna University, Patna
4. Dr. R.K. Sardana Deputy Director of Environment, Government of U.P., Lko.
5. Dr. Sarbani Das, WWF India, 172, B Lodhi Estate, New Delhi – 110003
6. Dr. S.S.A. Jafri Sr. Fellow, Giri Institute of Development Studies, Lucknow
7. Sri Rakesh K. Jaiswal Eco-Friends, Kanpur
8. Sri. M.P. Singh Bhartiya Sewa Sansthan, Lucknow
9. Dr. Bipin Chandra, South Asia Network on Dams, River and People (SANDARP) Delhi
10. Sr. S.S. Sharma Mayana Gramodaya Sewa Sansthan, Murari Nagar, Khurja
11. Sri. Avadhesh Gangvar, CEE, Lucknow
12. Sri. J. Dixit Eco-Friends Kanpur
13. Sri. P.Jaiswal, Eco-Friends Kanpur
14. Sri. Satish Kumar CEE, Lucknow
15. Prof. C.P.Barthwal, Dean, Faculty of Arts, Lucknow University Lucknow
16. Ms. Shruti Shukla, Project Officer, PSEB, Mohali
17. Dr. N.N. More, School of Environment Science, BBA University, Lucknow
18. Sri. H. Agrawal, E.P.G., Lucknow
19. Sri. V.P.Singh Indian Science Communication Society, Lucknow
20. Sri. Suresh Pandey, Indian Science Communication Society Lucknow

21. Sri. S.P.Verma, Deputy Director of Environment, Lucknow
22. Ms. Akanksha Srivasatava, Jr. Research Fellow, Deptt. of Public Administration University of Lucknow, Lucknow
23. Sri. R.K.Misra Research Scholar, Deptt. of Political Science, University of Lucknow, Lucknow
24. Sri. V.P.Singh Deptt. of Political Science, University of Lucknow, Lucknow
25. Sri. Gopal Krishna, Deptt. of Political Science, University of Lucknow, Lucknow

26. Dr. Ram Boojh, Scientist Incharge, CEE, Lucknow
27. Ms. Pallavi Tyagi, CEE, Lucknow

RCUES

28. Prof. Nishith Rai Director
29. Dr. (Mrs.) Urmila Bagga Joint Director
30. Dr. (Mrs.) Richa Varmani Joint Director
31. Dr. Padma Iyer Deputy Director
32. Dr. Rajeev Narayan, Deputy Director
33. Dr. U.B.Singh Joint Director

U.S.A.

34. Ms. Carrie Knowlton University of Michigan
35. Ms. Sharon Gordji, University of Michigan

Annexure P-XXIII

3. Building Municipal Capacity through Resource Mobilization (June 16-18, 2005)

1. Sri Harish Chandra, Asstt.Municipal Commissioner, Nagar Nigam, Allahabad.

2. Sri Vinod Kumar Gupta, Sahayak Nagar Ayukt, Nagar Nigam, Bareilly.
3. Sri Rama Shanker Dixit, Executive Officer, Municipal Council, Akbarpur.
4. Sri Dinesh Prasad Misra, Executive Officer, Nagar Palika Parishad, Jalesar, Etah.
5. Sri Dinesh Prasad Misra, Executive Officer, Nagar Palika Parishad, Jalesar, Etah.
6. Sri Nandkishore Lal, Executive Officer, Municipal Board, Biswan Sitapur.
7. Sri Rakesh Kumar Misra, Executive Officer, Nagar Palika Parishad, Pukhrayan, Kanpur Dehat.
8. Sri S.R. Chaurasia, Accounts Officer, Nagar Nigam, Aligarh.
9. Sri Syed Baquir Raza, Accounts Officer, Nagar Nigam, Allahabad.
10. Sri Ram Bahadur Singh, Accounts Officer, Nagar Nigam, Moradabad.
11. Sri Abdul Ahad Khan, Accounts Officer, Nagar Nigam, Bareilly.
12. Sri Siya Ram Tripathi, Accounts Officer, Nagar Nigam, Meerut.

Annexure P-XIV

4. Capacity Building for Efficient Financial Management of Urban Local Bodies (July 13-15, 2005)

1. Km. Purnima, Executive Officer, Nagar Palika Parishad, Golavate (Bulandshahar)
2. Sri K.N. Kanaujia, Executive Officer, Nagar Palika Parishad, Auraiya
3. Sri Ravi Shanker Shukla, Executive Officer, Nagar Palika Nautanwa,
4. Sri Surendra Singh, Executive Officer, Nagar Palika Parishad, Chandpur (Bijnore)

5. Sri Rohitash Sharma, Executive Officer, Nagar Palika Parishad, Bachhraon, J.P. Nagar
6. Sri Vijay Kumar Singh, Executive Officer, Nagar Palika Parishad, Bahraich
7. Sri Udai Vir Singh Rathore, Executive Officer, Nagar Palika Parishad, Firozabad
8. Sri Balendu Mishra, Mukhya Nagar Lekha Parikshak, Nagar Nigam, Lucknow
9. Sri Vinod Prasad Nigam, Accountant, Nagar Nigam, Lucknow.
10. Sri Alok Singh, Accountant, Nagar Nigam, Lucknow
11. Sri Akshaya Kumar Singh, Accountant, Nagar Palika Parishad, Kasganj, Etah
12. Sri Shahid Ahmad, Accountant, Nagar Nigam, Moradabad
13. Sri Surendra Kumar Gupta, Accountant, Lucknow Development Authority, Lucknow

Annexure P-XXV

5. E-Governance and Information Technology for Urban Local Bodies (July 27-29, 2005)

1. Sri Vishwa Nath Dubey, Additional Municipal Commissioner, Municipal Corporation, Aligarh
2. Sri Shiv Pujan Yadav, Assistant Municipal Commissioner, Lucknow Nagar Nigam, Lucknow
3. Sri Sheetla Pal Singh, Sahayak Nagar Adhikari, Lucknow Development Authority, Lucknow
4. Sri Charan Singh, Assistant Engineer, Nagar Nigam, Kanpur

6. Finance for Non-Finance Executives

(September 7-9, 2005)

1. Sri Awadhesh Chandra Pathak, Executive Officer, Nagar Panchayat.
Mohan Unnao
2. Sri Azim Uddin, Executive Officer, Nagar Panchayat, Chharra Aligarh
3. Sri Baijnath Singh, Executive Officer, Nagar Panchayat, Ranipur Jhansi
4. Sri Hakim Singh, Executive Officer, Nagar Panchayat, Dayalbagh, Agra.
5. Sri K.N. Rawat, Executive Officer, Nagar Panchayat, Vijaygarh Aligarh
6. Sri M.M. Zaidi, Executive Officer, Nagar Panchayat, Fatehabad, Agra.
7. Sri Mukesh Kumar Nigam, Executive Officer, Nagar Panchayat, Neotani Unnao
8. Sri Naemullah Khan, Executive Officer, Nagar Panchayat, Pilakhana, Aligarh
9. Sri Raj Kishan Singh, Executive Officer, Nagar Panchayat, Chhaprauli,
Baghpat.
10. Sri Satyadev Singh, Executive Officer, Nagar Panchayat, Hastinapur,
Meerut
11. Sri Surendra Pal Singh, Executive Officer, Nagar Panchayat,
Kauriyaganj, Aligarh.
12. Sri Umesh Kumar Mishra, Executive Officer, Nagar Panchayat,
Nawabganj, Unnao
13. Sri Vijay Kant Pandey, Executive Officer, Nagar Palika, Kunda Pratapgarh
14. Sri Vinod Kumar Gautam, Executive Officer, Nagar Panchayat, Kirali Agra.

Annexure P-XXVII

7. Rain Water Harvesting

(September 23-24, 2005)

1. Satish Chandra Kamal, Junior Engineer, Nagar Palika Parishad, Konet (Jaloun)
2. Gyanendra Kumar Tiwari, Junior Engineer, Nagar Palika Parishad, Hathras
3. Shiv Mohan Singh, Executive Officer, Nagar Panchayat Ugu, Unnao
4. Dhan Kumar Jain, Additional Engineer (Civil), Nagar Palika Parishad, Pilibheet (Pilibheet)
5. Kashi Prashad Pathak, Executive Officer, Nagar Palika Parishad, Puranpur
6. R.S. Dixit, Executive Officer, Nagar Palika Parishad, Nakur (S. pur)
7. K.K. Maurya, Executive Officer, Nagar Palika Parishad, Mohammdabad, Farukhabad
8. Eshwar Chandra Singh Yadav, Junior Engineer, Nagar Palika Parishad, Ballia
9. Damber Singh, Junior Engineer (Civil) Nagar Palika, Mathura
10. Rajesh Kumar, Junior Engineer, Nagar Palika Parishad, Orai
11. Ram Awtar Yadav, Executive Officer, Nagar Panchayat, Lakhana (Etawah)
12. Chandra Prakash Singh, Executive Officer, Nagar Palika Parishad, Gaura Baharj, Deoria
13. Jiya Lal, Junior Engineer, Nagar Palika Parishad, Kakrala (Badaun)
14. Virendra Singh Verma, Executive Officer, Nagar Panchayat, Ekdil (Etawah)
15. Dhurender Singh, Executive Officer, Nagar Panchayat, Dohrighat, Mau
16. Ashok Kumar Sharma, Junior Engineer, Nagar Palika Parishad, Sikandra Rao, Hathras

**8. (i) Colloquia on National Urban Renewal Mission (Two)
(September 24 2005)**

1. Sri R.V. Singh, Asstt. Municipal Commissioner, Municipal Corporation, Kanpur
2. Sri P.S. Chauhan, Assistant Municipal Commissioner, Municipal Corporation, Allahabad
3. Sri G.N. Shukla, Deputy Municipal Commissioner, Municipal Corporation, Allahabad.
4. Sri Rajiv Bhargava, Asstt. Municipal Commissioner, Municipal Corporation, Jhansi
5. Sri Kasim Raza, Asstt. Municipal Commissioner, Municipal Corporation, Jhansi.
6. Sri Hari Ram, Executive Engineer, Municipal Corporation, Moradabad
7. Sri Harish Chandra, Addl. Municipal Commissioner, Municipal Corporation, Bareilly
8. Dr. H.S. Saharia, Additional Municipal Commissioner, Municipal Corporation, Ghaziabad
9. Sri Vishwanath Dubey, Add. Municipal Commissioner, Municipal Corporation, Aligarh.
10. Sri Satish Chandra Misra, Executive Officer, Nagar Palika Parishad, Bijnore.
11. Sri D.K. Srivastava, Executive Officer, Nagar Palika Parishad, Amorha
12. Sri G.K. Ojha, Executive Officer, Nagar Palika Parishad, Sambhal.
13. Sri Nand Lal, Executive Officer, Nagar Palika Parishad, Rampur.
14. Sri V.K. Jha, Executive Officer, Nagar Palika Parishad, Chandausi.
15. Sri Mohd. Masood Ahmad, Executive Officer, Nagar Palika Parishad, Mawana.
16. Sri S.K. Singh, Executive Officer, Nagar Palika Parishad, Bagpat.

17. Sri Nar Singh, Executive Officer, Nagar Palika Parishad, Pilkhua.
18. Sri G. Singh, Executive Officer, Nagar Palika Parishad, Sikandara.
19. Sri S.C. Sharma, Executive Officer, Nagar Palika Parishad, Dadri
20. Sri A.K. Vashistha, Executive Officer, Nagar Palika Parishad, Hapur.
21. Sri Harish Chandra, Executive Officer, Nagar Palika Parishad,
Muzaffarnagar.
22. Sri D.S. Tripathi, Jr. Engineer, Nagar Palika Parishad, Khatauli.
23. Sri Vinay Kumar, Tax Superintendent, Nagar Palika Parishad, Shamli.
24. Sri R.K. Dixit, Executive Officer, Nagar Palika Parishad, Loni.
25. Sri D.P. Shukla, Executive Officer, Nagar Palika Parishad, Mathura.
26. Sri Har Govind Singh Yadav, Tax Superintendent, Nagar Palika
Parishad, Firozabad.
27. Sri Rajneesh Kumar, Executive Officer, Nagar Palika Parishad,
Hathras.
28. Sri D.K. Chaturvedi, Executive Officer, Nagar Palika Parishad, Etah.
29. Sri Ram Bali Pal, Executive Officer, Nagar Palika Parishad, Atrauli.
30. Sri B.D. Bhatt, Executive Officer, Nagar Palika Parishad, Fatehpur Sikri.
31. Sri M.C. Jain, Executive Officer, Nagar Palika Parishad, Fatehpur Sikri.
32. Smt. Sangeeta Kumari, Executive Officer, Nagar Palika Parishad, Baheri.
33. Sri K. K. Tripathi, Executive Officer, Nagar Palika Parishad, Philibhit.
34. Sri R.K. Mishra, Executive Officer, Nagar Palika Parishad, Pukhrayan.
35. Sri Azhar Husain, Asstt. Tax Superintendent, Nagar Palika Parishad,
Farrukhabad.
36. Smt. Sudha Dixit, Tax Superintendent, Nagar Palika Parishad, Farrukhabad.
37. Sri Mrityunjaya, Executive Officer, Nagar Palika Parishad, Kannauj.
38. Sri A.K. Nishad, Executive Officer, Nagar Palika Parishad, Lalitpur.
39. Sri A.C. Srivastava, Executive Officer, Nagar Palika Parishad, Orai.

40. Sri R.N. Gupta, Executive Officer, Nagar Palika Parishad,
41. Sri Musheer Ahmad, Executive Officer, Nagar Palika Parishad, Banda.
42. Sri D.D. Yadav, Executive Officer, Nagar Palika Parishad, Mahoba.
43. Sri Sanjay Kumar, Accountant, Nagar Palika Parishad, Hamirpur.
44. Sri R.K. Shukla, Executive Officer, Nagar Palika Parishad, Bela Pratapgarh.
45. Sri Keshav Prasad, Tax Superintendent, Nagar Palika Parishad, Fatehpur.
46. Sri R.N. Mala, Tax Superintendent, Nagar Palika Parishad, Kaushambi.
47. Sri Narottam Lal, Executive Officer, Nagar Palika Parishad, Chitrakoot.
48. Sri Narottam Lal, Executive Officer, Nagar Palika Parishad, Badaun.
49. Sri Sunit Kumar, Executive Officer, Nagar Palika Parishad, Shahjahanpur.
50. Sri R.P. Soni, Executive Officer, Nagar Palika Parishad, Bharthana.
51. Sri M.K. Dixit, Accountant, Nagar Palika Parishad, Saharanpur.

(ii) September 26, 2005

1. Sri Harvir Singh, Additional Municipal Commissioner, Municipal Corporation, Lucknow.
2. Sri Khem Chandra, Deputy Municipal Commissioner, Municipal Corporation, Gorakhpur.
3. Sri R.N. Pal, Additional Municipal Commissioner, Municipal Corporation, Varanasi.
4. Sri M.D. Dubey, ADM (Admn.), Varanasi.
5. Sri B.B. Najerjee, Additional Municipal Commissioner, Municipal Corporation, Varanasi.
6. Sri Rajeshwar Singh, Executive Officer, NPP, Faizabad.
7. Sri B.K. Dubey, Accountant, NPP, Mirzapur.
8. Sri R.D. Bajpayee, Executive Officer, NPP, Rae Bareli.
9. Sri Mahesh Gupta, NPP, Sitapur.

10. Sri S.K. Singh, Executive Officer, NPP, Lakhimpur.
11. Sri A.K. Sinha, Executive Officer, NPP, Unnao.
12. Sri Nihal Chandra, Executive Officer, NPP, Gonda.
13. Dr. R.P. Srivastava, Executive Officer, NPP, Balrampur.
14. Sri Vishwa Kumar, Executive Officer, NPP, Deoria.
15. Sri R.R. Singh, Executive Officer, NPP, Kushinagar.
16. Sri Janardan Rai, Executive Officer, NPP, Azamgarh.
17. Dr. D.K. Rai, Executive Officer, NPP, Mau.
18. Sri Vidhya Sagar Yadav, Executive Officer, NPP, Mau.
19. Sri V.R. Singh, Executive Officer, NPP, Jaunpur.
20. Sri Rajeev Srivastava, Executive Officer, NPP, Mughalsarai.
21. Sri Arvind Rai, Executive Officer, NPP, Hardoi.
22. Sri Dhruv Kumar, Executive Officer, NPP, Shravasti.
23. Sri S.K. Srivastava, Executive Officer, Npp, Ikauna.
24. Sri Murli, Executive Officer, NPP, Sahjanawan.
25. Sri R.K. Sharma, Executive Officer, NPP, Khatilabad.
26. Sri Ravindra Kumar, Executive Officer, NPP, Siddharthnagar.
27. Sri P.K. Tewari, O/C, NPP, Hardoi.
28. Sri Babu Ram, SDDA O/C, NPP, Sant Ravi Das Nagar.
29. Sri Yashvant Rai, ADM, Mau. Sri Arun Kumar, SDM (P), Kshi Nagar.
30. Sri Arun Kumar, SDM (P), Kshi Nagar.
31. Sri Ram Niwas Gupta, SDM (P), Siddharth Nagar.
32. Sri K.K. Gupta, ADM, Balrampur.

9. Management of Urban Services

(October 21-22, 2005)

1. Sri Deepak Kumar Saxena, Junior Engineer, Nagar Nigam, Meerut (U.P.)
2. Sri Ram Singhasan, Junior Engineer, Nagar Nigam, Gorakhpur.
3. Sri Abhai Ras Mishra, Junior Engineer, Allahabad Jal Sansthan Allahabad.
4. Sri Om Prakash Singh, Junior Engineer, Varanasi Jal Sansthan, Varanasi.
5. Sri Satish Kumar Pandey, Junior Engineer, Lucknow Jal Sansthan, Aishbagh, Lucknow.
6. Sri Mohd. Raza Abdi, Junior Engineer, Jal Sansthan, Aish Bagh, Lucknow.
7. Sri Prem Chand Arya, Junior Engineer, Lucknow Jal Sansthan, Aliganj, Lucknow.
8. Sri Ali Naqi Zaidi, Junior Engineer, Lucknow Jal Sansthan, Rajaji Puram, Lucknow.
9. Sri Ganesh Parasad Tiwari, Junior Engineer, Jal Sansthan, Kanpur.
10. Sri Ram Charan Kanoujia, Junior Engineer, Jal Sansthan, Kanpur.
11. Sri Rakesh Chandra Gupta, Junior Engineer, Kanpur Jal Sansthan, Kanpur.
12. Sri Chhakki Lal, Junior Engineer, Nagar Palika Parisad, Raebareli (U.P.)
13. Sri Anar Singh, Junior Engineer, Nagar palika Parishad, Shamshabad, Agra.
14. Sri Shiv Raj Verma, Junior Engineer, Nagar Palika Parishad, Unnao.

Annexure P-XXX

10. Planning and Implementation of Low Cost Housing Projects (October 26-27, 2005)

1. Sri Sanjay Kumar Pandey, Junior Engineer (Civil), Nagar Nigam, Agra.
2. Sri Rajpati Yadav, Junior Engineer (Civil), Nagar Nigam, Agra.
3. Sri Suraj Pal, Junior Engineer (Civil), Nagar Nigam, Aligarh.
4. Sri Dharm Dev Sharma, Junior Engineer, Nagar Nigam, Bareilly.
5. Sri Nagendra Kumar, Junior Engineer, Nagar Nigam, Meerut.
6. Sri K.K. Singhal, Junior Engineer (Civil), Nagar Nigam, Meerut.
7. Sri Sudhir Kumar Kanauiya, Junior Engineer (Civil), Nagar Nigam, Lucknow.
8. Sri Devendra Sahai Sinha, Junior Engineer (Civil), Nagar Nigam, Lucknow.
9. Sri Ram Kumar Tewari, Junior Engineer (Civil), Nagar Nigam, Lucknow.
10. Sri Satish Kumar Arora, Junior Engineer (Civil), Nagar Nigam, Moradabad.
11. Sri Sunil Kumar Singh, Junior Engineer, Nagar Nigam, Lucknow.
12. Sri Shashi Bhushan Tiwari, Junior Engineer, Nagar Nigam, Gorakhpur.
13. Sri Lalji Shukla, Junior Engineer, Lucknow Development Authority, Lucknow.
14. Sri Ishrat Ali Khan, Junior Engineer, Lucknow Development Authority, Lucknow.

Annexure P-XXXI

11. Workshop on Jawaharlal Nehru National Urban Renewal Mission (December 10, 2005)

1. Sri R.Ramani, Chief Secretary, Government of Uttar Pradesh, Lucknow.
2. Sri Anant Kumar Singh, Secretary, Deptt. of Irrigation, Govt. of U.P., Lucknow.

3. Sri D.C.Mishra, Secretary, Deptt. of Urban Development, Govt. of U.P., Lucknow.
4. Sri Sanjay Bhoosreddy, Secretary, NEDA, Govt. of U.P., Lucknow.
5. Sri Shyam Lal, Special Secretary, Deptt. of Urban Development, Govt. of U.P., Lucknow.
6. Sri Bhuvnesh Kumar, Special Secretary, Deptt. of Urban Development, Govt. of U.P., Lucknow.
7. Sri S.P.Singh, Special Secretary, Deptt. of Urban Development, Govt. of U.P., Lucknow.
8. Smt.Alka Srivastava, Director, Local Bodies of Uttar Pradesh, Lucknow.
9. Sri B.B.Singh, Vice-Chairman, Lucknow Development Authority, Lucknow.
10. Sri Alok Kumar, Municipal Commissioner, Nagar Nigam, Lucknow.
11. Sri R.B.Singh, Municipal Commissioner, Nagar Nigam, Varanasi.
12. Sri Rajendra Prasad, Municipal Commissioner, Nagar Nigam, Meerut.
13. Sri Gaya Prasad, Municipal Commissioner, Nagar Nigam, Allahabad.
14. Sri Arvind Singh, Municipal Commissioner, Nagar Nigam, Kanpur.
15. Sri Diwakar Tripathi, Director, SUDA, Navchetna Kendra, Lucknow.
16. Sri Vijay Singh, Chief Engineer, PWD, Lucknow.
17. Sri Vinay Kumar Yadav, Secretary, Lucknow Development Authority, Lucknow.
18. Sri K.K.Agrawal, Managing Director, U.P.Jal Nigam, Lucknow.
19. Sri N.R.Verma, Chief Town Planner, C.T.C.P., U.P., Lucknow.
20. Sri U.C.Tewari, General Manager, Jal Sansthan, Kanpur.
21. Sri A.K.Dubey, General Manager, Jal Sansthan, Agra.
22. Sri D.K.Sharma, General Manager, Jal Sansthan, Varanasi.

23. Sri Rashid Ahmad Khan, General Manager, Jal Sansthan, Allahabad.
24. Sri R.K.Tripathi, General Manager, Jal Sansthan, Lucknow.
25. Sri D.P.Shukla, Executive Officer, Nagar Palika Parishad, Water Works Compound, Mathura.
26. Ganga Cell Technical Officer, Lucknow.
27. Sri R.N.Dubey, Supdt.Engineer, U.P.Jal Nigam, Lucknow.
28. Sri V.V.L.N.Sharma, Town Planner, T.C.P., Govt. of U.P., Lucknow.
29. Sri Rajnikant Pandey, Review Officer, Deptt. of Urban Development, Govt. of U.P., Lucknow.
30. Sri Ajay Swaroop Srivastava, Sr.Research Officer, Planning Deptt., Yojana Bhawan, Lucknow.
31. Sri Dharmvir Gupta, Chief Engineer, Nagar Nigam, Agra.
32. Sri Eklavya Kumar, Executive Engineer, Nagar Nigam, Agra.
33. Sri Kamesh Srivastava, Chief Engineer, Nagar Nigam, Lucknow.
34. Sri Rajan Shukla, Secretary, Deptt. of Finance, Govt. of U.P., Lucknow.
35. Sri Mukesh Mittal, Special Secretary, Deptt. of Finance, Govt. of U.P.Lucknow.
36. Sri S.K.Agnihotri, Lucknow.
37. Ms.Puja Mahesh, NGO, Lucknow.
38. Prof.Nishith Rai, Director, Regional Centre For Urban & Environmental Studies, Lucknow.
39. Smt.Urmila Bagga, Joint Director, Regional Centre For Urban & Environmental Studies, Lucknow.
40. Dr.U.B.Singh, Joint Director, Regional Centre For Urban & Environmental Studies, Lucknow.

41. Dr.Richa Varmani, Joint Director, Regional Centre For Urban & Environmental Studies,Lucknow.
42. Dr.Anjuli Mishra, Deputy Director, Regional Centre For Urban & Environmental Studies,Lucknow.
43. Dr.Rajeev Narayan, Deputy Director] Regional Centre For Urban & Environmental Studies,Lucknow.
44. Dr.Padma Iyer, Deputy Director, Regional Centre For Urban & Environmental Studies, Lucknow.

Annexure P-XXXII

12. Orientation Workshops on JNNAURM, UIDSSMT & IHSDP (Three) (January 18, 19, and 20, 2006)

(i) January 18, 2006)

1. Sri Mahendra Singh, ADM, Budaun.
2. Sri R.C. Srivastava, Officer Incharge Local Bodies, Philibhit.
3. Sri Nawab Ali Khan, ADM(F/R), Etah.
4. Sri Shreeprakash Gupta, Officer Incharge Local Bodies, Bagpat.
5. Sri A.K. Awasthi, Kannauj
6. Sri Sahab Singh, City Magistrate, Etawah.
7. Sri Shiv Kumar, Officer Incharge Local Bodies.
8. Sri H.G.M. Pundeer, ADM, Farrukhabad.
9. Sri D.P. Srivastava, ACM-III, Meerut.
10. Sri S.C. Srivastava, ADM, Sikandara, Kanpur Dehat.
11. Sri G.K. Ojha, Executive Officer, Sambhal.
12. Sri H.O. Sharma, LBC, Bareilly.
13. Sri U.V.S. Rathore, Executive Officer, Firozabad.
14. Sri Ram Abhilash, Officer Incharge Local Bodies, J.P. Nagar.

15. Sri R.B. Sonkar, Officer Incharge Local Bodies, Kanpur Nagar.
16. Sri A.L. Singh Yadav, Executive Officer, Bijnore.
17. Sri R.K. Singh, Additional Officer Incharge, Rampur.
18. Smt. Sunita Singh, Officer Incharge, Local Bodies, Ghaziabad.
19. Sri G.D. Agrawal, Executive Officer, Nagar Palika Parishad, Ujhani, Budaun.
20. Sri Goralal, Executive Officer, Nagar Palika Parishad, Dadri.
21. Sri C.P. Mishra, Executive Officer, Nagar Palika Parishad, Tilhar.
22. Sri Sumit Kumar, Executive Officer, Nagar Palika Parishad, Shahjahanpur.
23. Sri R.N. Pande, Executive Officer, Nagar Palika Parishad, Sikandarabad.
24. Sri D.K. Srivastava, Executive Officer, Nagar Palika Parishad, Rampur.
25. Sri Abdul Rauf, Junior Engineer, Nagar Palika Parishad, Etawah.
26. Sri Manuwa Singh, Executive Officer, Nagar Palika Parishad, Baheri.
27. Sri Satveer Singh Executive Officer, Nagar Palika Parishad, Jahagirabad.
28. Sri Anil Prasad, Executive Officer, Nagar Palika Parishad, Gangoh
29. Sri Sandeep Saxena, Executive Officer, Nagar Palika Parishad, Manipuri.
30. Sri S.C. Misra, Executive Officer, Nagar Palika Parishad, Bijnore.
31. Sri D.P. Singh, Executive Officer, Nagar Palika Parishad, Baraut
32. Sri Asad Ali, Accountant, Nagar Palika Parishad, Amroha.
33. Sri K.N. Srivastava, Executive Officer, Nagar Palika Parishad, Auraiya.
34. Sri Ram Kumar, Executive Officer, Bisalpur.

35. Sri S.K. Tewari, Executive Officer, Nagar Palika Parishad, Modinagar.
36. Sri R.K. Dixit, Executive Officer, Nagar Palika Parishad, Loni.
37. Sri R.S. Yadav, Executive Officer, Nagar Palika Parishad, Shamli.
38. Sri B.D. Azad, Executive Officer, Nagar Palika Parishad, Sherkot.
39. Sri Mannan Khan, Water Works Engineer, Nagar Palika Parishad, Nagina.
40. Sri R.D. Patil, Executive Officer, Nagar Palika Parishad, Dhanaura.
41. Sri P.K. Chaudhari, Executive Officer, Nagar Palika Parishad, Mandi Dhanaura.
42. Sri A.K. Vashist, Executive Officer, Nagar Palika Parishad, Hapur.
43. Sri M.M. Ahmad, Executive Officer, Nagar Palika Parishad, Mawana.
44. Sri D.P. Shukla, Executive Officer, Nagar Palika Parishad, Mathura.
45. Sri A.K. Singh, Executive Officer, Nagar Palika Parishad, Khurja.
46. Sri Hemraj, Executive Officer, Nagar Palika Parishad, Modinagar.
47. Sri V.K. Jha, Executive Officer, Nagar Palika Parishad, Chandausi.
48. Sri N. Lal, Executive officer, Nagar Palika parishad, Budaun.
49. Sri I.P. Singh, Executive officer, Nagar Palika Parishad, Sahsawan.
50. Sri Mrityunjaya, Executive Officer, Nagar Palika Parishadn, Kannauj.
51. Sri A.K. Gupta, Executive Officer, Nagar Palika Parishad, Vrindavan.
52. Sri A.K. Srivastava, Executive Officer, Nagar Palika Parishad, Chhibraman.
53. Sri R.K. Sharma, Executive Officer, Nagar Palika Parishad, Hasanpur.
54. Sri A.K. Dubey, Executive Officer, Nagar Palika Parishad, Kanpur Nagar.
55. Sri R.B. Sonkar, Executive Officer, Nagar Palika Parishad, Ram Nagar.
56. Sri R.K. Mishra, Executive Officer, Nagar Palika Parishad, Pukrayan

57. Sri Yashvant Singh, Executive Officer, Nagar Palika Parishad, Saharanpur.
58. Sri Vikas Sen, Executive Officer, Nagar Palika Parishad, Kiratpur.
59. Sri Surendra, Executive Officer, Nagar Palika Parishad, Chandpur.
60. Sri S.P. Dabral, Executive Officer, Nagar Palika Parishad, M. Nagar.
61. Sri K.P. Singh, Executive Officer, Nagar Palika Parishad, Khatauli.
62. Sri Vimal Singh, Nagar Palika Parishad, Faridpur.

(ii) (January 19, 2006)

1. Sri Surendra Das, ADM, Hamirpur.
2. Sri Jawahar Lal, SDM, Kushinagar.
3. Sri V.S. Chaudhari, SDM, Kushinagar
4. Dr. V.P. Mishra, Officer Incharge Local Bodies, Mirzapur
5. Sri J.P. Mishra, Executive Officer, Nagar Palika Parishad, Mahoba
6. Sri Ram Prakash, Officer Incharge Local Bodies, Sonbhadra
7. Sri B.R. Singh, Officer Incharge Local Bodies, Jaunpur.
8. Sri R.S. Gupta, SDM, Lalitpur.
9. Sri Jitendra Kumar, SDM, Sultanpur.
10. Sri A.K. Singh, ADM, Lucknow
11. Sri V.P. Srivastava, ADM, Kaushambi.
12. Sri B.C. Agrawal, ADM, Hardoi.
13. Sri A.P. Singh, ADM, Basti
14. Sri Dhananjay Shukla, SDM, Pratapgarh.
15. Sri S.M. Lalchand, Officer Incharge Local Bodies, Fatehpur.
16. Sri Lal Bahadur, SDM, Barabanki
17. Sri G.R. Gupta, SDM, S.R.D. Nagar.
18. Sri S.K. Singh, Executive Officer, Nagar Palika Parishad, Lakhimpur.
19. Sri A.K. Rai, Executive Officer, Nagar Palika Parishad, Rath

20. Sri Nihal Chand, Executive Officer, Nagar Palika Parishad, Gonda
21. Sri B.P. Singh, Executive Officer, Nagar Palika Parishad, Jaunpur.
22. Sri Vijay Kumar, Executive Officer, Nagar Palika Parishad, Bahraich.
23. Sri V.S. Yadav, Executive Officer, Nagar Palika Parishad, Mau.
24. Dr. D.K. Rai, Executive Officer, Nagar Palika Parishad, Ballia.
25. Sri Janardan Rai, Executive Officer, Nagar Palika Parishad,
Azamgarh.
26. Sri Kamala Singh, Executive Officer, Nagar Palika Parishad, Mubarakpur.
27. Dr. J.P. Sharma, Sr. Health Officer, Nagar Palika Parishad, Orai.
28. Sri Mushir Ahmad, Executive Officer, Nagar Palika Parishad, Banda.
29. Sri N.S. Teotia, Executive Officer, Nagar Palika Parishad, Gangaghat.
30. Sri R.D. Bajpai, Executive Officer, Nagar Palika Parishad, Raebareli.
31. Sri A.K. Sinha, Executive Officer, Nagar Palika Parishad, Unnao.
32. Sri R.K. Gupta, Executive Officer, Nagar Palika Parishad, Pratapgarh.
33. Sri Rajeev Bhargava, Executive Officer, Nagar palika Parishad,
Jhansi.
34. Sri R.K. Bajpai, Water Works Engineer, Nagar Palika Parishad, Mirzapur.
35. Sri J. Rai, Executive Officer, Nagar Palika Parishad, Gola
36. Sri Virendra Yadav, Executive Officer, Nagar Palika Parishad,
Sitapur.
37. Sri Virendra Yadav, Executive Officer, Nagar Palika Parishad,
Sitapur.
38. Sri Surendra Pratap, Executive Officer, Nagar Palika Parishad,
Laharpur
39. Sri R.K. Sharma, Executive Officer, Nagar Palika Parishad,
Khalilabad.

40. Sri R.K. Sharma, Executive Officer, Nagar Palika Parishad, Khalilabad.
41. Sri K.M. Singh, Executive Officer, Nagar Palika Parishad, Konch
42. Sri S.K. Sharma, Executive Officer, Nagar Palika Parishad, Jalaun.
43. Sri R.S. Gupta, Executive Officer, Nagar Palika Parishad, Kadpur
44. Sri A.K. Nishad, Executive Officer, Nagar Palika Parishad, Lalitpur.
45. Sri Rajesh Kumar, Tax Superintendent, Nagar Palika Parishad, Deoria.
46. Sri V.P. Singh, Executive Officer, Nagar Palika Parishad, Sultanpur.
47. Dr. R.P. Srivastava, Executive Officer, Nagar Palika Parishad, Balrampur.
48. Sri S.P. Singh, Executive Officer, Nagar Palika Parishad, Akabarpur.
49. Sri R.R. Singh, Executive Officer, Nagar Palika Parishad, Maharajganj.
50. Sri C.M. Singh, Executive Officer, Nagar Palika Parishad, Nichlol.
51. Sri Virendra Srivastava, Executive Officer, Nagar Palika Parishad, Bhadohi
52. Sri Vakil Ahmad, Executive Officer, Nagar Palika Parishad, Tanda.
53. Sri Mahendra, Executive Officer, Nagar Palika Parishad, Mughalsarai.
54. Sri Rajeshwar Singh, Executive Officer, Nagar Palika Parishad, Faizabad.
55. Sri Munnilal, Executive Officer, Nagar Palika Parishad, Shohratgarh
56. Sri V. Mishra, Executive Officer, Nagar Palika Parishad, Sajeetu
57. Sri K.N. Verma, Assistant Engineer, Nagar Palika Parishad, Basti.
58. Sri ARvind Rai, Executive Officer, Nagar Palika Parishad, Hardoi.
59. Sri Ashutosh Dwivedi, Executive Officer, Nagar Palika Parishad, Fateshpur.
60. Sri A.M. Hasan, Executive Officer, Nagar Palika Parishad, Mau Seema

61. Sri S.R. Yadav, Executive Officer, Nagar Palika Parishad, Chitrakut.
62. Sri S.K. Mishra, Executive Officer, Nagar Palika Parishad, Ghazipur.

Annexure P -XXXIII

13. Planning for Healthy City

(January 23-25, 2006)

1. Sri Shiv Pujan Yadav, Assistant Municipal Commissioner, Nagar Nigam, Lucknow
2. Sri Amit Chaturvedi, Assistant Municipal Commissioner, Nagar Nigam, Lucknow
3. Sri Anupam Shukla, Assistant Municipal Commissioner, Nagar Nigam, Lucknow
4. Sri Veerendra Pratap Singh, Executive Officer, Nagar Palika Parishad, Sultanpur
5. Sri Dr. R. P. Srivastava, Executive Officer, Nagar Palika Parishad, Balrampur
6. Sri Nihal Chand, Executive Officer, Nagar Palika Parishad, Gonda
7. Sri Virendra Kumar Jha, Executive Officer, Nagar Palika Parishad, Chandausi (Moradabad)
8. Sri Ravinder Kumar, Executive Officer, Nagar Palika Parishad, Siddharth Nagar
9. Sri Munendra Singh Rathore, Executive Officer, Nagar Palika Parishad, Barabanki
10. Sri Mrityunjay, Executive Officer, Nagar Palika Parishad, Kannauj
11. Sri Rama Shankar Dixit, Executive Officer, Nagar Palika Parishad, Nakud (Saharanpur)

12. Sri Raj Kumar Gupta, Executive Officer, Nagar Palika Parishad,
Pratapgarh
13. Sri Rohitash Sharma, Executive Officer, Nagar Palika Parishad,
Bachhraon, Bijnor
14. Sri S. K. Singh, Executive Officer, Nagar Palika Parishad,
Lakhimpur
15. Sri Akhilesh Kumar Srivastava, Executive Officer, Nagar Palika
Parishad, Anoopshahar
16. Sri Sumit Kumar, Executive Officer, Nagar Palika Parishad,
Saharanpur
17. Sri Narendra Singh Teotia, Executive Officer, Nagar Palika Parishad,
Gangaghat, Unnao
18. Sri Dinesh Prashad Mishra, Executive Officer, Nagar Palika
Parishad, Jalesar, Etah
19. Sri Mohd. Nasim Siddiqui, Executive Officer, Nagar Palika Parishad,
Karnailganj, Gonda
20. Sri V. K. Srivastava, Executive Officer, Nagar Palika Parishad,
Bhadohi

14. Workshops on UIDSSMT & IHSDP (Two)

(i) February 14, 2006)

1. Sri Amrit Abhijat, District Magistrate, Allahabad.
2. Sri Shailendra Kumar Singh, ADM, Ambedkar Nagar
3. Shri Shitla Prasad, ADM, Auraiaya.
4. Sri Lamani Mishra, ADM, Bulandshaher
5. Sri Shobhnath Bind, CDO, Bahraich
6. Sri C.K. Pandey, CDO, Barabanki
7. Sri C.M. Srivastava, District Magistrate, Balrampur
8. Sri Pandhari Yadav, District Magistrate, Badaun
9. Sri V.N. Agrawal, District Magistrate, Banda.
10. Sri Ramashankar Sahu, District Magistrate, Chitrakut.
11. Sri P. Guru Prasad, District Magistrate, Chandauli.
12. Sri J.B. Singh, ADM (FIR), Deoria.
13. Sri M.P. Agrawal, District Magistrate, Etawah.
14. Sri Nawab Ali Khan, ADM (FIR), eTAH.
15. Dr. Charanjeet Singh Bakshri, District Magistrate, Farrukhabad.
16. Sri B.L. Agrawal, ADM, Hardoi.
17. Sri Manish Chauhan, District Magistrate, Jalaun.
18. Shri Jaishankar Dubey, SDM, Jaunpur.
19. Sri M.K. S. Sundaram, District Magistrate, Jhansi.
20. Dr. R.K. Bhatnagar, District Magistrate, Kannauj.
21. Sri Prabhu Dayal Srivastava, District Magistrate, Kushi Nagar.
22. Sri S.P. Tripathi, District Magistrate, Lakhimpur Kheri.
23. Sri K.R. Yadav, ADM (F&R), Mainpuri.
24. Sri Umadhar Dwivedi, District Magistrate, Murabad.

25. Sri Mohd. Mustafa, District Magistrate, Rampur.
26. Sri Amod Kumar, District Magistrate, Sitapur.
27. Sri Mrityunjay Kumar Narayan, District Magistrate, Shahjahanpur.
28. Sri Mahendra Pal Singh
29. Sri S.K. Singh, Chief Engineer, U.P. Pollution Control Board,
Lucknow.
30. Sri R.S. Yadav, SRO Tourism for Principal Secretary Tourism, U.P.
31. Sri N.R. Verma, Chief Town & Country Planner, Government of U.P.
32. Sri V.V.L.N.S., Town & Country Planner, Town & Country Planning
Department
33. P.P.S. Lubana
34. Sri Rajeev Bhargav, Municipal Commissioner, Nagar Nigam, Jhansi.
35. Sri D.K. Singh, Municipal Commissioner, Nagar Nigam, Muradabad.
36. Sri R.S. Yadav, Senior Research Officer, Department of tourism,
Govt. of U.P., Lucknow
37. Sri A.K. Srivastava, Secretary, Department of Housing & Urban
Development, Government of U.P., Lucknow.
38. Sri D.C. Mishra, Secretary Deptt. of Urban Development,
Government of U.P., Lucknow.
39. Sri Bhuanesh Kumar, Special Secretary, Department of Urban
Development, Government of U.P., Lucknow
40. Sri S.P. Singh, Special Secretary, Deptt. of Urban Development,
Government of U.P., Lucknow.
41. Sri Shayam Lal, Special Secretary, Deptt. of Urban Development,
Government of U.P., Lucknow.
42. Smt. Alka Srivastava, Director, Local Bodies, U.P., Lucknow.

43. Sri Diwakar Tripathi, Director, State Urban Development Agency (SUDA), Lucknow.
44. Sri K.K. Agrawal, Managing Director, U.P. Jal Nigam, Rana Pratap Marg, Lucknow.
45. Sri N.R. Verma, Chief Town & Country Planner, Lucknow.
46. Sri Kedar Nath, Additional Director, Local Bodies, Lucknow.
47. Prof. Nishith Rai, Director, RCUES
48. Dr. U.B. Singh, Joint Director, RCUES
49. Dr. Rajeev Narayan, Dy. Director (ADM), RCUES
50. Smt. Urmila Bagga, Joint Director, RCUES
51. Dr. Alka Singh, RA, RCUES

(ii) February 15, 2006

1. Sri Rajesh Kumar Singh, District Magistrate, Aligarh.
2. Sri R.N. Singh, L.B.C., Aligarh.
3. Sri Subhash Chandra Sharma, District Magistrate, Azamgarh.
4. Sri Anil Kumar, District Magistrate, Ballia.
5. Sri Rambachan, Executive Engineer, Jal Nigam, Basti.
6. Sri N.K. Srivastava, Junior Engineer, Jal Nigam, Basti.
7. Sri Manendra Singh, ADM (E), Bareilly
8. Sri Santosh Kumar Yadav, District Magistrate, Ghaziabad.
9. Dr. M.A.A. Khan, District Magistrate, Gonda.
10. Sri Murli, Executive Officer, Gorakhpur.
11. Sri G.K. Tiwari, District Magistrate, Hathras..
12. Sri Sudhir Kumar Srivastava, District Magistrate, Muzaffar Nagar.
13. Sri Umesh Kumar Mittal, District Magistrate, Mirzapur.
14. Sri R.C. Srivastava, Dy. Collector, Pilibhit.

15. Sri Jitendra Kumar, District Magistrate, Rae Barreily.
16. Ms. Kamini Chauhan Ratan, District Magistrate, Sultanpur.
17. Sri Alok Kumar-III District Magistrate, Sidharth Nagar.
18. Sri R.K. Sharma, E.O. Nagar Palika Parishad, Sant Kabeer Nagar
19. Sri Madhusudan Raizada, District Magistrate, Sant Ravidas Nagar.
20. Sri Yashwant Singh, Executive Officer, Saharanpur.
21. Sri Jagat Raj, Incharge DM, Unnao.
22. Sri A.K. Srivastava, Executive Officer, Nagar Palika Parishad, Basti.
23. Sri V.V.L.N. Sharma, Town Planner, Town & Country Planner
Department
24. Sri L.N. Singh, Executive Engineer, Nagar Nigam, Aligarh.
25. Sri V.K. Dwivedi, Municipal Commissioner, Nagar Nigam, Aligarh.
26. Sri Shailendra Chaudhry, Municipal Commissioner, Nagar Nigam,
Bareilly.
27. Sri Arun Kumar Mishra, Municipal Commissioner, Nagar Nigam,
Gorakhpur.
28. Sri Susheel Kumar Yadav, Municipal Commissioner, Nagar Nigam,
Ghaziabad.
29. Sri D.C. Mishra, Secretary, Department of Urban
Development, Government of U.P., Lucknow.
30. Sri Bhuanesh Kumar, Special Secretary, Deptt. of Urban
Development, Government of U.P., Lucknow.
31. Sri S.P. Singh, Special Secretary, Department of Urban Development,
Government of U.P., Lucknow.
32. Sri Shayam Lal, Special Secretary, Department of Urban
Development, Government of U.P., Lucknow.
33. Smt. Alka Srivastava, Director, Local Bodies, U.P., Lucknow

34. Sri N.K. Gupta, Chief Engineer (NH), Public Works Department, Govt. of U.P., Lucknow
35. Sri K.K. Agrawal, Managing Director, U.P. Jal Nigam, Rana Pratap Marg, Lucknow.
36. Sri Kedar Nath, Additional Director, Local Bodies, Lucknow.
37. Sri A.K. Gupta, Chief Engineer, Local Bodies, Govt. of U.P., Lucknow.
38. Smt. Ajanta Devi, Research Officer, Deptt. of Planning, Govt. of U.P., Lucknow.
39. Prof. Nishith Rai, Director, RCUES
40. Dr. U.B. Singh, Joint Director, RCUES
41. Dr. Rajeev Narayan, Dy. Director (ADM), RCUES
42. Smt. Urmila Bagga, Joint Director, RCUES
43. Dr. Alka Singh, RA, RCUES

Annexure P -XXXV

15. Urban Local Bodies: New Perspective (February 22-24, 2006)

1. Sri Bhagwati Prasad, Executive Officer, Nagar Panchayat, Hyderabad (Unnao).
2. Sri Umesh Kumar Mishra, Executive Officer, Nagar Panchayat, Nawabganj, Unnao.
3. Sri Mukesh Kumar Nigam, Executive Officer, Nagar Panchayat, Neotani, Unnao.
4. Sri Santram Yadav, Executive Officer, Nagar Panchayat, Purwa, Unnao.
5. Sri Awadhesh Chandra Pathak, Executive Officer, Nagar Panchayat, Mohan, Unnao.

6. Sri Mohd. Shamshad Ali, Executive Officer, Nagar Panchayat, Gopamau, Hardoi.
7. Sri Gulshan Kumar Suri, Executive Officer, Nagar Panchayat, Harduaganj, Aligarh.
8. Sri Devraj Singh, Executive Officer, Nagar Panchayat, Dankaur, Gautam Budh Nagar.
9. Sri Yadunath, Executive Officer, Nagar Panchayat, Patti, Pratapgarh.
10. Sri Arvind Kumar, Executive Officer, Nagar Panchayat, Chopan, Sonebhadra.
11. Sri Vidya Niwas Mishra, Executive Officer, Nagar Panchayat, Kitthaur, Meerut.
12. Sri Om Prakash Gupta, Executive Officer, Nagar Panchayat, Kaptanganj, Kushinagar.
13. Sri Ramji Tripathi, Executive Officer, Nagar Panchayat, Babhnan Bazar, Basti.
14. Sri Murali, Executive Officer, Nagar Panchayat, Sahjanwa, Gorakhpur.
15. Sri Dukkhi Singh, Executive Officer, Nagar Panchayat, Iltifatganj, Ambedkar nagar.
16. Sri Daddi Prasad, Executive Officer, Nagar Panchayat, Saidpur, Ghazipur.

SPONSORED PROGRAMMES

Annexure P-XXXVI

- 1. Training Programme on BSUP and IHSDP (Two)**
(i) (November 28-30, 2005 and December 1-3, 2005)
 1. Sri Lakhi Chandra Gupta, Junior Engineer, Nagar Nigam
Campus, Gorakhpur
 2. Ms. Vijaya Tiwari, Project Officer, DUDA, Sultanpur
 3. Sri. Satya Prakash Sharma, Junior Engineer, DUDA, Meerut
 4. Sri Tirthraj, Project Officer, Patel Nagar, Ambedkar Nagar
 5. Ms. Gunjeshwari Prasad Narain Singh, Project Officer,
Vikas Bhawan, Varanasi
 6. Sri Dharmesh Chandra Trivedi, Asst. Engineer, DUDA, Moradabad
 7. Sri Ram Kumar Tiwari, Project Officer, DUDA, Rawatpur Kanpur
 8. Sri. Ajay Kumar Pandey, Asst. Engineer, DUDA, Vikas Bhawan,
Kanpur
 9. Sri Anoop Bajpai, Project Officer, DUDA, Vikas Bhawan, Kanpur
 10. Ms. Pratibha Srivastava, Project Officer, DUDA, Kaushambi
 11. Sri Shashi Dayal Roy, Project Officer, DUDA, Allahabad
 12. Sri Ramesh Kumar Kardam, Project Officer, DUDA, Agra
 13. Sri Darsha Nand, Junior Engineer, DUDA, Agra
 14. Sri Mukesh Kumar Gupta, Junior Engineer, DUDA, Allahabad
 15. Sri Syed Khursheed Ahmed, Asst. Engineer, DUDA, Lucknow
 16. Sri R.K.Pathak, Asst. Engineer, DUDA, Jhansi
 17. Sri Satish Chandra Verma Project Officer, DUDA, Lucknow
 18. Sri Satish Kumar Upadhyay, Project Officer, DUDA, Faizabad
 19. Sri Bajarang Bahadur Singh, Project Officer, DUDA, Badaun

20. Sri Vijay Kumar Verma, Project Officer, DUDA, Jhansi
21. Sri Pankaj Srivastava, Asst. Project Officer, DUDA, Meerut
22. Sri Vijay Kumar Nigam, Asst. Project Officer, DUDA, Unnao

(ii) (December 01-03, 2005)

1. Sri Krishna Pal Singh, Junior Engineer, DUDA, Bijnor
2. Sri Surendra Nath, Project Officer, DUDA, Santh Kabir Nagar
3. Sri. Dwarika Prasad Pandey, Asst. Project Officer, DUDA, Deoria
4. Sri Rajesh Kumar Chaubey, Asst. Project Officer, DUDA, Siddarth Nagar
5. Sri. Dileep Singh Chhabra, Asst. Project Officer, DUDA, Farrukhabad
6. Sri Ram Shankar Soni, Asst. Project Officer, DUDA, Hamirpur
7. Sri Saraswati Singh, Project Officer, DUDA, Aligarh
8. Ms. Usha Kiran Chaudhary, Project Officer, DUDA, Lucknow
9. Sri Sunil Kumar Srivastava, Project Officer, DUDA, Saharanpur
10. Sri Praveen Kumar Das, Project Officer, DUDA, Mirzapur
11. Sri Praveen Kumar Das, Project Officer, DUDA, Mirzapur
12. Sri Amardeo Singh Chauhan, Asst. Project Officer DUDA, Ballia
13. Sri Tej Kumar, Project Officer, DUDA,
14. Ms. Rajani Singh, Project Officer, DUDA, Bulandshahr
15. Sri Vijay Kumar Singh, Project Officer, DUDA, Firozabad
16. Sri Rakesh Kumar Misra, Asst. Project Officer, DUDA, Mainpuri
17. Ms. Nidhi Baipai, Project Officer, DUDA, Etawah
18. Sri Rajmuni, Project Officer, DUDA, Mau

Annexure P-XXXVII

**2. Entrepreneurship Development Programme (EDP) for Womens'
(January 28 to March 9, 2006)**

1. Ms. Shradhanjali Saxena, House No.620, Sector III, ELDECO UDYAN, Banglabazar, Lucknow.
2. Ms. U. Upama Singh, C-129, Burraw-6, Kanpur.
3. Ms. Nishi R. Yadav, B-1283, Indira Nagar, Lucknow.
4. Ms. Alka Chaturvedi, C-505D, Indira Nagar, Lucknow.
5. Ms. Jhilmil Varsha, 23, Navneet Vihar, Sector-9, Indira Nagar, Lucknow.
6. Ms. Sangeeta Gautam, 1/290 Rishi Nagar Sukla Ganj, Unnao
7. Ms. Monika Verma, Ekta Nagar, Pucca Bagh, Kanpur Road, Etawah
8. Ms. Mamta, Ram Ashrey Purwa, Post Office - Malesia Mou, Gomti Nagar, Lucknow
9. Ranu Sonkar, 279, Lal Banglaow, Khazi Khasd Harjendra Nagar, Kanpur.
10. Ms. Nitima Shukla, H. No. 107, H.A.L. Township, Kanpur
11. Ms. Akanksha Bharadwaj, 148/11, Civil Lines, Saket, Bareilly.
12. Ms. Anupama Maurya, 22, Phool Bag Colony, Kursi Road, P.O. Sport College, Lucknow.
13. Ms. Puja, 136/142 Durvijayganj, Lucknow
14. Ms. Shweta Singh, E-206, Sector I, L.D.A. Colony, Kanpur Road, Lucknow.
15. Ms. Sangeeta Tiwari, Vil. Karnai, District Ballia
16. Ms. Anupama Botham, Talibagh Kumarmandi, Lucknow
17. Ms. Megha Saxena, A-376/1, Indira Nagar, Lucknow

18. Ms. Pratibha Kushwah, Tilak Nagar, Dibiyapur Road, Bharat Nivas, Bidhuna, (Orai)
19. Ms. Avantika Sharma, Vashnu Vihar, Near L.I.C. Office, Chandausi District, Moradabad
20. Ms. Swapnil, Subhadra Sadan, Bind Bashni Nagar, Bank Road, Gorakhpur.
21. Ms. Mamta Choudhari, H.No. 1356, Mo. Patak, Jahangirabad, Bulandshahar

Annexure P-XXXVIII

Workshops on Solid Waste Management (Two)

(i) (February 7 and 9, 2006)

1. Udai Narain Tiwari, Additonal Municipal Commissioner, Kanpur Nagar Nigam
2. Harish Chandra Additional Municipal Commissioner Nagar Nigam Bareilly
3. Dr. H.S. Saharia Additional Municipal Commissioner Ghaziabad Nagar Nigam
4. Sri Anand Prakash Environmental Engineer
5. Sanjay Singh Sahbhagi Shikshan Kendra Behind Police Fire Station, Chhalla Mel Pilapur Road, Lucknow
6. Vandana Tripathi--
7. Sanjay Katiyar A. Engineer (E&M) Workshop Nagar Nigam Kanpur
8. L.K. Bhargava Consultant ALPS Engineer S-29 First Floor Kanak Building Raj Nagar, Ghaziabad
9. Shrikant Jain Executive Engineer Nagar Nigam Lucknow
10. Dr. B.P. Bhatnagar Mukhya Nagar Swasth Adhikari Nagar Nigam Lucknow
11. R.B. Singh Municipal Commissioner Nagar Nigam Varanasi DIG Colony, Varanasi
12. Dr. U.S. Lal Additional N.S.A. Nagar Nigam, Varanasi Nagar Nigam Varanasi
13. S.K. Yadav Nagar Ayukt Gaziabad
14. Rajeev Bhargava S.N.A., Nagar Nigam Jhansi Nagar Nigam Jhansi
15. Mahendra Kumar Jain J.E., Nagar Nigam Jhansi Nagar Nigam Jhansi
16. Hari Ram Executive Engineer, Kanpur Nagar Nigam Nagar Nigam

Kanpur

17. L.N. Singh Sagar Executive Engineer Nagar Nigam Aligarh Nagar Nigam Aligagh, U.P.
18. D.K. Singh Nagar Ayukth Nagar Nigam Moradabad
19. Vipin Kumar Dwivedi Muniicipal Commissioner Aligarh
20. Dr. K.K. Tyagi Nagar Swasthya Adhikari Nagar Nigam Meerut 249, W.K. Road, Meerut
21. Dr. B.S. Balyan Varisth Nagar Swasthya Adhikari, Nagar Nigam Gaziabad
22. P.S. Chauhan Additional Municipal Commissioner, Nagar Nigam, Meerut 3A Civil Line Meerut
23. P.P. Chaturvedi Additional Municipal Commissioner Muradabad
24. R.N. Pal Additional Municipal Commissioner Nagar Nigam Gorakhpur
25. Devi Singh Assistant Engineer Nagar Nigam Meerut
26. Rajiva Tingal Director, IMG4-B, Prag Narain Road, Lucknow
27. G.N. Shukla Additional Municipal Commissioner, Allahabad1 Sarojini Naidu Marg, Allahabad
28. R.K. Verma Chief Engineer, Nagar Nigam Allahabad Nabab Yusuf Road Nagar Nigam Allahabad
29. S.S. Bhargava Adviser to ALPS Engineers, Ghaziabad 3/442, Viram Khand, Gomti Nagar, Lucknow
30. K.K. Bhargava Partner ALPS Engineers -do-
31. Dr. F.S. Siddiqui Nagar Swasthya Adhikari Nagar Nigam Aligarh
32. Gyan Prakash Mishra Executive Engineer, Nagar Nigam Ghaziabad
33. S.K. Agrawal Executive Engineer, Nagar Nigam Gorakhpur Nagar Nigam Gorakhpur

34. Quasim Raza Assist. City Commissioner, Agra
35. L.K. Bhargava Consultant, ALPS Engs. Ghaziabad
36. Suresh Chandra Executive Engineer Nagar Nigam, Agra
37. Vinay Katiya Director MS-37 Sector D, Aliganj, Lucknow
38. Dr. Hari Prakash Kahare Nagar Swasthya Adhikari Gorakhpur
39. Kedar Nath Additional Director Local Bodies

(ii) 9th February 2006

1. P.N. Singh Executive Officer, Nagar Palika, Etawa
2. A.K. Sinha Executive Officer, Nagar Palika Parishad, Unnao
3. Sumit Kumar Executive Officer, Nagar Palika Parishad,
Shahajahanpur
4. Vijay Kumar Executive Officer, Nagar Palika, Bahran
5. Virendra Shukla Executive Officer, Nagar Palika, Sitapur
6. S.K. Singh Executive Officer, Nagar Palika Partishad, Lakhimpur
7. K.K. Bhargava Partner ALPS Engineers 3/442 Viram Kahand,
Gomti Nagar, Lucknow
8. L.K. Bhargava Consultant ALPS Engineer S-29 First FloorKanak
Building, Raj Nagar, Ghaziabad ,
9. R.D. Bajpei Executive Officer, Raibareilly
10. S.S. Bhargava Adviser, Consultant, Lucknow
11. Dr. V.K. Sharma SCHO Farukhkhabad
12. Nand Lal Executive Officer, Nagar Palika Parishad, Amroha, Mau
13. J.P. Singh Executive Officer, Etah
14. Manoj Kumar Srivastava Executive Officer, Nagar Palika Parishad,
Philibhit
15. Dr. A.K. Bharadwaj MOH, Nagar Palika

16. Arvind Rai H.O., Nagar Palika Parishad, Hardoi
17. Anand Prakash Consultant, 79-80 Radhey Shyam Enclave, Rampur
Cannt.
18. Vinay Katiya Director, Vaibhav Energy, Lucknow
19. Sanajay Kumar Singh Coordinator, SSK, Lucknow
20. Vandana Tripathi Asstt. Programme Coordinator, SSK, Lucknow
21. Ajit Kumar Singh Executive Officer, Nagar Palika Parishad,
Bulandshahr
22. Ramakant Dixit Executive Officer, Ghaizabad
23. Sahaba Singh Executive Officer, Saharanpur
24. Vansh Raj Singh Executive Officer, Jaunpur
25. Rajeev Kumar Balyan Nagar Swastha Adhikari, Muradabad
26. Mohd. Junaid Ansari Executive Officer, Nagar Palika Parishad,
Deoria
27. Dr. Dharendra Kumar Rai Executive Officer, Balia
28. A. C. Srivastava E.O., Orai
29. Keshav Pal T.S., Nagar Palika Parishad, Fatehpur
30. Vidya Sagar Yadav E.O., Nagar Palika Parishad, Mau

Annexure P-XXXIX

4. Workshops on Report Card System (Two)

(i) (February 8 and 10, 2006)

1. Mrs. Alka Srivastava Director, Directorate of Local Bodies 8th Floor,
Indira Bhawan, Lucknow
2. Kedar Nath Asstt. Director, Directorate of Local Bodies 8th Floor,
Indira Bhawan, Lucknow
3. L.N. Singh Sagar Executive Engineer Nagar Nigam Aligarh, Nagar

Nigam Aligagh, U.P.

4. Dr. F.S. Siddiqui Nagar Swasthya Adhikari Nagar Nigam Aligarh
5. P.P. Chaturvedi Additional Municipal Commissioner Muradabad
6. Devi Singh Assistant Engineer Nagar Nigam Meerut
7. Udai Narain Tiwari Additonal Municipal Commissione Kanpur Nagar Nigam
8. Harish Chandra Additional Municipal Commissioner Nagar Nigam Bareilly
9. Dr. H.S. Saharia Additional Municipal Commissioner Ghaziabad Nagar Nigam
10. Sanjay Katiyar A. Engineer (E&M) Workshop Nagar Nigam Kanpur
11. Rajeev Bhargava S.N.A., Nagar Nigam Jhansi Nagar Nigam Jhansi
12. Mahendra Kumar Jain J.E., Nagar Nigam Jhansi Nagar Nigam Jhansi
13. Hari Ram Executive Engineer, Kanpur Nagar Nigam Nagar Nigam Kanpur
14. Dr. K.K. Tyagi Nagar Swasthya Adhikari Nagar Nigam Meerut 249, W.K. Road, Meerut
15. Dr. B.S. Balyan Varisth Nagar Swasthya Adhikari, Nagar Nigam Gaziabad D-3, Samrat Palace Meerut
16. P.P. Chaturvedi Additional Municipal Commissioner Muradabad
17. R.N. Pal Additional Municipal Commissioner Nagar Nigam Gorakhpur
18. Devi Singh Assistant Engineer Nagar Nigam Meerut
19. Rajiva Tingal Director, IMG4-B, Prag Narain Road, Lucknow
20. G.N. Shukla Additional Municipal Commissioner, Allahabad1 Sarojini Naidu Marg, Allahabad

21. R.K. Verma Chief Engineer, Nagar Nigam Allahabad Nabab Yusuf Road Nagar Nigam Allahabad
22. Quasim Raza Assist. City Commissioner, Agra
23. Gyan Prakash Mishra Executive Engineer, Nagar Nigam, Ghaziabad
24. Dr. H.P. Khare Nagar Swasthya Adhikari, Gorakhpur
25. A.C. Sinha Uppar Nagar Ayukth, Lucknow

(ii) 10th February 2006

1. P.N. Singh Executive Officer, Nagar Palika, Etawa
2. A.K. Sinha Executive Officer, Nagar Palika Parishad, Unnao
3. Sumit Kumar Executive Officer, Nagar Palika Parishad, Shahajahanpur
4. Vijay Kumar Executive Officer, Nagar Palika, Bahran
5. Virendra Shukla Executive Officer, Nagar Palika, Sitapur
6. S.K. Singh Executive Officer, Nagar Palika Partishad, Lakhimpur
7. R.D. Bajpei Executive Officer, Raibareilly
8. Dr. V.K. Sharma SCHO Farukhkhabad
9. Nand Lal Executive Officer, Nagar Palika Parishad, Amroha, Mau
10. J.P. Singh Executive Officer, Etah
11. Manoj Kumar Srivastava Executive Officer, Nagar Palika Parishad, Philibhit
12. Dr. A.K. Bharadwaj MOH, Nagar Palika
13. Arvind Rai H.O., Nagar Palika Parishad, Hardoi
14. Ajit Kumar Singh Executive Officer, Nagar Palika Parishad, Bulandshahr
15. N.K Gupta W.W.E. Nagar Palika Parishad, Faizabad
16. A.C. Srivastava E.O., Orai

17. Keshav Prasad N.P.P., Fatehpur
18. A.K. Naushal E.O., N.P.P. Lalitpur
19. Rajeev Tingal Director, IMG
20. Vidya Sagar Yadav E.O., Nagar Palika Parishad, Mau
21. Dr. Dharendra Kumar Rai Executive Officer, Balia
22. Rajeev Kumar E.O., Mirzapur
23. Sesh Nath Rai J.E., N.P.P., Basti
24. Rakant Dixit E.O., Ghaziabad
25. Sahab Singh E.O., N.P.P., Saharanpur
26. Rajeev Kumar Balyan MOH, Sambhal, Muradabad
27. Zunaid Ansari Asstt. Eng. N.P.P., Deoria
28. Manoj Kumar Srivastava E.O., Philibit

**DETAILS OF GUEST FACULTY/
RESOURCE PERSONS**

**1. Regional Workshop on Jawaharlal Nehru National Urban
Renewal Mission
(December 30, 2005)**

1. Sri M. Rajamani, Joint Secretary (UD), Ministry of Urban Development, Government of India, New Delhi.
2. Dr. Usha P. Raghupati, Incharge, National Institute of Urban Affairs, New Delhi.
3. Sri Jiten Hindocha, IL&FS, New Delhi.
4. Sri S.P. Singh, Special Secretary, Department of Urban Development, Government of U.P., Lucknow.
5. Sri Diwakar Tripathi, Director, SUDA, Lucknow.
6. Sri U.K. Sadho, Joint Director, Directorate of Municipal Administration, Bhopal.
7. Dr. M.A. Izazi, Under Secretary, Department of Urban Development, Government of Bihar, Patna.

BIHAR

Appendix - F-II

**2. Changing Role of Urban Local Bodies in the Context of 74th CAA
(April 3, 2005)**

1. Sri S.K. Sinha, Consultant, RCUES, Lucknow (based at Patna)

Appendix F-III

**3. Capacity Development for Urban Governance
(May 14, 2005)**

1. Sri Ram Bachan Shukla, Dy. Secretary-cum-Director, Directorate of Urban Local Bodies, Government of Bihar, Patna.
2. Sri Yogendra Tripathi, Expert in Urban Administration, Patna.
3. Dr. Mehta Nagendra Singh, Founder Chairman, Harit Vasundhara, Patna.
4. Mr. Arun Kumar, Regional Chief, HUDCO, Government of Bihar, Patna.
5. Mohd. Aftab Alam, Chairman, State Council of Chairpersons of Local Bodies, Bihar, Patna.

Appendix F-IV

**4. Capacity Development for Urban Governance
(May 16, 2005)**

1. Sri Tarkeshwar Prasad, District Planning Officer, Government of Bihar, Gaya.

2. Sri Arun Kumar, Regional Chief, HUDCO, Government of Bihar, Patna.
3. Sri Sushil Chandra Tripathi, Retd. Chief Engg. Department of Public Health, Patna.
4. Sri Anjani Kumar, Coordinator, Nirman (NGO), Patna.
5. Ms. Divya, Coordinator, Nirman (NGO), Patna.

JHARKHAND

Appendix F– V

5. Workshop on National Urban Renewal Mission (October 24, 2005)

1. Sri Ram Bachal Shukla, Dy. Secretary-cum-Director, Directorate of Urban Local Bodies, Government of Bihar, Patna.
2. Sri Yogendra Tripathi, Expert in Urban Administration, Patna
3. Dr. Mehta Nagendra Singh, Founder Chairman, Harit Vasundhara, Patna
4. Mr. Arun Kumar, Regional Chief, HUDCO, Government of Bihar, Patna.
5. Mohd. Aftab Alam, Chairman, State Council of Chairpersons of Local Bodies, Bihar, Patna.

Appendix F-VI

6. Solid Waste Management (October 25-26, 2005)

1. Sri Dudheshwar Prasad, Special Secretary, Nagar Vikas Vibhag, Govt. of Jharkhand, Ranchi.
2. Sri R. B. Shukla, Director, Directorate of Local Bodies, Govt. of Bihar, Patna.
3. Sri Prsannjeet Mukharjee, Nawbharat Jagriti Centre, Ranchi.
4. Dr. Smita Sinha, Nawbharat Jagriti Centre, Ranchi.
5. Dr. Arvind Kumar Sinha, Nawbharat Jagriti Centre, Ranchi.

Appendix F-VII

7. Management of Property Tax (October 27-28, 2005)

1. Sri Shashi Ranjan, Municipal Commissioner, Nagar Nigam, Ranchi.
2. Sri M. K. Verma, Deputy Municipal Commissioner, Nagar Nigam, Patna.
3. Sri Dudheshwar Prasad, Special Secretary, Nagar Vikas Vibhag, Govt. of Jharkhand, Ranchi.

MADHYA PRADESH

Appendix F-VIII

8. Managing Urban Services (June 14-15, 2005)

1. Prof. H.M. Misra, M.P. Academy of Administration and Management Bhopal
2. Sri S.K. Dubey, Divisional Director, Bhopal.

Appendix F-IX

9. Public Pricavte Partenership in Managing Urban Services (June 16-17, 2005)

1. Prof. H.M. Misra, M.P. Academy of Administration and Management, Bhopal
2. Sri S.K. Dubey, Divisional Director, Bhopal

Appendix F-X

10. Managing Urban Services with Private Partnership (August 23, 2005)

1. Sri S.P. Singh, President, Nagarpalika Parishad, Chhatarpur.
2. Sri Subhash Agarwal, Project Officer, DUDA, Chhatarpur.
3. Sri Ajay Awasthi, Global Foundation, Khajuraho.

Appendix F-XI

11. Rain Waster Harvesting (August 24, 2005)

1. Sri S.P. Singh, President, Nagar palika Parishad, Chhatarpur.
2. Sri Subhash Agarwal, Project Officer, DUDA, Chhatarpur.
3. Sri Balendu Shukla, President, Paryavaryan Sarankshan Sangh, Chhatarpur.

Appendix F-XII

12. Management of Urban Poverty Alleviation (November 9-11, 2005)

1. Sri Sanjay Bhoosreddy, Secretary, Non-Conventional Energy Department, Government of U.P., Lucknow.
2. Mrs. Prabhavati Singh, Jt. Director, Industries Department, Government of U.P., Lucknow.
3. Mrs. Mridula Sharma, Programme Officer, UNICEF, Lucknow
4. Sri A.N. Misra, Manager, Bank of India, Lucknow.

Appendix F-XIII

13. Urban Poverty Alleviation: Problems & Programmes (December 21-23, 2005)

1. Sri Diwakar Tripathi, Director, SUDA, Lucknow
2. Sri A.N. Misra, Manager, Bank of India, Lucknow.
3. Sri M. Lal, Muskan Jyoti, Lucknow.

ORISSA

Appendix F-XIV

14. Urban Poverty Alleviation Programmes (Two) (May 11-12 & May 13-14, 2005)

1. Sri. S. B. Misra, Retd. Member Secretary, SUDA, Govt. of Orissa

**15. Property Tax Administration
(September 9-10, 2005)**

1. Sri. R. B. Nayak, DMA Govt. of Orissa
2. Mr. Jagannath Behra, Member Secretary, SUDA, Orissa
3. Mr. A. K. Mohanty Project Manager, SUDA, Orissa
4. Smt. Manjubala Swain SUDA, Orissa

Appendix F-XVI

**16. National Urban Renewal Mission (NURM)
(September 11-12, 2005)**

1. Sri. S. B. Misra, Retd. Member Secretary, SUDA, Govt. of Orissa
2. Sri A. K. Dutta, Director Town Planning, Deptt of Housing & Urban Dev., Govt. of Orissa
3. Sri J. Behra, Member Secretary, SUDA, Govt. of Orissa

Appendix F-XVII

**17. Public-Private Partnership in Municipal Services
(September 14-15, 2005)**

1. Sri. S. B. Misra, Retd. Member Secretary, SUDA, Govt. of Orissa
2. Sri A. K. Dutta, Director Town Planning, Deptt. of Housing & Urban Dev., Govt. of Orissa
3. Sri P. C. Rath, Deptt. of Housing & Urban Dev., Govt. of Orissa

UTTAR PRADESH

18. Property Tax Administration

(June 7-9, 2005)

1. Sri R. Ramani, IAS Principal Secretary, Urban Development Department, Government of U.P., Lucknow
2. Sri S.A.T. Rizvi, IAS Retd. Chairman, IIIrd State Finance Commission, Government of U.P., Lucknow
3. Sri T.N. Dhar, IAS, Retd. Chairman, IInd State Finance Commission, Government of U.P. Lucknow
4. Sri S.B. Verma, Chief Finance and Accounts Officer, NEDA, Government of U.P., Lucknow

Appendix F-XIX

19. Building Municipal Capacity through Resource Mobilization

(June 16-18, 2005)

1. Sri S.A.T. Rizvi, Chairman, IIIrd State Finance Commission, Government of U.P., Lucknow
2. Sri S.B. Varma, Chief Finance and Accounts Officer, Non-Conventional Energy Development Agency, Government of U.P., Lucknow.
3. Dr. B.C. Goel, Former Dy. Director, Directorate of Local Bodies, Government of U.P., Lucknow
4. Sri K.N. Tandon, Former Deputy Director, Local Fund Audit Department, Government of U.P., Lucknow.
5. Sri S.S. Srivastava, Financial Expert, Rajajipuram, Lucknow

Appendix F-XX

20. Capacity Building for Efficient Financial Management of Urban Local Bodies (July 13-15, 2005)

1. Sri S.A.T. Rizvi, (IAS Retd.), Chairman, IIIrd State Finance Commission, Government of U.P., Lucknow.
2. Sri S.P. Singh, IAS, Special Secretary, Urban Development Department, Government of U.P., Lucknow.
3. Dr. M.M. Murtaza, Joint Director, Medical & Health Department, Government of U.P. Lucknow.
4. Dr. Sulabha Swaroop, Asstt. Project Director, SIFPSA, (USAID Project), Lucknow.

Appendix F-XXI

21. E-Governance and Information Technology for Urban Local Bodies (July 27-29, 2005)

1. Sri S.P. Singh, Special Secretary to U.P. Government, Department of Urban Development
2. Sri Diwakar Tripathi, Director, SUDA
3. Smt. Alka Srivastava, Director of Urban Local Bodies
4. Sri Kedar Nath, Additional Director of Urban Local Bodies
5. Sri A.K. Gupta, Chief Engineer, Urban Local Bodies Directorate

SPONSORED PROGRAMMES

Appendix F-XXII

**22. Training Programme on BSUP and IHSDP (Two)
(November 28-30 & December 1-3, 2005)**

1. Sri Digvijay Singh, Joint Director, SUDA
2. Sri A.K. Singh, Programme Officer, SUDA

Appendix F-XXIII

**23. Entrepreneurship Development Programme (EDP) for Women
(28-01-2006 to 09-03-2006)**

1. Sri Uttam Kumar, Assistant Manager, DIC, Lucknow
2. Mrs. Jyotiraman, Deputy Director, SIDBI, Lucknow
3. Dr. M.T. Hamid, Manager, KVIB, Lucknow
4. Sri A.N. Mishra, Manager, Bank of India, Indira Nagar Branch, Lucknow
5. Sri Raj Kumar Sharma, Manager, UPFC, Lucknow
6. Mrs. Daya Shree Kaul, Senior Lecturer, Govt. Mahila Polytechnic, Lucknow
7. Ms. Geeta Chaturvedi, Senior Lecturer, Govt. Mahila Polytechnic, Lucknow
8. Ms. Rakhee, Lecturer, Govt. Girls Polytechnic, Lucknow
9. Sri Ashok, Lecturer in Leather, Govt. Girls Polytechnic, Lucknow
10. Sri Rajeev Arion, Accountant, Govt. Girls Polytechnic, Lucknow

- 11.Sri Indra Bhushan Singh, Govt. Girls Polytechnic, Lucknow
- 12.Mrs. Asma Husain, Fashion Technologist, Lucknow
- 13.Mrs. Vijay Shree Bhat, Successful Entrepreneur, Lucknow
- 14.Sri O.P. Verma, Principal, Govt. Girls Polytechnic, Lucknow
- 15.Sri A.Pathak, Uttar Pradesh Export Promoting SSI Promotion Bureau,
Lucknow
- 16.Sri Shadat Govt. Girls Polytechnic, Lucknow